COONAMBLE SHIRE COUNCIL

BUSINESS PAPER

Ordinary Council Meeting
Wednesday, 12 August 2026

Date: **Wednesday, 12 August 2026**

Time: **9.30am**

Location: **Qumabone Memorial Hall**
Quambone

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of Coonamble Shire and to faithfully and impartially carry out the functions, powers, authorities, and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement. It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

Daniel Keady

Mayor

Notice is hereby given that an Ordinary Meeting of Council will be held in the Qumabone Memorial Hall, Quambone on Wednesday, 12 August 2026 at 9.30am.

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1 OPENING MEETING

- The meeting is being livestreamed and/or recorded for on-demand viewing via Council's website and a person's image and/or voice may be broadcast;
- Attendance at the meeting is to be taken as consent by a person to their image and /or voice being webcast (time will be allowed by the Chairperson for people to leave the meeting before it starts);
- All speakers should refrain from making any defamatory comments or releasing any personal information about another individual without their consent;
- Council accepts no liability for any damage that may result from defamatory comments made by persons attending the meetings – all liability will rest with the individual who made the comments;
- The recording will be available on Council's website for a minimum of 12 months and retained as a Council record;
- Individuals acting in a disorderly manner can be asked by the Chairperson to leave the meeting under the Council's Code of Meeting Practice;
- The meeting must not be recorded by others without the prior written consent of the Council in accordance with the Council's Code of Meeting Practice.

2 ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the traditional custodians of this land on which we meet today, the Wailwan people and the Gamilaroi people and recognise their continuing connection to land, water and culture. We pay our respects to Elders past, present and emerging.

3 COMMUNITY CONSULTATION

4 APOLOGIES/APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

5 CONFIRMATION OF MINUTES

RECOMMENDATION

That the minutes of the Ordinary Meeting of the Coonamble Shire Council held on Wednesday, 8 July 2026 be confirmed as a correct record of the proceedings of the meeting.

COONAMBLE SHIRE COUNCIL

MINUTES

Ordinary Council Meeting
Wednesday, 8 July 2026

DRAFT

MINUTES OF COONAMBLE SHIRE COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE SHIRE CHAMBER, COONAMBLE
ON WEDNESDAY, 8 JULY 2026 AT 9.00AM

PRESENT: Mayor Daniel Keady, Deputy Mayor Steven Butler, Cr Karen Churchill, Cr Adam Cohen, Cr Paul Fisher, Cr Margaret Garnsey, Cr Phillipa Goldsmith, Cr Ahmad Karanouh, Cr Paul Wheelhouse

IN ATTENDANCE: Greg Hill (General Manager), Bruce Quarmby (Director Corporate Services), Kerrie Murphy (Director Infrastructure), Tony Payne (Director Sustainable Communities & Planning), Jenni Maundrell (Executive Manager Corporate Governance), Rebecca Payne (Executive Assistant)

1 OPENING MEETING

The Mayor opened the meeting at **9:05am,** advising the attendees of the following:

- The meeting is being livestreamed and/or recorded for on-demand viewing via Council's website and a person's image and/or voice may be broadcast;
- Attendance at the meeting is to be taken as consent by a person to their image and /or voice being webcast (time will be allowed by the Chairperson for people to leave the meeting before it starts);
- All speakers should refrain from making any defamatory comments or releasing any personal information about another individual without their consent;
- Council accepts no liability for any damage that may result from defamatory comments made by persons attending the meetings – all liability will rest with the individual who made the comments;
- The recording will be available on Council's website for a minimum of 12 months and retained as a Council record;
- Individuals acting in a disorderly manner can be asked by the Chairperson to leave the meeting under the Council's Code of Meeting Practice;
- The meeting must not be recorded by others without the prior written consent of the Council in accordance with the Council's Code of Meeting Practice.

2 ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the traditional custodians of this land on which we meet today, the Wailwan people and the Gamilaroi people and recognise their continuing connection to land, water and culture. We pay our respects to Elders past, present and emerging.

3 COMMUNITY CONSULTATION

Nil

4 APOLOGIES/APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

Nil

5 CONFIRMATION OF MINUTES

RESOLUTION 2026/120

Moved: Cr Phillipa Goldsmith
Seconded: Cr Karen Churchill

That the minutes of the Ordinary Meeting of the Coonamble Shire Council held on Wednesday, 17 June 2026 be confirmed as a correct record of the proceedings of the meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

Council received confirmation from the Office of Local Government that the maximum interest payable on overdue rates is to be 9.5%. Recommend updating the resolution 5 in item 9.1 to say -

That pursuant to Section 566(3) of the Local Government Act 1993 (NSW), Council set the maximum rate of interest payable on overdue rates and charges determined by the Office of Local Government at ~~10~~9.5% per annum

Resolution 2026/88 – Updated to have Cr Wheelhouse as "in favour".

6 DISCLOSURES OF CONFLICTS OF INTEREST

Cr Adam Cohen declared a Pecuniary Interest declaration with:

Item 12.2 - Tooraweenah Road Upgrade - Monthly Status Update report as he has a cleaning contract. He indicated he will stay in the room for the discussion and for voting on the item.

Item 14.3 - Coonamble Swimming Pools management report as he is a part owner of the business managing the Coonamble Pool. He indicated he will leave the room for the discussion and for voting on the item.

7 NOTICES OF MOTIONS/QUESTIONS WITH NOTICE/RESCISSION MOTIONS

Nil

8 MAYORAL MINUTE

MAYORAL MINUTE

RESOLUTION 2026/121

Moved: Mayor Daniel Keady
Seconded: Cr Phillipa Goldsmith

That the Mayoral Minute for July 2026 be noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

9 FINANCE

9.1 CORPORATE SERVICES - MONTHLY FINANCIAL REPORT

RESOLUTION 2026/122

Moved: Cr Phillipa Goldsmith
Seconded: Cr Ahmad Karanouh

1. **That Council receive and note the Corporate Services Monthly Financial report.**
2. **The investments from 1 June 2026 to 29 June 2026 and that these investments comply with section 625 (2) of the *Local Government Act 1993*, Clause 212 of the *Local Government (General) Regulation 2021* and Council's Investment Policy.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10 GOVERNANCE AND GENERAL MANAGER

10.1 CORRESPONDENCE

RESOLUTION 2026/123

Moved: Cr Adam Cohen
Seconded: Cr Margaret Garnsey

That the Correspondence Report for March 2026 be received and noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul

Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.2 COUNCIL RESOLUTIONS/ACTIONS UPDATE

RESOLUTION 2026/124

Moved: Cr Karen Churchill
Seconded: Cr Paul Wheelhouse

That Council receive and note the Council Resolutions report and status.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.3 COMMUNICATIONS UPDATE

RESOLUTION 2026/125

Moved: Cr Paul Fisher
Seconded: Cr Paul Wheelhouse

That Council receive and note the Communications Update report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.4 GOVERNANCE AND PEOPLE MONTHLY REPORT

RESOLUTION 2026/126

Moved: Cr Phillipa Goldsmith
Seconded: Cr Adam Cohen

That Council note the Governance and People Monthly Report for July 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.5 2025-2026 RELATED PARTY DISCLOSURE RETURNS

RESOLUTION 2026/127

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

Receive and note the report.

1. **That all Councillors and designated person provide the General Manager with their duly completed "Related Party Disclosure by Key Management Personnel" forms no later than 31 August 2026.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.6 PECUNIARY INTEREST RETURNS

RESOLUTION 2026/128

Moved: Cr Phillipa Goldsmith
Seconded: Cr Adam Cohen

That all Councillors and designated persons provide completed disclosure of interest forms to the General Manager by 30 September 2026, for these returns to be publicly tabled at the next Council meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.7 COSTS FOR LOCAL GOVERNMENT ELECTIONS: PRINCIPLES PAPER

RESOLUTION 2026/129

Moved: Cr Phillipa Goldsmith
Seconded: Cr Paul Fisher

That Council:

1. **Endorse the submission to the NSW Electoral Commission on the draft *Costs for Local Government Elections: Principles Paper* (June 2026).**
2. **Authorise the General Manager to finalise and lodge the submission by**

the closing date of 31 July 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.8 COUNCILLOR CONDUCT FRAMEWORK REFORMS

RESOLUTION 2026/130

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

That Council:

1. **Note the NSW Office of Local Government's consultation on the *Councillor Conduct Framework Reform*, including the *Policy Statement* (June 2026) and draft *Model Code of Conduct for Councillors.***
2. **Endorse the submissions prepared for both documents.**
3. **Authorise the General Manager to finalise and lodge the submissions by the nominated closing date.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.9 REVIEW OF AUDIT, RISK AND IMPROVEMENT COMMITTEE (ARIC) MEMBER REMUNERATION

RESOLUTION 2026/131

Moved: Cr Paul Wheelhouse
Seconded: Cr Karen Churchill

That Council:

1. **Approves an increase in remuneration for ARIC members to:**
   - **Chair: $1,200 per meeting (plus travel costs);**
   - **Independent Members: $1,000 per meeting (plus travel costs); and**
2. **Applies the revised remuneration rates effective from the next scheduled ARIC meeting.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.10 MT MAGOMETON QUARRY MONTHLY REPORT

RESOLUTION 2026/132

Moved: Cr Paul Wheelhouse
Seconded: Cr Karen Churchill

That Council:

1. **Receive and note the Mt Magometon Quarry Monthly Report for July 2026.**
2. **Note the quarry sales performance and trends over the past three financial years.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.11 INFRASTRUCTURE GRANT-NSW RUGBY WORLD CUP LEGACY PROGRAM 2025/26- GULARGAMBONE SPORTSGROUND LIGHTING AND CHANGE ROOMS UPGRADE

RESOLUTION 2026/133

Moved: Cr Adam Cohen
Seconded: Cr Karen Churchill

Receive and note the report.

1. **Accept the funding of $135,200 under the NSW Rugby World Cup Legacy Program 2025/26 for the Gulargambone Sportsground Lighting and Changeroom Upgrade.**
2. **Endorse a Council cash contribution of $25,000, funded from the Grant Reserve – Development Fund 2026/27.**
3. **Note that the Gulargambone Rugby Club will contribute $25,000 towards the required co-contribution.**
4. **Endorse Council acting as the auspice organisation, with the grant funding and Council contribution being provided to the Gulargambone Rugby Club to deliver the project.**
5. **Authorise the General Manager to execute all documentation associated with the funding agreement and project delivery.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11 PLANNING AND SUSTAINABILITY

11.1 ECONOMIC DEVELOPMENT AND GROWTH REPORT

RESOLUTION 2026/134

Moved: Cr Phillipa Goldsmith
Seconded: Cr Karen Churchill

That Council receive and note the Economic Development and Growth activity report for June 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11.2 2026 JUNE LONG WEEKEND RODEO - FEEDBACK

RESOLUTION 2026/135

Moved: Cr Karen Churchill
Seconded: Cr Phillipa Goldsmith

That the following Rodeo feedback report be received and noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11.3 COONAMBLE MUSEUM PRECINCT REACTIVATION

RESOLUTION 2026/136

Moved: Cr Phillipa Goldsmith
Seconded: Cr Karen Churchill

That the following Museum Precinct Reactivation report be received and noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11.4 WASTE RECYCLING EMPLOYMENT INITIATIVES REPORT

RESOLUTION 2026/137

Moved: Cr Karen Churchill
Seconded: Cr Paul Wheelhouse

That Council receive and note the Waste, Recycling and Employment Initiatives report for June 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11.5 PLANNING AND COMPLIANCE DEPARTMENT UPDATE

RESOLUTION 2026/138

Moved: Cr Phillipa Goldsmith
Seconded: Cr Ahmad Karanouh

That the Planning and Compliance Department report be received and noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0 Carried

11.6 COMMUNITY DEVELOPMENT

RESOLUTION 2026/139

Moved: Cr Karen Churchill
Seconded: Cr Ahmad Karanouh

Receive and note the report.

1. **That the Community Development activity report for June 2026 be received and noted.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

12 INFRASTRUCTURE

12.1 INFRASTRUCTURE SERVICES - WORKS IN PROGRESS

RESOLUTION 2026/140

Moved: Cr Karen Churchill
Seconded: Cr Phillipa Goldsmith

Receive and note the Infrastructure Services - Works in Progress report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

12.2 TOORAWEENAH ROAD UPGRADE - MONTHLY STATUS UPDATE

RESOLUTION 2026/141

Moved: Cr Phillipa Goldsmith
Seconded: Cr Karen Churchill

Receive and note the Tooraweenah Road Upgrade Monthly Status report.

In Favour: Crs Daniel Keady, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

At 10:15 am, Deputy Mayor Steven Butler left the meeting.

13 COMMITTEE REPORTS

Nil

14 CONFIDENTIAL MATTERS

RESOLUTION 2026/142

Moved: Cr Ahmad Karanouh
Seconded: Cr Karen Churchill

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

14.1 Closed (Public Excluded) Council Meeting of the Coonamble Shire Council - 17 June 2026

14.2 Contract for Sale-Yarran Street-Legal Advice

This matter is considered to be confidential under Section 10A(2) - g of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with advice concerning litigation, or advice as comprises a discussion of this matter, that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

14.3 Coonamble Swimming Pools management

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

In Favour: Crs Daniel Keady, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

At 10:17 am, Deputy Mayor Steven Butler returned to the meeting.

14.1 CLOSED (PUBLIC EXCLUDED) COUNCIL MEETING OF THE COONAMBLE SHIRE COUNCIL - 17 JUNE 2026

RESOLUTION 2026/143

Moved: Cr Phillipa Goldsmith
Seconded: Cr Karen Churchill

That the minutes of the Closed (Public Excluded) Council Meeting of the Coonamble Shire Council held on Wednesday, 17 June 2026 be confirmed as a correct record of the proceedings of the meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

At 10:47 am, Cr Karen Churchill left the meeting.

14.2 CONTRACT FOR SALE-YARRAN STREET-LEGAL ADVICE

RESOLUTION 2026/144

Moved: Cr Margaret Garnsey
Seconded: Cr Paul Fisher

Receive and note the report.

1. Receive and note the report regarding the Contract for Sale of Lots 85 and

87 DP6393, 70–78 Yarran Street, Coonamble.

2. **Note the outcome of negotiations undertaken with the Purchaser in accordance with Resolution 2026/1.**
3. **Council request the General Manager to provide a project plan with a strategic relevance, timeline and costing back to Council.**

In Favour: Crs Daniel Keady, Steven Butler, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

At 11:02 am, Cr Adam Cohen left the meeting.

14.3 COONAMBLE SWIMMING POOLS MANAGEMENT

RESOLUTION 2026/145

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

Receive and note the report.

1. **That Council endorse the proposal for Lee and Co to continue with the operation of the Coonamble pool until June 2029 utilising the one year plus one year option.**
2. **That Council endorse the proposal from Lee and Co to also undertake the operation of the Gulargambone pool from this Summer 2026 until June 2029.**
3. **That Council endorse the variation to the existing contract to include the operations of the Gulargambone pool until June 2029.**

In Favour: Crs Daniel Keady, Steven Butler, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 7/0

At 11:07 am, Cr Adam Cohen returned to the meeting.

RESOLUTION 2026/146

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

That Council moves out of Closed Council into Open Council.

CARRIED

At 11:11 am, Cr Ahmad Karanouh left the meeting.

15 CONCLUSION OF THE MEETING

The Meeting closed at 11:14.

The minutes of this meeting were confirmed at the Council held on 12 August 2026.

.....

CHAIRPERSON

DRAFT

6 DISCLOSURES OF CONFLICTS OF INTEREST

CONFLICTS OF INTEREST

DECLARATION FORM (COUNCILLOR)

In accordance with Council's code of Conduct for Councillors (the Code)

1. DECLARANT DETAILS	
NAME	
2. DETAILS OF THE CONFLICT OF INTEREST	
NAME OF MEETING	
MEETING ITEM NO	
REPORT TITLE	
DATE OF MEETING	
TYPE OF CONFLICT OF INTEREST (Refer to Annexure 1)	☐ Pecuniary ☐ Significant Non-Pecuniary ☐ Less than Significant Non-Pecuniary
DESCRIPTION OF CONFLICT OF INTEREST: Include name of person and/or organisation; the relationship to you; and the reason(s) why you consider that there is (or may be) a conflict of interest or perception of a conflict of interest.	
3. ACTION TO BE TAKEN TO MANAGE THE CONFLICT OF INTEREST	
☐ I intend to **leave** the meeting and take no part in any debate, discussion or decision on the item. ☐ I intend to **stay** in the meeting to debate and vote on the matter. ☐ Other: Provide details_____ _____	
4. DECLARATION	
I hereby declare that the above details are correct to the best of my knowledge and that I will take appropriate action as I have indicated above.	

SIGNATURE		DATE	

NOTE: This is not a standing Conflict of Interest declaration.

A declaration form must be completed on every relevant occasion including, but not limited to, each Council meeting and/or Councillor workshop.

Incomplete or partially completed declaration forms will not be accepted.

ANNEXURE 1

DEFINITIONS	
Conflict of Interest	Occurs where a Council Official's personal or private interests and relationships conflict, or could conflict with, the Council Official's ability to act impartially and in the best interest of Council.
Actual Conflict of Interest	Occurs where a Council Official's personal or private interests' conflict with their official duties.
Perceived Conflict of Interest	Occurs where a Council Official could be perceived by a third party to be acting in such a way that their official duties are influenced by their personal or private interests.
Potential Conflict of Interest	Occurs where a Council Official has personal or private interests that may later develop into a conflict of interest with their official duties.
Pecuniary Interest	An interest that an individual has based on a reasonable likelihood or expectation of significant financial gain or loss to themselves or to a related individual (eg spouse, direct family member, relatives or associated companies).
	Required Action: (clause 4.16 and 4.17 of the Code): Make a declaration, do not participate in the item, leave the meeting or forum during discussion, consideration and/or voting on the matter.
Significant Non Pecuniary Interest	A non-pecuniary interest whereby an individual has a close relationship with an individual; a strong relationship with an organisation; a nonpecuniary financial interest or stands to gain or lose a personal benefit; is a board member and there is a conflict between Council and the organisation interests, constituting a conflict of duties.
	Required Action: (clause 5.10 of the Code): Make a declaration, do not participate in the item, leave the meeting or forum during discussion, consideration and/or voting on the matter.
Less than Significant Non Pecuniary Interest	A private or personal interest that does not involve a financial gain or loss but may stem from family or personal interests and/or relationships.
	Required Action: (clause 5.11 of the Code): Make a declaration, when disclosing the interest you must also explain in writing why you consider that the non-pecuniary conflict of interest is not significant and does not require further action in the circumstances.

7 NOTICES OF MOTIONS/QUESTIONS WITH NOTICE/RESCISSION MOTIONS

7.1 NOTICE OF MOTION - CR KAREN CHURCHILL-STREET AND PUBLIC LIGHTING

Annexures: **Nil**

RECOMMENDATION

That Council request the General Manager to:

1. **Request Essential Energy to provide GIS data identifying the location of all streetlights within the Coonamble Shire, including pole identification numbers, light type and illumination levels (lux), for integration into Council's GIS mapping system.**
2. **Undertake a community survey inviting residents to identify locations where street, pathway and public space lighting is considered inadequate. The information collected be cross-referenced with Essential Energy's GIS data to identify lighting coverage and potential gaps.**
3. **Undertake a night-time inspection of identified locations, using the GIS mapping and community feedback to assess lighting performance and prioritise areas requiring improvement.**
4. **Where deficiencies relate to road corridor lighting managed by Essential Energy, request Essential Energy to progressively install additional streetlights, with an initial target of up to ten (10) new lights per year, subject to funding and approval.**
5. **Where deficiencies relate to Council-owned footpaths, parks and public open spaces, investigate and pursue grant funding opportunities to progressively upgrade public lighting infrastructure.**

SUBJECT HEADING

Assessment of Street and Public Lighting Across the Coonamble Shire

BACKGROUND

Council has received feedback from residents regarding inadequate street and public lighting in a number of locations throughout the Shire. Concerns relate to road safety, pedestrian visibility, personal security, accessibility and the use of public spaces during evening hours.

The way the community uses public infrastructure has changed significantly over time. Streets, shared pathways, parks, sporting facilities and other public areas are

increasingly used outside daylight hours, creating greater expectations for safe, well-lit public environments.

At present, Council does not have a comprehensive GIS record of the location, type or illumination levels of existing street lighting. Obtaining this information from Essential Energy and integrating it into Council's GIS system would provide an important planning tool for assessing current lighting coverage and identifying areas requiring improvement.

Community consultation, combined with GIS mapping and on-site night-time inspections, would enable Council to undertake an evidence-based assessment of existing lighting infrastructure and develop a prioritised program of improvements.

Given Council's current financial constraints, any identified upgrades should be delivered progressively and supported by external grant funding wherever possible.

ISSUES

The Notice of Motion seeks to establish a strategic and data-driven approach to assessing public lighting across the Shire rather than committing Council to significant immediate expenditure.

The proposed process would:

- Develop a comprehensive GIS database of existing street lighting infrastructure.
- Identify gaps in lighting coverage through community consultation.
- Validate concerns through night-time inspections.
- Prioritise future lighting improvements based on safety, accessibility and community need.
- Differentiate between infrastructure managed by Essential Energy and lighting within Council-owned public spaces.
- Position Council to seek external funding and implement upgrades over time.

A coordinated assessment will ensure future investment in public lighting is evidence-based, transparent and aligned with community expectations.

LEGAL/POLICY IMPLICATIONS

Street lighting on public roads is generally owned and maintained by Essential Energy, with upgrades subject to its technical standards and approval processes and must comply with relevant Australian/New Zealand Standards (AS/NZS 1158) for public lighting design and performance. Lighting within Council-owned parks, reserves, pathways and other public spaces remains Council's responsibility and must also be provided in accordance with applicable Australian/New Zealand lighting standards.

The proposed assessment supports Council's obligations to provide safe and accessible public infrastructure in accordance with relevant Australian/New Zealand Standards and will assist future asset planning and grant applications.

FINANCIAL IMPLICATIONS

The recommendations do not commit Council to significant capital expenditure at this stage.

Initial costs would be limited to:

- Obtaining and integrating GIS lighting data into Council's mapping system (subject to availability from Essential Energy).
- Undertaking community consultation.
- Conducting night-time inspections using existing staff resources where practicable.

Any future lighting upgrades would be subject to separate Council consideration, annual budget processes and the availability of external grant funding. A staged implementation program would minimise the financial impact on Council while progressively improving public safety and amenity.

7.2 NOTICE OF MOTION -CR MARGARET GARNSEY-REALLOCATION OF CAPITAL WORKS BUDGET TO QUAMBONE SWIMMING POOL

Annexures: **Nil**

RECOMMENDATION

That Council

1. **Request the General Manager to provide a report to Council as soon as practicable addressing:**
   a. **The condition of the Quambone Swimming Pool amenities building and its suitability for the proposed upgrade.**
   b. **The estimated cost of the proposed works and whether they can be completed within the available budget of $26,959. If the full scope cannot be delivered within this allocation, the report is to identify the priority works that can be completed.**
   c. **Whether the works can commence following the conclusion of the 2026/27 swimming season and be completed by 30 June 2027.**

SUBJECT HEADING

Reallocation of Capital Works Budget for the installation of solar lighting and tennis court access to Quambone Swimming Pool amenities upgrade.

BACKGROUND

The Quambone Pool is a key community asset. The local swim club attracts approximately 20–25 children from across the district for training, and the Aqua Aerobics club attracts around 8–10 participants per session. During the very hot summer period, the pool is the major attraction for the whole community.

The existing change facilities are grossly inadequate, outdated, and of poor cosmetic appeal. The building itself is structurally sound, plumbing is in place, and electricity is connected. A focused refurbishment will materially improve amenity and public health outcomes.

Upgrading the change facilities supports community wellbeing, participation, safety, and accessibility outcomes, and aligns with Council's community strategic objectives.

ISSUES

The proposed works include:

- Installation of a hot-water system and pressure pump.
- Replacement of shower heads.
- Replacement of toilets, cisterns, basins and the urinal.
- Installation of shower doors.

- Internal lining of the walls and ceiling.

Council's adopted 2026/27 Financial Budget includes the following Quambone capital projects:

- Campsite solar lighting – $8,547.
- Park solar lighting – $8,547.
- Improved tennis court access – $9,865.

These projects have a combined budget of $26,959.

While the existing projects remain worthwhile, the Quambone community considers the swimming pool amenities upgrade to be a more immediate priority. Reallocating the combined budget would enable Council to address this need without increasing the overall capital works budget.

General Manager comments- a further report is required to confirm the condition of the existing building, establish the scope and cost of the works, identify any necessary approvals and determine what can reasonably be delivered within the available funding.

LEGAL/POLICY IMPLICATIONS

Any proposed reallocation of the adopted capital works budget must be considered and approved by Council. The works must comply with relevant building, plumbing, accessibility codes.

FINANCIAL IMPLICATIONS

The proposal would reallocate $26,959 from existing Quambone capital works projects to the Quambone Swimming Pool amenities upgrade. There would be no increase to Council's overall adopted capital works budget.

Further investigation is required to determine whether the proposed works can be completed within the available allocation.

7.3 NOTICE OF MOTION - CR PAUL WHEELHOUSE - CAPITAL UPGRADES IN 2025/2026 AND 2026/2027 FINANCIAL YEARS

Annexures: **Nil**

RECOMMENDATION

That Council

1. **Allocate the $790,000 provided under the 2026/27 "Sealed Road Extension Program" to extend the existing bitumen seal on the Gulargambone–Quambone Road by approximately two kilometres, subject to final design and costing.**
2. **Request the General Manager, or his delegate, to prepare concept designs and cost estimates for the bitumen sealing of Dubbo Lane and McCullough Street, Coonamble, for Council's consideration as part of the 2027/28 budget process.**

SUBJECT HEADING

Capital Road upgrades in 2025/26 and 2026/27 Financial Years.

BACKGROUND

Recent wet weather has significantly affected Council's unsealed road network. In particular, concerns have been raised about the condition of the Gulargambone–Quambone Road, which has sustained considerable damage from traffic movements during wet conditions.

Council's 2026/27 budget includes an allocation of $790,000 for the "Sealed Road Extension Program". It is understood that a specific road project has not yet been identified for this funding.

Within Coonamble, Council has also budgeted $51,684 in the current financial year for road surface and drainage improvements to the unsealed sections of Quoomamoona Street and Railway Terrace. These works are proposed to be funded from the Urban Roads Resheet and Reseal Program, and the Kerb and Gutter

ISSUES

The recent wet weather has highlighted deficiencies within Council's rural and urban unsealed road networks and the need to prioritise strategic sealing projects.

It is proposed that the $790,000 allocated to the Sealed Road Extension Program in the 2026/27 budget be used to extend the existing bitumen seal on the Gulargambone–Quambone Road by approximately two kilometres. The final length achievable will be subject to design, site conditions and confirmed project costs.

It is also proposed that Dubbo Lane and McCullough Street, Coonamble, be considered for upgrading and bitumen sealing as part of the 2027/28 budget. Preliminary planning, concept designs and cost estimates should be completed during the current financial year to ensure Council has sufficient information when considering its draft 2027/28 budget in March 2027.

General Manager Comments:

At its Ordinary Meeting held on 15 May 2025, Council resolved as follows under Resolution 2025/131:

1. *That Council notes the information in the Investigation into the Utilisation of Loan Funding for the Purpose of Roads Network report.*
2. *That Council resolves to request the General Manager or his delegate, to develop a draft Sealing of Unsealed Roads Policy for Council's consideration and adoption.*
3. *That Council resolves to include a strategic objective of sealing unsealed roads within the Coonamble Shire local government area as part of its Transport Infrastructure asset management plans.*

The draft Transport Asset Management Plan is currently on public exhibition. Following the exhibition period and Council's consideration and adoption of the final Plan, a draft Sealing of Unsealed Roads Policy will be presented to Council. The policy will provide a transparent and strategic framework for assessing and prioritising future road-sealing projects across the Shire.

LEGAL/POLICY IMPLICATIONS

Any allocation or reallocation of budget funding must be formally approved by Council and reflected in Council's Operational Plan, Delivery Program and quarterly budget review process, where required.

FINANCIAL IMPLICATIONS

Council has allocated $790,000 to the Sealed Road Extension Program in its 2026/27 budget. The proposed extension of the bitumen seal on the Gulargambone–Quambone Road would be funded from this allocation.

The actual length of road that can be sealed will depend on design, pavement requirements, drainage works, site conditions and final project costs.

Costs associated with preparing concept designs and estimates for Dubbo Lane and McCullough Street would need to be met from an existing operational or planning budget. Any construction funding would be subject to Council's consideration and adoption of the 2027/28 budget.

8 MAYORAL MINUTE

MAYORAL MINUTE

Author: **Mayor**

Authoriser: **General Manager**

Annexures: **1. Premier Backs Youth Crime Programs ⇩**

RECOMMENDATION

That the Mayoral Minute for August 2026 be noted.

CITIZENSHIP CEREMONY

On 10 July 2026 Council hosted a Citizenship Ceremony welcoming another new citizen to Australia and our local community. It was a pleasure to celebrate this important milestone with our newest Australian. The next Citizenship Ceremony is scheduled to take place on Australia Day.

ALLIANCE OF WESTERN COUNCIL'S MEETING

On 4 September 2026, the General Manager and I will attend the Alliance of Western Councils meeting in Cobar. These meetings provide an important opportunity for councils across the region to collaborate, discuss shared challenges and advocate for the interests of western New South Wales communities.

GENERAL MANAGER GILGANDRA SHIRE COUNCIL

Gilgandra Shire Council's General Manager, David Neeves has successfully secured the position of General Manager with Mid-Western Regional Council in Mudgee. On behalf of Council, I congratulate David on this achievement and thank him for his contribution to local government. We wish him every success in his new role.

PREMIER'S YOUTH ROUND TABLE

On 16 July 2026, the General Manager and I attended the Premier's Youth Roundtable at Yetta Dhinnakkal, Brewarrina. The roundtable was attended by Bourke, Berwarrina, Walgett and Coonamble Shire Council's. The Premier has directed government official to work with the four local councils in delivering a therapeutic intervention program at Yetta Dhinnakkal centre. The Premier has also announced the youth programs over the recent summer holiday period was a success and would be run again with funding doubled. Refer to attachment for Media Release from Roy Butler MP, Member for Barwon.

KOONAMBIL PRESENTATION

I have allowed the new CEO from Koonamble Age Care, to verbally present to Council during the Mayoral Minute report on matters currently facing Koonambil Age Care.



ROY BUTLER MP
INDEPENDENT MEMBER FOR BARWON

6th August 2026

Premier Backs Youth Crime Programs

Premier Chris Minns has told NSW Parliament that he's instructed his officials to progress a pilot youth diversionary program to reduce youth crime rates at Yetta Dhinnakkal near Brewarrina. He's also doubling funding for summer holiday youth programs run by Bourke Shire Council, Brewarrina Shire Council, Walgett Shire Council and Coonamble Shire Council.

The Member for Barwon, Roy Butler, recently hosted both the Premier and Attorney-General Michael Daley on separate trips to Yetta Dhinnakkal to view the existing facilities and meet with the Bourke Tribal Council, Maranguka, police and the four local councils. Young people with lower-level offences would be sent to the residential program to confront their behaviour and divert them from pursuing a life of crime.

In response to a question from Mr Butler, the Premier was enthusiastic about the proposal.

"I've directed my officials to work with the local councils to see if we can get this up and running, I think it would be a fantastic way of delivering a therapeutic intervention for regional kids on country," said Premier Minns. "I think this might be the right location for it to happen."

Mr Butler is thrilled that the NSW government is supportive of the program.

"We know diversionary programs help kids by showing them a different path and help communities by reducing crime," said Mr Butler. "For a long time, getting a diversionary program started has been in the too-hard basket. I commend Premier Minns for being willing to have a go at it."

The Premier also praised the results of the youth programs run last summer by the four local councils, thanks to a pilot program made possible with state funding. He told Parliament he will double funding for the pilot program this summer.

"The results were extraordinary... across the four communities, I think it's probably the best money the government has ever spent," said Premier Minns. "In terms of the massive effort that the local councils put into their communities, the dollars were stretched so far, because the programs that were deployed kept the kids occupied and probably prevented untold amounts of damages and costs to both the criminal justice system and private property."

9 FINANCE

9.1 CORPORATE SERVICES - MONTHLY FINANCIAL REPORT

Author: Director Corporate Services

Authoriser: General Manager

Annexures:
1. 2026-2027 July Imperium Monthly Portfolio and Compliance Report ⇩
2. OLG Procurement Guidelines 2026 ⇩

RECOMMENDATION

1. That Council receive and note the Corporate Services Monthly Financial report.
2. The investments from 1 July 2026 to 31 July 2026 and that these investments comply with section 625 (2) of the *Local Government Act 1993*, Clause 212 of the *Local Government (General) Regulation 2021* and Council's Investment Policy.

EXECUTIVE SUMMARY:

This report provides updated information from the operations of the Corporate Services Department for Council's information.

BACKGROUND:

The progress report focuses on the performance of Council's Investment portfolio and its efforts in the collection of outstanding rates and charges for the past month.

REPORT:

Cash and Investment Status

The attached Investment Report was calculated on 31 July 2026 after all maturing dates for investments had passed.

Cash And Investment Account Summary

Account	Interest Rate	Current Month Interest Received	YTD Interest Received	Prior Month Balance	Movement	Current Month Balance
Operating Account*	3.35%pa	$ 6,127.95	**$ 6,127.95**	$ 418,059.63	$498,615.87	**$ 916,675.50**
Online Saving Account	4.25%pa	$ 11,876.71	**$ 11,876.71**	$ 5,000,000.00	($3,500,000.00)	**$ 1,500,000.00**
Term Deposits	4.81%pa (avg)	$116,765.62	**$116,765.62**	$ 26,250,000.00	$0.00	**$ 26,250,000.00**
Total Interest Received 31 July 2026			**$134,770.28**	**Total Cash at Bank 31 July 2026**		**$28,666,675.50**

*Balances exclude overdraft facility

Compliance

Council continue to utilise the platform Imperium Markets, to assist in conducting, managing and reporting on council's investments. This provides an automated process of sourcing quotes and investing monies which is allowing Council to better address investment risks.

The attached Imperium Markets report demonstrates Council's compliance across Counterparty Compliance, Credit Quality Compliance and Maturity Compliance requirements. No breaches to compliance occurred during the period 1 July 2026- 31 July 2026.

Interest Rate

The average interest rate on Council's investments is currently approximately 4.81%, which is higher than the Benchmark cash rate of 4.35%. Major financial institutions expect the official cash rate to remain on hold for the remainder of 2026 as inflation pressures show signs of easing. A key feature of the current market is the inverted yield curve. This means that shorter term deposits (6-12 months) are outperforming longer term deposits (2-5 years). This has seen the major banks offering special rates for the 8 to 12 month range. Council took advantage of these rates where applicable, whilst ensuring cash flow requirements are managed.

Available Working Funds

	Actual YTD (000's)
Total Cash and Investments	**28,666**
Externally Restricted	
Unexpended Specific Purpose Grants / Loans	6,277
Water Supplies	3,511
Sewerage Services	4,950
Domestic Waste Management	27
Total Externally Restricted	14,765
Internal Restrictions	
Building and Premises	498
Community Development	141
Corporate	1,615
General	5,444
Housing & Community	100
Mines (Quarry)	1,232
Public	43
Recreation	76
Transport	3,069
Governance	785
Total Internally Restricted	13,003
Total Restricted	**27,768**
Unrestricted Cash	**898**

Government Recievables owing to Council

Infrastructure Grants (Transport, Water Sewer)	2,249
Recreational & Culture Grants	146
Total	**2,395**

Restricted funds are monies set aside for specific future purposes, while unrestricted funds are available to meet Council's general operational needs. Where working funds fall into a negative position, as identified above, a transfer from internal reserves will be undertaken to support working funds.

It should be noted that, while the calculations above indicates that Council has an Unrestricted Cash balance of approximately $898,000, Council should note that this figure can be expected to change as the finance team works through completing year-end accounting adjustments required under standard financial reporting practices.

For Council's information, the two principal adjustments that are expected to impact this balance are:

- The transfer of funds to Internal Reserves to provide funding for works commenced in the 2025/26 financial year that will not be completed until the 2026/27 financial year.
- The recognition and payment of expenses that have been incurred during the financial year but remain unpaid as at 30 June 2026

Cash Outflows

The below table shows the outflows for the month:

July Cash Outflows	
Materials, Contracts and Consumables	$3,291,775.67
Wages	$1,127,857.46
Total	**$5,049,633.13**

For Council's information, the wages cash outflow for July is higher than previous months due to three (3) pay periods falling within the month. This is a timing issue and does not indicate an ongoing increase in monthly wages expenditure.

Rates and Charges Collections – July 2026

The below table summarises the Rates and Charges levied and paid which provides a total amount which remains outstanding at the end of the reporting period. This is compared to the same period last year.

	31 July 2026	31 July 2025
Rates & charges levied and arrears for 2026/27	11,444,996.38	10,715,370.46
Less - Pension Concession	- 99,820.60	- 96,759.02
- Amounts collected as at 31 July 2026	- 991,070.11	- 518,071.29
Total Rates and Charges Outstanding	**10,354,105.67**	**10,100,540.15**

The amount levied for rates and charges for 2026 / 27 includes the current year's annual rates and charges and any interest added since the date the rates notices were issued. The amount received as of 31 July 2026 includes receipts for both arrears and the current year's amounts outstanding.

It should be noted that the rates and charges 2026 / 27 levied amount is reduced by the pensioner concession of $99,820.60; reducing the amount of income derived from these rates and charges. Of this concession, Council's contribution is 45%, which represents an amount of $44,919.27.

The rates and charges as of 31 July 2026 represent 90.47% of the total annual rates and charges levied and outstanding (compared with 94.26% on 31 July 2026).

Water Consumption Charges

	31 July 2026	31 July 2025
Water Consumption Charges and arrears for 2026/27	1,384,584.83	1,523,956.10
Less - Amounts collected as at 31 July 2026	- 383,047.40	- 459,486.11
Total Water Consumption Charges Outstanding	**1,001,537.43**	**1,064,469.99**

The water consumption charges as of 31 July 2026 represents 72.33% of the total water consumption charges outstanding (compared to 69.85% on 31 July 2026).

For Council's information, staff have recently completed and issued the 2026 fourth quarter water-user accounts. As discussed at prior Council meetings, a "How to Read your Water Notice" pamphlets were included with each account to assist customers in better understanding their water bill and the information contained on the notice.

Management acknowledges that the close timing of the fourth-quarter water notice and the 2026/27 Rates and Annual Charges Notice may create financial pressure for some ratepayers. Those experiencing financial difficulty are encouraged to contact Council to discuss available payment arrangements.

To assist the community, Council will also undertake a communications campaign to provide clear information regarding notice due dates, payment obligations, and available support options.

Debt Recovery

Council staff have continued to consult with Council's debt recovery agency with a view to continuing Council's process outlined within Council adopted Debt recovery policy. For Council's information during June,

- 42 cases were closed due to full payment or being below recovery threshold.
- 126 cases remain under various stages of debt recovery action; including
    - 45 Payment Arrangements or awaiting promised payments through Debt Recovery Agency
    - 79 Rates/Water Cases in progress
    - 2 Sundry Debtor Cases in progress

Total Balance of open cases with debt recovery $591,096

Procurement

The Office of Local Government (OLG) has released updated Procurement Guidelines for NSW local government. The Guidelines are issued under section 23A

of the *Local Government Act 1993*. Council is required to consider the Guidelines when undertaking procurement and procurement-related activities. The Guidelines outline principles and processes that represent best-practice procurement and support the delivery of quality outcomes, value for money and effective risk management.

Council has reviewed the updated Guidelines against its current Procurement Policies and considers that they align with the guidance material. Council's approach to procurement incorporates the "Plan, Source, Manage" approach, which is identified in the Guidelines as best-practice procurement.

The Guidelines also identify challenges associated with Local Preference Policies. Council must continue to ensure that value for money and fair and open competition principles are upheld throughout procurement processes, supporting transparency and probity.

A copy of the Guidelines is attached.

COONAMBLE
SHIRE COUNCIL

Investment Report

01/07/2026 to 31/07/2026

COONAMBLE SHIRE COUNCIL

Portfolio Valuation as at 31/07/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Regional Australia Bank	A-2	TD	GENERAL	At Maturity	06/08/2025	06/08/2026	4.1500	1,000,000.00	1,000,000.00	40,931.51	3,524.66
IMB Bank	A-2	FRTD	GENERAL	Quarterly	06/08/2024	06/08/2026	4.9900	1,000,000.00	1,000,000.00	11,893.97	4,238.08
NAB	A-1+	TD	GENERAL	At Maturity	07/10/2025	07/08/2026	4.2500	1,000,000.00	1,000,000.00	34,698.63	3,609.59
BOQ	A-2	TD	GENERAL	At Maturity	27/02/2026	18/08/2026	4.8500	2,000,000.00	2,000,000.00	41,191.78	8,238.36
NAB	A-1+	TD	GENERAL	At Maturity	29/09/2025	31/08/2026	4.3000	1,500,000.00	1,500,000.00	54,073.97	5,478.08
Westpac	A-1+	TD	GENERAL	At Maturity	02/03/2026	02/09/2026	4.7200	1,000,000.00	1,000,000.00	19,655.89	4,008.77
NAB	A-1+	TD	GENERAL	At Maturity	28/05/2026	22/09/2026	5.0900	1,000,000.00	1,000,000.00	9,064.38	4,323.01
NAB	A-1+	TD	GENERAL	At Maturity	29/06/2026	06/10/2026	5.0900	1,000,000.00	1,000,000.00	4,601.92	4,323.01
NAB	A-1+	TD	GENERAL	At Maturity	23/06/2026	16/10/2026	5.0900	1,500,000.00	1,500,000.00	8,157.95	6,484.52
NAB	A-1+	TD	GENERAL	At Maturity	28/05/2026	21/10/2026	5.1600	1,000,000.00	1,000,000.00	9,189.04	4,382.47
Westpac	A-1+	TD	GENERAL	At Maturity	27/02/2026	27/10/2026	4.8100	2,000,000.00	2,000,000.00	40,852.05	8,170.41
Unity Bank	A-2	TD	GENERAL	At Maturity	18/11/2025	18/11/2026	4.1000	250,000.00	250,000.00	7,189.04	870.55
Westpac	A-1+	TD	GENERAL	At Maturity	20/11/2025	19/11/2026	4.3600	2,000,000.00	2,000,000.00	60,681.64	7,406.03
NAB	A-1+	TD	GENERAL	At Maturity	16/06/2026	23/11/2026	5.2500	2,000,000.00	2,000,000.00	13,232.88	8,917.81
NAB	A-1+	TD	GENERAL	At Maturity	23/06/2026	16/12/2026	5.2400	2,500,000.00	2,500,000.00	13,997.26	11,126.03
NAB	A-1+	TD	GENERAL	At Maturity	31/07/2026	28/01/2027	5.2900	2,500,000.00	2,500,000.00	362.33	362.33
Commonwealth Bank	A-1+	TD	GENERAL	At Maturity	24/06/2026	24/03/2027	5.2600	2,000,000.00	2,000,000.00	10,952.33	8,934.79
IMB Bank	BBB+	FRTD	GENERAL	Quarterly	16/01/2025	17/01/2028	5.1600	1,000,000.00	1,000,000.00	2,261.92	2,261.92

COONAMBLE SHIRE COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
TOTALS								26,250,000.00	26,250,000.00	382,988.49	96,660.41

COONAMBLE SHIRE COUNCIL

Portfolio by Asset as at 31/07/2026

Asset Type: TD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Regional Australia Bank	A-2	TD	GENERAL	At Maturity	06/08/2025	06/08/2026	4.1500	1,000,000.00	1,000,000.00	40,931.51	3,524.66
NAB	A-1+	TD	GENERAL	At Maturity	07/10/2025	07/08/2026	4.2500	1,000,000.00	1,000,000.00	34,698.63	3,609.59
BOQ	A-2	TD	GENERAL	At Maturity	27/02/2026	18/08/2026	4.8500	2,000,000.00	2,000,000.00	41,191.78	8,238.36
NAB	A-1+	TD	GENERAL	At Maturity	29/09/2025	31/08/2026	4.3000	1,500,000.00	1,500,000.00	54,073.97	5,478.08
Westpac	A-1+	TD	GENERAL	At Maturity	02/03/2026	02/09/2026	4.7200	1,000,000.00	1,000,000.00	19,655.89	4,008.77
NAB	A-1+	TD	GENERAL	At Maturity	28/05/2026	22/09/2026	5.0900	1,000,000.00	1,000,000.00	9,064.38	4,323.01
NAB	A-1+	TD	GENERAL	At Maturity	29/06/2026	06/10/2026	5.0900	1,000,000.00	1,000,000.00	4,601.92	4,323.01
NAB	A-1+	TD	GENERAL	At Maturity	23/06/2026	16/10/2026	5.0900	1,500,000.00	1,500,000.00	8,157.95	6,484.52
NAB	A-1+	TD	GENERAL	At Maturity	28/05/2026	21/10/2026	5.1600	1,000,000.00	1,000,000.00	9,189.04	4,382.47
Westpac	A-1+	TD	GENERAL	At Maturity	27/02/2026	27/10/2026	4.8100	2,000,000.00	2,000,000.00	40,852.05	8,170.41
Unity Bank	A-2	TD	GENERAL	At Maturity	18/11/2025	18/11/2026	4.1000	250,000.00	250,000.00	7,189.04	870.55
Westpac	A-1+	TD	GENERAL	At Maturity	20/11/2025	19/11/2026	4.3600	2,000,000.00	2,000,000.00	60,681.64	7,406.03
NAB	A-1+	TD	GENERAL	At Maturity	16/06/2026	23/11/2026	5.2500	2,000,000.00	2,000,000.00	13,232.88	8,917.81
NAB	A-1+	TD	GENERAL	At Maturity	23/06/2026	16/12/2026	5.2400	2,500,000.00	2,500,000.00	13,997.26	11,126.03
NAB	A-1+	TD	GENERAL	At Maturity	31/07/2026	28/01/2027	5.2900	2,500,000.00	2,500,000.00	362.33	362.33
Commonwealth Bank	A-1+	TD	GENERAL	At Maturity	24/06/2026	24/03/2027	5.2600	2,000,000.00	2,000,000.00	10,952.33	8,934.79
TD SUBTOTALS								**24,250,000.00**	**24,250,000.00**	**368,832.60**	**90,160.41**

COONAMBLE SHIRE COUNCIL

Asset Type: FRTD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
IMB Bank	A-2	FRTD	GENERAL	Quarterly	06/08/2024	06/08/2026	4.9900	1,000,000.00	1,000,000.00	11,893.97	4,238.08
IMB Bank	BBB+	FRTD	GENERAL	Quarterly	16/01/2025	17/01/2028	5.1600	1,000,000.00	1,000,000.00	2,261.92	2,261.92
FRTD SUBTOTALS								**2,000,000.00**	**2,000,000.00**	**14,155.89**	**6,500.00**

COONAMBLE SHIRE COUNCIL

Portfolio by Asset Totals as at 31/07/2026

Type	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
TD	24,250,000.00	24,250,000.00	368,832.60	90,160.41
FRTD	2,000,000.00	2,000,000.00	14,155.89	6,500.00
TOTALS	**26,250,000.00**	**26,250,000.00**	**382,988.49**	**96,660.41**

COONAMBLE SHIRE COUNCIL

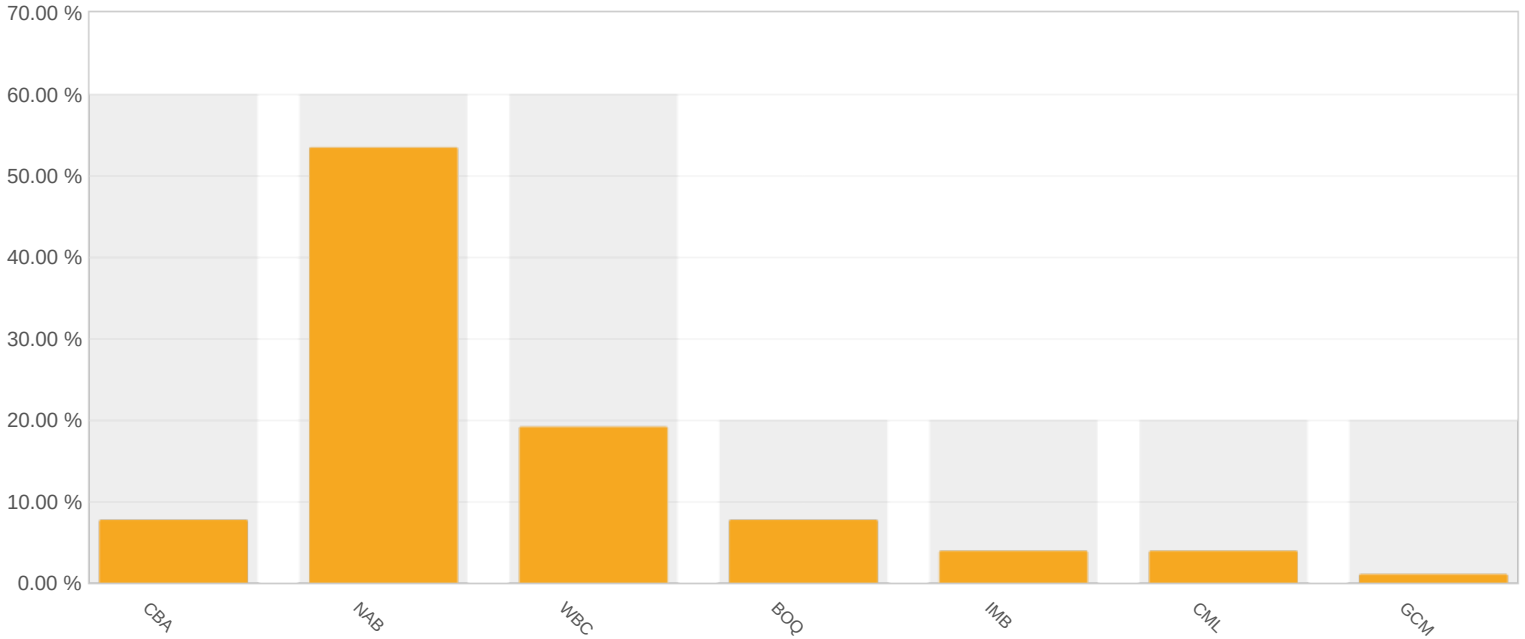
Counterparty Compliance as at 31/07/2026

Short Term Investments

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	Commonwealth Bank	Short	A-1+	2,000,000.00	7.62	60.00	-	13,750,000.00
✔	NAB	Short	A-1+	14,000,000.00	53.33	60.00	-	1,750,000.00
✔	Westpac	Short	A-1+	5,000,000.00	19.05	60.00	-	10,750,000.00
✔	BOQ	Short	A-2	2,000,000.00	7.62	20.00	-	3,250,000.00
✔	IMB Bank	Short	A-2	1,000,000.00	3.81	20.00	-	4,250,000.00
✔	Regional Aust Bank	Short	A-2	1,000,000.00	3.81	20.00	-	4,250,000.00
✔	G&C Mutual Bank	Short	A-2	250,000.00	0.95	20.00	-	5,000,000.00
TOTALS				**25,250,000.00**	**96.19**			

COONAMBLE SHIRE COUNCIL

Counterparty Compliance - Short Term Investments



IMPERIUM MARKETS

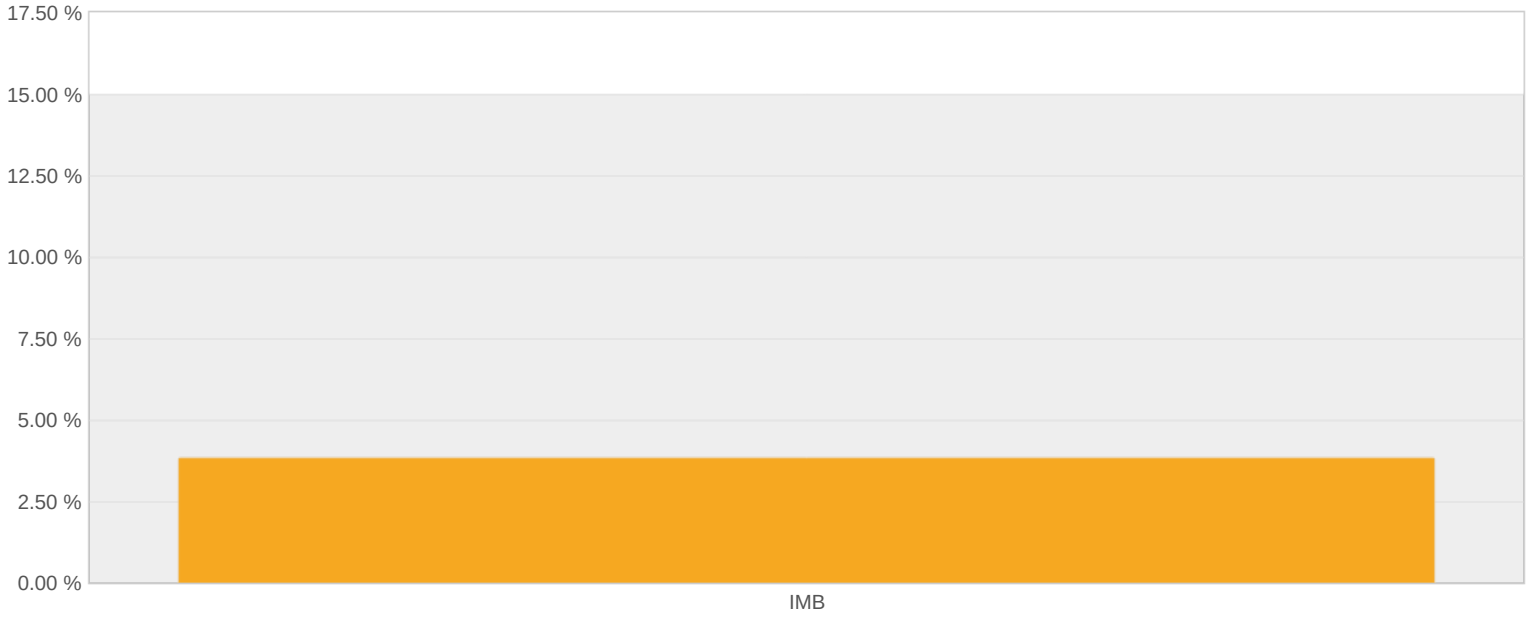
COONAMBLE SHIRE COUNCIL

Long Term Investments

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	IMB Bank	Long	BBB+	1,000,000.00	3.81	15.00	-	2,937,500.00
TOTALS				**1,000,000.00**	**3.81**			

COONAMBLE SHIRE COUNCIL

Counterparty Compliance - Long Term Investments



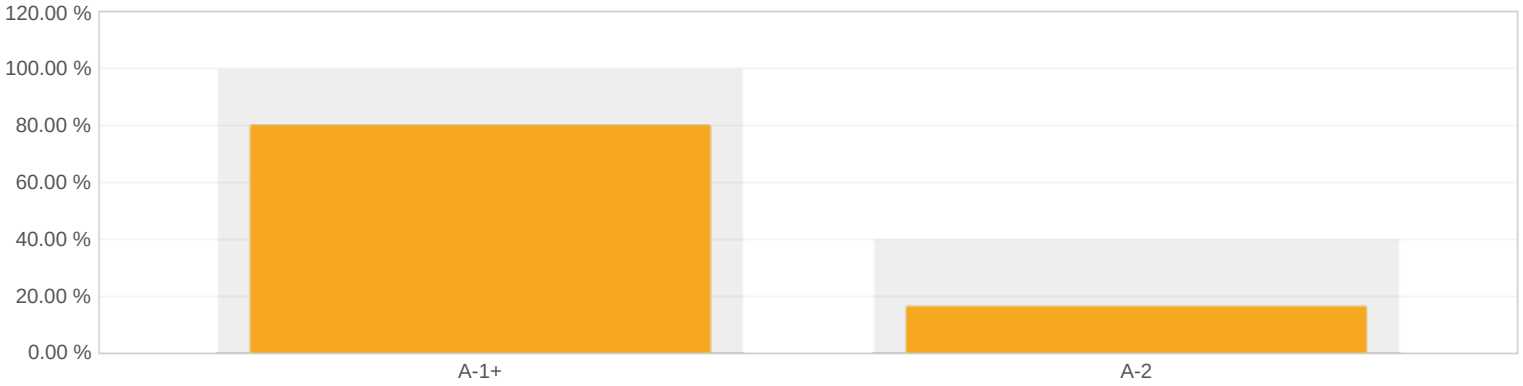
COONAMBLE SHIRE COUNCIL

Credit Quality Compliance as at 31/07/2026

Short Term Investments

Compliant	Rating	Invested ($)	Invested (%)	Limit (%)	Available ($)
✔	A-1+	21,000,000.00	80.00	100.00	5,250,000.00
✔	A-2	4,250,000.00	16.19	40.00	6,250,000.00
TOTALS		**25,250,000.00**	**96.19**		

Credit Quality Compliance - Short Term Investments

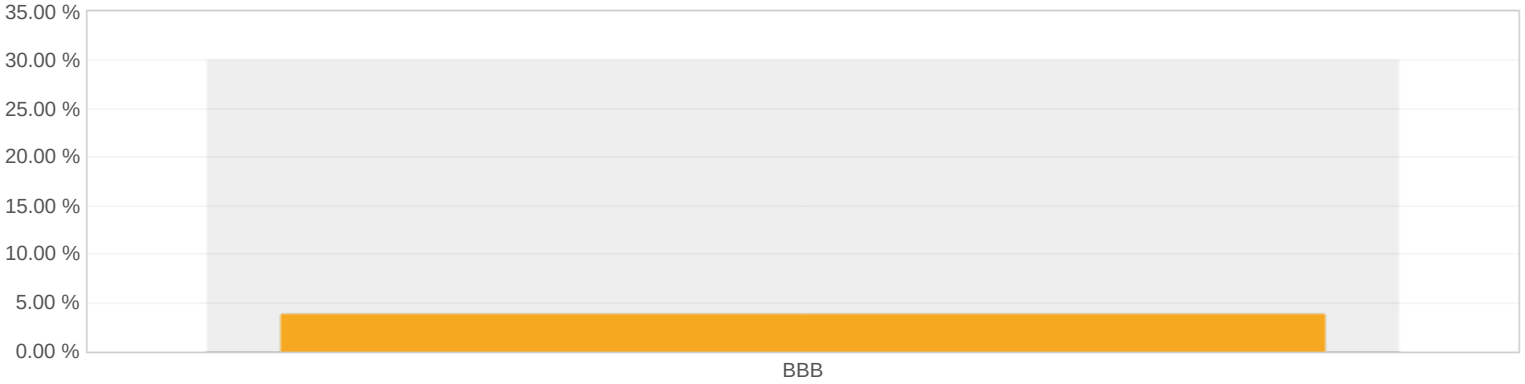


COONAMBLE SHIRE COUNCIL

Long Term Investments

Compliant	Rating	Invested ($)	Invested (%)	Limit (%)	Available ($)
✔	BBB	1,000,000.00	3.81	30.00	6,875,000.00
TOTALS		**1,000,000.00**	**3.81**		

Credit Quality Compliance - Long Term Investments

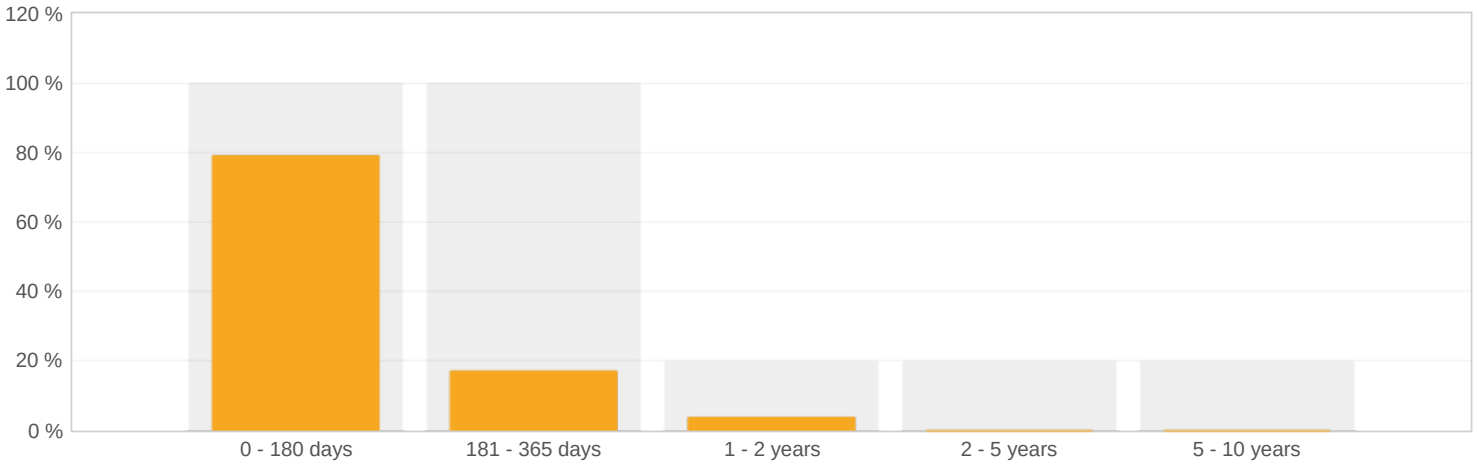


COONAMBLE SHIRE COUNCIL

Maturity Compliance as at 31/07/2026

Compliant	Term	Invested ($)	Invested (%)	Min Limit (%)	Max Limit (%)	Available ($)
✔	0 - 180 days	20,750,000.00	79.05	0.00	100.00	5,500,000.00
✔	181 - 365 days	4,500,000.00	17.14	0.00	100.00	21,750,000.00
✔	1 - 2 years	1,000,000.00	3.81	0.00	20.00	4,250,000.00
✔	2 - 5 years	-	0.00	0.00	20.00	5,250,000.00
✔	5 - 10 years	-	0.00	0.00	20.00	5,250,000.00
TOTALS		**26,250,000.00**	**100.00**			

Maturity Compliance



IMPERIUM MARKETS

COONAMBLE SHIRE COUNCIL

Trades in Period

From: 01/07/2026 To: 31/07/2026

New Trades - From: 01/07/2026 To: 31/07/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value ($)	Reference
NAB	A-1+	TD	GENERAL	At Maturity	31/07/2026	28/01/2027	5.2900	2,500,000.00	
TOTALS								**2,500,000.00**	

COONAMBLE SHIRE COUNCIL

Sell Trades - From: 01/07/2026 To: 31/07/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Selling Date	Yield/Margin (%)	Face Value ($)	Gross Value ($)	Capital Value ($)	Reference
No entries for this item												
TOTALS									**0**			

COONAMBLE SHIRE COUNCIL

Matured Trades - From: 01/07/2026 To: 31/07/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value ($)	Reference
Westpac	A-1+	TD	GENERAL	At Maturity	31/07/2025	31/07/2026	4.1700	2,500,000.00	
TOTALS								**2,500,000.00**	

COONAMBLE SHIRE COUNCIL

Interest Received in Period

From: 01/07/2026 To: 31/07/2026

Periodic Interest

Issuer	Rating	Type	Allocation	Frequency	Value ($)	Purchase Date	Maturity Date	Coupon Date	Type	Rate (%)	Received ($)
Westpac	A-1+	TD	GENERAL	At Maturity	2,500,000.00	31/07/2025	31/07/2026	31/07/2026	Maturity	4.1700	104,250.00
IMB Bank	BBB+	FRTD	GENERAL	Quarterly	1,000,000.00	16/01/2025	17/01/2028	16/07/2026	Periodic	5.0200	12,515.62
TOTALS					**3,500,000.00**						**116,765.62**

COONAMBLE SHIRE COUNCIL

DISCLAIMER

Accuracy & Reliability of Information

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“Accrued Interest” is the the accrued amount calculated since either from the purchase date or the last payment date. The quoted figure is not the accrued interest for the financial year to date (FYTD).

Department of Planning, Housing and Infrastructure
Office of Local Government

Procurement Guidelines for NSW Local Government



July 2026

olg.nsw.gov.au



Acknowledgement of Country

The Department of Planning, Housing and Infrastructure acknowledges that it stands on Aboriginal land. We acknowledge the Traditional Custodians of the land, and we show our respect for Elders past, present and emerging through thoughtful and collaborative approaches to our work, seeking to demonstrate our ongoing commitment to providing places in which Aboriginal people are included socially, culturally and economically.

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1 Procurement and local government

This section provides a high-level overview of the legislative context and principles of best-practice procurement.

In this section

1.1 What is procurement for local government?

1.2 Why is procurement important?

1.3 Legislative context

1.4 Wider strategic context

1.5 Best-practice procurement (the plan, source, manage approach)

1.1 What is procurement for local government?

Procurement is the process describing how to plan for, source and manage the acquisition and purchase of resources responsibly and transparently, including through commercial arrangements that enable the delivery of strategic and operational outcomes for communities.

Procurement can take many forms including the acquisition and management of consumables, materials and equipment, such as vehicles and playground equipment, real property, built assets such as roads and major facilities, and services like construction facility maintenance, cleaning and security, consultancy, specialists and professional services.

The process starts with identifying and defining business needs and required budgets and extends through the whole life of arrangements. This includes planning for the procurement, approaching the market, selecting and engaging suppliers or service providers, monitoring and managing the contract and supplier performance, reviewing outcomes to assess the effectiveness of arrangements, and addressing any disposal or repurposing requirements. The whole lifecycle of products and associated total costs should be considered during the needs analysis and when developing procurement specifications.

1.2 Why is procurement important?

Councils manage significant finances on behalf of their communities and are responsible for making sure public money is directed to the assets and services most at need in an ethical and transparent manner.

With over $16 billion a year being spent by councils on procurement activities, the people of NSW expect councils to have in place procurement practices that lead to quality outcomes, provide value for money and effectively manage risk.

The principles for local government outlined in Chapter 3 of the *Local Government Act 1993* (Act) require councils to support the development of strong, healthy, and prosperous local communities. The principles also require councils to strategically plan for and responsibly provide services and assets for their communities both now and into the future.

To do this, councils need to have a robust framework in place that aligns procurement decisions with strategic planning, optimises value and minimises risk.

1.3 Legislative context

Overview

Procurement activities in local government are governed by several different legal instruments, policies and guidance, including but not limited to:

- *Local Government Act 1993*
- Local Government (General) Regulation 2021
- *Modern Slavery Act 2018*
- *Public Interest Disclosures Act 2022*
- *Government Information (Public Access) Act 2009*
- *State Records Act 1998*
- these Guidelines.

Councils must comply with all legal obligations, as well as any NSW Government procurement policies relevant to the local government sector. If uncertain, councils should always refer directly to relevant legislation and seek their own independent legal advice.

Local Government Act 1993 and the Local Government (General) Regulation 2021

The Act and the Local Government (General) Regulation 2021 (Regulation) outline the requirements for how councils must source goods, materials and services through tendering, along with other general applicable requirements.

The specific requirements applicable to the tendering process will be covered in detail in the Source section of the Procurement Guidelines for NSW Local Government (Guidelines).

> ***Note:*** Councils should not invoice, or order split to avoid tendering requirements as such activities would be contrary to the Act (Chapter 3). Controls to minimise the risk of order splitting will be covered in detail in supplementary guidance.

A council's procurement activities must be carried out in accordance with sections 55 and 55A of the Act, and Part 7 of the Regulation.

Section 55 of the Act sets out the requirements for tendering and prescribes a value 'threshold' of $250,000 for contracts. Councils must follow the tendering requirements set out

in Part 7 of the Regulation before entering into contracts of this value or more, unless they are otherwise exempt under section 55(3) of the Act.

> ***Note:*** This value threshold for contracts is inclusive of goods and services tax (GST) and applies to the total estimated contract value (this includes cumulative expenditure with a supplier for similar goods and services).

Requirements for procurements under the regulated threshold

Procurements under the value threshold prescribed by section 55 of the Act are exempt from the legislated tendering requirements. However, the principles and processes outlined throughout these Guidelines generally apply to procurements of any value.

Councils may set their own policy and procedures in this respect but must consider these Guidelines when doing so.

Modern Slavery Act 2018

The *Modern Slavery Act 2018* (MS Act) imposes obligations on councils relating to modern slavery. The Act requires councils to take reasonable steps to ensure that goods, materials and services procured by and for the council are not the product of modern slavery within the meaning of the MS Act (see section 438ZE of the Act).

Councils should refer to guidance issued by the NSW Anti-slavery Commissioner for more information about these requirements. Refer to the Resources section for further information and links.

Where relevant, further information about councils' modern slavery responsibilities is included throughout these Guidelines.

Annual reporting on modern slavery actions and steps

The Act references requirements, in alignment with the MS Act, for a council to publish in their annual report a statement of:

- the action taken by the council in relation to any issue raised by the Anti-slavery Commissioner during the year concerning the operations of the council and identified by the Commissioner as being a significant issue (see section 428(4)(c) of the Act), and

- the steps taken to ensure that goods, materials and services procured by and for the council during the year were not the product of modern slavery within the meaning of the MS Act (see section 428(4)(d) of the Act).

Councils must also submit this information to the Office of the Anti-slavery Commissioner (OASC) via the online form available via the OASC website.

Public Interest Disclosures Act 2022

The *Public Interest Disclosure Act 2022* (PID Act) establishes a framework for reporting serious wrongdoing and includes specific provisions that impact procurement processes within public agencies, including councils.

It also aims to promote a culture in which public interest disclosures are encouraged and to protect public officials, witnesses and other persons from detriment or liability that might arise because of public interest disclosures.

Councils are required to have effective processes in place to handle public interest disclosures, including to train staff on recognising and managing disclosures and ensuring all reports are assessed appropriately.

Refer to the PID Act for further information and its implication to procurement as well as guidance issued by the NSW Ombudsman.

Government Information (Public Access) Act 2009

The requirement to publish a register of Government contracts with the private sector in a register is set out in the *Government Information (Public Access) Act 2009* (GIPA Act) (see Part 3, Division 5 of the GIPA Act). This applies to all Government agencies, including councils.

Under the GIPA Act, councils are required to:

- keep a register of contracts (its government contracts register) that records information about each government contract to which the council is a party that has (or is likely to have) a value of $150,000 (including GST), or more (class 1 contracts) (see section 27(1) of the GIPA Act), and
- enter information about a class 1 contract into the register within 45 working days after the contract becomes effective (see section 27(2) of the GIPA Act).

Refer to the GIPA Act for further information, including specific requirements about the information to be entered in the register for class 1, 2 and 3 contracts (see sections 29-30 of the GIPA Act), confidential information not required to be included in the register, the minimum public access period for information on the register, and publishing of the register.

State Records Act 1998

The *State Records Act 1998* (SR Act) regulates the creation, management and protection of the records of public offices of NSW. A public office includes a council, county council or joint organisation under the Act (see section 3(1) public office (a)(iii) of the SR Act).

Councils must keep, manage and protect procurement related records in accordance with the requirements of the SR Act. Refer to the SR Act and the State Records Regulation 2024 for further information about these requirements.

State Records NSW also publishes several resources for local government to help councils understand and promote recordkeeping, disposal of records, privatisation of functions, access to records and defining high risk records.

1.4 Wider strategic context

Councils should recognise that the above legislative requirements are not the only requirements applicable to their procurement activities. Councils' procurement occurs in a broader strategic context and is affected by legislation, codes, policies, and guidelines from other NSW Government agencies.

Procurement activities should also be undertaken in accordance with councils' own priorities identified in the community strategic plan (CSP), delivery program (DP) and operational plan (OP) under the integrated planning and reporting framework, and in council resolutions, procurement policies, procedures and guidance.

Councils are encouraged to recognise the public value of spending and adopt social and sustainable procurement practices that commit to fostering broader societal benefits by protecting the environment and fostering sustainability, and promoting and engaging with local businesses, including Aboriginal businesses and social enterprises.

This approach ensures that councils contribute meaningfully to community development, strengthen economic resilience, and promote financial sustainability to achieve improved social outcomes for their communities.

Further information about relevant legislation, NSW Government requirements and consideration of broader societal benefits is included in the relevant sections of the Guidelines.

1.5 Best-practice procurement (the plan, source, manage approach)

Overview

The plan, source, manage approach to procurement describes the lifecycle phases of most typical procurements and provides best-practice methodology to deliver value for money, align spending with business needs, improve service delivery, and support a competitive economy.

It consists of three broad phases: Plan, Source and Manage. Some councils may highlight other lifecycle phases in their approach to procurement; however, the Guidelines will focus on capturing all elements of the lifecycle phases under these three broad phases.

While every phase is important, councils may not have to spend the same time and resources on each. Councils should make their own assessment based on the size of the procurement activity, the level of risk and complexity, their situation and needs.

Risk management is an essential element of best-practice procurement, and risk management strategies should be in place at each phase of the procurement process.

Similarly, a whole of life risk-based approach should be taken regarding supplier and product due diligence. Councils should consult the Independent Commission Against Corruption's (ICAC) website and guidance about supplier due diligence for more details.

Procurement methodologies and decisions made throughout the procurement lifecycle should be documented and filed according to the SR Act and to each council's record keeping policy and procedures to ensure transparency, accountability, and to demonstrate defensible processes and decision-making.

Plan

It is important to do the groundwork to plan for the council's procurement to ensure a strategy is formulated that best meets the council's requirements and the intended outcome for the procurement. This involves:

- a needs analysis (e.g. a master plan, project plan or business case)
- determining availability of funds (e.g. budgetary requests, grants and approvals)
- developing procurement documents that clearly articulate requirements and terms (e.g. scope, specification and statement of requirements)
- identifying risk and management measures (e.g. a risk assessment with identified controls and treatments)

- understanding community and other stakeholder needs and expectations (e.g. outcomes of any community engagement, council resolutions or stakeholder consultation)
- market analysis and early industry engagement to test appetite to supply, capacity, capability, factors influencing supply, and innovation (e.g. through Requests for Information or Expressions of Interest), and
- formalising or documenting the procurement strategy (e.g. the development of a procurement plan, a communications plan, evaluation plan and finalisation of the Request for Tender or Request for Quotation and contract documents).

Source

This phase is about approaching the market for the required goods, materials or services, and evaluating and selecting the suppliers that will deliver the best value for money. It involves:

- approaching the market (e.g. by means of advertising requests for goods or services with conditions of participation)
- selecting suppliers that pass due diligence checks, address selection and evaluation criteria and best meets the requirements to demonstrate value for money (e.g. through a scoring methodology)
- clarifying terms, recommending and awarding a contract (e.g. via selection or recommendation reports for consideration by delegated approvers)
- debriefing unsuccessful proponents (e.g. via post tender review or feedback meetings), and
- contract disclosure in compliance with legislation (e.g. displaying awarded contract details on the contracts register).

Manage

Management of contracts ensures suppliers deliver what they have committed to, that good supplier relationships are developed, and all other obligations between buyer and supplier are met. This phase involves:

- buyer and supplier document agreed systems, processes, risks, and responsibilities for key tasks (e.g. setting a contract management plan)
- ensuring a smooth transition of services (e.g. for new suppliers in the form of a transition plan)
- ensuring governance and management of contractual obligations (e.g. agreement on milestone-based billing, management and approval of variations)

- tracking supplier performance and delivery against the agreed contract management plan and contract terms
- considering strategy for any contract renewal, extension, or variation process that may be required or planned for the future (as needed)
- reviewing processes, outcomes, documentation, records, and supplier performance to inform future procurement processes (e.g. a post contract review report).

2 Principles of best-practice procurement and key governance considerations

This section provides guidance on the principles of effective procurement management and key governance considerations relevant to all councils.

Councils should carry out all procurement activities in accordance with the principles that underpin best-practice procurement. These activities should be supported by a strong procurement governance framework with clear policies and procedures.

In this section

2.1 What are the principles of best-practice procurement?

2.2 Internal governance

2.3 Procurement staff

2.4 Documentation, information and records management

2.5 Information, communication and technology

2.6 Council procurement strategy, policies and procedures

2.7 Risk considerations

2.1 What are the principles of best-practice procurement?

Overview

Procurement activities should be carried out in alignment with the following set of general principles that reflect best practice. These principles apply to every procurement, irrespective of the value, complexity and risk level involved. These are based on the legislative requirements that councils must adhere to and the efforts they should make to achieve the best possible outcomes for their communities through their procurement processes.

The principles are:

- Value for money
- Fair and open competition
- Probity and transparency
- Innovation
- Economic development, social outcomes, and sustainability.

Value for money



Value for money is an essential consideration in procurement.

Councils must act in the best interests of their residents, ratepayers, and wider community when handling public money. As such, achieving value for money in procurements is essential for councils in meeting their obligations to the community and ensuring public trust in its spending.

Factors involved in assessing value for money

When determining whether a procurement represents value for money, councils should assess a range of factors, both financial and non-financial. Each council may set its own evaluation criteria but are encouraged to consider the factors outlined in Table 1 below.

Table 1: Examples of factors to consider when assessing value for money

Factor	Example
Justify the procurement need Is the procurement required? Is there an alternative option available?	• Need/scope/specification • Alternatives • Ability to repurpose existing assets, equipment, materials or resources
Fit for purpose Does the procurement meet council's needs?	• Quality • Quantity • Methodology or program • Cost quoted or tendered
Supplier assessment Can the supplier fulfill the requirements of the contract?	• Relevant experience • Performance history • Capability and capacity • Support and service provided
Broader council and government objectives Does the contract fit with wider policies and strategies?	• Council priorities, strategy and CSP targets • Economic, social, environmental, and ethical objectives
Total cost of ownership What are other costs affecting the procurement? What costs are required to maintain or operate beyond the initial purchase price? What are the re-sale options?	• All costs borne by council over the lifecycle of the procurement • Costs are either lump sum, schedule of rates, provisional or subject to milestone deliverables
Timeliness When is the procurement needed?	• Key dates • Considerations for timelines and timeframes
Risk What uncertainties may affect or arise from the procurement?	• Risks • Controls • Insurance cover and requirements

Key takeaways:

- All procurement must demonstrate value for money.
- Value for money does not mean obtaining and accepting the lowest price for a good or service.
- A big picture view is required. This involves assessing a range of factors to get the greatest total benefit for a community.

Fair and open competition



Competition, equal access and non-discrimination are crucial for effective procurement.

Councils must promote fair and open competition by ensuring an even playing field and equal treatment for all potential suppliers or vendors. Fair and open competition is important as it demonstrates transparency, inclusion, opportunities to promote innovation, improved efficiency, and increases opportunities for suppliers, including those new to the market. Encouraging competition is also a way for councils to manage corruption risks when procuring.

Councils can encourage fair and open competition by thoroughly reviewing long-term contracts and contracts that need to be renewed, providing an opportunity for a variety of suppliers to compete for procurements and continue to maintain probity.

Councils should:

- **be open, transparent and fair**: take a balanced approach between contracting with known reliable suppliers and considering reviewing contracts to improve accessibility for new entrants.
- **encourage new suppliers**: through the review of contracts and providing opportunities for different types of suppliers to tender their offerings for consideration so council may assess their products, experience and capabilities.

All suppliers to procurements must be treated (and seen to be treated) in an open, fair and transparent manner, having access to the same information about the procurement, and clear information on the procurement process, for them to be able to make submissions on equitable terms.

Key takeaways:

- Councils should procure in a fair and competitive way.
- Encourage new suppliers.
- All suppliers are to be given equal access to the same information without any unfair advantage.
- Corruption risks are lower in competitive procurements.

Probity and transparency



Councils must always procure with probity and transparency.

Probity refers to complete honesty and integrity in a particular process or action, that can be confirmed and evidenced to observers. For councils, this means being able to demonstrate integrity, accountability, and fairness in a way that withstands external scrutiny in all procurement activities.

Probity and transparency are evidenced through the execution of councils' endorsed procurement procedures that align with these Guidelines and comply with the Model Code of Conduct for Local Councils in NSW (Model Code of Conduct).

Councils with good governance are more likely to succeed in implementing strong probity practices in their procurement activities.

Probity is important as it allows councils to safeguard their procurements and achieve optimal community outcomes. It is important for managing risks, as procurement activities can be susceptible to fraud and corruption.

Key aspects of probity

While processes may vary between councils depending on the specific procurement requirements, all councils should ensure they have considered the key aspects of probity outlined in Table 2 below that align to the Model Code of Conduct.

Table 2: Key aspects of probity

Key aspect	Councils should have consideration for the following
Impartiality and fairness	• Treat all suppliers fairly and consistently during selection and evaluation (e.g. market participants must all be provided with or access to the same information at the same time, and submissions must be given fair and equal consideration in accordance with the tender documents and the conditions of tendering issued to the market, legislation, and council policies). • Develop probity plans and evaluation processes upfront so that suppliers are aware of council's procurement processes. • Only approach the market with the intention, capacity, and funding to execute a procurement contract. • **Not** engage in collusive practices or give improper advantages to certain suppliers. • Have multiple staff on higher risk/higher value procurement processes (e.g. engage a probity consultant for tenders that have significant impact i.e. where there is a planning component or in the development/construction of major projects).
Defensible documents and record keeping	• Ensure full and clear documentation and instruction for procurement processes, sourcing requirements, timelines, submission conditions, evaluation criteria, participation, delegation and decisions. • Records are saved to document management systems for audit, future reference and GIPA Act purposes.
Managing conflicts of interest	• Implement a conflict-of-interest policy. • Ensure all conflicts of interests are documented and appropriately treated (for each procurement project). • Comply with conflict-of-interest obligations.
Confidentiality	• Ensure appropriate control arrangements are in place to protect confidential information. • Consider the use of legally binding confidentiality agreements, such as confidentiality or non-disclosure clauses in contracts.

Key aspect	Councils should have consideration for the following
Management of disputes and misconduct	• Provide a mechanism for dispute resolution. • Provide a way to report misconduct or make a public interest disclosure (PID). • Manage corruption and lobbying risks.
Integrity and mitigating risks	• For all high-risk projects, implement a probity plan for all phases of the procurement process (including the delivery of a contract).
General compliance	• Comply with all other legal and policy obligations relevant to local government.

Probity advisors or probity auditors

It may be appropriate to engage a probity adviser or auditors if:

- the procurement process is complex or high-risk
- the project is vulnerable to corrupt practices
- the project has a high level of public interest or scrutiny
- there may be perceived bias or favouritism, or
- the integrity of the process could be questioned.

Councils should include the threshold of risk that triggers the involvement of a probity advisor or auditor in their risk management framework.

However, using an external probity advisor or auditor should be the exception and not the rule and engagement should be subject to each council's own policy and procedures. They are not a substitute for good probity and governance practices, and do not remove the ultimate accountability for probity from council.

Probity advisors: provide advice on probity matters, and act as part of the procurement team throughout key phases of the procurement lifecycle. They can assist in finding solutions to probity issues that may arise and may be engaged just to oversee the procurement process, or to oversee the procurement contract for the life of the contract.

Probity auditors: act separately from a procurement team and check whether a procurement complies with probity-related obligations and generally review the details after the procurement has concluded.

If electing to use a probity advisor or auditor, councils may wish to utilise the Legal Services or Internal Audit and Management Contract specified by Local Government Procurement or the Performance and Management Services Scheme, a prequalification scheme provided by the

NSW Government. If using the Performance and Management Services Scheme, councils must comply with the rules associated with its use, (see section 55(3)(g) of the Act).

Key takeaways:

- Probity is essential at every stage of the procurement process.
- Each person involved in the procurement process is accountable for ensuring probity.
- Probity and open competitive procurements reduce council's exposure to risks (financial, legal, reputational).

Innovation



Innovation involves coming up with new ideas that result in better outcomes.

Councils should consider innovative products, services or proposed options where it is possible to drive better outcomes when procuring goods, materials, or services. Innovation can benefit councils and communities by solving identified problems, stimulating the economy through investment and purchasing, increasing operational efficiency, and expanding supplier networks and diversity.

Innovation can occur at any phase of the procurement process. It can encourage improvements to internal procurement and operational processes as well as strengthen and grow supplier advancement. The focus should be on constant improvement.

Councils can innovate by:

- **engaging with the market** – using the broader industry and conducting market analysis (e.g. via the Request for Information or Expression of Interest process) which can enable creation of better ideas and find suppliers who can deliver new and better products and services, faster and more cost effectively.
- **collaborating with other levels of government** – councils can leverage partnerships and collaboration to optimise innovative solutions, pooling resources, knowledge and capitalise to better serve the collective needs of the community.
- **encouraging businesses** – that are creative and stimulate ideas that grow the economy and develop more effective supply sources. This can also make it easy to do business and understand and comply with contractual terms and requirements.

- **considering alternate proposals in tenders** – so long as all associated risks are managed effectively, the marketplace has been researched and tested for alternatives and the proposal is submitted with a conforming tender submission that addresses the original tender request and statement of requirements. Any alternate proposals should be considered with reference to these Guidelines and in accordance with each council's own procurement policy.

Key takeaways:

- Innovation can occur at any stage of the procurement process.
- Councils should innovate where possible, but not at the expense of other principles.
- The focus should be on constant improvement.

Economic development, social outcomes, and sustainability



Councils are encouraged to support positive social, environmental, and economic outcomes in their procurements, especially where there are supplier options available.

Purchasing from social and sustainable enterprises supports economic and social change and positively impacts the environment. While not mandatory (and subject to each council's procurement policy and strategic objectives), it is recommended councils consider these aspects with suppliers when options are available for the goods, materials, or services they need. The key benefits of considering such factors in procurements are outlined in Table 3 below.

Table 3: Key benefits

Supplier type	Key benefits
Social enterprises	• Social enterprises are businesses that trade with the goal of achieving social and environmental outcomes that benefit the public, community, and environment, while addressing societal problems. • Social enterprises may benefit disadvantaged Australians by providing training and employment opportunities, community and social services, or ethical products and services, with a significant portion of profits reinvested into social causes.

Supplier type	Key benefits

Indigenous businesses and participation of Aboriginal people	• Councils are encouraged to identify Aboriginal businesses within their local areas where they may source goods and services.
	• The NSW Government identifies an Aboriginal business as one that is majority Aboriginal ownership (51%) and that is recognised through an appropriate organisation, such as:
	  ○ Supply Nation
	  ○ BuyNSW
	  ○ NSW Indigenous Chamber of Commerce, or
	  ○ Office of the Registrar of Indigenous Corporations.
	• These organisations maintain lists of Aboriginal businesses that are audited and undergo quality assurance.
	• Councils may consider adapting information from the NSW Government's Aboriginal Procurement Policy to promote opportunities, skills development, and economic participation of Aboriginal people, while valuing their social and cultural contributions, along with progressing efforts to Close the Gap. Alternatively, they may consider engaging Aboriginal businesses through Local Government Procurement's First Nations Procurement Scheme.

Australian Disability Enterprises (ADEs)	• ADEs are not-for-profit organisations that employ people living with a disability, empowering them to contribute to their community. ADEs operate across several industries including hospitality, retail, manufacturing, recycling and horticulture. *Note:* An open tender process is not required when procuring from a person or body approved as a disability employment organisation under the *Public Works and Procurement Act 1912* (see section 55(3)(q) of the Act).
Environmental organisations	• A council's procurement activity can have a direct contribution to local and global environmental commitments.

Supplier type	Key benefits

	• Relevant organisations may have the following environmental credentials:
	  ○ Environmental ISO or AS standards
	  ○ Australian National Packaging Standards and targets
	  ○ Those with circular economies or product impact reporting schemes
	  ○ Energy efficiency ratings, de-carbonisation, climate change and transition to Net Zero
	  ○ Biodiversity and habitat protection.
	• Consideration of the 10Rs framework of a circular economy which provides a practical guide for councils to extend product lifecycles and minimise environmental impact

Councils can create policies that align with Government initiatives to encourage positive social, environmental, and economic outcomes. Some of the NSW Government policy initiatives include:

- supporting small and medium-sized enterprises (SMEs)
- supporting regional or local businesses
- encouraging groups of businesses and collaborations between smaller suppliers
- encouraging supplier diversity, Aboriginal businesses and ADEs, and
- procuring sustainably, considering environmental, human, social and economic factors.

Some optional resources and principles for social and sustainable sourcing are listed under the Resources section.

Modern slavery

Councils must take reasonable steps to ensure that the goods and services they procure are not the product of modern slavery.

Councils must undertake supplier due diligence throughout the procurement process to identify and manage modern slavery risks and must remediate any instances of modern slavery. These steps should be taken at each phase of the plan, source, manage lifecycle and might include:

- early market engagement to understand how best to integrate modern slavery risk into sourcing process
- incorporating modern slavery management criteria into pre-qualifications schemes
- including the NSW Anti-slavery Commissioner's Model Tender Clauses in tender processes
- tailored due diligence to identify the residual risks associated with specific suppliers, and
- incorporating the NSW Anti-slavery Commissioner's Model Contract Clauses in supplier agreements.

Councils can find detailed guidance on modern slavery due diligence and remediation in the NSW Anti-slavery Commissioners' Guidance on Reasonable Steps (see Resources).

Key takeaways:

- Procuring from social and sustainable enterprises supports economic and social change as well as having a positive effect on the environment.
- Councils may choose to adapt NSW Government initiatives, strategies, policies and guidance materials where appropriate and permissible under law.
- Councils must take reasonable steps, including due diligence and remediation, to ensure that the goods and services they procure are not the product of modern slavery.

2.2 Internal governance

Sound internal governance enables better procurement outcomes.

Code of conduct

Council staff involved in the procurement process must comply with the same ethical and behavioural standards as other council officials, including compliance with the council's adopted code of conduct.

Any concerns about breaches of the council's code of conduct by staff must be reported to the general manager, or, in the case of breaches by the general manager, to the mayor, as required by the *Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW* (Procedures).

Conflicts of interest

Conflicts of interest can arise at any phase of the procurement process. Conflicts of interest can be either pecuniary (financial) or non-pecuniary (non-financial).

A person will have a pecuniary conflict of interest in a matter where they stand to gain or lose financially from a decision made in relation to the matter. They will have a non-pecuniary conflict of interest in a matter where a reasonable and informed person would perceive they could be influenced by a private interest when carrying out their duties in relation to the matter.

Managing conflicts of interest

Council officials and third parties acting on behalf of councils, including suppliers engaged during the procurement process, must ensure they have no real or perceived bias or conflicts of interest that could influence how they exercise their functions.

If a conflict is identified, it must be promptly declared, assessed and addressed. If necessary, alternative working arrangements or other actions should be implemented to resolve the conflict in favour of the public interest.

ICAC recommends:

- councils implement a policy on conflicts of interest
- identifying, disclosing, and managing all conflicts of interests which may involve implementing and monitoring a council-prepared conflict of interest management plan

- council officials are encouraged to report any conflicts of interest that they believe on reasonable grounds to be undisclosed, inadequately or wrongly disclosed or inadequately managed
- obliging suppliers and tenderers to disclose in writing any actual or potential conflicts of interest, including relationships or interests with council staff, other tenderers and associated entities. ICAC's website provides guidance and various publications on managing conflicts of interest in the NSW public sector. Councils should consult this information for more details.

The Model Code of Conduct prescribes mandatory requirements for disclosing and managing pecuniary and non-pecuniary conflicts of interests.

Register of interests

Councils should keep a register of all conflicts of interest that have been disclosed by staff and representatives of any contracted entities for all procurement activities.

A register helps ensure that conflicts are declared and managed as they arise and assists in managing conflicts in any subsequent procurement with a supplier.

Financial controls

Section 8B of the Act requires councils to have sound financial management. Councils must implement and regularly review their financial controls and budgetary processes in relation to procurement activities to minimise and mitigate financial risks to the council.

Segregation of duties

Ensuring clear operational separation between staff responsible for each phase of a procurement activity is crucial for minimising risk. Without this separation, transparency is limited, and the council is more exposed to unethical behaviours, potential fraud and corruption.

Implementing a procurement process with appropriate segregation of duties is necessary. At a minimum, different staff are to be responsible for:

- supplier selection activities, specifically establishing the evaluation criteria against which potential suppliers are to be assessed and evaluating submissions and recommending potential suppliers
- drafting contract terms and authorising the final agreement
- raising purchase orders and approving corresponding payments, and

- purchasing activities, specifically requesting and receipting delivery of goods and services, approving the expenditure of relevant funds in line with approved budget provisions, and financial delegation of authority thresholds.

Councils should regularly review staff responsibilities, competence and skill development with procurement processes, including liaising with internal teams, to identify each type of risk and ensure systems are in place to manage any exposures appropriately.

Delegations and approvals

Delegations are a vital part of council controls that ensure appropriately skilled staff perform key functions or tasks and provide approvals of expenditure or financial commitments within the approved duties and thresholds applicable to their role. Well implemented delegations can save costs while minimising the risk of fraud, corruption or errors resulting from the inappropriate approval of transactions. Delegations are also used to increase the efficiency of authorisation and decision-making within approved budget provisions.

The Act provides that a council may, by resolution, delegate certain functions to its general manager or any other person or body (not including another employee of the council). The general manager may in turn subdelegate functions delegated to them by the council to staff and others. However, decisions to accept tenders to provide services currently provided by members of staff of the council, (i.e. decisions to outsource services currently provided inhouse by council staff), cannot be delegated and must be made by a resolution of the council (see section 377(1)(i) of the Act, and for joint organisations section 397K of the Regulation).

Councils and the general manager should clearly document which functions of the tendering process are to be delegated, any limitations based on financial amount or resourcing impact, and to whom or the position the delegation is to be made. Each council must review all its delegations during the first 12 months of each term of office (see section 380 of the Act).

Auditing and process reviews

All councils are required to appoint an Audit, Risk and Improvement Committee that must review aspects of the council's operations including compliance, risk management, fraud and corruption control, financial management, and governance.

Including an audit of the council's procurement practices in the council's internal audit work plan and linking it to the council's strategic objectives will help to identify and mitigate current and emerging risks and challenges.

For councils with larger procurement budgets, diverse or complex procurement arrangements and higher risks, more frequent general reviews of procurement policies and processes, in addition to an audit, may be appropriate to ensure that purchased goods and services meet expectations. However, this may not be necessary for smaller councils with lower risk profiles.

2.3 Procurement staff

Procurement staff may have various duties and responsibilities depending on the size of the council, the available staff supporting procurement activities, and the complexity and number of procurement activities. However, all staff undertaking procurement play a crucial role in ensuring that sourced products and services provide the best value for money and meet the needs of the council.

Councils should regularly review whether its procurement resources are adequate and appropriate for the procurement needs of the council. This may include considering:

- requirements for achieving councils' goals as set out in its CSP and OP.
- who is the go-to person or team for procurement support and guidance?
- what are the primary responsibilities of that person or team? This may be providing procedural advice, researching key suppliers and options for delivering a desired outcome, drafting documentation, tendering and executing purchase agreements, and ensuring all products and materials meet council's standards in compliance with legislation.
- does the person or team have the right knowledge and skills or is additional training required? Can this be coordinated with other councils or done online to reduce costs?
- is a specialist person or team essential and appropriate for the council's size and needs?
- which service model (decentralised, centre-led or centralised) best suits the resourcing, size and complexity of the council?
- does the council need to engage external expertise?

Specialist teams

Forming a specialist team of skilled procurement professionals can help to reduce costs, streamline processes and improve procurement outcomes. This team may handle key procurement tasks (e.g. the coordination of tenders, executing contracts for purchasing goods, materials or services) while ensuring council activities are smart, align with the council's strategic and long-term goals, and are cost-effective.

A specialist team that oversees all procurement can also improve overall efficiency by:

- understanding a council's spending and consolidating purchasing activities
- developing strong relationships with other groups within council such as finance, project management, marketing, design and engineering
- developing strong relationships with other councils and joint organisations
- developing strong working relationships with suppliers

- identifying opportunities (e.g. a joint procurement arrangement with other councils could be entered into to maximise the council's tendering and purchasing power).

External professional expertise

When a council lacks in-house expertise and resources, such as for a significant and complex project or for specific expertise like a probity advisor or probity auditor (see Probity and transparency), it may consider engaging external professionals to provide independent procurement services. This can include contractors, freelancers, consultants, advisors, auditors or other outsourced workers hired on a per-job or non-permanent basis.

If a council engages external professional expertise to enhance its procurement staff or for specific expertise, it must ensure that appropriate systems are in place to protect confidentiality, ensure adequate oversight of their work, actions and approvals, and mitigate any potential risks. Engaging external professional expertise is also subject to the Act and Regulation depending on cost and risk considerations.

Procurement training

It is crucial that staff involved in or overseeing procurement activities have the appropriate knowledge and skills to perform their duties effectively. Councils should conduct an audit of staff to assess if council has the right knowledge and skills mix across the procurement lifecycle and provide training to address any identified gaps.

Some of the key areas and topics councils may want to consider when assessing and training their staff include:

- procurement legislation, policies and procedures
- communicating effectively, including engagement, influencing and negotiating with probity
- analysis and implementation of improvements for better outcomes
- strategic alignment of and procurement objectives and plans
- commercial acumen in clarifying offers and terms of engagement
- contract law, liability and indemnity clauses
- contract management principles
- cost management, budgeting, procure to pay processes, variations and progress payments
- supplier relationship management
- project management
- specification writing in tenders

- procurement risk management, including foreign exchange risk, insurance cover and risk mitigation
- modern slavery risk management
- probity principles, including fraud and corruption prevention
- good governance, including reporting, open access information, confidentiality, and records management.

Reporting suspected corrupt conduct

Council staff involved in procurement must remain vigilant for any behaviour that may indicate corrupt conduct as defined in the *Independent Commission Corruption Act 1988*. Councils must ensure that:

- staff are aware that suspected corrupt conduct can be reported directly to ICAC, and
- suppliers understand how to report concerns whether to ICAC, a designated council officer or through the council's public interest disclosures policy, where applicable. This could be addressed through a statement of business ethics for suppliers.

2.4 Documentation, information and records management

Keeping, managing and protecting procurement related records must be done in compliance with the SR Act.

Council staff should familiarise themselves with their obligations and the standards and codes of best practice records management under the SR Act (see Part 2 of the SR Act).

The processes, requirements of what is being sourced, conditions for quote or tender submission, evaluation criteria, contracts and decisions for procurement activities are examples of some relevant records that must be clear, fully documented, transparent, and defensible.

Protection of confidential information

Appropriate security and confidentiality arrangements must be put in place and any information that is intellectual property, proprietary, commercial-in-confidence or otherwise confidential must not be disclosed or made accessible without suitable confidentiality arrangements in place. This includes arrangements for protection from cyber-security breaches or attack.

Councils should have clear procedures controlling how information and documents relating to tenders and other procurements are received, stored, handled and accessed in compliance with the applicable legislation. Access to tender documents should be restricted to only those persons involved in the tender process including the tender evaluation panel. The procedures should also state how access to tenders submitted by secure electronic means would be controlled (e.g. using e-tendering platforms).

Tendering documents

In conducting the tendering process councils should ensure record keeping as follows:

- maintain full records of the entire tendering process. This includes:
  - the council's decision to tender or an approved procurement plan or sourcing strategy
  - a copy of the public advertisement or means of advertising (e.g. e-tender notice of newspaper advertisement)
  - a complete copy of the tender documents provided to tenderers
  - the policy, procedure and relevant plans regarding the operation of the tender evaluation panel including the tender evaluation plan (if detail is not covered within the procurement plan) which includes the tender evaluation methodology, including criteria and weightings, and the names of staff involved
  - a copy of any variation to the tender documents which should be in the form of an addendum
  - the names of all parties who received tender documents
  - a record of all subsequent dealings with tenderers and information provided to them
  - the names of all tenders submitted
  - where a council submits a tender, any policy or procedure regarding the management of in-house tenders and the names of staff involved in an in-house tender
  - a record of any amendments to the tender documents and the persons informed of those amendments (see section 170(4) of the Regulation)
  - a record of any extension or shortening of the tender period (see sections 171 and 172 of the Regulation)
  - a record of any variations (including clarifications) to tenders made in accordance with section 176 of the Regulation
  - the evaluation of tenders and the reasons for recommending and selecting the successful tender or not accepting any of the submitted tenders (see section 178 of the Regulation)

  - the notification to all tenderers of the outcome of the tendering process (see section 179 of the Regulation).
- document policies, procedures and decisions regarding risk assessment and management (refer to 2.3 for further information regarding risk management).
- comprehensively document all communications with potential tenderers.
- separately document the recommendation, review and final approval phases to ensure the process is transparent and compliant with the council's delegation of authority, policies and procedures.
- prepare an evaluation report on each tender.
- prepare a final report that documents the reasons, based on the tender criteria, for selecting the successful tender or, not accepting any of the submitted tenders.
- retain complete and comprehensive records of all tenders, evaluations and the contract itself.

Contract documents

Good contract and records management systems can help councils to organise and maintain records related to contracts, improve efficiency in tracking and monitoring executed contracts, contract expenditure and reduce risks for the council with clear reporting and alerts.

Councils should ensure record keeping of contracts as follows:

- Initiation – needs, goals and expectations.
- Creation – version tracking, via clarification of terms.
- Approval – ensuring alignment with initiation and other requirements.
- Execution – ensuring signatures of delegated persons who can sign contracts and implementation of agreed terms through a contract management plan.
- Monitoring and management – ongoing monitoring and auditing of contractor performance, compliance and deviations to contract terms addressed or via variation approvals.
- Renewal or termination – review of performance and KPIs against terms and council needs, goals and expectations for renewal or documenting termination process and reasons in line with contract terms.
- Reporting – supplier conformance, changes to contract requirements or needs, goals and expectations for tender for the continued requirement for the goods, materials or services.

Additionally, councils must comply with the requirements under the GIPA Act (refer to the *Government Information (Public Access) Act 2009* section).

2.5 Information, communication and technology

Councils should ensure that ICT systems they procure are compatible with the NSW Government platforms they are required to use. This requirement should be clearly stated in their tendering specifications. Additionally, councils are encouraged to incorporate this requirement into their procurement policies.

More information on NSW Government platforms is available at www.buy.nsw.gov.au.

Systems or platforms, regardless of cost must go through a procurement process that includes:

- Cyber and architectural review to ensure compatibility and security (see Cyber Security Guidelines)
- Vendor risk assessment, including data protection and breach notification obligations
- Risks associated with AI services
- Privacy and data sovereignty checks, especially where sensitive or regulated data is involved
- Contractual clarity on incident response and ongoing support
- Secure decommissioning and data sanitisation requirements.

2.6 Council procurement strategy, policies and procedures

Procurement strategy

Councils should require a well-considered and documented procurement strategy to be approved before starting any procurement. This promotes a more robust process by addressing the procurement need, outlining the procurement process, conducting risk analysis, determining the sourcing approach, setting evaluation criteria, evaluation panel members and methodology, planning contract management, transition, resourcing, and considering whole of lifecycle factors.

Policies and procedures

Councils are encouraged to develop and maintain fit-for-purpose policies and internal procedures to support councils' procurement strategy.

These policies and procedures should:

- reflect and align requirements of the Act, the Regulation and these Guidelines, and any other legislation and policies relevant to individual procurements
- reflect councils' own requirements and CSP and strategic priorities
- reflect councils Integrated Planning and Reporting framework and community expectations
- reflect and promote the principles of best-practice procurement
- reflect a best-practice procurement framework – at a minimum the plan, source, manage approach
- express councils' commitment to address modern slavery risks in its business activities, through a public statement of policy approved by its senior governing body
- identify how council may drive public value through promotion of local business, social enterprises and Aboriginal businesses
- identify councils' policy on social, environmental and economic procurement
- identify how procurement activities will be conducted, communicated, reported, monitored and reviewed
- identify documentation, information and record management requirements, including document retention, security and confidentiality
- identify control of associated risk, including the development of containment strategies or controls to mitigate loss/liability and contingency planning to respond to risks that may emerge
- set out what constitutes a breach, and the actions needed to be taken. It is essential that councils have in place systems and processes to avoid such breaches, and the mechanisms to report as required within their own policy, and
- identify the delegations and associated financial thresholds in place for the procurement of goods, materials and services.

These policies and procedures should be routinely updated to reflect legislation and requirements and opportunities of the time. This allows processes and procedures to be continually improved without the need to amend the policy for each change.

Councils' policies should also be published on their website as this assists in informing suppliers and the public about council's processes, increases confidence and trust in the council's procurement activities and thereby improves the relationship between council and their current and prospective suppliers and residents.

Local preference policies

Procurement policies can reflect a council's local circumstances, such as an objective to support local, small to medium enterprises and regional businesses, Aboriginal and Torres Strait Islander businesses, Australian made or developed goods or services, local innovation, Australian Disability Enterprises, social enterprises, or any other economic and environmental development goals and objectives.

Many councils recognise that local businesses are integral to their communities and are committed to promoting the benefits of locally sourced goods, materials or services and spending their public money within the communities they serve. However, it is crucial to ensure that value for money and fair and open competition principles are upheld during procurements as part of a transparent and probity-rich process.

Councils often face challenges when implementing policies that prioritise local purchasing, particularly in defining what constitutes a 'local' supplier or product. Traditionally, 'local' has been defined by business location or employment opportunities. However, even if a business is locally based, the economic benefits may not remain within the area due to factors like business ownership, where employees or the head office resides, or where the goods are sourced from. Councils could use the local regions or communities as defined in their Community Strategic Plan as a means to provide a desired hierarchy when defining what 'local' means.

Additionally, councils should be mindful of developing contractual arrangements that place onerous financial burdens on smaller or local suppliers that restrict them from submitting tenders and quotations. Contracts that require the purchase of machinery and other upfront costs over a short timeframe may discourage local suppliers or place them at a disadvantage.

There may be situations that arise from unforeseen events, unpredictable maintenance needs, or difficulty in valuing long-term environmental and social impacts, where it is impossible to accurately predict or account for all expenses associated with an asset throughout its entire lifespan.

To manage these tensions, councils should:

- clearly define what 'local' means in their context
- acknowledge the potential conflict between local support and life-cycle value for money objectives, and

- explicitly state how they will balance these priorities in their procurement policies.

By doing so, councils can support local economic development while maintaining transparency, fairness, and financial responsibility in procurement.

2.7 Risk considerations

All procurement carries some level of risk, including a heightened risk of fraud and corruption at any phase of the process and throughout the contract's duration. Risks of modern slavery must also be managed before entering, and during the life of, the contract. It is important for councils to be aware of potential risks and to develop a risk management framework that ensures risks are identified and appropriately managed.

For general guidance on preparing a risk management framework, councils may refer to the International Organisation for Standardisation (ISO) document 'Risk Management – Guidelines (ISO 31000:2018)'. For guidance on managing modern slavery risk, councils should refer to the NSW Anti-slavery Commissioner's Guidance on Reasonable Steps (see Resources).

All procurements should incorporate risk management practices that are proportionate to their value and risk level. For low value, low risk procurements, a simple mechanism may suffice, whereas high value and high-risk procurements will require a more structured plan, including consideration of probity. A council's procurement policy should establish the trigger point for when a more complex risk management plan is necessary.

ICAC's website provides guidance and various publications on corruption prevention and managing procurement related risks. Councils should consult this information for more details.

Further information on risk assessment frameworks can be found in the Glossary and Resources section.

9.2 SALE OF LAND UNPAID RATES

Author: **Manager Finance & Procurement**

Authoriser: **Director Corporate Services**

Annexures: **Nil**

RECOMMENDATION

Receive and note the Sale of Land Unpaid Rates report.

EXECUTIVE SUMMARY:

This report is to advise Council the outcome of the sale of properties for unpaid rates and charges on properties that met the condition of Section 713 of the *Local Government Act 1993* (the Act) and in accordance with Council's Credit Management and Debt Recovery Policy

BACKGROUND:

Under Section 713 of the Act, Council may sell land for unpaid rates and charges. In accordance with Section 713(1), the identified properties were eligible to be sold for unpaid rates and charges where rates and charges had remained outstanding for more than five (5) years, or where the land is vacant, charges had remained outstanding for more than one (1) year and less than five (5) years, and the value of the outstanding rates exceeds the value of the land.

At its September 2025 Ordinary Council meeting, Council was formally notified that 31 properties would progress to sale for unpaid rates and charges. Of these 31 properties, 25 would to proceed to auction.

REPORT:

Council contracted the services of specialist company SR Law to manage the Sale of Land process on Council's behalf. Throughout the process, property owners were notified of the upcoming auction and requested to contact Council to arrange payment or enter into payment plans to prevent their properties from proceeding to auction. Proceeding to auction to recover rates and charges in this manner is a last resort, after other recovery processes had been attempted.

The auction process supports sound financial management by preventing the excessive build-up of large outstanding debts.

At the time of auction, the combined outstanding debt totalled $893,587.60, including legal fees.

At the time of writing this report, two (2) properties are continuing through the settlement process.

The total proceeds from the auction were $561,500, with Council able to recover $487,666.79 to be applied against the outstanding debt on the properties.

To date, a total debt of $405,920.81 has been written off, with a further $133,256 being held in trust to be returned to property owners from the proceeds of sale.

Council encourage property owners to reach out to Council to discuss the payout of any funds held in trust.

Auction Results

Property Address	Purchase Price
58 COONAMBLE STREET GULARGAMBONE NSW 2828	$ 30,500.00
24 COONAMBLE STREET GULARGAMBONE NSW 2828	$ 30,000.00
43-65 KIRBAN STREET GULARGAMBONE NSW 2828	$ 110,000.00
65-67 COONAMBLE STREET GULARGAMBONE NSW 2828	$ 14,000.00
44 GIDGERAH STREET QUAMBONE NSW 2831	$ 32,000.00
QUABOTHOO STREET QUAMBONE NSW 2831	$ 50,000.00
1 TUCKA TUCKA STREET QUAMBONE NSW 2831	$ 26,000.00
28 TUCKA TUCKA STREET QUAMBONE NSW 2831	$ 16,000.00
4 TOOLOON STREET COONAMBLE NSW 2829	$ 40,000.00
46 ABERFORD STREET COONAMBLE NSW 2829	$ 24,000.00
52 ABERFORD STREET COONAMBLE NSW 2829	$ 8,000.00
39 ABERFORD STREET COONAMBLE NSW 2829	$ 3,000.00
CASTLEREAGH STREET COONAMBLE NSW 2829	$ 2,000.00
OTTENDORF LANE	$ 2,000.00
QUAMBONE ROAD QUAMBONE NSW 2831	$ 2,000.00
17 YALCOGRIN STREET GULARGAMBONE NSW 2828	$ 7,000.00
8 COONAMBLE STREET GULARGAMBONE NSW 2828	$ 6,000.00
RAILWAY STREET GULARGAMBONE NSW 2828	$ 22,000.00
7-9 BOURBAH STREET GULARGAMBONE NSW 2828	$ 17,000.00
11-15 BOURBAH STREET GULARGAMBONE NSW 2828	$ 19,000.00
17 BOURBAH STREET GULARGAMBONE NSW 2828	$ 26,000.00
19 BOURBAH STREET GULARGAMBONE NSW 2828	$ 25,000.00
21-23 BOURBAH STREET GULARGAMBONE NSW 2828	$ 23,000.00
25 BOURBAH STREET GULARGAMBONE NSW 2828	$ 22,000.00
30 BOURBAH STREET GULARGAMBONE NSW 2828	$ 5,000.00

10 GOVERNANCE AND GENERAL MANAGER

10.1 CORRESPONDENCE

Author: **Executive Assistant**

Authoriser: **General Manager**

Annexures:

1. **Letter form The Hon Kristy McBain MP - Financial Assistance Grant Program** ⇩
2. **Inland Rail** ⇩
3. **GreenLink Australia Creating an Australian Freight Revolution** ⇩
4. **Letter to LGA Mayors from The Hon Kristy McBain MP - Disaster Recovery Funding Framework** ⇩
5. **Letter of Appreciation - St Brigids Catholic School** ⇩
6. **Letter of Appreciation - Gulargambone Central School** ⇩
7. **Thank you letter from Maria Hanrahan** ⇩

RECOMMENDATION

That the Correspondence Report for July 2026 be received and noted.

EXECUTIVE SUMMARY:

Each month a list of correspondence is sent out in the Business Paper to Councillors to ensure that they have not missed any information since the last Business Paper was produced.

REPORT:

Date	Information Sent	Receiver	In	Out	Sent
29/06/26	Correspondence from The Hon Kristy McBain MP – Financial Assistance Grant Program	R.Payne	✓		
01/07/26	Request for Support - Inland Rail I2S Administrative Modification	R.Payne	✓		
03/07/26	Correspondence from Minister McBain The Hon Kristy McBain MP – Disaster Recovery Funding Framework	R.Payne	✓		
21/07/26	Letter of Appreciation - St Brigids Catholic School	G. Hill	✓		
28/07/26	Letter of Appreciation – Gulargambone Central School	G. Hill	✓		
28/07/26	Thank you letter from Maria Hanrahan	Council	✓		

The Hon Kristy McBain MP

Minister for Emergency Management
Minister for Regional Development, Local Government and Territories
Member for Eden-Monaro

Ref: MC26-006508

Cr Daniel Keady
Mayor
Coonamble Shire Council
PO Box 249
Coonamble NSW 2829

via: council@coonambleshire.nsw.gov.au

Dear Mayor Daniel,

Thank you for your correspondence of 4 May 2026 regarding the Financial Assistance Grant (FA Grant) program.

As you would be aware, the Standing Committee on Regional Development, Infrastructure and Transport has agreed to my request to adopt a new inquiry into Local Government Funding and Fiscal Sustainability. The new Inquiry will build on evidence gathered through the earlier process, and the new terms of reference include a thorough exploration of local government funding, including the FA Grant.

I note the Country Mayors Association of NSW has made a submission which reinforces the points you have made in your letter, and which will ensure your views form part of the Committee's deliberations. I encourage you to continue to engage with the Inquiry and the Government looks forward to receiving the Committee's final report.

Thank you for taking the time to write to me on this matter.

Yours sincerely

Kristy McBain MP

29/6/2026

Parliament House, Canberra ACT 2600 Tel: 02 6277 7060 | Email: minister.mcbain@mo.regional.gov.au
Electorate Offices: PO Box 214, Queanbeyan NSW 2620 Tel: 02 6284 2442 | PO Box 1233, Bega NSW 2550 Tel: 02 6492 0542

Greenlink Australia Pty Ltd
ABN: 58 672 258 365

THE GREENLINK RAILWAY
MASTER PLAN

Linking the Port of Gladstone to Parkes Freight Hub

This nation-building, heavy haul, standard gauge railway will create a revolution in the way in which containerised freight is carried in eastern Australia. Greenlink Australia Pty Ltd ('Greenlink)', a privately financed infrastructure developer, will deliver the project in several sections:

Gladstone to Goondiwindi	to connect the Port of Gladstone to the national freight network including a link between Miles and Toowoomba.
Goondiwindi to Narrabri	to connect with the existing railway to the Port of Newcastle.
Narrabri to Narromine	to connect with the newly completed railway from there to Parkes.

Inland Rail Pty Ltd, a wholly owned subsidiary of the Australian Rail Track Corporation (ARTC), has been commissioned by the Federal Government to build a standard gauge railway from Melbourne to Parkes. When both projects are completed the Port of Gladstone will have heavy haul rail freight connections to Melbourne, Sydney, Adelaide and Perth.

The Greenlink Plan

The movement of freight throughout the world is now dominated by the use of the largest possible vessels. This transition has been driven by economic, environment and logistics benefits.

Only two ports in Eastern Australia have the depth to handle the world's largest container vessel, Sydney Harbour and the Port of Gladstone. Owing to its natural beauty and it being the focal point of Australian tourism, it is highly unlikely a large container terminal will be developed within Sydney Harbour.

With its natural deep water channel and harbour Gladstone is destined to become the Rotterdam of Australia.

The Greenlink railway will distribute national freight to and from the Port of Gladstone.

Once constructed, containers railed from Gladstone on the Greenlink railway will reach western Sydney four days faster than if it remained on a boat. Melbourne will be reached seven days faster. The same applies in reverse.

Greenlink plans to complete the construction of the Greenlink railway by the end of 2032.

Delivering Inland Rail's Vision

In the 2026 Federal budget, The Australian Government announced that Inland Rail will not be completed north of Parkes. It is partially constructed south of Parkes and will become operational not later than 2032.

Recently Greenlink's Chair, Everald Compton, met with Prime Minister, Anthony Albanese, and Transport Minister, Catherine King, to discuss the importance of Parkes being connected to the Port of Gladstone by standard gauge railway. It was agreed this will require

the partially constructed Parkes to Goondiwindi Railway to be built using private capital as it is no longer on the agenda of governments.

Greenlink has undertaken to create a private consortium to fund and construct the Parkes to Goondiwindi Railway. Greenlink proposes the corporate entity that does this will grant ARTC equity to the value of track already laid and pre-construction costs already expended. ARTC will also gain a seat on the Board of Directors of this entity. Further, ARTC will have first right of negotiation to undertake key roles including below rail operator, train control and asset management of the Parkes to Gladstone railway.

Agreements are currently being negotiated to gain exclusive mandates from the Australian, New South Wales and Queensland Governments to complete the railway from Parkes to Gladstone. In addition, Greenlink has given undertakings to the Federal and State governments to create a broad base of investors to fund and construct the project.

Gladstone to Goondiwindi
Work has commenced on the achievement of Financial Close, targeting FY2028 / 2029, with construction of the standard gauge trailway to be completed five years later.
Initial studies underway include the determination of anticipated freight volumes and their sources.

The identification of the corridor is also under way. This broadly proceeds from Gladstone west to Banana, then south to Taroom and Miles and on to Goondiwindi. Established infrastructure corridors exist throughout with additional land requirements aiming to be achieved by securing rights to the front of properties without dividing them.

Miles to Toowoomba
This is planned to be an east-west dual gauge railway to be built within an existing rail corridor that will link Toowoomba, Dalby and the Darling Downs to the main north-south Greenlink line. This will give local communities access to the Port of Gladstone and the markets in Sydney and Melbourne.

Goondiwindi to Narrabri
This consists of building a new standard gauge railway from Goondiwindi in Queensland to North Star in New South Wales crossing the Macintyre River along a new corridor. We have identified a river crossing location that reduces exposure to the flood plain when compared to Inland Rail's proposed crossing location.
Inland Rail has concluded the construction of the railway from North Star to Narrabri except for a few kilometres near Moree which will be completed.

At Narrabri, the Greenlink railway will connect to the existing heavy haul freight railway through the Hunter Valley to Newcastle. Refinements to the currently planned connection at Narrabri will be undertaken.
This section of the railway will be prioritised so trade can occur between Southern Queensland and the Port of Newcastle and vice versa.

Narrabri to Narromine
This is the most difficult section of the project. Inland Rail has approval for a high-cost corridor across multiple rivers / creeks, flood plains, low lying swamp and the Pilliga State Forest. Greenlink will explore corridor options which, it believes, will significantly reduce construction costs.

Narromine to Parkes
This section has been completed by Inland Rail.

Funding
The construction cost of the project is estimated to be in the order of $15 billion. This will be raised progressively from private sources within Australia and internationally. With advice from Barrenjoey, one of Australia's major investment banks, Greenlink is in the process of forming a powerful consortium of companies to fund and construct the project.

Exclusive Mandates
It will prove challenging for Greenlink to raise the necessary funding without having the assurance of Government exclusive mandates. Greenlink is in active negotiations with the Australian, New South Wales and Queensland Governments for exclusive mandates to fund, build and operate the Greenlink project**.** While these negotiations are being finalised, Greenlink is continuing its intensive planning, so the project moves forward without delay.

Timing
It is planned for the entire Greenlink project to be built by December 2032.

The Goondiwindi to Narrabri section will be prioritised as its connection to Newcastle will create a revenue producing railway. The Narrabri / Narromine section is planned to follow increasing the containerised freight transported along the line. Construction of Goondiwindi / Gladstone railway will commence once financial close is achieved on this section within two years.

Associated Projects
Greenlink supports the process being undertaken by the Gladstone Ports Corporation to select a developer of a container terminal at Port Central. Greenlink is in discussions with the potential developers.

At the invitation of the Queensland Coordinator General, Greenlink are participants in a feasibility study to assess the viability of the Taroom Oil Basin which may open at the same time as the construction of the Greenlink railway is completed in 2032. The Greenlink railway runs parallel to the Basin and is strategically located to support its efficient development.

Greenlink is also in discussion with Queensland local governments advocating for the Queensland Government to build Nathan Dam (near Taroom) 50 years after it was first investigated. Similarly, we are involved in having the area between Miles, Chinchilla, and

Condamine declared a Priority Development Area as the Greenlink railway will create the demand for a significant intermodal freight hub to be established at Miles.

Regional Prosperity

Greenlink has commenced a programme designed to foster the growth of rural industries along its alignment. An alliance of economic development is being created with communities along the alignment from Gladstone to Parkes and between Miles and Toowoomba.

The aim is to create quality employment opportunities that will attract young Australians to settle in regional Australian towns where a comfortable home can be acquired at significant discounts to the major cities.

Current Planning

Greenlink is currently undertaking significant initial planning including a detailed study of the shipping industry that will use the Port of Gladstone to landbridge its freight to southern Queensland, New South Wales, and Victoria, and the reverse. Simultaneously an associated study into the expected domestic freight movements along the Greenlink railway is being progressed.

Planning of the rail corridors required between Gladstone and Goondiwindi is being undertaken as well as a study of the challenges in completing Inland Rail from Parkes to Goondiwindi. Greenlink is also assessing the value of work already completed or planned by Inland Rail.

Greenlink Team

Currently, the shareholders and directors of Greenlink are Everald Compton, Grant Flekser, Lance Hockridge and Tim Crommelin. This is expected to change with several major investors potentially being added before December 2026.
New investors of substance and integrity are welcome. Please explore our website to make initial contact https://greenlinkaus.com.

Authorised by,
Everald Compton AO
June 2026



GreenLink Australia Pty Ltd
Everald Compton
Chairman
Tel: +61 (0)407 721 710
Email: ecompton@greenlinkaus.com

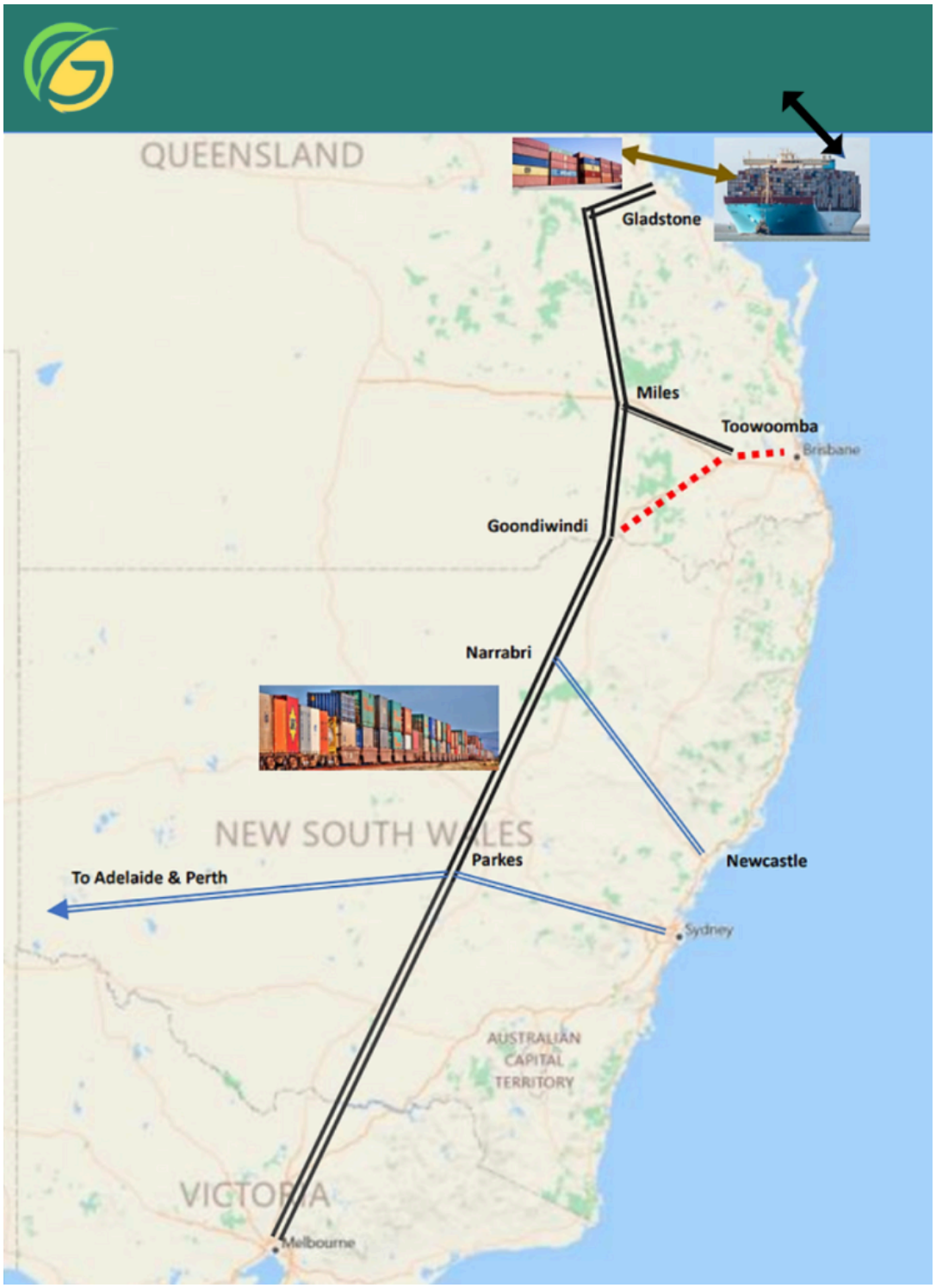
GreenLink Australia

About Us Who We Are News Contact Us

CREATING AN AUSTRALIAN FREIGHT REVOLUTION

A WORLD CLASS FREIGHT SUPPLY CHAIN

GreenLink Australia Pty Ltd is the proponent of a new 700km freight rail line that will link the Port of Gladstone to Inland Rail at North Star, NSW, just south of Goondiwindi and from there to the rest of Australia. It will create Australia's first world class freight supply chain, moving containers directly between the world's largest and most efficient container vessels and locations throughout Australia's eastern states by high speed, high volume rail through central Queensland, New South Wales and Victoria, and to the west via the main transcontinental line.


QUEENSLAND
Gladstone
Miles
Toowoomba
Brisbane
Goondiwindi
Narrabri
NEW SOUTH WALES
Parkes
To Adelaide & Perth
Newcastle
Sydney
AUSTRALIAN CAPITAL TERRITORY
VICTORIA
Melbourne

WHO WE ARE

Everald Compton, AO

Director and Chairman



The recipient of the Order of Australia twice, 1993-AM and 2021-AO has been recognised for his services to the Transport Industry receiving the Centenary Medal in 2001 from the Prime Minister. His extensive career of nearly 70 years has realised several leading roles.

Two roles of direct relevance to this Proposal are:

- Founder and Father of the Inland Railway
- Former Chair of Surat Basin Railway Ltd

In addition, significant roles in working with and for Government through:

- Founding Chair, Advisory Panel on Positive Aging within the Commonwealth Treasury
- Adjunct Professor, University of Queensland
- Honorary Senior Fellow, University of the Sunshine Coast
- Founder, National Seniors Australia
- Founder, Compton Gardens Retirement Community

Everald is a Certified Practicing Accountant (CPA) and a Certified Practicing Marketer (CPM) and has been a Member of both Institutes for 65 years.

Grant Flekser

Managing Director



Grant is an experienced pre-construction and construction phase delivery professional in the railway, port and water industries. He is a mechanical engineer with over 20 years' management experience who has successfully led large, multidisciplinary teams in the delivery of feasibility studies, construction procurement and transaction strategy development and managed the delivery of a number of linear infrastructure projects on behalf of Government and the private sectors.

Roles of direct relevance to this Proposal are:

- Project Director of the Fitzroy to Gladstone Pipeline project – Grant leads the pre-construction and construction phases of this $950M pipeline and water treatment plant project in Rockhampton / Gladstone, Queensland
- Project Manager of the Olive Downs Balloon Loop project – Grant was the Principal's Representative on this $100M private rail balloon loop and spur in Moranbah, Queensland.
- Project Manager of Surat Basin Railway – as Xstrata Coal's representative on the project, reporting to the CEO, Grant led the multidisciplinary team to complete the study phases of this $2Bn project
- Shareholding customer representative – WICET – Grant represented the eight shareholding customers in the development of this $3.2Bn coal export terminal and in their negotiations for rail network access agreements with Aurizon Network.

Lance Hockridge



Lance Hockridge is an executive leader with extensive global experience in the transportation, manufacturing and heavy industrial sectors. He is a well-recognised thought-leader on international trade, diversity and transformative business strategy.

At BHP Lance led the Company's global transportation activities, including shipping, rail and road activities. He also spent many years in the BHP Steel business in Australia, NZ and North America/Middle East. Lance retired as CEO of Aurizon Holdings Ltd in November 2016, having led the previously state-owned Queensland Rail freight business through a successful IPO in November 2010.

Lance is Chairman of AVADA Group Limited; a Non-Executive Director of Kelsian Ltd; and a Non-Executive Director of Saudi Arabia Railways; together with other private company interests. He has had extensive not-for-profit interests, including Chairman of The Salvation Army's Queensland Advisory Group; together with diversity and domestic violence interests. He was recognised for his work in diversity as the only Australian CEO to be awarded a UN CEO Empowerment Award in March 2016.

Tim Crommelin



Tim's experience includes stockbroking, investment banking, corporate advisory, equity capital markets, property investment and development for more than 50 years.

Tim joined Morgan Stockbroking in 1986 and was Managing Director of the group from 1990 to 2003 and Executive Chairman from 2003 to 2023.

Qualifications and Professional Affiliations

- B.Commerce : University of Queensland 1973
- Advanced Management Program – University of Hawaii 1982
- Fellow, Securities Institute of Australia
- Fellow, Society of Land Economists
- Trustee, Queensland Division of Committee for Economic Development of Australia
- Master Member, Stockbrokers and Financial Advisers Association

Board Memberships

- Director, Abney Limited
- Director, The Brisbane Lions Foundation
- Chairman of Eagers Automotive Limited
- Director, Morgans Holdings (Australia) Limited
- Director, University of Queensland Endowment Foundation
- Director, Schools Plus
- Director, The Morgans Foundation
- Trustee Australian Cancer Research Foundation

NEWS

The GreenLink Railway Master Plan

27th Jun 2026

CONTACT US

Name (required)

Email (required)

Message (required)

Contact Us

GreenLink Australia

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The Hon Kristy McBain MP

Minister for Emergency Management
Minister for Regional Development, Local Government and Territories
Member for Eden-Monaro

Dear Mayor

I write to share some important information about the Australian Government's proposed reforms to Australia's disaster management system.

On 5 June 2026, I briefed State and Territory Governments on the proposed reforms and sought their engagement to inform them about the detailed design work and implementation of these reforms. I also welcomed the engagement with numerous Councils during the recent National General Assembly of Local Government in Canberra.

The Independent Review of Commonwealth Disaster Funding (the Colvin Review) identified the complexity of Australia's disaster management system and noted it has not kept pace with the evolving nature of disasters. It also found Australia is increasingly reliant on local government for the delivery of recovery works.

The new Disaster Recovery Funding Framework is designed to better target recovery assistance, drive national consistency, remove duplication, streamline administrative processes and reduce disaster risk.

Importantly, these reforms do not change the arrangements for Councils – they simply mean that the Commonwealth and the State Government will equally share the costs of recovery on an event-by-event basis. The current system does not ask Councils to provide money into the system and nor does the new framework.

Key elements of a proposed new Disaster Recovery Funding Framework

The Australian Government proposes the following key elements of the Disaster Recovery Funding Framework for engagement and further development with States and Territories:

- *Embed an equal partnership between the Australian Government, and State and Territory Governments through a 50:50 cost-sharing funding model*, reflecting the primary role of the States and Territories in disaster management under the Constitution.

- Introduce a *simpler threshold for accessing cost-shared financial support* which allows smaller States to claim their reimbursements sooner. The Australian Government will contribute 50 per cent towards eligible costs that are in excess of an event-based financial trigger point for the costs of the entire event in that impacted State or Territory (not costs per impacted Local Government Area).

Parliament House, Canberra ACT 2600 Tel: 02 6277 7060 | Email: minister.mcbain@mo.regional.gov.au
Electorate Offices: PO Box 214, Queanbeyan NSW 2620 Tel: 02 6284 2442 | PO Box 1233, Bega NSW 2550 Tel: 02 6492 0542

- *New assistance categories and standardised packages* designed to deliver national consistency for disaster impacted communities and ensure recovery assistance can be easily understood and communicated. Further work will be undertaken to develop the specific forms of assistance under each category.

- *A Resilient Infrastructure Scheme* that will provide cost-shared funding to support timely reconstruction of damaged essential public assets and, where specific criteria are met, funding of up to 15 per cent cost-shared to rebuild the asset to a more resilient standard.

- *Tailored support for First Nations communities* to ensure the unique needs of disaster-affected First Nations communities are appropriately met in line with commitments under the National Agreement on Closing the Gap.

- *Flexibility to provide non-standard assistance in response to more severe or catastrophic disasters* when requirements for support genuinely exceed the standardised measures (e.g. in 'exceptional circumstances'). The support requested must be linked directly to the severity of the event's impact and include a detailed impact assessment.

Building on investment in disaster resilience and preparedness

Through the Australian Government's Disaster Ready Fund, we are investing up to $1 billion over five years to 2028 to build critical projects that reduce disaster risk and strengthen community resilience. There has not been a reduction in the Government's investment in disaster resilience. Across the first three rounds, approximately $600 million was invested in 450 projects, and Round Four opened on 29 May 2026. This investment is significantly enhanced through co-contributions, including by state and local government.

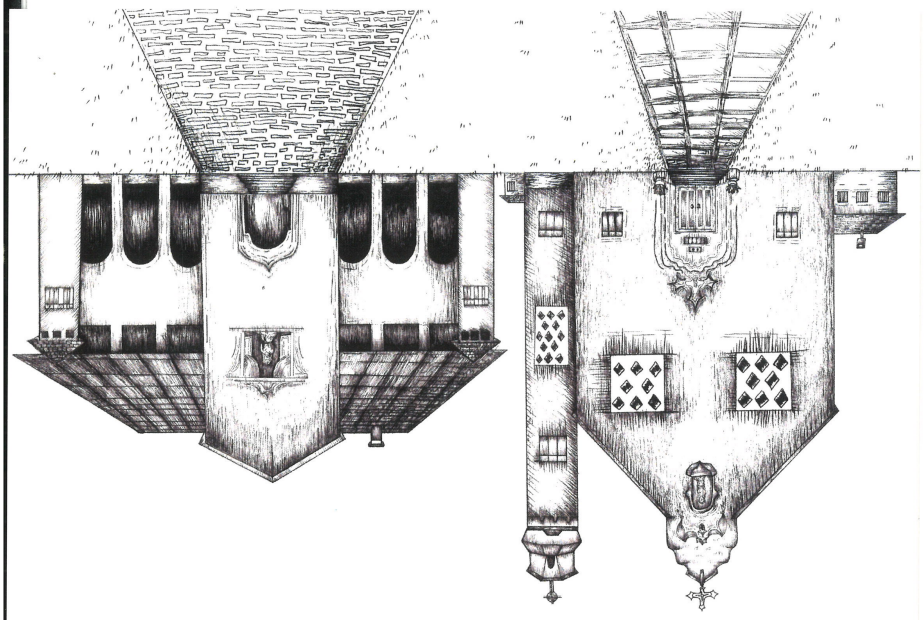
The Australian Government is also investing in core national capabilities to strengthen disaster preparedness and response, including through the National Aerial Firefighting Centre, the National Bushfire Intelligence Capability, the Northern Australia Fire Information service and the AusAlert emergency warning system.

The Australian Government values the critical role local government plays in disaster recovery and risk reduction, and I welcome engagement on how to ensure local government has the capability and resourcing to deliver these important functions. Any feedback can be sent to disastermanagementreform@nema.gov.au by 31 July 2026.

Yours sincerely



Kristy McBain MP
1/7/ 2026



Artwork by

Peyton Johnson
St Brigid's Student 2016 - 2022
birdieandpee@outlook.com

Printed by
www.notecouture.com.au

Dear Greg

Our school would like to thank Council for their generous donation of $1000.

With very little funds, we have recently started a breakfast club which has seen a positive impact on our students learning.

Your donation will see this program continue. We are truly grateful.

Thank you.

St Brigid's

Gulargambone Central School

Achievement Respect Responsibility

14 Yalcogrin Street, Gulargambone NSW 2828

Principal : Michael Spora

Phone: (02) 6825 1205
Fax: (02) 6825 1208
E-mail: gulargambo-c.school@det.nsw.edu.au

27th July 2026

To the General Manager and Mayor of Coonamble Shire

I wish to thank you and the shire counsellors for the kind donation of $1000 made to our school at the last council meeting.

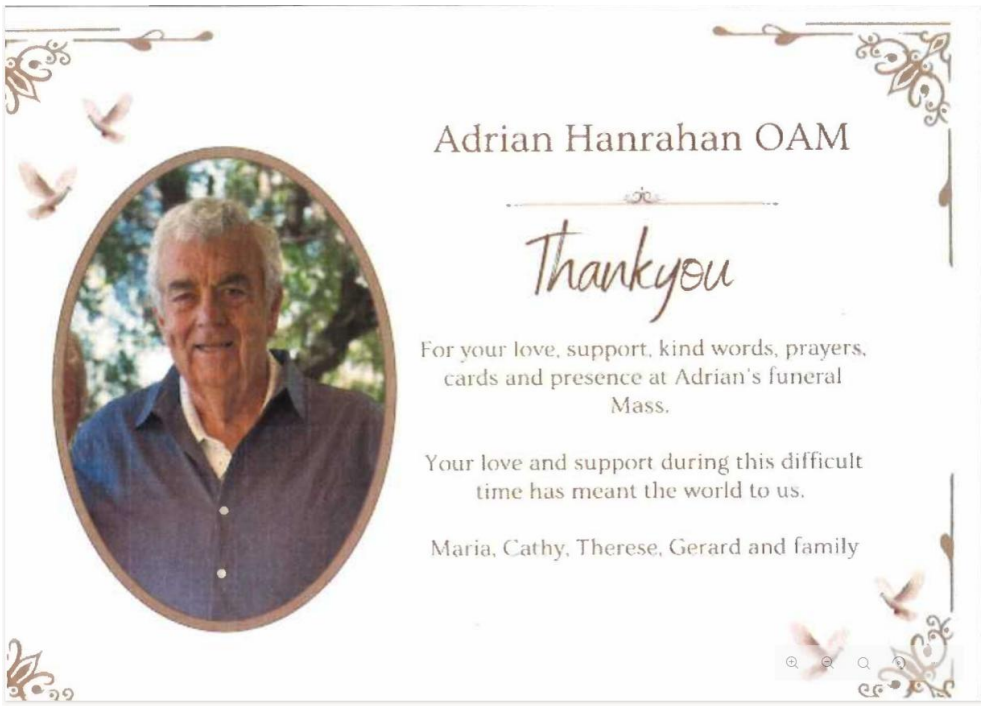
I will meet with our SRC next week to discuss their priorities and see where the funds will be allocated.

There are many amazing things happening at Gular Central school both with and for our students, so it is an encouraging boost for our staff when they see support coming from the community, sharing their belief in for our youth.

Again, my sincere thanks for the generous support of the funds granted. This donation and the ongoing support shown to our school by Coonamble Shire are greatly appreciated.

Yours sincerely

Michael Spora



Thankyou for love and support, for the Council Meeting minutes silence. We have always held Coonamble dear to our hearts. So many memories and dear friends.
♡ Maria Hanrahan.

10.2 COUNCIL RESOLUTIONS/ACTIONS UPDATE

Author: **Executive Assistant**

Authoriser: **General Manager**

Annexures: **1. 2026.08.12 Council Meeting Resolutions ⇩**

RECOMMENDATION

That Council receive and note the Council Resolutions report and status.

EXECUTIVE SUMMARY:

The purpose of this report is to enable Council to keep track of important Council resolutions.

BACKGROUND:

Important and significant Council resolutions will be added to the list of items below, and an update on the status will be provided by the responsible officer.

Updates will be based on the resolution across a monthly, quarterly, six monthly or annual range. By way of example, a Council resolution to construct a new Pound, with no funds approved, will be referred to the following year budget deliberations with a single comment. Similarly, a Council resolution seeking a quarterly financial report will be aligned with the mandatory quarterly financial reporting cycle and closed.

The agenda for Council Meetings close two weeks after the prior meeting resulting in some monthly updates not being provided due to priority being given to actioning the prior meeting resolutions.

REPORT:

Meeting:	Officer:	Subject:	Comment:
14/06/2023	Director Corporate Services	Management of Crown Reserve 96390 – Lot 244 DP 44910	Delayed - Communication ongoing with Public Works.
19/03/2026	General Manager	Contract for Sale-Yarran Street Land- Legal Advice	Ongoing.
15/04/2026	General Manager	Coonamble Artesian Bore Baths - Land Tenure Options (Crown Land VS Acquisition)	Ongoing.
15/04/2026	Manager Economic Development and Growth	Signage Audit Update	In progress.
13/05/2026	Director Infrastructure	Cr Ahmad Karanouh- Notice of Motion -Relocation of Horse trough and Cobb & Co Carriage	In progress.
17/06/2026	Director Corporate Services	Request for Concession on Non-Residential Sewer Charges	In Progress

Meeting:	Officer:	Subject:	Comment:
17/06/2026	Director Sustainable Communities and Planning	Sons of the Soil Hotel - Purchase Enquiries	EOI out until 24 July.
17/06/2026	Director Sustainable Communities and Planning	Establishment of Automated Return and Earn Depot at Coonamble Waste Facility	In Progress
17/06/2026	Executive Manager Governance and People	Draft Asset Management Plan - Transport and Drainage	On public exhibition until 29 July 2026.
17/06/2026	Director Corporate Services	Adoption of Operational Plan 2026-27	Resolutions complete. Council to amend the interest rate to 9.5% in accordance with the OLG recommendation.
17/06/2026	Director Sustainable Communities and Planning	Notice of Motion -Councillor Ahmad (Al) Kranouh- Coonamble Shire Mural Art Trail: proposed mural at Smith park	In Progress
08/07/2026	Executive Manager Governance and People	Councillor Conduct Framework Reforms	Resolutions complete.
08/07/2026	Executive Manager Governance and People	Review of Audit, Risk and Improvement Committee (ARIC) Member Remuneration	Resolution complete.
08/07/2026	General Manager	Infrastructure Grant-NSW Rugby World Cup Legacy Program 2025/26-Gulargambone sportsground Lighting and Change Rooms upgrade	In progress.
08/07/2026	Director Corporate Services	2025-2026 Related Party Disclosure Returns	In progress
08/07/2026	Executive Manager Governance and People	Pecuniary Interest Returns	In progress.
08/07/2026	Executive Manager Governance and People	Costs for Local Government Elections: Principles Paper	Resolution complete. Submission sent 13/07/2026

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 14/06/2023	Quarmby, Bruce	Reports to Council	Management of Crown Reserve 96390 - Lot 244 DP44910

RESOLUTION 2023/109

Moved: Cr Pat Cullen
Seconded: Cr Terence Lees

1. **That Council notes the information contained within this report.**
2. **That Council resolves to formally request that the Department of Crown Lands formally appoint Coonamble Shire Council as the Crown Reserve Manager for the Reserve 96390.**
3. **That Council resolves that as the purpose for the Crown Reserve is for the provision of Emergency Services, that the Reserve is to be classified as Operational Land.**
4. **That following the appointment of Council as the Crown Reserve Manager for the Reserve 96390. That Council resolves to proceed with the compulsory acquisition of the Reserve 96390, being Lot 244 DP 44910 for the purpose of the provision of emergency services in accordance with sections 186 and 187 of the Local Government Act 1993 and in accordance with the Land Acquisition (Just Terms Compensation) Act 1991.**
5. **That Council makes an application to the Minister and the Governor for approval to acquire the land described as part Lot 244 by compulsory process under section 186(1) and 187 of the Local Government Act 1993 of provision of emergency services in accordance with the requirements of the *Land Acquisition (Just Terms Compensation) Act 1991*.**
6. **That Council does not acquire the mineral rights over the land to be acquired.**
7. **That Council resolves that the land is to be classified as operational land in accordance with section 31 (2) of the *Local Government Act 1993*.**
8. **That Council resolves for the purposes of section 30 of the *Land Acquisition (Just Terms Compensation) Act 1991*, that Council agrees to the land being acquired for compensation, set at the market value of the land, as agreed by the General Manager and the Department of Planning, Industry and Environment – Crown Lands.**
9. **That Council resolves.**

a) **to delegate to the General Manager or his delegate the power to do anything further as necessary to give effect to the compulsory acquisition including obtaining any necessary approvals and publishing any necessary notices in the Gazette.**

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

b) That authority be granted to the General Manager to affix the Common Seal of the Council to any documentation required to give effect to this resolution.

In Favour: Crs Tim Horan, Karen Churchill, Adam Cohen, Pat Cullen, Barbara Deans, Bill Fisher, Ahmad Karanouh, Terence Lees and Brian Sommerville

Against: Nil

CARRIED 9/0

25 Aug 2023 11:52am Quarmby, Bruce
Letter written to crown lands seeking appointment as crown reserve manager. Public works to be engaged to acquire the land

18 Mar 2024 8:02pm Quarmby, Bruce
Council has been appointed Crown Land Manager , acquisition of land to proceed.

04 Jul 2024 9:25am Quarmby, Bruce
NSW Public Works have been approached to handle the acquisition of the land

17 Jan 2025 10:20am Quarmby, Bruce
Made follow up contact with Public works to progress the issue.

25 Apr 2025 9:46pm Quarmby, Bruce
Following advice of staffing changes at the NSW Public Works, management have been in contact with NSW Public Works to restart/progress the required works.

03 Jun 2025 6:26pm Quarmby, Bruce
Further contact has been made with the NSW Public Works.From these discussions the process has been restarted with Council staff following recommended course of action. For Council's information this action focuses on finalising the proposed road closures currently sitting with the NSW Public Works.

31 Aug 2025 11:18am Quarmby, Bruce
Discussions remain ongoing with Public Works and Crown Lands.

12 Jan 2026 7:39pm Quarmby, Bruce
The process remains ongoing.

25 Mar 2026 1:47pm Payne, Rebecca
Communications ongoing with Public Works. The process was delayed due to Public Works staff turnover.

30 Jun 2026 9:22am Payne, Rebecca
Resolution 1 - Complete, Resolution 2 - Complete, Resolution 3 - Complete, Resolution 4 - Working with public works to acquire the land. , Resolution 5 - Ongoing , Resolution 6 - Complete, Resolution 7 - Ongoing, Resolution 8 - Ongoing , Resolution 9a - Ongoing , Resolution 9b - Ongoing

14 Jul 2026 9:20am Payne, Rebecca
Outstanding items progressing.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 19/03/2026	Hill, Greg	Confidential Matters	Contract for Sale-Yarran Street Land-Legal Advice

RESOLUTION 2026/29

Moved: Cr Phillipa Goldsmith
Seconded: Cr Paul Fisher

That Council:

1. **Receive and note the legal advice from BAL Lawyers regarding the Contract for Sale for Lots 85 and 87 DP3693, 70–78 Yarran Street, Coonamble.**
2. **Authorise the General Manager to enter into discussions with the Purchaser to negotiate a variation of the Contract; and**
3. **Receive a further report outlining the outcome of those discussions and any proposed variation.**

In Favour: Crs Daniel Keady via Video Link, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

02 Jun 2026 5:16pm Payne, Rebecca
Resolution 1 - Noted , Resolution 2 - Ongoing , Resolution 3 - Will present a further report once resolution progresses.

Meeting	Officer/Director	Section	Subject
Council 15/04/2026	O'Connor, Lee	Planning and Sustainability	Signage Audit Update

RESOLUTION 2026/50

Moved: Cr Margaret Garnsey
Seconded: Cr Paul Fisher

That Council:

1. **Receive and note the signage audit update report.**
2. **Endorse option 2 of this report, which proposes the upgrading of the existing sign structures at the seven (7) current entrance sign locations along with adding two (2) new structures at entrance points on Tooraweenah Road and Carinda-Coonamble Road.**

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

In Favour:	Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh
Against:	Nil
Absent:	Cr Paul Wheelhouse

CARRIED 8/0

02 Jun 2026 5:28pm Payne, Rebecca
Resolution 1 - Noted, Resolution 2 - In progress.

Meeting	Officer/Director	Section	Subject
Council 15/04/2026	Hill, Greg	Governance and General Manager	Coonamble Artesian Bore Baths - Land Tenure Options (Crown Land VS Acquisition)

RESOLUTION 2026/41

Moved: Cr Paul Wheelhouse
Seconded: Cr Ahmad Karanouh

That council:

1. **Proceed with the acquisition of the land.**
2. **Request a further report be presented to Council at an appropriate stage of the project outlining:**
   - **updated project costs and funding position**
   - **detailed assessment of land acquisition costs, including native title implications**
   - **long-term operational and asset management considerations**
   - **a recommended position on land tenure (retain Crown land or proceed with acquisition).**
3. **Note that Council will continue to engage with NSW Crown Lands and relevant stakeholders regarding appropriate tenure arrangements for the site as the project progresses.**

In Favour:	Crs Daniel Keady, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse
Against:	Crs Steven Butler and Phillipa Goldsmith

CARRIED 7/2

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

02 Jun 2026 5:21pm Payne, Rebecca
Resolution 1 - Noted , Resolution 2 - Ongoing , Resolution 3 - Noted

Meeting	Officer/Director	Section	Subject
Council 13/05/2026	Murphy, Kerrie	Notices of Motions/Questions with Notice/Rescission Motions	Cr Ahmad Karanouh- Notice of Motion -Relocation of Horse trough and Cobb & Co Carriage

RESOLUTION 2026/58

Moved: Cr Ahmad Karanouh
Seconded: Cr Phillipa Goldsmith

That the General Manager investigate

1. **The relocation of the Old Horse Trough in the roundabout at the intersection of Castlereagh and Tooloon Streets, Coonamble, to a more central location in the main street precinct.**
2. **The relocation of the replica Cobb & Co Carriage, currently housed at the Coonamble Museum to Smith Park, adjacent to the Visitor Information Centre**
3. **A report to be presented to Council following the investigations on:**
   a) **Preferred location of both assets**
   b) **Cost to relocate both assets to their new location**
   c) **Cost to provide suitable, safe and secure housing for both assets**
   d) **Any perceived risks with the relocation of both assets**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

15 May 2026 2:35pm Payne, Rebecca - Reallocation
Action reassigned to Murphy, Kerrie by Payne, Rebecca - Hey Kerrie, Can you please manage this action? Thanks Bec
02 Jun 2026 5:36pm Payne, Rebecca
Resolutions in progress.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 17/06/2026	O'Connor, Lee	Planning and Sustainability	Sons of the Soil Hotel - Purchase Enquiries

RESOLUTION 2026/110

Moved: Cr Paul Fisher
Seconded: Cr Paul Wheelhouse

That Council:

1. **Commence a formal Expression of Interest (EOI) process for the future use and occupation of the Sons of the Soil Hotel building;**
2. **Develop and publicly advertise EOI documentation outlining:**
   - **Available information relating to the building;**
   - **Council objectives and priorities;**
   - **Assessment criteria; and**
   - **Submission requirements;**
3. **Establish assessment criteria that considers:**
   - **Economic and community benefit;**
   - **Proposed use of the building;**
   - **Financial capacity;**
   - **Deliverability and proposed timelines; and**
   - **Alignment with Council's strategic objectives; and**
4. **Receive a further report following the completion of the EOI process outlining submissions received and recommendations for Council consideration.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

30 Jun 2026 9:39am Payne, Rebecca
Resolution 1 - Completed, Resolution 2 - Completed , Resolution 3 - Ongoing, Resolution 4 - EOI process due to complete 24 July.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 17/06/2026	Quarmby, Bruce	Confidential Matters	Request for Concession on Non-Residential Sewer Charges

RESOLUTION 2026/87

Moved: Cr Paul Wheelhouse
Seconded: Cr Ahmad Karanouh

That Council

1. **Receive and note the Request for Concession on Non-Residential Sewer Charges report.**
2. **Decline the request for a reduction in Non-Residential Sewerage charges.**
3. **Advise the owner that Council would be prepared to consider an application for a payment plan.**
4. **Waives interest accrued on sewer usage charges, subject to compliance with an approved payment plan.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

30 Jun 2026 9:28am Payne, Rebecca
In progress.
14 Jul 2026 9:24am Payne, Rebecca
Landowner contacted. Resolution complete.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 17/06/2026	Mathieson, Lindsay	Planning and Sustainability	Establishment of Automated Return and Earn Depot at Coonamble Waste Facility

RESOLUTION 2026/107

Moved: Cr Margaret Garnsey
Seconded: Cr Phillipa Goldsmith

That Council:

1. **Support the transition from the current over the counter (manual) container deposit facility to an automated depot.**
2. **Approve the construction of a 20m x 20m concrete slab to support the initiative.**
3. **Enter into an agreement with TOMRA Cleanaway to deliver the project.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

30 Jun 2026 9:34am Payne, Rebecca
Resolution 1 - Noted , Resolution 2 - Concrete slab is in progress. , Resolution 3 - Ongoing

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 17/06/2026	O'Connor, Lee	Notices of Motions/Questions with Notice/Rescission Motions	Notice of Motion -Councillor Ahmad (Al) Kranouh- Coonamble Shire Mural Art Trail: proposed mural at Smith park

RESOLUTION 2026/87

Moved: Cr Ahmad Karanouh
Seconded: Cr Karen Churchill

That Council endorse the following:

1. **The painting of a mural on the bore shed at Smith Park during the 2026/27 financial year.**
2. **The mural depicts Nevelle Owen taking a photograph of children playing at the Warrana Creek Water Recreational Reserve near the weir.**
3. **An information sign accompany the mural explaining the significance and history behind the artwork.**
4. **The General Manager provide a report back to Council detailing:**

   a. the proposed mural design;

   b. the wording and information to be included on the signage and

   c. estimated project costs

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

30 Jun 2026 9:37am Payne, Rebecca - Reallocation
Action reassigned to O'Connor, Lee by Payne, Rebecca - Hey Lee, for your action please. Thanks Bec

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 17/06/2026	Maundrell, Jenni	Finance	Draft Asset Management Plan - Transport and Drainage

RESOLUTION 2026/94

Moved: Cr Phillipa Goldsmith
Seconded: Cr Ahmad Karanouh

Receive and note the Draft Asset Management Plan - Transport and Drainage report.

1. **That Council receive and note the contents of the draft Transport and Drainage Asset Management Plan**
2. **That the draft Transport and Drainage Asset Management Plan be placed on public exhibition for a period of at least 28 days, with submissions invited for a period of at least 42 days.**
3. **That Council receive a further report following the completion of the public submission period, with a view to adopting the draft Transport and Drainage Asset Management Plan**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

29 Jun 2026 9:34am Maundrell, Jenni
Draft Transport & Drainage AMP on public exhibition until 29 July 2026.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 8/07/2026	Maundrell, Jenni	Governance and General Manager	Councillor Conduct Framework Reforms

RESOLUTION 2026/130

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

That Council:

1. **Note the NSW Office of Local Government's consultation on the *Councillor Conduct Framework Reform*, including the *Policy Statement* (June 2026) and draft *Model Code of Conduct for Councillors.***
2. **Endorse the submissions prepared for both documents.**
3. **Authorise the General Manager to finalise and lodge the submissions by the nominated closing date.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

22 Jul 2026 3:41pm Payne, Rebecca
Resolution complete. Submission submitted on 13/07/2026

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 8/07/2026	Maundrell, Jenni	Governance and General Manager	Review of Audit, Risk and Improvement Committee (ARIC) Member Remuneration

RESOLUTION 2026/131

Moved: Cr Paul Wheelhouse
Seconded: Cr Karen Churchill

That Council:

1. Approves an increase in remuneration for ARIC members to:

- **Chair: $1,200 per meeting (plus travel costs);**
- **Independent Members: $1,000 per meeting (plus travel costs); and**

2. Applies the revised remuneration rates effective from the next scheduled ARIC meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

22 Jul 2026 4:34pm Maundrell, Jenni
Increase in remuneration applied from next ARIC meeting, scheduled for 2 September 2026.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 8/07/2026	Hill, Greg	Governance and General Manager	Infrastructure Grant-NSW Rugby World Cup Legacy Program 2025/26-Gulargambone sportsground Lighting and Change Rooms upgrade

RESOLUTION 2026/133

Moved: Cr Adam Cohen
Seconded: Cr Karen Churchill

Receive and note the report.

1. **Accept the funding of $135,200 under the NSW Rugby World Cup Legacy Program 2025/26 for the Gulargambone Sportsground Lighting and Changeroom Upgrade.**
2. **Endorse a Council cash contribution of $25,000, funded from the Grant Reserve – Development Fund 2026/27.**
3. **Note that the Gulargambone Rugby Club will contribute $25,000 towards the required co-contribution.**
4. **Endorse Council acting as the auspice organisation, with the grant funding and Council contribution being provided to the Gulargambone Rugby Club to deliver the project.**
5. **Authorise the General Manager to execute all documentation associated with the funding agreement and project delivery.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 24 July 2026 2:52 PM

Meeting	Officer/Director	Section	Subject
Council 8/07/2026	Quarmby, Bruce	Governance and General Manager	2025-2026 Related Party Disclosure Returns

RESOLUTION 2026/127

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

Receive and note the report.

1. That all Councillors and designated person provide the General Manager with their duly completed "Related Party Disclosure by Key Management Personnel" forms no later than 31 August 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

Meeting	Officer/Director	Section	Subject
Council 8/07/2026	Maundrell, Jenni	Governance and General Manager	Pecuniary Interest Returns

RESOLUTION 2026/128

Moved: Cr Phillipa Goldsmith
Seconded: Cr Adam Cohen

That all Councillors and designated persons provide completed disclosure of interest forms to the General Manager by 30 September 2026, for these returns to be publicly tabled at the next Council meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** **24 July 2026 2:52 PM**

Meeting	Officer/Director	Section	Subject
Council 8/07/2026	Maundrell, Jenni	Governance and General Manager	Costs for Local Government Elections: Principles Paper

RESOLUTION 2026/129

Moved: Cr Phillipa Goldsmith
Seconded: Cr Paul Fisher

That Council:

1. **Endorse the submission to the NSW Electoral Commission on the draft *Costs for Local Government Elections: Principles Paper* (June 2026).**
2. **Authorise the General Manager to finalise and lodge the submission by the closing date of 31 July 2026.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

22 Jul 2026 3:31pm Payne, Rebecca
Resolutions complete. Submission sent on 13/07/2026

10.3 GOVERNANCE AND PEOPLE MONTHLY REPORT

Author: **Executive Manager Corporate Governance**

Authoriser: **General Manager**

Annexures: **Nil**

RECOMMENDATION

That Council receive and note the Governance and People monthly report for August 2026.

EXECUTIVE SUMMARY:

This report provides an update on key activities, priorities and emerging risks across the Governance and People portfolio for the August 2026 reporting period.

Key matters during the period included:

- Continued recruitment activity across several service areas, including payroll, quarry operations, plant operations, customer service and waste services.
- Interim payroll continuity arrangements while recruitment to the Payroll Officer position progresses.
- Implementation of changes arising from the new Local Government Award, including pay rate updates, leave changes and staff guidance.
- Continued focus on workforce culture, psychosocial risk and workplace safety systems.
- Progress on risk management activities, including business continuity planning, risk register updates, modern slavery compliance and preparation for a risk management maturity review.
- Ongoing organisational structure and workforce planning work.

The reporting period reflects a continued focus on workforce capacity, compliance, risk management, safety and organisational improvement.

BACKGROUND:

This report provides a summary of key activities, outcomes and emerging issues from the Governance and People team.

The report is provided to Council to support oversight of governance, workforce, work health and safety, payroll, organisational risk and compliance functions.

REPORT:

1. Workforce Management and Human Resources

Recruitment activity remained active during the reporting period, reflecting ongoing workforce needs across operational and corporate service areas.
Recruitment processes progressed for roles in payroll, quarry operations, plant operations and customer service. Preparation also commenced for recruitment to waste services positions.

Council has requested a more detailed breakdown of vacancies, eg by department. The table below provides additional visibility of current vacancy and recruitment activity.

Staffing and recruitment activity:

Measure	Previous Month	Current Month
Total staff establishment (FTE and headcount)	101.97 *Headcount includes casuals*	96.74 + 15 cas.
Budgeted positions	115.27	118.58
Filled positions	5	1 + 2 cas.
Vacant positions	17	21
Active recruitments (roles advertised or in progress)	5	11
Appointments finalised this month	0	1 + 2 cas.
Upcoming appointments (offers accepted, not yet commenced	0	2 + 1 cas.

Breakdown of vacant positions

Department	Number of Vacancies
General Manager (Executive Services)	0
Corporate Services	3
Infrastructure	9
Sustainable Communities and Planning	8
Governance and People	1

2. Payroll

Payroll continuity remained a key operational priority during the reporting period due to the Payroll Officer vacancy. Interim arrangements are in place to maintain payroll processing and respond to staff payroll enquiries while recruitment is finalised.

End-of-financial-year payroll processing was affected by external system issues with Council's financial software provider. Staff were advised of the issue and cautioned not to rely on incorrect MyGov information while the matter was being resolved.

Implementation of the new Local Government Award also progressed during the period. This included system updates to pay rates and new leave provisions, as well as preparation of staff information about Award changes.

A future transition to a new financial software platform is expected over the next two to three years, which will be monitored as part of longer-term payroll and workforce systems planning.

3. Learning, Development and Workforce

Values and Purpose workshops are scheduled for 25-27 August 2026 and will focus on behavioural dynamics and relationships. These workshops form part of Council's broader focus on organisational culture, shared purpose and workforce capability. A final round of workshops is planned for November, which will complete the series.

Training approval processes are also being strengthened. Updated forms will require General Manager approval for conferences, seminars or training outside the Orana region. This provides additional oversight of external training commitments and associated costs.

Staff health monitoring activities are also being coordinated, including skin and spirometry testing scheduled for July.

4. Work Health and Safety

Council continues to strengthen its Work Health and Safety framework, with particular focus on psychosocial safety, cultural improvement, contractor management and field-based safety practices.

A new staff committee is being established to support work on cultural improvement and psychosocial risk. Expressions of interest will be sought from staff, and an external chair will be used to support independence and deidentification of information. Outcomes from this work will inform Council's risk registers and broader risk management approach.

The Health and Safety Committee continues to provide consultation on WHS policies and procedures.

Connectivity for remote worksites remains an important safety and operational issue. Mobile Starlink installation has been approved for additional fleet vehicles to improve access to safety documentation and communication in the field.

Recent site inspection activity identified opportunities to strengthen access to Safe Work Method Statements and improve site-specific pre-start and toolbox communication. These matters are being addressed through operational follow-up and improved remote connectivity.

Council is also expanding contractor management functionality in BeSafe and progressing system updates to improve WHS reporting.

5. Risk Management

Risk management activity continued across several areas during the reporting period.

The review of Council's Business Continuity Plan is nearing completion, with three subplans remaining.

A risk management maturity review is scheduled to commence in August and continue through September. The review will be facilitated by Statewide Mutual and will assist Council to assess and strengthen its risk management framework.

The modern slavery risk assessment survey closed on 26 June. Council is awaiting the report from Local Government Procurement, which will inform development of a modern slavery risk management plan.

6. Governance and Organisational Improvement

Governance and People continued to support organisational planning, workforce change and cross-functional improvement work during the reporting period.

Organisational structure and workforce planning matters remained a significant focus. This work is intended to support clearer accountability, improved service delivery and alignment of resources to Council priorities.

The Workforce Management Plan has been reviewed and an updated draft has been prepared. The draft will be presented to the Consultative Committee for staff consideration and feedback before being submitted to Council for consideration at the September 2026 Ordinary Council meeting.

Council's biennial Community Satisfaction Survey is also underway. Taverner Research has been engaged to conduct the survey during August 2026, with residents being invited to provide feedback on Council services, facilities, customer service, communications and future priorities. Survey findings will be reported to Council and the community and will assist in identifying areas for improvement and informing future planning activities.

Council is also progressing project governance arrangements for the bore baths project, including an expression of interest for project management support and consideration of internal safety oversight arrangements.

Mayoral Elections

The current terms of office of the Mayor and Deputy Mayor conclude in September 2026. Elections for both positions are scheduled to be conducted at the September 2026 Ordinary Council meeting in accordance with the requirements of the *Local Government Act 1993.* Administrative preparations are underway to facilitate the election process.

7. Forward Priorities

Key priorities for the next reporting period include:

- Finalising recruitment processes for current vacancies.
- Continuing implementation of Local Government Award changes.
- Maintaining payroll continuity while recruitment and transition arrangements progress.
- Delivering the next Values and Purpose training session.
- Establishing the staff cultural improvement and psychosocial risk committee.
- Completing the Business Continuity Plan review.
- Commencing the Statewide Mutual risk management maturity review.
- Receiving and responding to the modern slavery risk assessment report.
- Continuing organisational structure and workforce planning work.
- Undertake administrative preparations for the September 2026 elections of the Mayor and Deputy Mayor.

10.4 MONTHLY RECORDS SYSTEM ACTIVITY REPORT

Author: **Executive Manager Corporate Governance**

Authoriser: **General Manager**

Annexures: **Nil**

RECOMMENDATION

That Council receive and note the Monthly Records System Activity Report for the July 2026 reporting period.

EXECUTIVE SUMMARY:

This report provides a monthly overview of activity recorded within Council's Electronic Document and Records Management System (EDRMS).

Council has now made the dedicated Service Request folder operational within Magiq and has ceased using Practical for customer request management. This means Magiq is now being used as the single source of truth for customer requests.

During the reporting period, Council staff completed 617 tasks across Magiq workflows. This included 405 tasks completed on time and 212 tasks completed after the due date.

The dedicated Service Request report shows that Council recorded 335 service request documents and completed 385 associated service request tasks. Of these, 241 were completed on time and 144 were completed late. There were 129 pending service request tasks and no overdue service request tasks recorded in the Service Request report.

BACKGROUND:

Council uses its EDRMS, Magiq, to record correspondence, workflow actions, internal tasks and customer service requests.

Previous monthly reporting relied heavily on overdue task data, as dedicated customer request reporting was not available. The introduction of the Service Request folder now allows Council to report more clearly on customer request activity, including requests received, tasks completed, pending tasks and completion timing.

This report is intended to provide Council with a practical monthly snapshot of activity completed and underway, rather than focusing only on outstanding tasks.

REPORT:

All tasks – 30 day activity snapshot

	Previous month	Current month
Number of tasks recorded	599	826
Number completed (may include older tasks)	432	617
Pending or overdue	167	209

Service Request activity

Customer requests comprise a significant component of overall system activity.

Requests received through customer service channels include customer service requests, enquiries, complaints, feedback and telephone messages.

These requests are reviewed and actioned by relevant officers as part of Council's ongoing service delivery and customer response processes.

Customer Service tasks – activity snapshot

	Previous month (legacy)	Current month
Number of service request documents recorded	Not recorded	335
Number completed (may include older tasks)	Not recorded	385
Pending or overdue	180	129

Continuous improvement

The move to a single customer request system in Magiq is a significant improvement in Council's records and customer request management practices.

The dedicated Service Request report will allow Council to more accurately monitor customer request volumes, completion trends and pending work consistently each month.

Future reports will continue to focus on work completed during the month, while also monitoring pending and overdue tasks to support workflow closure, accountability and continuous improvement.

10.5 DRAFT LONG-TERM FINANCIAL PLAN

Author: Director Corporate Services

Authoriser: General Manager

Annexures:
1. **Draft Long-Term Financial Plan 2027-2036 (under separate cover)**
2. **Scenario 2 - Optimistic Scenario Key Financial Statements ⇩**
3. **Scenario 3 - Pessimistic Scenario Key Financial Statements ⇩**
4. **Scenario 4 - Planned plus Potential increase in allocation to Financial Assistance Grant, Key Financial Statements ⇩**

RECOMMENDATION

Receive and note the report.

1. **That Council receive and note the contents of the draft Long-Term Financial Plan.**
2. **That the draft Long-Term Financial Plan be placed on public exhibition for a period of at least 28 days, with submissions invited for a period of at least 42 days.**
3. **That Council receive a further report following the completion of the public submission period, with a view to adopting the draft Long-Term Financial Plan.**

EXECUTIVE SUMMARY:

This report presents Council with the Draft Long-term Financial Plan (LTFP) to be considered and placed on public exhibition.

BACKGROUND

The Long-Term Financial Plan (LTFP) is a key planning and decision-making tool that demonstrates the long-term financial implications of Council decisions based on a defined set of assumptions. Preparing and maintaining an LTFP is a requirement under the NSW Local Government Integrated Planning and Reporting (IP&R) Framework.

The IP&R Framework (illustrated in the diagram) begins with the community's long-term aspirations, looking at least 10 years into the future. It brings together a suite of integrated planning documents that establish a shared vision, strategic objectives, and the actions required to achieve them. The framework also provides a structured approach to monitoring and reporting progress, supported by regular review cycles to ensure plans remain relevant and responsive to changing community needs and circumstances.

The LTFP is a rolling 10-year financial plan that supports informed decision-making and demonstrates how the objectives of the Coonamble Shire Community Strategic

Plan, together with the commitments outlined in the Delivery Program and Operational Plan, will be sustainably funded and resourced over the long term.

A copy of the draft Long-term Financial plan being tabled today for Council's consideration is attached as annexure 1 to this report.



Integrated Planning and Reporting Framework

REPORT:

The 2027–2036 Long-Term Financial Plan sets out Coonamble Shire Council's financial strategy over a ten-year planning horizon and supports delivery of the Community Strategic Plan, Delivery Program and Operational Plan. It forms part of Council's Resourcing Strategy under the NSW Integrated Planning and Reporting framework and provides a basis for long-term budgeting, infrastructure planning, risk management and informed decision-making.

The Plan has been prepared on a "business as usual" basis, assuming existing service levels are maintained, the Shire's population remains relatively static, rates increase in line with estimated IPART rate pegging and operating and capital expenditure continue in accordance with the assumptions outlined in this Plan.

The financial projections indicate that Council is expected to maintain a sound working capital position over the life of the Plan, with the Unrestricted Current Ratio forecast to exceed the target benchmark in all years. However, the Plan also highlights ongoing sustainability challenges, including a low Own Source Revenue Ratio, operating performance pressures, asset renewal needs and cash expense cover remaining below benchmark for much of the planning period.

To assess the impacts of changing economic and operating conditions, Council has also undertaken scenario modelling through the development of Planned, Optimistic and Pessimistic scenarios. These scenarios test the effect of changes in key assumptions such as grant funding, own-source revenue, investment returns, operating costs and capital expenditure requirements. The modelling provides Council with a better understanding of potential financial risks and opportunities and supports informed long-term decision-making.

In addition, following the Federal Government's announcement of a review of Financial Assistance Grant funding, with the objective of increasing the national funding pool to 1% of federal taxation revenue, Council has modelled an additional scenario to assess the potential impact of increased grant revenue on its long-term financial position. Given the uncertainty regarding the timing, quantum and distribution of any funding increase, this scenario is indicative only and is intended to demonstrate the potential financial outcomes should the proposed increase to 1% be implemented.

Copies of the resulting key Financial Statements for each of these scenarios are included as annexures to this report, providing a comparison of projected financial outcomes under the varying assumptions.

Overall, the 2027–2036 Long-Term Financial Plan provides a realistic assessment of Council's financial outlook. While Council is forecast to maintain short-term working capital capacity, long-term sustainability will depend on disciplined financial management, responsible asset planning and continued advocacy for appropriate funding support to deliver sustainable services and infrastructure for the Coonamble Shire community

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area
Our Community	Caring for Community
Our Economy	Cultivating Our Wealth & Building our Social Capital
Our Assets	Our Assets
Our Country	Sustainable Care for Country
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	Positive
Environmental	Positive
Economic	Positive
Governance	Positive

Financial Resource Implications:

The challenges identified in the Plan reflect the realities faced by a small rural council, including a limited rate base, reliance on government grants, exposure to State Highway contract and quarry income, cost shifting from other levels of government, inflationary pressures, infrastructure renewal requirements, landfill rehabilitation obligations and the impacts of climate change and natural disasters.

Over the life of the Plan, Council will need to maintain strong financial governance, actively pursue external funding opportunities, grow its own-source revenue, prioritise asset renewal, manage cash reserves and investment maturities, and continue reviewing service levels and costs where appropriate.

Policy / Legal and Statutory Implications:

The development of a Long-term Financial Plan is a legislative requirement under *Section 403 and 406 of the NSW Local Government Act 1993*. As a key component of Council's Resourcing Strategy, the Long-Term Financial Plan has been prepared in accordance with the mandatory requirements of the *OLG Integrated Planning and Reporting Guidelines for Local Government in NSW*.

Adoption of the Long-Term Financial Plan will ensure Council's compliance with the legislative and policy requirements of the Integrated Planning and Reporting Framework and demonstrate how the objectives of the Community Strategic Plan, Delivery Program and Operational Plan can be sustainably funded over the long term.

Risk Management – Business Risk/Work Health and Safety / Public:

In preparing the draft Long-Term Financial Plan for Council's consideration, management have developed a range of scenarios to assess the potential impact of external factors and support Council in its long-term decision making.

Options:

Not Applicable

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: No

External Exhibition: Yes

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - CONSOLIDATED
Scenario: Optimistic Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	9,236,284	9,664,719	10,163,794	10,688,654	11,407,735	12,164,963	12,976,888	13,604,531	14,263,266	14,954,661
User Charges & Fees	8,163,409	8,462,148	8,802,862	9,078,456	9,324,703	9,575,067	9,832,297	10,096,583	10,368,123	10,647,120
Other Revenues	1,199,227	1,234,025	1,269,812	1,302,827	1,336,701	1,371,455	1,407,113	1,443,697	1,481,234	1,519,746
Grants & Contributions provided for Operating Purposes	11,040,387	11,535,071	12,334,183	12,718,867	13,174,974	13,647,454	14,136,896	14,643,910	15,169,127	15,713,200
Grants & Contributions provided for Capital Purposes	26,419,908	13,452,025	6,530,762	12,488,349	2,976,963	3,033,370	2,457,683	2,945,625	2,383,892	7,544,243
Interest & Investment Revenue	1,213,943	1,002,183	990,622	642,128	657,505	745,204	797,883	875,869	959,939	1,064,977
Other Income:										
Net Gains from the Disposal of Assets	150,000	154,350	158,826	162,956	167,192	171,539	176,000	180,575	185,270	190,087
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	160,091	160,891	161,696	162,504	163,317	164,134	164,954	165,779	166,608	167,441
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**57,583,249**	**45,665,412**	**40,412,557**	**47,244,741**	**39,209,090**	**40,873,185**	**41,949,713**	**43,956,569**	**44,977,459**	**51,801,475**
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,879,242	13,517,116	14,028,599	14,386,424	14,753,415	15,129,805	15,515,839	15,911,762	16,317,829	16,734,301
Borrowing Costs	20,370	18,366	14,346	47,047	130,689	166,834	149,812	136,252	119,855	100,648
Materials & Contracts	8,976,232	9,206,518	8,764,322	8,794,679	8,892,531	8,977,614	9,038,109	9,102,139	9,164,455	9,227,508
Depreciation & Amortisation	8,365,532	8,732,854	9,016,868	9,269,720	9,587,233	9,845,615	10,095,748	10,352,369	10,614,475	10,883,040
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	30,000	30,870	31,765	32,591	33,439	34,308	35,200	36,115	37,054	38,018
Other Expenses	1,076,852	1,108,081	1,140,215	1,169,861	1,200,277	1,231,484	1,263,503	1,296,354	1,330,059	1,364,641
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**31,348,228**	**32,613,805**	**32,996,115**	**33,700,322**	**34,597,584**	**35,385,662**	**36,098,210**	**36,834,991**	**37,583,727**	**38,348,155**
Operating Result from Continuing Operations	**26,235,021**	**13,051,607**	**7,416,442**	**13,544,419**	**4,611,506**	**5,487,524**	**5,851,503**	**7,121,578**	**7,393,732**	**13,453,320**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**26,235,021**	**13,051,607**	**7,416,442**	**13,544,419**	**4,611,506**	**5,487,524**	**5,851,503**	**7,121,578**	**7,393,732**	**13,453,320**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(184,887)**	**(400,418)**	**885,680**	**1,056,070**	**1,634,543**	**2,454,154**	**3,393,820**	**4,175,953**	**5,009,840**	**5,909,077**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Optimistic Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	9,197,423	9,637,708	10,128,291	10,651,904	11,374,027	12,133,657	12,944,992	13,569,062	14,226,833	14,917,240
User Charges & Fees	8,043,223	8,301,803	8,614,787	8,922,817	9,187,480	9,436,431	9,689,784	9,950,084	10,217,523	10,492,301
Investment & Interest Revenue Received	1,203,352	990,792	978,637	629,517	638,155	724,356	775,419	859,323	942,530	1,046,658
Grants & Contributions	37,680,957	24,739,610	18,653,247	24,648,799	16,779,068	16,711,293	16,593,130	17,594,413	17,562,279	22,860,551
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,239,810	1,498,235	1,498,995	1,450,362	1,506,263	1,521,985	1,567,789	1,597,745	1,640,986	1,669,542
Payments:										
Employee Benefits & On-Costs	(12,848,989)	(13,498,527)	(14,010,369)	(14,374,101)	(14,740,771)	(15,116,833)	(15,502,528)	(15,898,105)	(16,303,818)	(16,719,926)
Materials & Contracts	(8,877,900)	(9,219,879)	(8,738,492)	(8,792,004)	(8,889,393)	(8,976,148)	(9,036,578)	(9,100,688)	(9,162,835)	(9,225,831)
Borrowing Costs	(20,408)	(18,406)	(14,388)	(47,092)	(130,093)	(166,889)	(149,869)	(136,312)	(119,918)	(100,715)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,102,500)	(1,092,075)	(1,131,672)	(1,157,311)	(1,187,006)	(1,217,809)	(1,249,648)	(1,282,116)	(1,315,485)	(1,349,694)
Net Cash provided (or used in) Operating Activities	34,514,968	21,339,260	15,979,036	21,932,891	14,537,731	15,050,043	15,632,491	17,153,405	17,688,095	23,590,127
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,264,695	1,112,161	531,590	480,396	-	2,618	126,248	71,942	7,298	741,355
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	(580,500)	(83,901)	(367,439)	(1,643,821)	(4,641,170)	(4,419,501)	(5,779,869)	(6,487,856)	(7,404,439)	(8,912,700)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(34,756,518)	(23,107,127)	(15,831,678)	(21,310,970)	(10,971,985)	(9,976,696)	(8,986,264)	(9,648,932)	(9,080,348)	(14,059,956)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(34,072,323)	(22,078,866)	(15,667,527)	(22,474,395)	(15,613,155)	(14,393,580)	(14,639,886)	(16,064,846)	(16,477,489)	(22,231,301)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	1,500,000	2,069,353	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(54,136)	(57,001)	(60,248)	(122,256)	(270,644)	(296,197)	(311,192)	(326,946)	(343,498)	(360,888)
Repayment of lease liabilities (principal repayments)	(41,642)	(38,246)	(42,734)	(43,977)	(42,927)	(43,793)	(45,850)	(44,527)	(44,777)	(46,657)
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(95,778)	(95,247)	(102,982)	1,333,767	1,755,782	(339,990)	(357,043)	(371,473)	(388,275)	(407,545)
Net Increase/(Decrease) in Cash & Cash Equivalents	346,867	(834,854)	208,527	792,262	680,357	316,473	635,563	717,086	822,331	951,281
plus: Cash & Cash Equivalents - beginning of year	1,155,569	1,502,436	667,582	876,108	1,668,371	2,348,728	2,665,202	3,300,765	4,017,851	4,840,182
Cash & Cash Equivalents - end of the year	**1,502,436**	**667,582**	**876,108**	**1,668,371**	**2,348,728**	**2,665,202**	**3,300,765**	**4,017,851**	**4,840,182**	**5,791,464**
Cash & Cash Equivalents - end of the year	1,502,436	667,582	876,108	1,668,371	2,348,728	2,665,202	3,300,765	4,017,851	4,840,182	5,791,464
Investments - end of the year	16,526,369	15,498,109	15,333,958	16,497,383	21,138,553	25,555,437	31,209,059	37,624,973	45,022,114	53,193,459
Cash, Cash Equivalents & Investments - end of the year	**18,028,805**	**16,165,691**	**16,210,066**	**18,165,754**	**23,487,281**	**28,220,639**	**34,509,823**	**41,642,824**	**49,862,296**	**58,984,922**
Representing:										
- External Restrictions	9,766,527	6,447,723	6,539,503	6,141,098	7,449,390	7,813,141	8,239,010	8,975,984	9,640,811	9,547,731
- Internal Restrictions	7,508,360	6,545,360	6,309,072	6,441,072	6,541,072	6,710,072	6,879,072	7,048,072	7,217,072	7,386,072
- Unrestricted	753,918	3,172,608	3,361,491	5,583,584	9,496,819	13,697,426	19,391,741	25,618,768	33,004,413	42,051,120
	18,028,805	**16,165,691**	**16,210,066**	**18,165,754**	**23,487,281**	**28,220,639**	**34,509,823**	**41,642,824**	**49,862,296**	**58,984,922**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - CONSOLIDATED
Scenario: Optimistic Scenario

	Projected Years									
	2026/27	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
ASSETS										
Current Assets										
Cash & Cash Equivalents	1,502,436	667,582	876,108	1,668,371	2,348,728	2,665,202	3,300,765	4,017,851	4,840,182	5,791,464
Investments	16,526,369	15,498,109	15,333,958	16,497,383	21,138,553	25,555,437	31,209,059	37,624,973	45,022,114	53,193,459
Receivables	19,737,090	14,833,766	11,630,672	12,784,083	11,781,407	12,335,998	12,465,851	12,949,358	13,188,544	14,357,707
Inventories	1,021,757	1,060,653	995,734	998,556	1,006,684	1,015,806	1,022,841	1,030,368	1,037,643	1,045,013
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	299,638	306,486	296,945	298,056	300,022	302,164	303,993	305,919	307,825	309,765
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	39,087,290	32,366,595	29,133,418	32,246,448	36,575,395	41,874,606	48,302,509	55,928,469	64,396,307	74,697,406
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	700,660	721,785	748,218	774,669	810,003	848,224	889,561	919,312	950,713	983,851
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	490,169,297	503,799,497	510,221,993	522,404,474	523,874,953	524,247,669	523,273,916	522,850,395	521,496,012	524,929,314
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	15,448	92,437	49,392	27,475	103,927	59,592	15,257	93,760	69,717	24,226
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	490,994,405	504,722,718	511,128,603	523,315,618	524,897,882	525,264,484	524,287,733	523,972,468	522,625,442	526,046,391
TOTAL ASSETS	**530,081,694**	**537,089,313**	**540,262,021**	**555,562,066**	**561,473,277**	**567,139,090**	**572,590,242**	**579,900,936**	**587,021,749**	**600,743,798**
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	5,062,133	4,212,666	3,622,808	3,617,316	3,566,539	3,669,070	3,662,068	3,786,155	3,807,115	3,902,368
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	15,198,056	9,981,874	6,430,980	6,837,469	6,311,680	6,727,429	6,691,121	7,004,002	7,076,978	7,657,999
Lease liabilities	10,607	42,734	41,145	14,342	43,793	45,850	15,199	41,869	46,657	15,191
Borrowings	57,001	60,248	63,535	189,635	296,197	311,192	326,946	343,498	360,888	379,157
Employee benefit provisions	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	22,472,073	16,441,798	12,302,744	12,803,038	12,362,485	12,897,817	12,839,610	13,319,801	13,435,914	14,098,992
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,021	51,556	10,411	14,098	62,210	16,359	1,161	53,585	25,440	10,249
Borrowings	191,536	131,288	67,753	1,319,397	3,011,544	2,700,352	2,373,406	2,029,907	1,669,020	1,289,862
Employee benefit provisions	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724
Other provisions	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,232,281	1,218,568	1,113,888	2,369,219	4,109,478	3,752,435	3,410,291	3,119,216	2,730,184	2,335,835
TOTAL LIABILITIES	**23,704,354**	**17,660,366**	**13,416,632**	**15,172,257**	**16,471,963**	**16,650,252**	**16,249,901**	**16,439,017**	**16,166,098**	**16,434,827**
Net Assets	**506,377,340**	**519,428,947**	**526,845,390**	**540,389,808**	**545,001,314**	**550,488,838**	**556,340,341**	**563,461,919**	**570,855,651**	**584,308,971**
EQUITY										
Retained Earnings	248,478,340	261,529,947	268,946,390	282,490,808	287,102,314	292,589,838	298,441,341	305,562,919	312,956,651	326,409,971
Revaluation Reserves	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	506,377,340	519,428,947	526,845,390	540,389,808	545,001,314	550,488,838	556,340,341	563,461,919	570,855,651	584,308,971
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	**506,377,340**	**519,428,947**	**526,845,390**	**540,389,808**	**545,001,314**	**550,488,838**	**556,340,341**	**563,461,919**	**570,855,651**	**584,308,971**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - CONSOLIDATED
Scenario: Pessimistic Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	9,236,284	9,529,281	9,881,744	10,248,110	10,603,066	10,957,173	11,323,564	11,702,687	12,095,004	12,500,996
User Charges & Fees	8,163,409	7,980,141	8,246,819	8,503,542	8,737,104	8,974,575	9,218,566	9,469,259	9,726,841	9,991,503
Other Revenues	1,199,227	1,234,025	1,269,812	1,302,827	1,336,701	1,371,455	1,407,113	1,443,697	1,481,234	1,519,746
Grants & Contributions provided for Operating Purposes	11,040,387	11,166,261	11,729,523	11,859,760	12,049,706	12,242,695	12,438,777	12,638,002	12,840,419	13,046,081
Grants & Contributions provided for Capital Purposes	26,419,908	11,762,311	5,557,061	10,766,358	1,814,415	1,709,910	1,360,829	1,555,027	1,802,029	5,532,772
Interest & Investment Revenue	1,213,943	960,500	917,170	534,098	511,842	558,631	566,886	596,681	628,524	677,008
Other Income:										
Net Gains from the Disposal of Assets	150,000	154,350	158,826	162,956	167,192	171,539	176,000	180,575	185,270	190,087
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	160,091	160,891	161,696	162,504	163,317	164,134	164,954	165,779	166,608	167,441
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**57,583,249**	**42,947,760**	**37,922,652**	**43,540,156**	**35,383,343**	**36,150,111**	**36,656,688**	**37,751,708**	**38,925,929**	**43,625,635**
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,879,242	13,579,078	14,141,501	14,738,384	15,324,123	15,933,330	16,566,949	17,225,964	17,911,400	18,624,320
Borrowing Costs	20,370	18,366	14,346	62,047	180,189	233,594	212,065	193,370	171,146	145,357
Materials & Contracts	8,976,242	9,868,931	10,289,863	11,235,299	12,083,166	12,906,296	13,656,850	14,453,107	15,425,526	16,196,435
Depreciation & Amortisation	8,365,532	8,732,854	9,112,135	9,555,875	9,879,242	10,138,849	10,388,982	10,645,603	10,907,708	11,176,273
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	30,000	30,870	31,765	32,591	33,439	34,308	35,200	36,115	37,054	38,018
Other Expenses	1,076,852	1,108,081	1,140,215	1,169,861	1,200,277	1,231,484	1,263,503	1,296,354	1,330,059	1,364,641
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**31,348,238**	**33,338,179**	**34,729,826**	**36,794,057**	**38,700,436**	**40,477,861**	**42,123,549**	**43,850,513**	**45,782,893**	**47,545,044**
Operating Result from Continuing Operations	**26,235,011**	**9,609,581**	**3,192,826**	**6,746,099**	**(3,317,092)**	**(4,327,751)**	**(5,466,860)**	**(6,098,805)**	**(6,856,964)**	**(3,919,409)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**26,235,011**	**9,609,581**	**3,192,826**	**6,746,099**	**(3,317,092)**	**(4,327,751)**	**(5,466,860)**	**(6,098,805)**	**(6,856,964)**	**(3,919,409)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(184,897)**	**(2,152,730)**	**(2,364,235)**	**(4,020,259)**	**(5,131,507)**	**(6,037,661)**	**(6,827,689)**	**(7,653,832)**	**(8,658,993)**	**(9,452,181)**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Pessimistic Scenario

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	9,197,423	9,500,603	9,844,437	10,209,410	10,564,877	10,920,905	11,286,185	11,664,160	12,055,292	12,460,063
User Charges & Fees	8,043,223	8,079,827	8,097,177	8,358,278	8,606,932	8,843,062	9,083,371	9,330,278	9,583,965	9,844,622
Investment & Interest Revenue Received	1,203,352	953,375	909,804	526,480	503,964	550,483	558,459	587,965	619,508	667,681
Grants & Contributions	37,680,957	22,650,814	17,090,667	22,078,595	14,461,556	13,975,612	13,797,239	14,189,926	14,658,136	18,203,678
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,239,810	1,523,309	1,494,131	1,457,514	1,507,230	1,526,111	1,568,578	1,602,894	1,637,281	1,681,170
Payments:										
Employee Benefits & On-Costs	(12,848,989)	(13,561,591)	(14,123,315)	(14,718,998)	(15,303,942)	(15,912,321)	(16,545,079)	(17,203,197)	(17,887,700)	(18,599,649)
Materials & Contracts	(8,877,910)	(9,898,224)	(10,293,096)	(11,263,433)	(12,069,162)	(12,912,667)	(13,670,291)	(14,467,565)	(15,447,092)	(16,207,233)
Borrowing Costs	(20,408)	(18,406)	(14,388)	(62,092)	(179,590)	(233,644)	(212,119)	(193,427)	(171,207)	(145,423)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,102,500)	(1,086,267)	(1,123,401)	(1,148,434)	(1,182,962)	(1,212,145)	(1,243,638)	(1,275,737)	(1,307,288)	(1,343,755)
Net Cash provided (or used in) Operating Activities	34,514,957	18,143,441	11,882,016	15,437,319	6,908,902	5,545,395	4,622,706	4,235,297	3,740,896	6,561,155
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,264,695	5,053,673	5,177,907	4,588,577	-	319,152	410,316	394,977	370,904	226,173
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	(580,491)	-	-	-	(15,317)	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(34,756,518)	(24,370,165)	(16,859,773)	(22,843,725)	(11,807,488)	(10,551,807)	(9,478,020)	(10,231,843)	(9,594,658)	(15,214,252)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(34,072,314)	(19,316,491)	(11,681,866)	(18,255,148)	(11,822,805)	(10,232,655)	(9,067,704)	(9,836,866)	(9,223,755)	(14,988,079)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	1,500,000	2,069,353	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(54,136)	(57,001)	(60,248)	(116,577)	(252,645)	(273,797)	(293,298)	(314,188)	(336,566)	(360,538)
Repayment of lease liabilities (principal repayments)	(41,642)	(38,246)	(42,734)	(43,977)	(42,927)	(43,793)	(45,850)	(44,527)	(44,777)	(46,657)
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(95,778)	(95,247)	(102,982)	1,339,446	1,773,781	(317,590)	(339,148)	(358,715)	(381,343)	(407,195)
Net Increase/(Decrease) in Cash & Cash Equivalents	346,866	(1,268,298)	97,168	(1,478,382)	(3,140,122)	(5,004,850)	(4,784,147)	(5,960,284)	(5,864,202)	(8,834,119)
plus: Cash & Cash Equivalents - beginning of year	1,155,569	1,502,435	234,136	331,304	(1,147,078)	(4,287,200)	(9,292,050)	(14,076,196)	(20,036,481)	(25,900,682)
Cash & Cash Equivalents - end of the year	**1,502,435**	**234,136**	**331,304**	**(1,147,078)**	**(4,287,200)**	**(9,292,050)**	**(14,076,196)**	**(20,036,481)**	**(25,900,682)**	**(34,734,802)**
Cash & Cash Equivalents - end of the year	1,502,435	234,136	331,304	(1,147,078)	(4,287,200)	(9,292,050)	(14,076,196)	(20,036,481)	(25,900,682)	(34,734,802)
Investments - end of the year	16,526,360	11,472,687	6,294,780	1,706,203	1,721,520	1,402,369	992,053	597,076	226,173	-
Cash, Cash Equivalents & Investments - end of the year	**18,028,795**	**11,706,823**	**6,626,084**	**559,125**	**(2,565,679)**	**(7,889,681)**	**(13,084,143)**	**(19,439,404)**	**(25,674,509)**	**(34,734,802)**
Representing:										
- External Restrictions	9,766,527	6,093,908	5,301,031	3,120,681	3,273,027	2,379,267	1,341,797	403,446	(786,453)	(3,716,797)
- Internal Restrictions	7,508,360	6,545,360	6,309,072	6,441,072	6,541,072	6,710,072	6,879,072	7,048,072	7,217,072	7,386,072
- Unrestricted	753,908	(932,445)	(4,984,019)	(9,002,628)	(12,379,778)	(16,979,019)	(21,305,013)	(26,890,922)	(32,105,128)	(38,404,077)
	18,028,795	**11,706,823**	**6,626,084**	**559,125**	**(2,565,679)**	**(7,889,681)**	**(13,084,143)**	**(19,439,404)**	**(25,674,509)**	**(34,734,802)**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - CONSOLIDATED
Scenario: Pessimistic Scenario

	Projected Years									
	2026/27	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
ASSETS										
Current Assets										
Cash & Cash Equivalents	1,502,435	234,136	331,304	-	-	-	-	-	-	-
Investments	16,526,360	11,472,687	6,294,780	1,706,203	1,721,520	1,402,369	992,053	597,076	226,173	-
Receivables	19,737,090	13,768,194	10,787,863	11,587,853	10,569,657	10,932,502	11,026,617	11,270,251	11,686,898	12,270,592
Inventories	1,021,758	1,137,291	1,181,510	1,300,037	1,360,031	1,442,372	1,527,088	1,617,069	1,730,748	1,814,492
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	299,638	318,599	326,309	345,708	355,872	369,587	383,694	398,653	417,377	431,388
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	39,087,281	26,930,908	18,921,766	14,939,801	14,007,081	14,146,830	13,929,452	13,883,049	14,061,195	14,516,473
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	700,660	695,432	710,949	726,838	739,257	752,152	765,540	779,440	793,872	808,857
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	490,169,297	509,051,410	529,364,715	542,791,212	544,806,083	545,449,863	544,667,046	544,540,580	543,401,142	547,715,621
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	15,448	92,437	49,392	27,475	103,927	59,592	15,257	93,760	69,717	24,226
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	490,994,405	509,948,279	530,234,055	543,654,524	545,758,267	546,370,606	545,556,843	545,522,780	544,373,731	548,657,704
TOTAL ASSETS	**530,081,685**	**536,879,187**	**549,155,822**	**558,594,325**	**559,765,349**	**560,517,436**	**559,486,295**	**559,405,829**	**558,434,927**	**563,174,177**
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	1,147,078	4,287,200	9,292,050	14,076,196	20,036,481	25,900,682	34,734,802
Payables	5,062,135	4,369,140	3,838,651	3,941,989	3,956,912	4,119,682	4,172,984	4,387,430	4,507,224	4,700,916
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	15,198,056	9,153,970	5,874,217	5,955,896	5,394,697	5,624,507	5,561,925	5,640,627	5,902,616	5,940,660
Lease liabilities	10,607	42,734	41,145	14,342	43,793	45,850	15,199	41,869	46,657	15,191
Borrowings	57,001	60,248	63,535	179,471	273,797	293,298	314,188	336,566	360,538	386,217
Employee benefit provisions	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	22,472,075	15,770,368	11,961,824	13,383,052	16,100,675	21,519,663	26,284,768	32,587,249	38,861,994	47,922,061
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,021	51,556	10,411	14,098	62,210	16,359	1,161	53,585	25,440	10,249
Borrowings	191,536	131,288	67,753	1,335,241	3,057,623	2,764,325	2,450,136	2,113,571	1,753,033	1,366,816
Employee benefit provisions	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724
Other provisions	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,232,281	1,218,568	1,113,888	2,385,063	4,155,557	3,816,408	3,487,021	3,202,880	2,814,197	2,412,789
TOTAL LIABILITIES	**23,704,356**	**16,988,936**	**13,075,712**	**15,768,115**	**20,256,232**	**25,336,070**	**29,771,789**	**35,790,129**	**41,676,191**	**50,334,850**
Net Assets	**506,377,330**	**519,890,251**	**536,080,110**	**542,826,209**	**539,509,117**	**535,181,366**	**529,714,506**	**523,615,700**	**516,758,736**	**512,839,327**
EQUITY										
Retained Earnings	248,478,330	258,087,911	261,280,737	268,026,836	264,709,744	260,381,993	254,915,133	248,816,327	241,959,363	238,039,954
Revaluation Reserves	257,899,000	261,802,340	274,799,373	274,799,373	274,799,373	274,799,373	274,799,373	274,799,373	274,799,373	274,799,373
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	506,377,330	519,890,251	536,080,110	542,826,209	539,509,117	535,181,366	529,714,506	523,615,700	516,758,736	512,839,327
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	**506,377,330**	**519,890,251**	**536,080,110**	**542,826,209**	**539,509,117**	**535,181,366**	**529,714,506**	**523,615,700**	**516,758,736**	**512,839,327**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - CONSOLIDATED

Scenario: Planned Scenario plus increase of allocation	**Projected Years**									
to Financial Assistance Grant Revenue (1% of Federal taxation Revenue)	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	9,236,284	9,544,330	9,912,782	10,296,122	10,669,083	11,042,272	11,428,875	11,829,389	12,244,332	12,674,240
User Charges & Fees	8,163,409	8,400,148	8,680,862	8,951,096	9,196,951	9,446,920	9,703,753	9,967,640	10,238,779	10,517,371
Other Revenues	1,199,227	1,234,025	1,269,812	1,302,827	1,336,701	1,371,455	1,407,113	1,443,697	1,481,234	1,519,746
Grants & Contributions provided for Operating Purposes	11,040,387	18,154,994	19,032,413	19,469,636	19,975,847	20,495,219	21,028,095	21,574,825	22,135,770	22,711,300
Grants & Contributions provided for Capital Purposes	26,419,908	13,069,234	6,175,624	11,879,287	1,877,128	1,899,900	1,512,032	1,802,808	2,043,921	6,008,636
Interest & Investment Revenue	1,213,943	981,341	953,480	586,942	582,369	648,050	676,474	727,782	782,556	855,466
Other Income:										
Net Gains from the Disposal of Assets	150,000	154,350	158,826	162,956	167,192	171,539	176,000	180,575	185,270	190,087
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	160,091	160,891	161,696	162,504	163,317	164,134	164,954	165,779	166,608	167,441
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**57,583,249**	**51,699,313**	**46,345,494**	**52,811,371**	**43,968,587**	**45,239,488**	**46,097,294**	**47,692,496**	**49,278,471**	**54,644,288**
Expenses from Continuing Operations										
Employee Benefits & On-Costs	12,879,242	13,532,753	14,044,731	14,402,975	14,770,396	15,147,228	15,533,714	15,930,102	16,336,646	16,753,608
Borrowing Costs	20,370	18,366	14,346	50,797	143,036	183,424	165,200	150,294	132,396	111,519
Materials & Contracts	8,976,242	9,571,323	9,307,057	9,522,576	9,812,836	10,096,863	10,361,809	10,761,708	10,916,543	11,203,902
Depreciation & Amortisation	8,365,532	8,732,854	9,018,486	9,272,648	9,593,820	9,852,967	10,103,100	10,359,721	10,621,827	10,890,391
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	30,000	30,870	31,765	32,591	33,439	34,308	35,200	36,115	37,054	38,018
Other Expenses	1,076,852	1,108,081	1,140,215	1,169,861	1,200,277	1,231,484	1,263,503	1,296,354	1,330,059	1,364,641
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**31,348,238**	**32,994,247**	**33,556,600**	**34,451,448**	**35,553,803**	**36,546,275**	**37,462,527**	**38,534,295**	**39,374,525**	**40,362,079**
Operating Result from Continuing Operations	**26,235,011**	**18,705,066**	**12,788,894**	**18,359,923**	**8,414,784**	**8,693,213**	**8,634,767**	**9,158,201**	**9,903,945**	**14,282,209**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**26,235,011**	**18,705,066**	**12,788,894**	**18,359,923**	**8,414,784**	**8,693,213**	**8,634,767**	**9,158,201**	**9,903,945**	**14,282,209**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(184,897)**	**5,635,832**	**6,613,270**	**6,480,636**	**6,537,656**	**6,793,313**	**7,122,735**	**7,355,393**	**7,860,024**	**8,273,573**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Planned Scenario plus increase of allocation to Financial Assistance Grant Revenue (1% of Federal taxation Revenue)

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	9,197,423	9,515,837	9,875,671	10,257,630	10,631,114	11,006,239	11,391,744	11,791,125	12,204,899	12,633,601
User Charges & Fees	8,043,223	8,271,377	8,523,344	8,798,187	9,059,927	9,308,485	9,561,442	9,821,344	10,088,383	10,362,759
Investment & Interest Revenue Received	1,203,352	973,743	945,609	578,790	573,924	639,301	667,410	718,392	772,828	845,386
Grants & Contributions	37,680,957	31,070,126	24,994,082	30,743,720	22,520,372	22,427,341	22,542,211	23,380,186	24,201,648	28,305,545
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,239,810	1,445,932	1,499,329	1,455,248	1,506,285	1,521,585	1,565,821	1,599,076	1,633,859	1,679,420
Payments:										
Employee Benefits & On-Costs	(12,848,989)	(13,515,267)	(14,026,545)	(14,390,681)	(14,757,782)	(15,134,287)	(15,520,436)	(15,916,479)	(16,322,669)	(16,739,267)
Materials & Contracts	(8,877,910)	(9,593,100)	(9,285,067)	(9,523,951)	(9,813,755)	(10,099,659)	(10,364,680)	(10,770,693)	(10,913,714)	(11,207,059)
Borrowing Costs	(20,408)	(18,406)	(14,388)	(50,842)	(142,439)	(183,478)	(165,256)	(150,354)	(132,458)	(111,585)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,102,500)	(1,088,922)	(1,130,159)	(1,155,732)	(1,185,379)	(1,216,121)	(1,247,911)	(1,278,985)	(1,314,974)	(1,347,788)
Net Cash provided (or used in) Operating Activities	34,514,957	27,061,322	21,381,877	26,712,369	18,392,268	18,269,407	18,430,344	19,193,612	20,217,801	24,421,011
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,264,695	1,292,842	558,610	640,667	-	121,894	242,949	200,073	146,826	1,111,751
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	(580,491)	(4,976,689)	(3,860,621)	(5,854,913)	(7,677,174)	(7,103,264)	(8,135,937)	(8,120,386)	(9,421,205)	(9,419,156)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(34,756,518)	(23,863,254)	(16,471,638)	(22,268,942)	(11,421,711)	(10,330,477)	(9,293,613)	(10,013,250)	(9,517,732)	(14,717,988)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(34,072,314)	(27,547,100)	(19,773,649)	(27,483,187)	(19,098,885)	(17,311,847)	(17,186,600)	(17,933,563)	(18,792,111)	(23,025,393)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	1,500,000	2,069,353	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(54,136)	(57,001)	(60,248)	(120,793)	(266,026)	(290,491)	(306,688)	(323,787)	(341,841)	(360,900)
Repayment of lease liabilities (principal repayments)	(41,642)	(38,246)	(42,734)	(43,977)	(42,927)	(43,793)	(45,850)	(44,527)	(44,777)	(46,657)
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(95,778)	(95,247)	(102,982)	1,335,230	1,760,400	(334,284)	(352,538)	(368,314)	(386,618)	(407,558)
Net Increase/(Decrease) in Cash & Cash Equivalents	346,866	(581,026)	1,505,245	564,411	1,053,783	623,276	891,206	891,735	1,039,073	988,060
plus: Cash & Cash Equivalents - beginning of year	1,155,569	1,502,435	921,409	2,426,655	2,991,066	4,044,849	4,668,125	5,559,331	6,451,066	7,490,139
Cash & Cash Equivalents - end of the year	**1,502,435**	**921,409**	**2,426,655**	**2,991,066**	**4,044,849**	**4,668,125**	**5,559,331**	**6,451,066**	**7,490,139**	**8,478,199**
Cash & Cash Equivalents - end of the year	1,502,435	921,409	2,426,655	2,991,066	4,044,849	4,668,125	5,559,331	6,451,066	7,490,139	8,478,199
Investments - end of the year	16,526,360	20,210,206	23,512,217	28,726,463	36,403,637	43,385,007	51,277,995	59,198,308	68,472,687	76,780,092
Cash, Cash Equivalents & Investments - end of the year	**18,028,795**	**21,131,615**	**25,938,872**	**31,717,529**	**40,448,486**	**48,053,132**	**56,837,326**	**65,649,374**	**75,962,826**	**85,258,291**
Representing:										
- External Restrictions	9,766,527	6,263,354	6,098,171	5,371,369	6,383,857	6,407,222	6,427,770	6,706,276	6,858,709	5,955,876
- Internal Restrictions	7,508,360	6,545,360	6,309,072	6,441,072	6,541,072	6,710,072	6,879,072	7,048,072	7,217,072	7,386,072
- Unrestricted	753,908	8,322,901	13,531,629	19,905,087	27,523,557	34,935,839	43,530,484	51,895,025	61,887,045	71,916,343
	18,028,795	**21,131,615**	**25,938,872**	**31,717,529**	**40,448,486**	**48,053,132**	**56,837,326**	**65,649,374**	**75,962,826**	**85,258,291**

Coonamble Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - CONSOLIDATED
Scenario: Planned Scenario plus increase of allocation to Financial Assistance Grant Revenue (1% of Federal taxation Revenue)

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$
ASSETS										
Current Assets										
Cash & Cash Equivalents	1,502,435	921,409	2,426,655	2,991,066	4,044,849	4,668,125	5,559,331	6,451,066	7,490,139	8,478,199
Investments	16,526,360	20,210,206	23,512,217	28,726,463	36,403,637	43,385,007	51,277,995	59,198,308	68,472,687	76,780,092
Receivables	19,737,090	17,284,943	14,062,073	15,022,676	13,976,428	14,546,306	14,765,892	15,185,346	15,757,744	16,461,059
Inventories	1,021,758	1,102,516	1,057,644	1,081,389	1,111,076	1,142,569	1,172,621	1,221,615	1,235,654	1,268,281
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	299,638	313,103	306,731	311,148	316,522	322,200	327,667	336,148	339,122	345,055
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	39,087,281	39,832,176	41,365,320	48,132,743	55,852,513	64,064,207	73,103,506	82,392,482	93,295,346	103,332,686
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	700,660	713,140	730,339	747,982	762,026	776,626	791,804	807,583	823,986	841,038
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	490,169,297	504,606,484	511,645,514	524,781,424	526,689,942	527,407,991	526,729,493	526,667,549	525,748,426	529,830,257
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	15,448	92,437	49,392	27,475	103,927	59,592	15,257	93,760	69,717	24,226
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	490,994,405	505,521,060	512,534,245	525,665,880	527,664,894	528,353,209	527,645,554	527,677,892	526,751,129	530,804,521
TOTAL ASSETS	**530,081,685**	**545,353,236**	**553,899,565**	**573,798,623**	**583,517,407**	**592,417,416**	**600,749,059**	**610,070,374**	**620,046,474**	**634,137,206**
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	5,062,135	4,299,786	3,702,610	3,710,350	3,660,143	3,766,202	3,757,730	3,916,065	3,939,914	4,046,583
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	15,198,056	12,505,229	8,962,821	9,138,124	8,611,442	9,046,463	9,104,350	9,353,822	9,767,325	9,876,736
Lease liabilities	10,607	42,734	41,145	14,342	43,793	45,850	15,199	41,869	46,657	15,191
Borrowings	57,001	60,248	63,535	187,035	290,491	306,688	323,787	341,841	360,900	381,023
Employee benefit provisions	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276	2,144,276
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	22,472,075	19,052,273	14,914,387	15,194,128	14,750,145	15,309,479	15,345,342	15,797,873	16,259,073	16,463,809
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	5,021	51,556	10,411	14,098	62,210	16,359	1,161	53,585	25,440	10,249
Borrowings	191,536	131,288	67,753	1,323,460	3,023,331	2,716,644	2,392,856	2,051,015	1,690,115	1,309,091
Employee benefit provisions	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724	114,724
Other provisions	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000	921,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,232,281	1,218,568	1,113,888	2,373,282	4,121,265	3,768,727	3,429,741	3,140,324	2,751,279	2,355,064
TOTAL LIABILITIES	**23,704,356**	**20,270,841**	**16,028,275**	**17,567,410**	**18,871,410**	**19,078,206**	**18,775,083**	**18,938,196**	**19,010,352**	**18,818,873**
Net Assets	**506,377,330**	**525,082,396**	**537,871,290**	**556,231,213**	**564,645,997**	**573,339,210**	**581,973,976**	**591,132,178**	**601,036,123**	**615,318,334**
EQUITY										
Retained Earnings	248,478,330	267,183,396	279,972,290	298,332,213	306,746,997	315,440,210	324,074,976	333,233,178	343,137,123	357,419,332
Revaluation Reserves	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000	257,899,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	506,377,330	525,082,396	537,871,290	556,231,213	564,645,997	573,339,210	581,973,976	591,132,178	601,036,123	615,318,332
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	**506,377,330**	**525,082,396**	**537,871,290**	**556,231,213**	**564,645,997**	**573,339,210**	**581,973,976**	**591,132,178**	**601,036,123**	**615,318,332**

10.6 DELEGATIONS OF AUTHORITY TO THE GENERAL MANAGER

Author: **Executive Assistant**
Executive Manager Corporate Governance

Authoriser: **General Manager**

Annexures: **1. Delegations from Council to the General Manager ⇩**

RECOMMENDATION

That:

1. **Council notes the contents of the report on Delegations of Authority to the General Manager.**
2. **The Delegations of Authority to the General Manager be provided to Greg Hill effective from 12 August 2026 to 1 December 2030 unless revoked or amended.**

EXECUTIVE SUMMARY:

Council is required under Section 380 of the *Local Government Act 1993* to review its delegations within twelve (12) months of each term of office. In particular, it should ensure that the delegations to the General Manager and subsequent sub-delegations to staff remain current.

BACKGROUND

This report deals specifically with the delegations to the General Manager who is the only employee to whom Council can delegate.

The General Manager in turn delegates functions to the appropriate staff within Council with such sub-delegations recorded on a delegations register.

Council has recently subscribed to Kell Moore Laywers' Delegations and Authorisations service to assist in maintaining a contemporary and legally robust framework for delegations and sub-delegations. As part of this process, a comprehensive review of Council's delegations has been undertaken.

While Council resolved less than 12 months ago to delegate its functions to the General Manager following the appointment of Greg Hill, the current delegation is expressed in broad terms and generally refers to functions under applicable legislation. The updated Delegations of Authority to the General Manager does not materially alter the powers previously delegated by Council. Rather, it provides a more contemporary and detailed schedule that clearly identifies the legislative powers, functions and authorities delegated to the General Manager, improving transparency, governance and administrative certainty.

Given the myriad pieces of legislation that impacts on Council on a daily basis and the fact that legislation is constantly changing Council generally makes a broad delegation of functions to the General Manager, which is detailed within the body of this report.

REPORT:

The *Local Government Act 1993* under section 377 enables Council to delegate its functions to enable the smooth operation of Council, as follows:

377 General power of the council to delegate

(1) A council may, by resolution, delegate to the general manager or any other person or body (not including another employee of the council) any of the functions of the council under this or any other Act, other than the following —

(a) the appointment of a general manager,

(b) the making of a rate,

(c) a determination under section 549 as to the levying of a rate,

(d) the making of a charge,

(e) the fixing of a fee,

(f) the borrowing of money,

(g) the voting of money for expenditure on its works, services or operations,

(h) the compulsory acquisition, purchase, sale, exchange or surrender of any land or other property (but not including the sale of items of plant or equipment),

(i) the acceptance of tenders to provide services currently provided by members of staff of the council,

(j) the adoption of an operational plan under section 405,

(k) the adoption of a financial statement included in an annual financial report,

(l) a decision to classify or reclassify public land under Division 1 of Part 2 of Chapter 6,

(m) the fixing of an amount or rate for the carrying out by the council of work on private land,

(n) the decision to carry out work on private land for an amount that is less than the amount or rate fixed by the council for the carrying out of any such work,

(o) the review of a determination made by the council, and not by a delegate of the council, of an application for approval or an application that may be reviewed under section 82A of the Environmental Planning and Assessment Act 1979,

(p) the power of the council to authorise the use of reasonable force for the purpose of gaining entry to premises under section 194,

(q) a decision under section 356 to contribute money or otherwise grant financial assistance to persons,

(r) a decision under section 234 to grant leave of absence to the holder of a civic office,

(s) the making of an application, or the giving of a notice, to the Governor or Minister,

(t) this power of delegation,

(u) any function under this or any other Act that is expressly required to be exercised by resolution of the council.

(1A) Despite subsection (1), a council may delegate its functions relating to the granting of financial assistance if—

(a) the financial assistance is part of a specified program, and

(b) the program is included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and

(c) the program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and

(d) the program applies uniformly to all persons within the council's area or to a significant proportion of all the persons within the council's area.

(2) A council may, by resolution, sub-delegate to the general manager or any other person or body (not including another employee of the council) any function delegated to the council by the Departmental Chief Executive except as provided by the instrument of delegation to the council.

(3) A council may delegate functions to a joint organisation only with the approval, by resolution, of the board of the joint organisation.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area
Our Community	N/A
Our Economy	N/A
Our Assets	N/A
Our Country	N/A
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	N/A
Environmental	N/A
Economic	N/A
Governance	Positive

Financial Resource Implications:

There are no financial implications relating to this report.

Policy / Legal and Statutory Implications:

Under Section 335 of the *Local Government Act 1993*, the General Manager shall be responsible for the efficient and effective operation of the organisation.

The employee of the Council in whom the Council has vested the functions of General Manager to exercise the powers, functions, duties and authorities contained in the *Local Government Act 1993* and other legislation (including Acts, Regulations, Planning Instruments, Orders and Ministerial Directives).

Risk Management – Business Risk/Work Health and Safety / Public:

Making suitable delegations to the General Manager is a low-risk activity.

Options:

Council note the delegations received from Kell Moore Lawyers and delegate the list of delegations to the General Manager from 12 August 2026 to 1 December 2030 unless revoked or amended.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: No

External Exhibition: No

COONAMBLE SHIRE COUNCIL

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ABN. 19 499 848 443

All communications to be addressed to the General Manager
PO Box 249, Coonamble NSW 2829

Delegations from Council to the General Manager

COONAMBLE
SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG001	Obtain Quotations and Authorise Purchase Orders	To obtain quotations and to authorise the purchase of, and issue official orders for goods, works and services required for the functioning of the Council and to incur expenditure for such goods, works and services (excluding that for the purchase of major items or works, plant, and/or motor vehicles) provided that and subject to: (a) due provision has been made in the approved Budget for the incurring of such expenditure; or (b) the incurring of such expenditure is otherwise authorised as per Council's policy. Note: This delegation does NOT relate to: (i) contracts that council is required to invite tenders before entering, pursuant to s 55(1) of the Local Government Act 1993; or (ii) execution or signing Contracts, Deeds or Agreements that create a legally binding commitment upon Council (as separately delegated pursuant to DEG058)
DEG002	To award or decline Tenders to a Value of $250,000 in accordance with Section 55(3)(n)(i) of the Local Government Act 1993, subject to Section 377(1)(i) of that Act	To award or decline Tenders to a Value of $250,000 in accordance with Section 55(3)(n)(i) of the Local Government Act 1993, subject to Section 377(1)(i) of that Act
DEG003	Authorise Payment of Salaries and Wages	To authorise the payment of salaries and wages subject to two signatories for each authorisation.
DEG004	Sign and Countersign Electronic Funds Transfers (EFT), Direct Debits and Cheques drawn on Council's Bank Account	Sign and Countersign Electronic Funds Transfers (EFT), Direct Debits and Cheques drawn on Council's Bank Account
DEG005	Approve Payment to Contractors and Creditors	Approve Payment to Contractors and Creditors including the release of any retention money, bank guarantee or bond held by Council as security.
DEG006	Check and Certify the Annual Statutory Accounts	Check and Certify the Annual Statutory Accounts
DEG007	Authorise Expenditure for Urgent Works outside Budget Approved by Council	To authorise expenditure outside the budget approved by Council in order to undertake urgent works to reduce or eliminate a significant health or safety hazard.
DEG008	Authority to Require the Lodgement of a Cash Bond or Bank Guarantee	Authority to Require the Lodgement of a Cash Bond or Bank Guarantee Including the authority for the release of Cash Bonds or Bank Guarantees
DEG009	Negotiate Council's Overdraft Limit	Negotiate Council's Overdraft Limit
DEG010	Sell or Dispose of Old Materials, Spoilt or Obsolete Equipment	Sell or Dispose of Old Materials, Spoilt or Obsolete Equipment
DEG011	Write-Off Uncollectable Debt (for Charges and Sundry Debtors)	To authorise the writing off of uncollectable debts (for charges and sundry debtors) up to a maximum amount of $20,000.
DEG012	Authorise the Issue of Accounts for Services provided by Council	Authorise the Issue of Accounts for Services provided by Council
DEG013	Apply for Borrowings from Financial Institutions	To apply for borrowings from financial institutions following a Resolution of Council in accordance with section 377(1)(f) of the Local Government Act 1993.

COONAMBLE SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG014	Engage Consultants to assist Council projects	Engage Consultants to assist Council projects subject to compliance with the Local Government Act 1993 and the Law.
DEG015	Arrange the Investment of Money not immediately required by Council	Arrange the investment of money as per Council's Investments Policy that is not for the time being required by the Council for any other purpose. Any money may only be invested in a form of investment notified by order of the Minister and published in the Government Gazette.
DEG016	Write off Accrued Interest on Rates and Charges	Write off accrued interest on rates and charges in accordance with section 567 of the Local Government Act 1993.
DEG017	Arrange for Payment by Instalment - Accounts Receivable	To make arrangements with debtor for payment to be made by reasonable and satisfactory instalments.
DEG018	Refund of Over-Payments	To authorise the refund of all over-payments subject to appropriate certification.
DEG019	Authorise the Refund of Application Fees	To authorise the refund of all or part of the fees paid for: (a) applications under the Environmental Planning and Assessment Act 1979, including development applications, complying development certificate applications, and building information certificate applications; and (b) applications under Part 1 of Chapter 7 of the Local Government Act 1993; where the application is either not to proceed, or is withdrawn subsequent to assessment. Note: Delegate authorising refund officer is not to be the officer recommending refund.
DEG020	Grant Rebate of Rates	To grant rebates of rates to qualified rateable persons in accordance with the provisions of the Local Government Act 1993.
DEG021	Approve Credit Notes	To Approve Credit Notes
DEG022	Refund Trust Fund Deposits	To refund trust fund deposits upon appropriate certification and recommendation.
DEG023	Complete all Financial Certifications	To complete all financial certifications required by the Local Government Act 1993 and Local Government Act (General) Regulation 2021.
DEG024	Authorise the waiver or reduction of non-business activity fees up to a maximum of $20,000 in any one transaction	To waive or reduce non-business activity fees (pursuant to 610E of the Local Government Act 1993) up to a maximum of $20,000.00 in any one transaction in accordance with those categories described in the current adopted Operational Plan and in line with the requirements of any applicable Council policy.
DEG025	Authorise the reduction for water and wastewater consumption charges up to a maximum amount of $10,000	To reduce water and wastewater consumption charges in accordance with the Undetected Leak Policy for Water and Wastewater Charges up to a maximum of $10,000.00
DEG026	Recruitment	• Approve or refuse the appointment, engagement, or promotion of staff • Approve or refuse the use of a recruitment consultant.

COONAMBLE SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG027	Approve or Refuse Payment of Allowances and Employment Entitlements and Benefits	Approve or refuse payment of allowances and employment entitlements and benefits in accordance with the Local Government (State) Award applicable at the time and any applicable employment contract.
DEG028	Approve Salary Step Progressions for Staff	Approve salary step progression for staff in accordance with the Agreement and Council's Reward and Recognition Framework Policy and the Local Government (State) Award applicable at the time.
DEG029	Approve Performance Bonus Payments for Staff	Approve Performance Bonus payments for staff in accordance with Council's Policies.
DEG030	Dismiss Employees	To dismiss employees or consultants/contractors on such terms that the General Manager and/or CEO deems appropriate
DEG031	Approve or Refuse Career Enhancement Support	Approve or refuse education assistance to staff in accordance with Council's Career Enhancement Procedure.
DEG032	Approve or Refuse Flexible Work Arrangements	Approve or refuse flexible work arrangements for staff in accordance with Council's Policies.
DEG033	Approve a Report of Injury to Council's Workers Compensation Insurer	Approve a Report of Injury to Council's Workers Compensation Insurer
DEG034	Approve Leave	Approve or refuse leave having due regard to the proper functioning of the Council and maintenance of appropriate levels of service to the public and compliance with Council's Policies including: (a) Long service (all types); (b) Annual; (c) Sick (Full Pay); (d) Carers; (e) Bereavement; (f) Jury service; (g) Trade union training leave; (h) Union conference leave; (i) Parental/maternity leave; (j) Emergency services (up to 5 days per calendar year); (k) Defence Force Reserve; (l) Study leave (if education assistance already approved); (m) Leave without pay; (n) Concurrent parental leave; (o) Purchased annual leave; (p) Approved leave of absence; (q) Sick (Half Pay); (r) Health and Wellbeing leave; and (s) Special leave

COONAMBLE SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG035	Approve Professional Development	Approve attendance at professional development programs and reasonable out of pocket expenses, with pay in the following cases: (a) Position related training resulting from skill set assessments or skills development (b) Position related training for trainees and apprentices (c) Specialist technical/skill related training, for example, First Aid, Forklift (d) Conferences and seminars (e) Corporate/organisational programs (f) Professional development where staff are full members of a relevant professional body and are required to maintain a number of PD hours per annum (g) Field days/Trade events where it is considered relevant to Council operations (h) Executive or professional board meetings.
DEG036	Approve Travelling and Subsistence Expenses	(a) To approve or refuse the payment of domestic travel and subsistence expenses to staff in accordance with Council's Policies. (b) To approve or refuse the payment of international travel and subsistence expenses to staff in accordance with Council's Policies. (c) To approve or refuse overseas travel where it relates to training, operational or professional activities.
DEG037	Approve Claims for the Loss of Personal Property – Staff	To approve or refuse claims for the loss of personal property provided that such property was required for the normal performance of the staff member's duties in terms of Council's policy and practice and the personal property was lost or destroyed in the course of employment through no fault or negligence of the employee.
DEG038	Approve Employment Outside of Council	To approve or refuse staff to engage, for remuneration, in private employment or contract work outside of the Council.
DEG039	Authorise Personal Use of Council Equipment by Staff	To determine any requests for personal use of Council equipment for the undertaking of any work, and to determine in consultation with the relevant executive officer appropriate rental/hire charges for such use.
DEG040	Refuse, Approve or Conditionally Approve the Use of Intellectual Property Created in the Course of Employment with Council	To refuse, approve or conditionally approve any request by an existing or previous employee of Council for the non-exclusive use of intellectual property of the Council created by the employee during the course of their employment with Council, providing there is no monetary or commercial benefit to the employee.
DEG041	Approve Variations to Industrial Instruments for Leave, Allowances or Conditions of Employment for not less than conditions in the Local Government (State) Award applicable at the time.	Approve variations to the relevant industrial agreements for leave, allowances or conditions of employment for staff employed under the Local Government (State) Award applicable at the time in accordance with the relevant industrial relations legislation.

COONAMBLE SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG042	Approve Council Employment Agreements in accordance with the Local Government (State) Award applicable at the time	Approve Council Employment Agreements in accordance with the Local Government (State) Award applicable at the time.
DEG043	Approve or Refuse a Standard Appointment Recruitment Process	Approve the appointment, engagement, or promotion of staff in accordance with Council's Policies.
DEG044		
DEG045	Approve the Reclassification of Staff	To reclassify all staff in accordance with Council's Reward and Recognition Framework or equivalent policies.
DEG046	Approve Job Status Change/Higher Grade Salary for Short Term	Approve job status change/higher grade pay in short term acting situations in accordance with Council's Policies.
DEG047	Approve Overtime Payments	Approve or refuse the payment of overtime in accordance with the Local Government (State) Award applicable at the time.
DEG048	Deal with Industrial Disputes	To deal with industrial disputes within the terms of existing Industrial Instruments.
DEG049	Hear Appeals by Employees regarding Employee Relations Issues	To hear appeals by employees against decisions of other employees, in accordance with Council's Employee Grievance Procedure or similar policies.
DEG050	Employ Staff to fill Short Term Casual Vacancies	Employ Staff to fill Short Term Casual Vacancies
DEG051	Provide a Reference to a Potential Employer	To provide a reference to a potential employer with the consent of a current or former employee: (a) Verbal references can be provided to a potential employer. (b) Written references on Council letterhead can only be provided by the General Manager and/or CEO and Directors. Without the consent of a current or former employee the only information that can be provided to a potential employer, is confirmation that the person has worked for Council, the duration of that work and the position occupied during that time.
DEG052	Authorise and Co-authorise Tax File Number (TFN) Declaration Forms	Authorise and Co-authorise Tax File Number (TFN) Declaration Forms
DEG053	Make or Authorise Public and Media Statements involving Council in line with Council's Media Policy	(a) To make or authorise public statements (b) Issue media releases on matters involving the Council.
DEG056	Reply to and Sign all Routine Correspondence and Other Forms	(a) To reply to all routine correspondence that does not require the prior consideration of Council. (b) To exercise discretion in regard to referring correspondence to various Council officers for attention.
DEG058	Sign Contracts, Deeds and Agreements (including the termination of such documents) that do not require the Council Seal	To sign Contracts, Deeds and Agreements, including Memorandums of Understanding (including the termination of such documents), that do not require the Council Seal. Please Note: this delegation does not limit the power or function of Council officers under DEG001 to process operational purchase orders.
DEG059	Sign Funding Applications once approved by Council	Sign Funding Applications once approved by Council

COONAMBLE
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Delegation Code	Delegation Name	Delegation Description
DEG060	Negotiate and Enter into Leases, Licences, Memorandums of Understanding and other Legal Transactions	Authority to negotiate and enter into any form of Lease, Licence, Memorandum of Understanding or other transaction for use of land or assets, subject to compliance with the Local Government Act 1993, and subject to the General Manager and/or CEO making reasonable enquiries into the appropriate payments to be made to Council and consulting with Council's solicitor to determine the appropriate format of the legal agreement.
DEG062	Act as Council's Public Officer	To act as the Public Officer in relation to functions contained within section 343 of the Local Government Act 1993.
DEG063	Approve the Destruction of Corporate Documentation	Authority to approve the destruction of corporate documentation or the transfer of corporate documentation to State Records in accordance with Council's Records Disposal Schedule and the State Records Act 1998.
DEG064	Manage the Renewal and Maintenance of Domain Names and IP Addresses	Manage the Renewal and Maintenance of Domain Names and IP Addresses
DEG065	Manage the renewal and maintenance of Australian Communications and Media Authority radio transmission licences	Manage the renewal and maintenance of Australian Communications and Media Authority radio transmission licences as they apply to Council and in accordance with the Radiocommunications Act 1992 (Cth), and Administer the provisions and functions as they apply to Council and in accordance with the Radiocommunications Act 1992.
DEG066	Appoint Staff to Consultative Committee and Health and Safety Committee	(a) Appoint management/employer representatives to the Staff Consultative Committee and the Health and Safety Committee (b) Consider and determine matters arising from the Staff Consultative Committee and the Health and Safety Committee.
DEG067	Respond to and Liaise with the Minister and the Department	To respond and liaise with the Minister and his/her representatives and the department in relation to correspondence, inquiries or requests for information.
DEG068	Determine Applications under the Government Information (Public Access) Act 2009	Determine Applications under the Government Information (Public Access) Act 2009 (a) Proactive release of information; (b) Informal access to information; (c) To determine formal applications for access to Council information under the Government Information (Public Access) Act 2009. (d) Review formal applications.
DEG069	Act as Code of Conduct Complaints Coordinator and Alternate Complaints Coordinator	Act as Code of Conduct Complaints Coordinator and Alternate Complaints Coordinator
DEG070	Receive and Investigate Complaints under the Internal Reporting – Public Interest Disclosures Policy	To receive and Investigate Complaints under the Internal Reporting (Public Interest Disclosures Policy) and to authorise action to be taken by the appropriate officer in regard to any complaints or requests received.
DEG071	Receive and Investigate Privacy Complaints	Receive and Investigate Privacy Complaints

COONAMBLE
SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG072	Receive Complaints and Authorise Investigation under Child Protection Policy	To receive complaints and authorise investigation under the Child Protection Policy and to determine the action to be taken by the appropriate officer in regard to any complaints or requests received.
DEG073	Investigate Complaints about Staff under Child Protection Policy	Investigate Complaints about Staff under Child Protection Policy
DEG074	Investigate Complaints about Family Day Carers under Child Protection Policy	Investigate Complaints about Family Day Carers under Child Protection Policy. Note: Carers are also known as Educators
DEG075	Authorise Action on General Complaints about Staff from an Internal Source	To authorise action to be taken by the appropriate officer in regard to any complaints or requests received, where the complaint is from an internal source.
DEG076	Authorise Action on General Complaints about Staff from an External Source	To authorise action to be taken by the appropriate officer in regard to any complaints or requests received, where the complaint is from an external source.
DEG077	Installation, operation and retrieval of CCTV cameras and their footage	(a) Approve the viewing and/or retrieval of stored CCTV footage; (b) Approve installation of new CCTV cameras; (c) Maintain the register of fixed CCTV camera locations.
DEG078	Issue or Carry on Proceedings (including prosecutions)	To lay information, to initiate or carry on, to act on behalf of Council, and to negotiate on matters in issue between parties, in any proceedings in any Court or Tribunal, including but not limited to, the Local, District or Supreme Courts of any State or Territory, any Industrial Relations Commission or Court, and the Land and Environment Court.
DEG079	Instruct Solicitors and/or Counsel	To instruct and engage Solicitors and Counsel on behalf of Council where considered necessary.
DEG080	Withdrawal of penalties or proceedings	To authorise the withdrawal of any penalty infringement notices, complaint or proceedings for the recovery of any penalty or in respect of any offence, nuisance, or any other matter in which the Council might be entitled to recover or seek any remedy under any Act or Regulation.
DEG081	Authorise the Issue of On-the-Spot Penalty Notices	To authorise the issue of 'on-the-spot' penalty infringement notices and to commence Court proceedings where necessary.
DEG082	Determine the Fee for the Provision of Council Employees as Witnesses and Information in Court Cases	To determine the fee to be charged for the provision of Council's employees as witnesses and/or the supplying of information for Court cases in accordance with Council's fees and charges adopted by Resolution of Council.
DEG083	Issue Notices of Intention to Issue Orders and Orders under the Local Government Act 1993	Issue Notices of Intention to Issue Orders under section 124 and section 132 the Local Government Act 1993
DEG084	Issue Notices of Intention to Issue Orders and Orders under the Environmental Planning and Assessment Act 1979	Issue Notices of Intention to Issue Orders and Development Control Orders under the Environmental Planning and Assessment Act 1979
DEG085	Issue Prevention Notices, Clean up Notices or Prohibition Notices under the Protection of the Environment Operations Act 1997	Issue Prevention Notices, Clean up Notices or Prohibition Notices under the Protection of the Environment Operations Act 1997

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Delegation Code	Delegation Name	Delegation Description
DEG086	Issue Notices of Intention, Notices and Declarations under the Companion Animals Act 1998	Issue Notices of Intention, Notices and Declarations under the Companion Animals Act 1998
DEG087	Issue Orders, Directions and Notices under the Roads Act 1993.	Issue Orders, Directions and Notices under the Roads Act 1993.
DEG088	Determine Development Applications (including Section 4.55 and Modification Applications) and Complying Development Applications made under the Environmental Planning and Assessment Act 1979 and relevant Regulations	To determine development applications (including applications made pursuant to Section 4.55 and Section 4.56 of the Environmental Planning and Assessment Act 1979, Complying Development Applications and Subdivision applications) that comply with relevant Acts and Regulations together with Council's LEP and DCP, any other relevant DCP and Council policies.
DEG089	Approve Storm Water Drainage Works Connections that Revert to Council	Where the Council has approved a subdivision/development subject to the construction of a storm water drainage works that revert to the care, control and management of Council by the applicant, to approve such works upon submission of all necessary plans and documentation.
DEG090	Approve Storm Water Drainage Work Connections from Private Property to Council's Storm Water Systems	To approve or refuse all connections from private property to Council's storm water systems where those works are for the sole benefit of the development and do not revert to the core control and management of the Council.
DEG091	Implement the Adopted Operational Plan and Four-Year Delivery Program	To implement any work, service or action provided for in the adopted Delivery Program / Operational plan without further reference to Council except for: • the acceptance of tenders which are required under the Local Government Act 1993 to be invited by the Council, and • the determination of project priorities where lump sum funding for a program has been provided.
DEG092	Engage Contractors for the Removal of Derelict Vehicles from Roads, Road Reserves and Public Places	Authority to engage contractors to remove derelict vehicles from roads, road reserves and public places in accordance with the Public Spaces (Unattended Property) Act 2021 .
DEG093	Approve Applications for Street Activities, Street Stalls and Issue Busking Permits	• To approve applications for street stalls, button days, appeals but excluding door-knock appeals. • To approve applications for street stalls within the area in accordance with Council's policy and practice. • To issue busking permits subject to Council's policies and conditions.
DEG094	Approve Applications for Filming/Photographing in Parks, Reserves and Public Places	To approve applications to film/photograph in Council's parks, reserves and public places subject to the conditions and fees determined by Council.
DEG095	Approve the Casual Use of Council Parks and Properties	To approve or refuse applications for the casual use of parks in accordance with policies and subject to approved fees (if any).

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Delegation Code	Delegation Name	Delegation Description
DEG096	Enforce the Payment of Rates	To issue notices under the Local Government Act 1993 Act for the recovery of rates. To approve alternative options for the collection of outstanding rates, including collection of rent in lieu of rates, issuing of proceedings, accepting exchange of land and such other alternatives available to Council under the Local Government Act 1993.
DEG097	Authorise Amendments to the Rate Register	Authority to: (a) amend the rate and valuation books/records where such amendment is necessary by reason of change of ownership, occupancy or address; (b) insert in the rate book the name of a rate or person whose land has not been valued because of an omission by the Valuer General in terms of the provisions of the Local Government Act 1993; (c) insert the name of any person who ought to have been rated or who since the making of the rate has become liable to be rated; (d) strike out the name of any person who ought not to have been rated; (e) raise or reduce the sum of rates owing due to error; (f) include any land which ought to have been rated; (g) to write off accrued interest to a maximum of $50.
DEG098	Take Legal Action for the Recovery of Unpaid Rates and Charges and Unpaid Sundry Debtors	To take all necessary legal action at any time for the recovery of unpaid rates and charges and unpaid sundry debtors in accordance with the Local Government Act 1993
DEG099	Issue Notices to require the Payment of Rent in lieu of Rates	To issue notices under the Local Government Act 1993 for the recovery of outstanding rates by requiring the payment of rent to Council in lieu of rates.
DEG100	Resolve or Authorise Settlement of Liability Claims	To resolve claims on Council's behalf a) up to the excess on insurance policies b) above the level of the excess applicable to each insurance policy where an insurance claim is not made or an insurance claim is not accepted by the insurer, or c) there is no insurance in place.
DEG101	Authorise and Sign Notices to Quit to Tenants of Council Properties	To authorise and sign notices to quit to tenants whose rent arrears exceed four weeks, or to take such alternative action necessary to manage tenants and recover outstanding rent or payments.
DEG102	Approve or Refuse to grant Council's consent to a third party development application that may traverse or Impact upon Council Land	Approve or Refuse to grant Council's consent to a third party development application that may traverse or Impact upon Council Land
DEG103	Authorise the Maintenance and Repair of Council Properties	To authorise repairs/maintenance of Council's buildings, equipment and plant within the limits approved in the annual budget.
DEG104	Authorise Expenditure for Maintenance and Replacement of Council Motor Vehicles and Plant	To requisition and authorise the expenditure of funds for the repair, maintenance and replacement of Council's plant, equipment and vehicles.

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Delegation Code	Delegation Name	Delegation Description
DEG105	Let or Hire Council Plant and Equipment and Determine Plant and Equipment Hire Rates	To let or hire any of the Council's public works, plant, machinery and equipment in accordance with rates determined by Council.
DEG106	Suspend or cancel the operation of an Alcohol-Free Zone in accordance with section 645 of the Local Government Act 1993.	Suspend or cancel the operation of an Alcohol-Free Zone in accordance with section 645 of the Local Government Act 1993.
DEG107	Authorise Contribution to Cost of Dividing Fences on Council Property	Authority to contribute on behalf of Council half the cost of fencing a boundary common to land owned by Council or under the Council's care, control and management subject to two quotations being obtained and subject to compliance with the Dividing Fences Act 1991, where applicable.
DEG108	Operate and Maintain the Council Airport in accordance with all applicable legislative requirements and Council's applicable operation manual	Operate and Maintain the Council Airport in accordance with all applicable legislative requirements and Council's applicable operation manual
DEG109	Operate and Maintain Council's Waste Management Centre (Landfill) in accordance with all applicable legislative requirements	Operate and Maintain Council's Waste Management Centre (Landfill) in accordance with all applicable legislative requirements
DEG110	Operate and maintain Council's Cemetery/Crematorium in accordance with all applicable legislative requirements	Operate and maintain Council's Cemetery/Crematorium in accordance with all applicable legislative requirements
DEG111	Operate and Maintain Council's Children's Services in accordance with all applicable legislative requirements	Operate and Maintain Council's Children's Services in accordance with all applicable legislative requirements
DEG112	Exercise the Powers of Council's Impounding Officer	Exercise the Powers of Council's Impounding Officer
DEG113	Approve or refuse applications for pruning or removal of trees	Approve or refuse an application for the clearing of native vegetation under the State Environmental Planning Policy (Biodiversity and Conservation) 2021, or an application under any other applicable Environmental Planning Instrument, to prune, top, lop or remove trees or vegetation either on the applicant's property or Council's property, subject to the payment of any required fee.
DEG114	Issue General Infringement/Penalty Notices for parking offences under the Local Government Act 1993 or Road Transport Act 2013	Issue General Infringement/Penalty Notices for parking offences under the Local Government Act 1993 or Road Transport Act 2013
DEG115	Authorise Withdrawal of Penalty Infringement – Leniency/Hardship or Technical Flaws	To withdraw Penalty Infringement Notices, or Proceedings instituted by Council in reliance upon such a notice, where (excluding cases where the delegate was the originator or signatory to the Penalty Notice): (a) there is a technical flaw in the notice; or (b) following consideration of representations relating to Leniency, Hardship, or prospects of successful prosecution.

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Delegation Code	Delegation Name	Delegation Description
DEG116	Approve Temporary Road Closures	To approve temporary road closures where: • The temporary road closure is not more than two consecutive days. • Transport for NSW approves the Traffic Management Plan and grants a road occupancy licence (as required). • The NSW Police approve the closure. • The application complies with Council's Conditions of Closure.
DEG117	Make Sign Adjustments	To undertake the following sign adjustments: • Change existing parking restriction times to Council's standard times; • Move existing signs to a more visible location (for example, move a sign hidden behind a tree trunk); • Install "repeater"/additional signs (for example, where there are existing parking restrictions signs, install an additional sign in the middle to emphasise the restrictions). • Change old "No Standing" signs to "No Parking" signs as per the Australian Road Rules
DEG118	Install and Refuse Applications in Special Use Zones	To install and refuse an application for the following Special Use Zones: • Works Zones • Loading Zones • Mail Zones • Motorcycle Parking • Bus Zone • Taxi Zone • Police Vehicles Zone • Disabled Parking • Temporary Bus Zones (for example, railway buses). Approval for the installation of all these Special Use Zones will be granted only where the NSW Police agree to the installation. In addition, approval for the installation of Mail Zones will be granted only where Australia Post agree to the installation; and approval for the installation of Bus Zones will be granted where Transport for NSW agree to the installation.
DEG119	Approve the Installation of Traffic Facilities	To approve the installation of individual Traffic Facilities projects, where: • the individual Traffic Facility project forms part of that financial year's Traffic Facilities Program which has previously been approved. • after conducting a survey of local residents, the majority favours the proposed traffic facility design. • Subject to compliance with any applicable Council policies.
DEG120	Approve the Installation of Warning Signs	To approve the installation of warning signs, where: • The definition of warning sign is as defined in the Australian Standard (AS1742.1-2021) • The proposed sign can be found in Section 3 Warning Signs of the Australian Standard (AS1742.1-2021) • The NSW Police agree with the installation.

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Delegation Code	Delegation Name	Delegation Description
DEG121	Approve or Refuse an Application for Signs across Driveways	To approve or refuse an application for signs or line marking across a driveway, where the NSW Police agree with the approval or refusal.
DEG122	Approve or Refuse an Application for Traffic Bollards	Approve or Refuse an Application for Traffic Bollards
DEG123	Approve the Construction of Vehicular Crossings and Footpath Restorations	To approve or refuse the construction of vehicular crossings and/or restoration works on Council land or over Council controlled road reserves.
DEG124	Approve the Installation of Additional Street Lighting	To approve the installation of additional street lighting facilities and associated charges.
DEG125	Endorse/Sign Positive Covenants, Easements and Section 88B Instruments under the Conveyancing Act 1919	• To approve and sign the grant or removal of a positive covenant or restriction contained in any positive covenant, easement and/or section 88B instrument under the Conveyancing Act 1919 • To suspend the operation of any regulatory instrument in reliance upon section 3.16 of the Environmental Planning and Assessment Act 1979 and subject to any Council Policy and the Law.
DEG126	Determine Public Notification of Applications	To determine public notification of applications: (a) To determine whether an application should be exempted from notification in accordance with Council policy. (b) To determine such persons who own land or who reside in properties that may be detrimentally affected by the development and to ensure such persons are notified in accordance with Council's policy.
DEG128	Act as registered certifier in accordance with the Building and Development Certifiers Act 2018	Act as registered certifier in accordance with the Building and Development Certifiers Act 2018
DEG129	Exercise Council's Power to Carry out Work on Private Land for an Amount fixed by Council	To exercise Council's power to carry out work on private land, subject to the consent of the owner and/or a legal right for Council to carry out the works.
DEG130	Authorise One-off Variations of Working Hours on Building Work Sites where the Matter is one of Public Safety	To authorise a one-off variation to the restricted hours of building works where: (a) urgent building works to be carried out; (b) large cranes have to stand on streets; (c) the loading/unloading of materials and pouring of the concrete which would otherwise cause interference to traffic; and (d) the erection or removal of hoarding tower cranes, awnings and the like.
DEG132	Determine Water Restrictions	To impose water restrictions on fixed hoses and sprinklers and to lift such restrictions when appropriate.
DEG133	Manage the Council's Motor Vehicle Fleet	To control Council's motor vehicle fleet in the following matters: (a) Authority to drive; (b) Private use of vehicles; (c) Council and user records; (d) Allocation of vehicles (e) Alternative user procedures initial equipment including tyres, general maintenance and cleaning of cars.

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Delegation Code	Delegation Name	Delegation Description
DEG134	Issue of Permits, Certificates or Approvals	To approve or refuse the issue of permits, certificates and approvals for activities that are required to be regulated under the provisions of the Local Government Act 1993 and the Environmental Planning and Assessment Act 1979 or related legislation; including, but not limited to: • Section 68 Approvals under the Local Government Act 1993; • all building information certificates, construction certificates, subdivision certificates, certificates of classifications and occupation certificates.
DEG135	Determine Extensions of Development Consent	To determine applications for extensions of time in regard to use or development consent in accordance with the provisions of the Environmental Planning and Assessment Act 1979 where the proposal generally complies with current planning controls.
DEG136	Issue General Infringement/Penalty Notices relating to Local Government Act 1993	Issue General Infringement/Penalty Notices relating to Local Government Act 1993
DEG137	Issue General Infringement/Penalty Notices relating to Road Rules 2014	Issue General Infringement/Penalty Notices relating to Road Rules 2014
DEG138	Issue General Infringement/Penalty Notices relating to Companion Animals Act 1998	Issue General Infringement/Penalty Notices relating to Companion Animals Act 1998
DEG139	Issue General Infringement/Penalty Notices relating to Companion Animals Regulation 2018	Issue General Infringement/Penalty Notices relating to Companion Animals Regulation 2018
DEG140	Issue General Infringement/Penalty Notices relating to Road Transport (General) Regulation 2021	Issue General Infringement/Penalty Notices relating to Road Transport (General) Regulation 2021
DEG141	Issue General Infringement/Penalty Notices relating to Roads Act 1993	Issue General Infringement/Penalty Notices relating to Roads Act 1993
DEG142	Issue General Infringement/Penalty Notices relating to Public Spaces (Unattended Property) Act 2021	Issue General Infringement/Penalty Notices relating to Public Spaces (Unattended Property) Act 2021
DEG143	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations Act 1997	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations Act 1997
DEG144	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations (Clean Air) Regulation 2022	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations (Clean Air) Regulation 2022
DEG145	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations (Noise Control) Regulation 2017	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations (Noise Control) Regulation 2017
DEG146	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations (Waste) Regulation 2014	Issue General Infringement/Penalty Notices relating to Protection of the Environment Operations (Waste) Regulation 2014

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Delegation Code	Delegation Name	Delegation Description
DEG147	Issue General Infringement/Penalty Notices relating to Swimming Pools Act 1992	Issue General Infringement/Penalty Notices relating to Swimming Pools Act 1992
DEG151	Issue General Infringement/Penalty Notices relating to Environmental Planning and Assessment Act 1979	Issue General Infringement/Penalty Notices relating to Environmental Planning and Assessment Act 1979
DEG152	Issue General Infringement/Penalty Notices relating to Environmental Planning and Assessment Regulation 2021 and Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.	Issue General Infringement/Penalty Notices relating to Environmental Planning and Assessment Regulation 2021 and Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.
DEG153	Issue General Infringement/Penalty Notices relating to Food Act 2003	Issue General Infringement/Penalty Notices relating to Food Act 2003
DEG154	Issue General Infringement/Penalty Notices relating to Food Regulation 2025	Issue General Infringement/Penalty Notices relating to Food Regulation 2025
DEG155	Issue General Infringement/Penalty Notices relating to Graffiti Control Act 2008 and Graffiti Control Regulation 2021	Issue General Infringement/Penalty Notices relating to Graffiti Control Act 2008 and Graffiti Control Regulation 2021
DEG156	Issue General Infringement/Penalty Notices relating to Crown Land Management Act 2016	Issue General Infringement/Penalty Notices relating to Crown Land Management Act 2016
DEG158	Issue General Infringement/Penalty Notices relating to Public Health Act 2010	Issue General Infringement/Penalty Notices relating to Public Health Act 2010
DEG159	Issue General Infringement/Penalty Notices relating to Public Health Regulation 2022	Issue General Infringement/Penalty Notices relating to Public Health Regulation 2022
DEG160	Issue General Infringement/Penalty Notices relating to Boarding Houses Act 2012	Issue General Infringement/Penalty Notices relating to Boarding Houses Act 2012
DEG161	Issue General Infringement/Penalty Notices relating to Roads Regulation 2018	Issue General Infringement/Penalty Notices relating to Roads Regulation 2018
DEG162	Issue General Infringement/Penalty Notices relating to Biosecurity Act 2015	Issue General Infringement/Penalty Notices relating to Biosecurity Act 2015
DEG163	Act on Council's behalf in all matters relating to the Companion Animals Act 1998	(a) To act on Council's behalf in all matters relating to the administration of Impounding contracts and service provisions in accordance with Council policy and guidelines. (b) To administer the provisions of the Companion Animals Act 1998 including the authorisation of prosecutions and consideration of appeals for leniency from on the spot fines.
DEG164	Determine Applications for Parking Permits	Determine Applications for Parking Permits

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Delegation Code	Delegation Name	Delegation Description
DEG165	Issue a Temporary Resident Parking Permit	To issue temporary resident parking permits in cases relating to carers' responsibilities or temporary medical restrictions, to a maximum of three months.
DEG166	Approve or Modify the Number and/or Location of Resident Parking	To change the number and/or location of resident parking, up to a total of ten parking spaces, where: • There are existing resident parking restrictions in the street. • The number of resident parking permits issued in the street exceeds or is one, two or three less than the number of resident parking spaces. • The installation of such parking will not make the entire street resident parking. To refuse an application for additional resident parking where the number of resident parking permits issued in the street is less than the number of resident parking spaces.
DEG167	Approve, Refuse or Condition Applications for School/Community Groups Visitation to Council Properties	To approve, refuse or condition any application for school and community group visitation to Council owned or controlled properties.
DEG168	Approve Applications for Charity Collections	To approve applications for charity collections in the local business district(s).
DEG169	Order Supplies, Plant and Equipment Authorised under Requisition	To order all supplies, materials, plant, equipment and vehicles upon the issue of an appropriate authorised requisition.
DEG170	Manage Issues relating to Numbering of Buildings	To require owners or occupiers of land on which buildings are erected and which have frontages/entrances from roads, to mark the building, fence or road frontage with such numbers and in the manner and form that may from time to time be required.
DEG171	Approve Applications for the Removal of Vehicular Crossings	To approve or refuse applications for the removal of vehicular crossings.
DEG172	Sign as Owner of Council Properties for Applications for Development/Building Consent	Sign as Owner of Council Properties for Applications for Development/Building Consent
DEG173	Determine the Disposal Price and Time of Council Plant and Equipment by Auction	To determine the disposal price and time of disposal for Council's plant and equipment.
DEG174	Determine the Reserve Price and Disposal of Plant, Equipment and Vehicles by Public Auction, Tender or Trade-in	Authority to: (a) approve a sale price for Council plant, equipment or vehicles by public auction, tender or trade-in if: • the best offer is more than 10% below the reserve price; and / or • the reserve price has been set by consulting either a valuer, auctioneer, or professional book (ie, Red Book); and / or • results from previous auctions for similar plant, equipment or vehicles has been considered (b) determine the reserve price and disposal method for IT equipment.

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Delegation Code	Delegation Name	Delegation Description
DEG175	Approve or Refuse an Application for Road Rules 2014 Compliance Signs	To approve or refuse an application for Road Rules 2014 compliance signs (for example, 10m "No Stopping" restrictions at intersections), where the NSW Police agree with the approval or refusal.
DEG176	To administer the provisions and functions of the Roads Act 1993 and Road Transport Act 2013, and any subordinate legislation or associated regulation, including the Road Rules 2014, as they apply to Council	To administer the provisions and functions of the Roads Act 1993 and Road Transport Act 2013, and any subordinate legislation or associated regulation, including the Road Rules 2014, as they apply to Council, subject to any applicable standards, protocols and directions from State Government departments and/or NSW Police, and inclusive of any delegation made to Council and/or its officers by the State Government, a Minister, Department or Agency under such Acts or Regulations, subject to any conditions imposed on that delegation, and including (without limitation) sub-delegation of any delegation of power made by (or on behalf of) Transport for NSW under the Transport Administration Act 1988 (to the extent permissible by such delegation).
DEG177	Exercise Authority under the Roads Act 1993 in connection with the assessment of Development Applications, Construction Certificates and Complying Development Certificates	Exercise Authority under the Roads Act 1993 in connection with the assessment of Development Applications, Construction Certificates and Complying Development Certificates (a) Fix the levels of the public roads. (b) Determine levels of public roads after considering public submissions. (c) Direct restoration of road works. (d) Regulate traffic by means of barriers or notices. (e) Enter upon any land subject to the requirements of the Roads Act 1993. (f) Carry out inspections and investigations upon any land subject to the requirements of the Roads Act 1993. (g) Remove, place guard around any matter or thing within a road which in his opinion may be a danger to the public. (h) Direct any person causing an obstruction or danger in a road to remove such obstruction or danger (including the removal of redundant gutter crossing, kerbs and footpaths). (i) To approve or refuse the construction of vehicular crossings and/or restoration works. (j) Prevent the damage of or interface with any public road (k) Determine applications for hoarding permits.
DEG178	Issue Approvals under Section 138 of the Roads Act 1993 where Public Safety is an Issue	Issue Approvals under Section 138 of the Roads Act 1993 where Public Safety is an Issue

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Delegation Code	Delegation Name	Delegation Description
DEG181	Approve or Refuse Applications for Construction Certificates	(a) To approve or refuse applications for Construction Certificates which comply in all respects with the requirements of the Building Code of Australia, the Local Government Act 1993, the Environmental Planning and Assessment Act 1979, Environmental Planning and Assessment Regulation 2021 and Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021, Council's Planning Controls and Policies and do not depart from the conditions and plans of the development consent. (b) To refuse an application for Construction Certificate proposing the erection of a building which does not comply with the requirements of either Council's LEP, the Building Code of Australia, the Local Government Act 1993, the Environmental Planning and Assessment Act 1979, Environmental Planning and Assessment Regulation 2021 and Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021, there under or relevant conditions of development consent.
DEG182	Issue Building Information Certificates, Classification / Occupancy Certificates	To approve, refuse and sign all building information certificates and certificates of classifications and certificates of occupancies required under the Local Government Act 1993, the Environmental Planning and Assessment Act 1979, Environmental Planning and Assessment Regulation 2021, Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021 and/or the Building Code of Australia.
DEG183	Accept Structural and Mechanical Ventilation Drawings	To accept structural drawings, mechanical ventilation and other detailed drawings which comply with the requirements of the Building Code of Australia, Local Government Act 1993, the Environmental Planning and Assessment Act 1979, Environmental Planning and Assessment Regulation 2021, Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021 and related Australian Standards where an Engineers certification has been submitted (by a practising Engineer or accredited certifier) certifying the design criteria used, and compliance with the relevant statutory codes.
DEG184	Approve Applications for Strata/Subdivision Plans	To approve applications for strata/subdivision that comply with the Local Government Act 1993 and the Environmental Planning and Assessment Act 1979 and the Environmental Planning and Assessment Regulation 2021, Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021 and the relevant provisions of the Strata Schemes Development Act 2015 and associated regulations; and any development consent issued (including release of the Subdivision plans and Certificates), including signature/endorsement of linen plans.

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Delegation Code	Delegation Name	Delegation Description
DEG185	Review Notice of Determinations	To review Notice of Determinations issued under delegated authority in accordance with the requirements of the Local Government Act 1993, the Environmental Planning and Assessment Act 1979, Environmental Planning and Assessment Regulation 2021 and Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021. Note: Reviewer is not to be original determiner or subordinate of original determiner in accordance with limitation imposed by Section 377(1)(o) of the Local Government Act 1993.
DEG187	Exercise all powers of Council under the Library Act 1939	Exercise all powers of Council under the Library Act 1939
DEG188	Authorise the Purchase, De-commissioning and Donation of Library Books	Authorise the Purchase, De-commissioning and Donation of Library Books
DEG190	Approve the Use of Community Buses	To approve all requests for the use of Council's community buses in accordance with Council's policy and fees and to grant discounts/rebates in accordance with policy.
DEG191	Approve the Consumption of Alcohol for Special Events at Council's Premises	Approve the Consumption of Alcohol for Special Events at Council's Premises
DEG192	Perform the Functions in relation to Local Environment Plans	Perform the Functions in relation to Local Environmental Plans subject to the Minister delegating functions under Section 3.36 of the Environmental Planning and Assessment Act 1979 and subject to Council resolving to accept the Ministerial delegation. Only those functions identified in the Ministerial delegation may be carried out.
DEG193	Exercise the Powers of the State Emergency and Rescue Management Act 1989	Exercise the Powers of the State Emergency and Rescue Management Act 1989 as delegated under Section 378 of the Local Government Act 1993, to be the Chairperson of the Local Emergency Management Committee
DEG194	To administer the provisions and functions of the Boarding House Act 2012, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Boarding House Act 2012, and any subordinate legislation or associated regulation, as they apply to Council
DEG195	To administer the provisions and functions of the Children and Young Persons (Care and Protection) Act 1998, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Children and Young Persons (Care and Protection) Act 1998, and any subordinate legislation or associated regulation, as they apply to Council

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Delegation Code	Delegation Name	Delegation Description
DEG196	To administer the provisions and functions of the Children (Education and Care Services National Law Application) Act 2010, Children (Education and Care Services) National Law (NSW), and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Children (Education and Care Services National Law Application) Act 2010, Children (Education and Care Services) National Law (NSW), and any subordinate legislation or associated regulation, as they apply to Council
DEG197	To administer the provisions and functions of the Community Land Development Act 2021, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Community Land Development Act 2021, and any subordinate legislation or associated regulation, as they apply to Council
DEG198	To administer the provisions and functions of the Companion Animals Act 1998, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Companion Animals Act 1998, and any subordinate legislation or associated regulation, as they apply to Council
DEG199	To administer the provisions and functions of the Conveyancing Act 1919 , and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Conveyancing Act 1919 , and any subordinate legislation or associated regulation, as they apply to Council
DEG200	To administer the provisions and functions of the Crown Land Management Act 2016, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Crown Land Management Act 2016, and any subordinate legislation or associated regulation, as they apply to Council
DEG201	To administer the provisions and functions of the Environmental Planning and Assessment Act 1979, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Environmental Planning and Assessment Act 1979, and any subordinate legislation or associated regulation, as they apply to Council
DEG202	To administer the provisions and functions of the Fire and Rescue NSW Act 1989, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Fire and Rescue NSW Act 1989, and any subordinate legislation or associated regulation, as they apply to Council
DEG203	To administer the provisions and functions of the Fluoridation of Public Water Supplies Act 1957, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Fluoridation of Public Water Supplies Act 1957, and any subordinate legislation or associated regulation, as they apply to Council

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Delegation Code	Delegation Name	Delegation Description
DEG204	To administer the provisions and functions of the Food Act 2003, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Food Act 2003, and any subordinate legislation or associated regulation, as they apply to Council
DEG205	To administer the provisions and functions of the Government Information (Public Access) Act 2009, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Government Information (Public Access) Act 2009, and any subordinate legislation or associated regulation, as they apply to Council
DEG206	To administer the provisions and functions of the Graffiti Control Act 2008, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Graffiti Control Act 2008, and any subordinate legislation or associated regulation, as they apply to Council
DEG207	To administer the provisions and functions of the Health Records and Information Privacy Act 2002, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Health Records and Information Privacy Act 2002, and any subordinate legislation or associated regulation, as they apply to Council
DEG208	To administer the provisions and functions of the Heritage Act 1977, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Heritage Act 1977, and any subordinate legislation or associated regulation, as they apply to Council
DEG209	To administer the provisions and functions of the Public Spaces (Unattended Property) Act 2021, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Public Spaces (Unattended Property) Act 2021, and any subordinate legislation or associated regulation, as they apply to Council
DEG210	To administer the provisions and functions of the Library Act 1939, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Library Act 1939, and any subordinate legislation or associated regulation, as they apply to Council
DEG211	To administer the provisions and functions of the Liquor Act 2007, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Liquor Act 2007, and any subordinate legislation or associated regulation, as they apply to Council
DEG212	To administer the provisions and functions of the Local Government Act 1993, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Local Government Act 1993, and any subordinate legislation or associated regulation, as they apply to Council
DEG213	To administer the provisions and functions of the Local Government (General) Regulation 2021	To administer the provisions and functions of the Local Government (General) Regulation 2021

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Delegation Code	Delegation Name	Delegation Description
DEG214	To administer the provisions and functions of the Native Title (New South Wales) Act 1994, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Native Title (New South Wales) Act 1994, and any subordinate legislation or associated regulation, as they apply to Council
DEG215	To administer the provisions and functions of the Plumbing and Drainage Act 2011, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Plumbing and Drainage Act 2011, and any subordinate legislation or associated regulation, as they apply to Council
DEG216	To administer the provisions and functions of the Privacy and Personal Information Protection Act 1998, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Privacy and Personal Information Protection Act 1998, and any subordinate legislation or associated regulation, as they apply to Council
DEG217	To administer the provisions and functions of the Protection of the Environment Operations Act 1997, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Protection of the Environment Operations Act 1997, and any subordinate legislation or associated regulation, as they apply to Council
DEG218	To administer the provisions and functions of the Public Health Act 2010, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Public Health Act 2010, and any subordinate legislation or associated regulation, as they apply to Council
DEG219	To administer the provisions and functions of the Radiocommunications Act 1992 (Cth), and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Radiocommunications Act 1992 (Cth), and any subordinate legislation or associated regulation, as they apply to Council
DEG222	To administer the provisions and functions of the Road Transport Act 2013, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Road Transport Act 2013, and any subordinate legislation or associated regulation, as they apply to Council, subject to any applicable standards, protocols and directions from State Government departments and/or NSW Police, and inclusive of any delegation made to Council and/or its officers by the State Government, a Minister, Department or Agency under such Acts or Regulations, subject to any conditions imposed on that delegation, and including (without limitation) sub-delegation of any delegation of power made by (or on behalf of) Transport for NSW under the Transport Administration Act 1988 (to the extent permissible by such delegation).

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Delegation Code	Delegation Name	Delegation Description
DEG223	To administer the provisions and functions of the Rural Fires Act 1997, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Rural Fires Act 1997, and any subordinate legislation or associated regulation, as they apply to Council
DEG224	To administer the provisions and functions of the State Emergency and Rescue Management Act 1989, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the State Emergency and Rescue Management Act 1989, and any subordinate legislation or associated regulation, as they apply to Council
DEG225	To administer the provisions and functions of the State Records Act 1998, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the State Records Act 1998, and any subordinate legislation or associated regulation, as they apply to Council
DEG226	To administer the provisions and functions of the Swimming Pools Act 1992, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Swimming Pools Act 1992, and any subordinate legislation or associated regulation, as they apply to Council
DEG227	To administer the provisions and functions of the Unclaimed Money Act 1995, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Unclaimed Money Act 1995, and any subordinate legislation or associated regulation, as they apply to Council
DEG228	To administer the provisions and functions of the Waste Avoidance and Resource Recovery Act 2001, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Waste Avoidance and Resource Recovery Act 2001, and any subordinate legislation or associated regulation, as they apply to Council
DEG229	To administer the provisions and functions of the Water Management Act 2000, Water Industry Competition Act 2006, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Water Management Act 2000, Water Industry Competition Act 2006, and any subordinate legislation or associated regulation, as they apply to Council
DEG230	To administer the provisions and functions of the Work Health and Safety Act 2011 and Work Health and Safety (Mines and Petroleum Sites) Act 2013, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Work Health and Safety Act 2011 and Work Health and Safety (Mines and Petroleum Sites) Act 2013, and any subordinate legislation or associated regulation, as they apply to Council

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Delegation Code	Delegation Name	Delegation Description
DEG231	To administer the provisions and functions of the Workers Compensation Act 1987, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Workers Compensation Act 1987, and any subordinate legislation or associated regulation, as they apply to Council
DEG232	To administer the provisions and functions of the Workplace Injury Management and Workers Compensation Act 1998, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Workplace Injury Management and Workers Compensation Act 1998, and any subordinate legislation or associated regulation, as they apply to Council
DEG233	To administer the provisions and functions of the Biosecurity Act 2015, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Biosecurity Act 2015, and any subordinate legislation or associated regulation, as they apply to Council
DEG234	To administer the provisions and functions of the Public Interest Disclosures Act 2022, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Public Interest Disclosures Act 2022, and any subordinate legislation or associated regulation, as they apply to Council
DEG235	To administer the provisions and functions of the Building and Development Certifiers Act 2018, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Building and Development Certifiers Act 2018, and any subordinate legislation or associated regulation, as they apply to Council
DEG236	To administer the provisions and functions of the Biodiversity Conservation Act 2016, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Biodiversity Conservation Act 2016, and any subordinate legislation or associated regulation, as they apply to Council
DEG237	To administer the provisions and functions of the Recreation Vehicles Act 1983, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Recreation Vehicles Act 1983, and any subordinate legislation or associated regulation, as they apply to Council
DEG238	To administer the provisions and functions of the State Emergency Service Act 1989, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the State Emergency Service Act 1989, and any subordinate legislation or associated regulation, as they apply to Council

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Delegation Code	Delegation Name	Delegation Description
DEG239	To administer the provisions and functions of the Strata Schemes Development Act 2015, Strata Schemes Management Act 2015, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Strata Schemes Development Act 2015, Strata Schemes Management Act 2015, and any subordinate legislation or associated regulation, as they apply to Council
DEG240	To administer the provisions and functions of the Community Land Management Act 2021, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Community Land Management Act 2021, and any subordinate legislation or associated regulation, as they apply to Council
DEG241	To administer the provisions and functions of the Contaminated Land Management Act 1997, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Contaminated Land Management Act 1997, and any subordinate legislation or associated regulation, as they apply to Council
DEG242	To administer the provisions and functions of the Cemeteries and Crematoria Act 2013, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Cemeteries and Crematoria Act 2013, and any subordinate legislation or associated regulation, as they apply to Council
DEG243	To administer the provisions and functions of the Fines Act 1996, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Fines Act 1996, and any subordinate legislation or associated regulation, as they apply to Council
DEG244	To administer the provisions and functions of the Heavy Vehicle National Law (NSW), and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Heavy Vehicle National Law (NSW), and any subordinate legislation or associated regulation, as they apply to Council
DEG245	To administer the provisions and functions of the Land Acquisition (Just Terms Compensation) Act 1991, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Land Acquisition (Just Terms Compensation) Act 1991, and any subordinate legislation or associated regulation, as they apply to Council
DEG246	To administer the provisions and functions of the Land and Environment Court Act 1979, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Land and Environment Court Act 1979, and any subordinate legislation or associated regulation, as they apply to Council
DEG247		

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Delegation Code	Delegation Name	Delegation Description
DEG248	To administer the provisions and functions of the Ombudsman Act 1974, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Ombudsman Act 1974, and any subordinate legislation or associated regulation, as they apply to Council
DEG249	To administer the provisions and functions of the Public Works and Procurement Act 1912, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Public Works and Procurement Act 1912, and any subordinate legislation or associated regulation, as they apply to Council
DEG250	To administer the provisions and functions of the Real Property Act 1900, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Real Property Act 1900, and any subordinate legislation or associated regulation, as they apply to Council
DEG251	To administer the provisions and functions of the Protection of the Environment Operations (Clean Air) Regulation 2022	To administer the provisions and functions of the Protection of the Environment Operations (Clean Air) Regulation 2022
DEG252	To administer the provisions and functions of the Protection of the Environment Operations (Waste) Regulation 2014	To administer the provisions and functions of the Protection of the Environment Operations (Waste) Regulation 2014
DEG253	Authorise Expenditure	To commit and authorise expenditure within the area of operation and budget for which the delegate is responsible, subject to the limitations of other delegations, and in accordance with Council policies. Limit unlimited
DEG254	Authorise Expenditure	To commit and authorise expenditure within the area of operation and budget for which the delegate is responsible, subject to the limitations of other delegations, and in accordance with Council policies. Limit up to $500,000.00
DEG255	Authorise Expenditure	To commit and authorise expenditure within the area of operation and budget for which the delegate is responsible, subject to the limitations of other delegations, and in accordance with Council policies. Limit up to $50,000.00
DEG256	Authorise Expenditure	To commit and authorise expenditure within the area of operation and budget for which the delegate is responsible, subject to the limitations of other delegations, and in accordance with Council policies. Limit up to $25,000.00
DEG257	Authorise Expenditure	To commit and authorise expenditure within the area of operation and budget for which the delegate is responsible, subject to the limitations of other delegations, and in accordance with Council policies. Limit up to $10,000.00
DEG258	Authorise Expenditure	To commit and authorise expenditure within the area of operation and budget for which the delegate is responsible, subject to the limitations of other delegations, and in accordance with Council policies. Limit up to $5,000.00

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Delegation Code	Delegation Name	Delegation Description
DEG259	Authority to exercise and/or perform on behalf of the Council the Council's delegable functions as an airport operator and/or an aviation industry participant under the Aviation Transport Security Act 2004 and Aviation Transport Security Regulations 2005	Authority to exercise and/or perform on behalf of the Council the Council's delegable functions as an airport operator and/or an aviation industry participant under the Aviation Transport Security Act 2004 and Aviation Transport Security Regulations 2005
DEG260	Authority on behalf of the Council as an aviation industry participant to undertake all functions in relation to a transport security program in accordance with Part 2 of the Aviation Transport Security Act 2004 and in particular sections 18, 22, 23A and 26A.	Authority on behalf of the Council as an aviation industry participant to undertake all functions in relation to a transport security program in accordance with Part 2 of the Aviation Transport Security Act 2004 and in particular sections 18, 22, 23A and 26A.
DEG261	To administer the provisions and functions of the Road Rules 2014	To administer the provisions and functions of the Road Rules 2014
DEG263	To administer the provisions and functions of the Children's Guardian Act 2019, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Children's Guardian Act 2019, and any subordinate legislation or associated regulation, as they apply to Council
DEG264	To administer the provisions and functions of the Surveying and Spatial Information Act 2002, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Surveying and Spatial Information Act 2002, and any subordinate legislation or associated regulation, as they apply to Council
DEG265	To administer the provisions and functions of the Coastal Management Act 2016, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Coastal Management Act 2016, and any subordinate legislation or associated regulation, as they apply to Council
DEG266	Administer the Community Land Development Act 2021	Administer the Community Land Development Act 2021
DEG267	Administer the Design and Building Practitioners Act 2020	Administer the Design and Building Practitioners Act 2020
DEG268	To administer the provisions and functions of the Disability Inclusion Act 2014 (NSW) and Disability Discrimination Act 1992 (Cth), and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Disability Inclusion Act 2014 (NSW) and Disability Discrimination Act 1992 (Cth), and any subordinate legislation or associated regulation, as they apply to Council
DEG269	To administer the provisions and functions of the Annual Holidays Act 1944, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Annual Holidays Act 1944, and any subordinate legislation or associated regulation, as they apply to Council

COONAMBLE SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG270	Consider and approve or decline a written request by an applicant for an exception from a development standard (variation) under clause 4.6 of Council's Local Environmental Plan	Consider and approve or decline a written request by an applicant for an exception from a development standard (variation) under clause 4.6 of Council's Local Environmental Plan
DEG271	Installation of IT surveillance and Tracking surveillance and the operation and retrieval of their footage and data	Installation of IT surveillance and Tracking surveillance and the operation and retrieval of their footage and data in accordance with, but not limited to, the following legislation:- (a) Surveillance Devices Act 2007; (b) Workplace Surveillance Act 2005.
DEG272	Installation and operation of body worn cameras and the retrieval of their footage	Installation and operation of body worn cameras and the retrieval of their footage in accordance with Surveillance Devices Act 2007
DEG273	Funding agreements	To submit any funding applications, including progress claims, made for and on behalf of Council for funding from State Government, Federal Government or any third parties including the preparation and submissions of final reports.
DEG274	Firearms	To use a firearm in the course of employment by Council (and strictly in accordance with any limitations or directions contained within the delegate's employment contract and/or position description) where the delegate is exercising a power or function of Council, and subject to holding an appropriate licence/permit and complying with the Firearms Act 1996 and the Firearms Regulation 2017
DEG275	To administer the provisions and functions of the Modern Slavery Act 2018 (NSW), and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Modern Slavery Act 2018 (NSW), and any subordinate legislation or associated regulation, as they apply to Council
DEG276	To administer the provisions and functions of the Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2021	To administer the provisions and functions of the Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2021
DEG277	To administer the provisions and functions of the Apprenticeship and Traineeship Act 2001, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Apprenticeship and Traineeship Act 2001, and any subordinate legislation or associated regulation, as they apply to Council
DEG278	To administer the provisions and functions of the Building Products (Safety) Act 2017, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Building Products (Safety) Act 2017, and any subordinate legislation or associated regulation, as they apply to Council

COONAMBLE SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG279	To administer the provisions and functions of the Carers (Recognition) Act 2010, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Carers (Recognition) Act 2010, and any subordinate legislation or associated regulation, as they apply to Council
DEG280	To administer the provisions and functions of the Children (Protection and Parental Responsibility) Act 1997, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Children (Protection and Parental Responsibility) Act 1997, and any subordinate legislation or associated regulation, as they apply to Council
DEG281	To administer the provisions and functions of the Independent Commission Against Corruption Act 1988, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Independent Commission Against Corruption Act 1988, and any subordinate legislation or associated regulation, as they apply to Council
DEG282	To administer the provisions and functions of the NSW Reconstruction Authority Act 2022, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the NSW Reconstruction Authority Act 2022, and any subordinate legislation or associated regulation, as they apply to Council
DEG283	To administer the provisions and functions of the Pesticides Act 1999, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Pesticides Act 1999, and any subordinate legislation or associated regulation, as they apply to Council
DEG284	To administer the provisions and functions of the Taxation Administration Act 1996, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Taxation Administration Act 1996, and any subordinate legislation or associated regulation, as they apply to Council
DEG285	To administer the provisions and functions of the Local Land Services Act 2013, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Local Land Services Act 2013, and any subordinate legislation or associated regulation, as they apply to Council
DEG286	To administer the provisions and functions of the Restricted Premises Act 1943, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Restricted Premises Act 1943, and any subordinate legislation or associated regulation, as they apply to Council
DEG287	To administer the provisions and functions of the Dams Safety Act 2015, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Dams Safety Act 2015, and any subordinate legislation or associated regulation, as they apply to Council

COONAMBLE
SHIRE COUNCIL

Delegation Code	Delegation Name	Delegation Description
DEG288	To administer the provisions and functions of the Aged Care Act 1997 (Cth), and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Aged Care Act 1997 (Cth), and any subordinate legislation or associated regulation, as they apply to Council
DEG289	To administer the provisions and functions of the Charitable Fundraising Act 1991, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Charitable Fundraising Act 1991, and any subordinate legislation or associated regulation, as they apply to Council
DEG290	To administer the provisions and functions of the Fisheries Management Act 1994, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Fisheries Management Act 1994, and any subordinate legislation or associated regulation, as they apply to Council
DEG291	To administer the provisions and functions of the Long Service Leave Act 1955, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Long Service Leave Act 1955, and any subordinate legislation or associated regulation, as they apply to Council
DEG292	To administer the provisions and functions of the Trees (Disputes Between Neighbours) Act 2006, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Trees (Disputes Between Neighbours) Act 2006, and any subordinate legislation or associated regulation, as they apply to Council
DEG293	To administer the provisions and functions of the Water Industry Competition Act 2006, and any subordinate legislation or associated regulation, as they apply to Council	To administer the provisions and functions of the Water Industry Competition Act 2006, and any subordinate legislation or associated regulation, as they apply to Council

10.7 2026 LGNSW ANNUAL CONFERENCE

Author: Executive Manager Corporate Governance

Authoriser: General Manager

Annexures: 1. 2026 LGNSW Annual Conference Motions Submission Guide ⇩

RECOMMENDATION

That Council:

1. **Endorse the attendance of the Mayor, Deputy Mayor and General Manager at the 2026 Local Government NSW Annual Conference to be held in Wollongong from 22 to 24 November 2026.**
2. **Authorise the General Manager to arrange early bird registration for endorsed delegates prior to 30 September 2026, where practicable.**
3. **Authorise the General Manager to approve the attendance of additional councillors wishing to attend the Conference, subject to budget availability and in accordance with Council's *Councillors' Expenses and Facilities Policy.***
4. **Invite councillors to submit any proposed motions for the 2026 LGNSW Annual Conference to the General Manager by 2 September 2026.**
5. **Note that costs associated with attendance, including registration, travel, accommodation and associated expenses, will be met from the adopted councillor expenses budget.**

EXECUTIVE SUMMARY:

The 2026 Local Government NSW Annual Conference will be held at the WIN Entertainment Centre, Wollongong from 22 to 24 November 2026. The Conference is the principal annual policy-making forum for the NSW local government sector and provides an opportunity for councillors to debate motions, contribute to sector-wide advocacy priorities, participate in professional development and network with representatives from councils across NSW.

It is proposed that Council endorse the attendance of at least two Councillors, usually the Mayor and Deputy Mayor, as Council's delegates, along with attendance by the General Manager. Early bird registration is available until 30 September 2026, with registration fee details available from the LGNSW Annual Conference registration page.

The Conference also provides Council with an opportunity to submit motions for consideration by the broader local government sector. Motions endorsed at the

Conference become resolutions and inform LGNSW's policy platform and advocacy priorities.

Councillors are invited to submit proposed motions to the General Manager by 2 September 2026, being seven days prior to the September Council meeting. This will allow proposed motions to be reviewed and reported to Council for formal endorsement before submission to LGNSW.

BACKGROUND

Local Government NSW is the peak representative body for councils in New South Wales and advocates on behalf of member councils on matters affecting the local government sector.

The LGNSW Annual Conference is the key annual policy-making event for NSW councils. It enables elected representatives to consider and debate motions submitted by member councils and to shape LGNSW's advocacy priorities for the year ahead.

The 2026 LGNSW Annual Conference will be held from 22 to 24 November 2026 at the WIN Entertainment Centre, Wollongong. The Conference program is expected to include conference business sessions, consideration of motions, keynote speakers, networking opportunities and a trade exhibition.

Council has historically been represented at the LGNSW Annual Conference by the General Manager and elected members, with attendance generally including the Mayor and Deputy Mayor.

REPORT:

The 2026 LGNSW Annual Conference provides an important opportunity for Coonamble Shire Council to participate in the principal policy-making forum for the NSW local government sector.

Attendance by Council delegates allows Council to:

- Participate in debate on motions affecting local government across New South Wales.
- Contribute to the development of LGNSW advocacy priorities.
- Advocate for issues affecting rural and regional councils.
- Engage with mayors, councillors, general managers and senior staff from other councils.
- Access keynote presentations, professional development opportunities and sector updates.
- Build networks with other councils and relevant local government stakeholders.

The Conference is particularly important for rural and regional councils, as it provides a formal forum through which issues affecting communities such as Coonamble Shire can be raised and considered as part of broader sector advocacy.

It is recommended that Council endorse the attendance of at least two councillors, being the Mayor and Deputy Mayor, in addition to the General Manager. Attendance by these representatives will ensure Council is represented in sector discussions and has the opportunity to participate in the policy and advocacy work of LGNSW.

Additional Councillors may also wish to attend. It is recommended that the General Manager be authorised to approve additional attendance, subject to budget availability and the requirements of Council's *Councillors' Expenses and Facilities Policy*, which provides a total budget of $10,000 per year (among all councillors) for conferences and seminars.

Registration and costs

Early bird registration for the 2026 LGNSW Annual Conference is open until 30 September 2026. Costs are:

Registration type	Price (per person)
Early bird (before 30 September 2026)	$1,312.50
Standard (after 20 September 2026)	$1,627.50
Conference dinner	$245.00

Registering endorsed delegates prior to the early bird deadline, where practicable, will assist Council to minimise costs and allow suitable travel and accommodation arrangements to be made in advance.

Costs associated with attendance, including registration, travel, accommodation, meals and incidental expenses, will be met from the adopted councillor expenses budget and managed in accordance with Council's relevant policies.

Conference motions

The LGNSW Annual Conference provides member councils with the opportunity to submit motions for debate by voting delegates. Motions adopted at the Conference become resolutions and inform LGNSW's policy platform and advocacy priorities for the year ahead.

Motion submissions for the 2026 Annual Conference are now open. Councils are encouraged to submit motions online as early as possible before 30 September 2026 to allow LGNSW to assess motions and prepare the Conference Business Paper.

The LGNSW motion submission guide notes that the Conference can only reasonably consider and debate around 100 motions in the available time, and members are therefore encouraged to submit motions that relate to their highest priorities.

To enable Council to meet LGNSW's submission timeframes and ensure that any proposed motions are properly considered, councillors are invited to submit proposed motions to the General Manager by 2 September 2026. This date is seven days prior to the September Council meeting and will allow proposed motions to be reviewed, refined where necessary and included in a report to Council.

Motions must be formally endorsed by Council before being submitted to LGNSW. Any motions endorsed by Council at the September meeting will then be submitted through the LGNSW online motion submission process.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area

Our Community	N/A
Our Economy	N/A
Our Assets	N/A
Our Country	N/A
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	Positive
Environmental	N/A
Economic	Positive
Governance	Positive

Financial Resource Implications:

Costs associated with attendance, including registration, accommodation, travel, meals and incidental expenses, will be met from the adopted Councillor expenses budget.

Early bird registration is available until 30 September 2026 and should be utilised where practicable to minimise registration costs. Early bird registration is $1,312.50 per person.

Any additional Councillor attendance will be subject to budget availability and approval in accordance with Council's *Councillors' Expenses and Facilities Policy* which allows a total of $10,000 for all councillors per year for conferences and seminars.

Policy / Legal and Statutory Implications:

Councillor attendance at the Conference must be undertaken in accordance with Council's adopted *Councillors' Expenses and Facilities Policy*, the Code of Conduct and any relevant provisions of the *Local Government Act 1993*.

Any motion proposed for submission to the LGNSW Annual Conference must be formally endorsed by Council before being submitted. Councillors wishing to propose motions are required to submit them to the General Manager by 2 September 2026, being seven days prior to the September Council meeting, to enable review and inclusion in a report to Council.

Motions adopted by the LGNSW Annual Conference become resolutions and inform LGNSW's policy platform and advocacy priorities.

Risk Management – Business Risk/Work Health and Safety / Public:

The business risk associated with this matter is considered low.

The primary risks are administrative and governance-related, including:

- failing to register delegates prior to the early bird registration deadline;
- failing to secure suitable accommodation and travel arrangements;
- failing to submit proposed motions within LGNSW timeframes;
- submitting motions without formal Council endorsement; and
- Council not being represented at the sector's principal annual policy forum.

The internal deadline of 2 September 2026 reduces the risk of motions being submitted late or without proper Council consideration. It ensures that any proposed motions can be reviewed, reported to Council and formally endorsed before submission to LGNSW.

There are no significant WHS or public safety risks arising directly from this report. Standard travel-related risks will be managed in accordance with Council's usual procedures.

Options:

Option 1 – Endorse attendance by the Mayor, Deputy Mayor and General Manager, and establish the motions process (recommended).

This option ensures Council is represented at the principal policy-making forum for NSW local government and provides a clear process for Councillors to submit proposed motions by 2 September 2026 for consideration and possible endorsement at the September Council meeting.

Option 2 – Endorse attendance by additional councillors.

Council may determine that additional Councillors should attend the Conference. This would provide broader exposure to sector issues and professional development opportunities, but would increase costs. Any additional attendance should be subject to budget availability and the *Councillors' Expenses and Facilities Policy.*

Option 3 – Decline attendance.

Council may choose not to send delegates to the Conference. This option is not recommended, as it would reduce Council's opportunity to participate in sector advocacy, policy debate, professional development and networking with other NSW councils.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: No

External Exhibition: No

LOCAL GOVERNMENT NSW

LGNSW 2026 Annual Conference Motion Submission Guide

ONE VOICE FOR COUNCILS

LGNSW.ORG.AU

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MOTION SUBMISSION GUIDE

1. Introduction

Each year, Local Government NSW (LGNSW) members submit a range of motions to the LGNSW Annual Conference. These motions relate to strategic local government issues which affect members state-wide and introduce new or emerging policy issues. They are debated and resolved by Conference delegates, with successful resolutions establishing LGNSW's policy positions and guiding LGNSW's advocacy priorities for the year ahead.

All LGNSW member councils are invited to submit motions to the Annual Conference, with the following guide outlining the motion development and submission process.

2. Deadlines

- Motion submission will open on **Wednesday 1 July 2026**
- Members are encouraged to submit motions online as early as possible before **Wednesday 30 September 2026**, to allow assessment of the motions and distribution of the Business Paper before the Conference.
- Under the LGNSW Rules, the latest date motions can be accepted for inclusion in the Business Paper is **12 midnight (AEDT) on Sunday 25 October 2026** (28 days prior to Conference).

3. Criteria for motion submission 2026

Members are encouraged to be mindful that each Annual Conference can only reasonably consider and debate around 100 motions in the available time. Given the number of LGNSW members including councils and related entities (such as ROCs and JOs) that may submit motions, LGNSW requests that members only submit motions that relate to their highest priorities.

To assist with ensuring a manageable number of motions are included in the business paper, the **LGNSW Board strongly requests that members submit a maximum of three motions each.**

The LGNSW Board has resolved that motions will be included in the Business Paper for the Conference only where they are consistent with the following criteria.

2026 criteria for motions

- **Members are strongly requested to submit a maximum of three motions each.**

To be included in the Business Paper, motions must:

1. **Be consistent with the objects of the LGNSW Rules (Rule 4)**
2. **Demonstrate that the issue concerns or is likely to concern a substantial number of local governments in NSW**
3. **Seek to establish or change a policy position of LGNSW and/or improve governance of the association** (noting that the LGNSW Board is responsible for any decisions around resourcing and campaigns or operational activities, and any necessary resource allocations will be subject to the LGNSW budgetary process)
4. **Be strategic**
5. **Be concise, clearly worded and unambiguous**
6. **Not be focussed on just a small specific part of NSW**
7. **Not encourage violation of prevailing laws**
8. **Not seek to advantage one or several members at the expense of other members.**

Motions of a similar objective:

9. **May be consolidated by LGNSW as a single item.**

Motions reflecting existing LGNSW policy:

10. **Remain part of LGNSW's Policy Platform but will not be included for debate as they have already been considered by Conference.**

Before submitting motions for this year's Annual Conference, members are encouraged to review the LGNSW Policy Platform. Motions that reflect LGNSW's existing policy positions will not be included for debate.

4. How to write a motion

Motions adopted at Conferences establish LGNSW policy positions and inform LGNSW's advocacy actions on behalf of the local government sector. LGNSW includes the exact wording of motions when writing to ministers, departments and agencies post-conference, so it is important that the wording of motions clearly outlines your council's policy intent or objective.

The format of motions, as much as possible, should call on a specific body (e.g. LGNSW, state government, federal government, a specific department or minister) and have a

specific outcome that the motion is aiming to achieve. The wording should be unambiguous.

Examples of clearly-worded Annual Conference motions:

Financial Assistance Grants
That Local Government NSW calls on the Australian Government to restore Financial Assistance Grants (FA Grants) to at least 1% of total Commonwealth taxation revenue by 30 June 2026, and to review the FA Grants allocation methodology to ensure equity for rural, regional, and metropolitan councils.

Updated corporate carbon plan and consistent emissions reporting framework
That LGNSW advocate to the NSW Government for the development and adoption of a consistent statewide emissions measurement and reporting framework for local government, enabling comparability, transparency, and accountability across all councils.

Support for council adoption of AI
That Local Government NSW calls on the NSW Government to establish a sustained, multi-year program of grant funding and technical support to enable councils to adopt and embed artificial intelligence (AI) solutions for improved productivity and service delivery.

Ensuring equitable outcomes for the community and local government from Build to Rent

That LGNSW requests the NSW Government to review and amend Build to Rent (BTR) legislation and associated guidelines to:

1. Establish a distinct rating category for BTR developments that reflects their unique operational and financial characteristics;

2. Introduce a transparent and equitable mechanism for councils to recover or offset rating revenue shortfalls resulting from BTR concessions;

3. Ensure that BTR developments contribute proportionately to the cost of local infrastructure and services they rely upon.

For more examples see Business Papers from past Conferences on the LGNSW website.

5. Demonstrating evidence of council support for motion

The member submitting the motion must provide accompanying evidence of support for the motion. Such evidence takes the form of an attachment note or extract from the minutes of the council meeting, at which the member council resolved to submit the motion for consideration by the Conference. In the absence of a council meeting, the evidence should be a letter signed by both the Mayor and General Manager.

6. How to submit a motion

LGNSW members are invited to submit motions through an online portal from **Wednesday 1 July 2026**.

Attachment A provides detailed instructions on how to submit motions via the online portal.

7. How LGNSW manages incoming motions

The LGNSW Board delegates the function of managing incoming motions for the Conference to a Board Motions Committee. The Chief Executive will refer motions to the Motions Committee and this committee will assess whether each motion meets or does not meet the Board-endorsed criteria. This assessment forms the final decision on which motions are included in the Conference Business Paper.

Prior to the Motions Committee making a final decision, LGNSW may contact the council that submitted the motion to seek clarity on its intent or wording.

Incoming motions which clearly seek to reverse any LGNSW positions will be highlighted in the Business Paper for members' information at time of voting.

Motions which are consistent with existing LGNSW positions or that are operational and can be actioned without a Conference resolution may still be printed in the Business Paper as 'Category 2 motions' but will not be debated at the Conference.

8. Late motions

Late items are only to be included in a business paper addendum if, in addition to the above criteria, the late items relate to highly urgent matters that have arisen after the deadline for the motion submission has passed.

In considering whether a late item relates to a highly urgent matter, the Board Motions Committee is to have regard to:

(a) whether the late item has arisen after the deadline for motions has passed, and

(b) whether the urgency of the matter justifies it being presented to voting delegates with short notice and limited opportunity to review and consider before they are required to vote on the motion.

9. What happens to motions at the LGNSW Annual Conference

Standing orders are outlined at the front of the Business Paper and adopted at the commencement of each Conference. They outline the manner in which the Conference deals with motions. The standing orders adopted at past conferences can be found in the business papers from previous conferences on the LGNSW website.

During debate on motions at Conference, the standing orders generally permit voting delegates to speak in support of or against each motion. Following a vote on a motion, the motion is either carried and becomes a resolution of the Conference, or it is defeated.

10. Post-conference: Updates to the LGNSW Policy Platform

LGNSW's Policy Platform consolidates the voices of councils across NSW, reflecting the collective positions of local government on issues of importance to the sector. Importantly, the Policy Platform guides LGNSW in its advocacy on behalf of the local government sector.

The Policy Platform consists of two parts: Part 01 LGNSW's Fundamental Principles, and the more targeted Part 02 Position Statements.

- **Part 01 Fundamental Principles** are the enduring and overarching principles that direct LGNSW's response to broad matters of importance to the local government sector. These Fundamental Principles are endorsed (or amended) by LGNSW members at Annual Conferences.

- **Part 02 Position Statements** contain LGNSW's more detailed positions on specific issues and guide LGNSW's work on, and response to, policy issues of the day. Position Statements are subordinate to LGNSW's Fundamental Principles but are more agile and are targeted at specific policy issues as they arise.

Changing Fundamental Principles

Where a motion conflicts or may conflict with a Fundamental Principle, this will be clearly highlighted for delegates in the Conference Business Paper. If the motion is adopted as a resolution at Conference, then the relevant Fundamental Principle will be changed.

It is expected that changes to the Fundamental Principles will be uncommon, given their broad focus and general acceptance among the local government sector.

Changing Position Statements

Following each Conference, LGNSW will review resolutions of that Conference to determine whether the intent of each resolution is adequately covered by existing Position Statements. Where the Position Statements do not adequately include the intent of a resolution, LGNSW will update an existing Position Statement or draft a new Position Statement for inclusion in the LGNSW Policy Platform.

LGNSW members will be informed of updates to the LGNSW Policy Platform.

11. Post-conference: Determining LGNSW Advocacy Priorities

Following the LGNSW Annual Conference, LGNSW will review the resolutions and identify key areas of focus to guide LGNSW's advocacy. These areas of focus are also informed by member feedback, the LGNSW strategic plan, position statements, emerging issues, and Board input.

LGNSW's Advocacy Priorities for the following year are then endorsed by the LGNSW Board.

As LGNSW undertakes advocacy actions on each of the Conference resolutions throughout the year, these actions and their outcomes will be reported to members.

12. Further information

For further information on the motion submission process, please contact LGNSW at policy@lgnsw.org.au.

13. Frequently Asked Questions

How do I know if my proposed motion is consistent with existing LGNSW policy positions?

The subject matter expert within your council may be best placed to identify this (for example, if the motion relates to a planning matter, this question could be answered by the Planning Manager). Subject matter experts are encouraged to review LGNSW's Policy Platform to gain an understanding of LGNSW's position on a particular matter to help identify whether your proposed motion is consistent.

What is the deadline for submitting motions?

Members are encouraged to submit motions as soon as possible to allow assessment of the motions and distribution of the Business Paper before the Conference. However, in line with the LGNSW Rules, the latest date motions can be accepted for inclusion in the Conference Business Paper is **12 midnight AEST on Sunday 25 October 2026** (28 days prior to Conference).

LGNSW can receive more than 400 motions for Annual Conference. Submitting motions as early as possible helps LGNSW to manage the large volume of motions received within a short period of time and allows LGNSW to seek clarification on any motions if required.

However, the LGNSW Rules allow councils to submit motions with less than 28 days' notice and the LGNSW Board may, in some circumstances, allow these to be considered at Conference as a **late item** (but not included in the Business Paper).

My council wants to submit more than the recommended three motions per member?

LGNSW will assess all motions submitted for annual conference, however to make the business papers and debate at conference more manageable the LGNSW Board has strongly requested each member to submit a maximum of three motions – focusing on members' highest priorities.

I'm unsure which motion category or sub-category I should select in the online portal?

If you are unsure, just select the category you think best fits. LGNSW can re-categorise the motion if necessary.

Who should be the council contact for motions?

We recommend the council contact is someone who is available during the months that motions are open, and able to respond promptly to communications between your council and LGNSW. Some councils have identified the General Manager, and others have identified a Governance Manager – it is a decision for each council.

How can I amend my council's motion that I've already submitted?

Once a motion has been submitted it cannot be edited without contacting LGNSW so please review the content carefully before submission. If you need to edit a submitted motion, please contact LGNSW at policy@lgnsw.org.au. You may need to provide evidence of support for the change (see section 5).

ATTACHMENT A - STEP BY STEP GUIDE TO LODGING MOTIONS IN THE ONLINE PORTAL

This section provides step-by-step instructions to assist council staff in lodging a motion via our online portal Survey Monkey Apply.

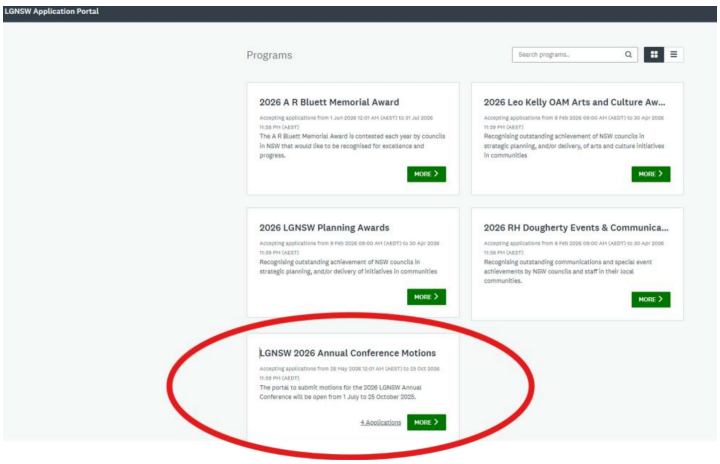
- Member councils are invited to submit motions for the LGNSW Annual Conference via Survey Monkey Apply **from Wednesday 1 July 2026**.
- Under LGNSW Rules, the latest date motions can be accepted for inclusion in the Business Paper is **12 midnight (AEDT) on Sunday 25 October 2026** (28 days prior to Conference).
- Once a motion has been submitted it cannot be edited without contacting LGNSW, so please review the content carefully before submission.

For further assistance contact LGNSW at policy@lgnsw.org.au

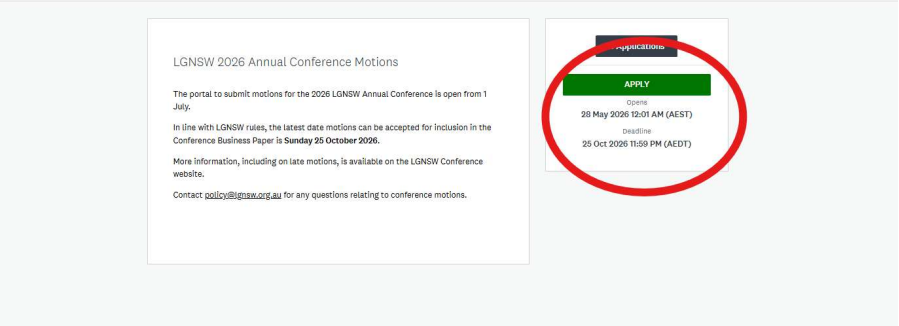
Step 1: Log into LGNSW's online portal using the same password you use to access the LGNSW member website. If you don't know your password, click "forgot password" to reset your password.

Note: you will need to register if you are logging in for the first time.

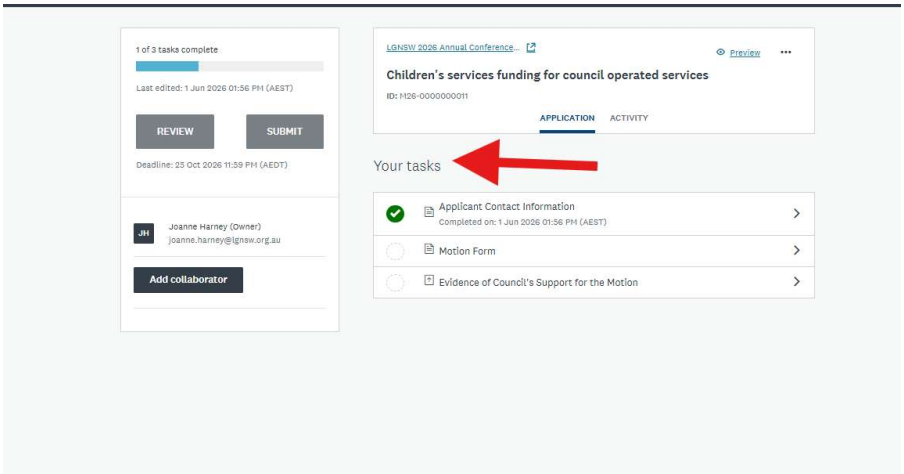
Step 2: Click *View Programs* and then select *LGNSW 2026 Annual Conference Motions.*



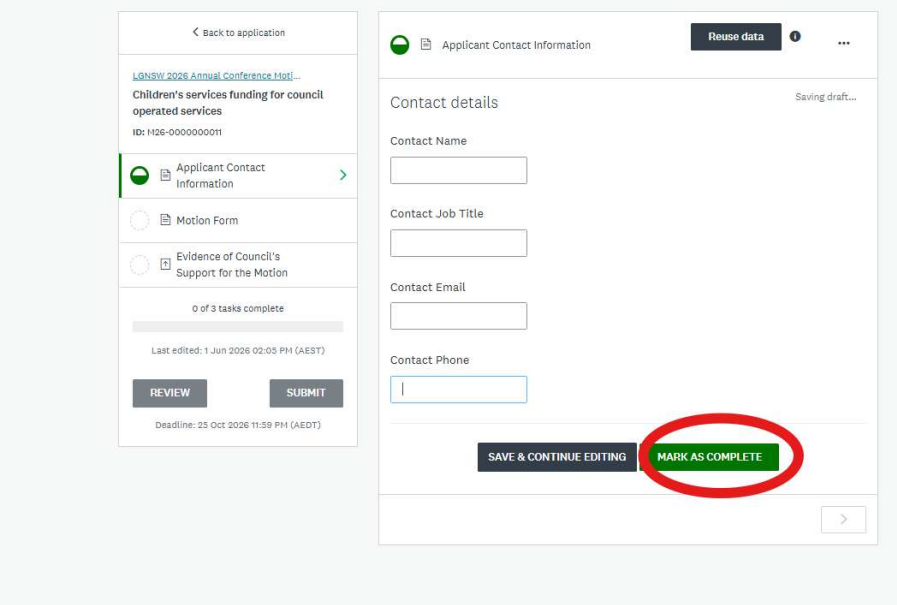
Step 3: Click APPLY.



Step 4: Add your motion title (a few words). You will then be taken to the landing page which will show three tasks to complete under YOUR TASKS:



Step 5: Click on 'Applicant Contact Information' to add the contact information. This should be the relevant officer within your council who can respond to any questions from LGNSW about the motion promptly. Click MARK AS COMPLETE once finished.

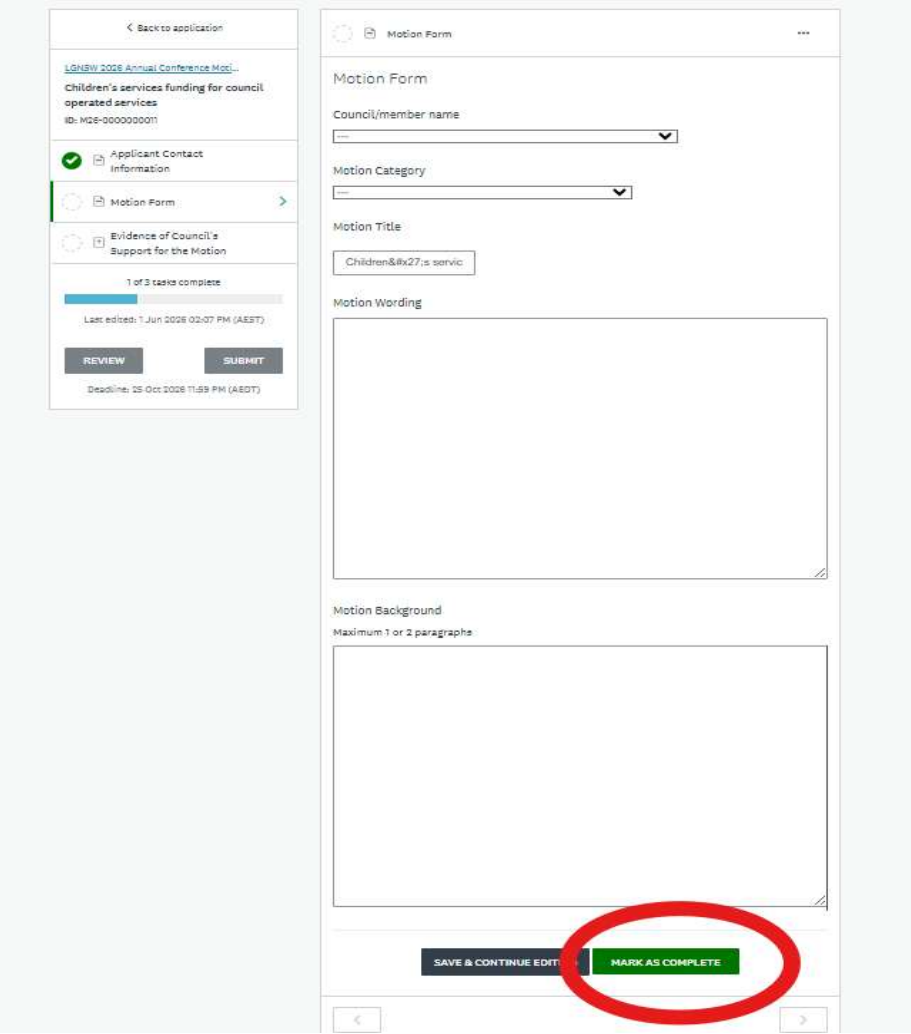


Step 6: Click 'Motion Form' to add the motion details.

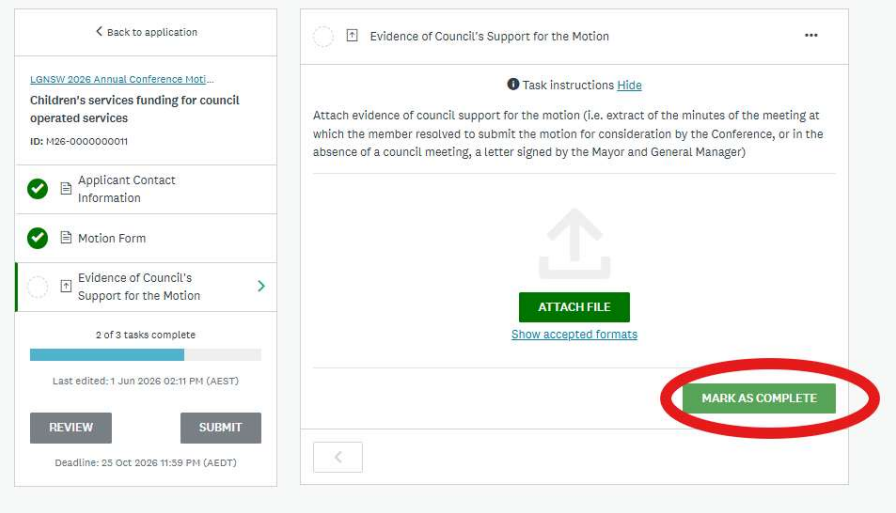
Motion category and sub-category assists with categorising motions and grouping related motions in the Conference Business Paper.

Motion wording should include a sentence or two which includes the call to action.

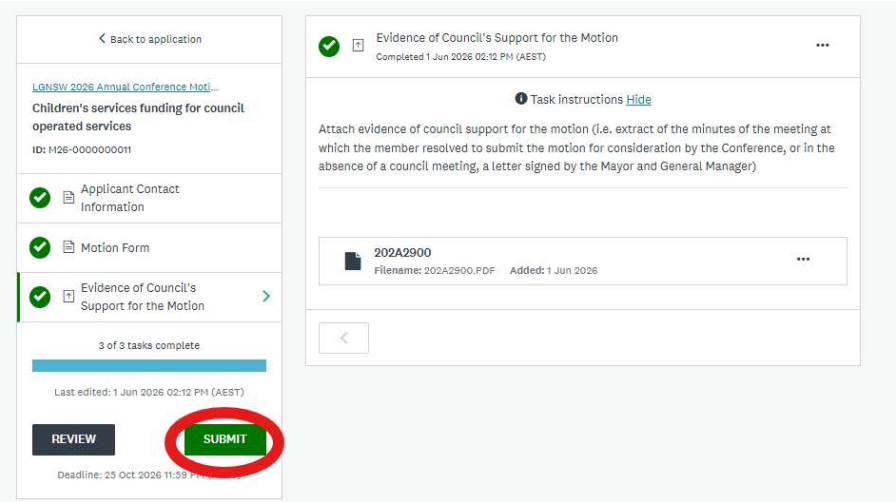
Background note should provide a paragraph or two to explain the context and importance of the issue to the local government sector.
Click MARK AS COMPLETE once finished.



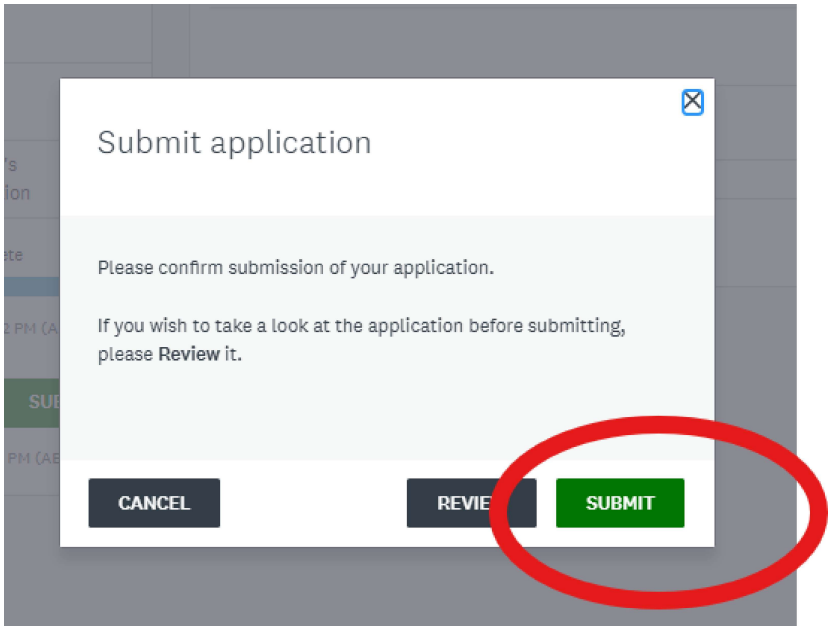
Step 7: Click 'Evidence of Council's Support for the Motion' and attach the relevant file. This will usually be an extract of council meeting minutes. Click MARK AS COMPLETE once finished.



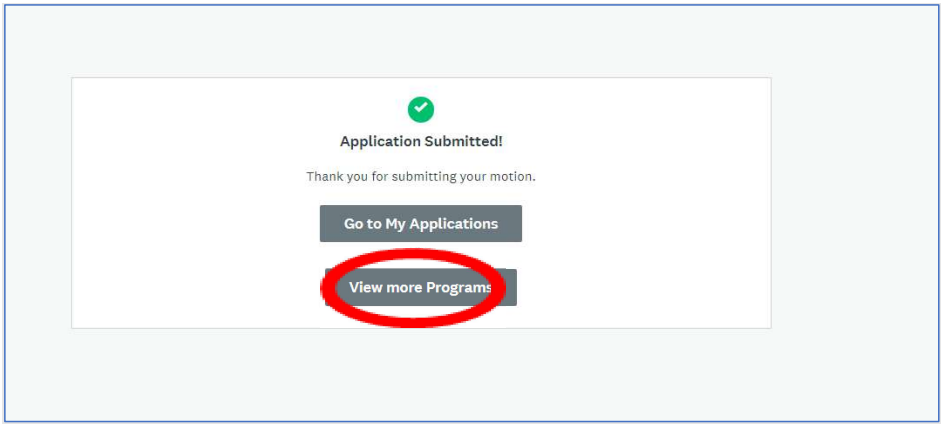
Step 8: Once you have completed all tasks (a green tick is displayed next to each task), click SUBMIT.



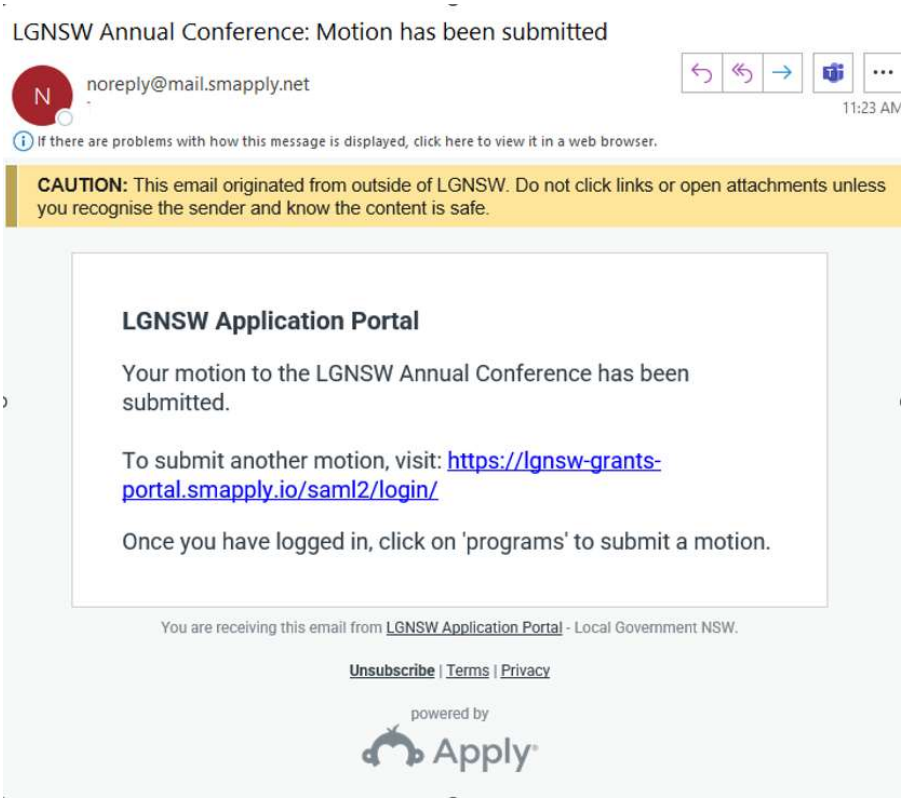
Step 9: You will be asked to confirm submission of the motion. There is an option to review the motion before submitting. When you are ready, click SUBMIT.



Step 10: If you are submitting multiple motions, click 'View more Programs'. This will take you back to the landing page to submit more motions.



Step 11: An automated confirmation email will be sent to the email address listed in the 'Applicant Contact Information' section.



10.8 COONAMBLE ARTESIAN BORE BATHS (COONAMBLE ARTESIAN AND CULTURAL EXPERIENCE) - PROJECT UPDATE

File Number: -

Author: General Manager

Authoriser: General Manager

Annexures:
1. Notice for Acquisition of Crown Land ⇩
2. Drilling Log for Bore Bath bore ⇩
3. NSW Government Gazette No 305 ⇩
4. Draft Civil Design-00 ⇩
5. Draft Civil Design -01 ⇩

RECOMMENDATION

That Council:

1. **Receive and note the Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience) - Project Update report.**
2. **Note the progress of the Coonamble Artesian Bore Baths project, including completion of Crown Land acquisition and construction of bore.**

EXECUTIVE SUMMARY:

Progress has continued on the Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience) project in recent months, including advancement of the land acquisition, water licensing, Development Application lodgement, detailed design activities and operational planning.

The project is now transitioning from concept planning into approvals, procurement and delivery readiness, with key project milestones currently progressing in accordance with the GHD project delivery program.

BACKGROUND:

Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience) project as a key tourism and community infrastructure initiative for the Shire.

The project is supported by $5.5 million in NSW Government funding through the Regional Tourism Activation Fund (RTAF) together with Council's co-contribution of $1.25 million, providing a total project budget of $6.75 million.

Council continues to progress the project through detailed planning, design, water licensing, land acquisition and statutory approvals.

REPORT:

Project Funding and Expenditure

Below tables provide information on current funding received and forecast project expenditure.

Funding Position

Income from Funding	**$ Value**
NSW Government – Regional Tourism Activation Fund (RTAF)	$5,500,000
Council Contribution	$1,250,000
Total Funds Available	$6,750,000
Funding Received by NSW Government (Milestone 1)	$1,375,000
Balance of Funding to Claim from NSW Government	$4,125,000

Current and Forecast Expenditure

Expenditure	**$ Value**
Expenditure to Date (2024/25 & 2025/26)	***$919,123.58***
Purchase of Water for 126ML (in progress)	$126,000 – $630,000
Bore Headworks- water meter & Telemetry Installation (estimated)	$20,000

**Council notes that the estimated cost to purchase groundwater entitlements remains variable depending on market availability and negotiated pricing.*

Artesian Bore Bath Design

Following

Purchase of Water

Council has engaged Waterfind Pty Ltd to assist with the acquisition of groundwater entitlements for operation of the Artesian Bore Baths facility.

Waterfind has been engaged to purchase 126ML of groundwater entitlements on behalf of Council within the Great Artesian Basin Groundwater Source. The engagement includes market due diligence, seller engagement and transaction management.

The estimated cost of Waterfind's engagement is approximately $11,000, excluding the actual purchase cost of water entitlements. Current indicative market pricing for groundwater entitlements is estimated between $1,000 and $5,000 per megalitre.

At the time of writing, Council has not received any formal vendor offers. A request to meet with the Minister for Water, the Hon. Rose Jackson MP, has been submitted through the Member for Barwon, Roy Butler MP, to seek a water allocation.

Crown Land Acquisition

The compulsory Crown Land acquisition for the Artesian Bore Baths site has been completed. The Notice of Compulsory Acquisition of Land has been signed, and the land has been issued folio 212/754199, comprising 7.93 hectares. The notice was published in the NSW Government Gazette, on Friday 31 July August. Council will be liable to pay compensation to Crown Lands for the acquisition. The Valuer General is assessing the land value, with the valuation report expected to be available after gazettal. On receiving ownership of the land and payment advice by the Valuer General, a report to Council will be required to classify the land as "Operational Land".

Operational and Marketing Plan

A separate report on the Operational and Marketing Plan will be provided to Council by the Economic Development Officer in this Business Paper.

Construction of Bore

At the June 2026 Ordinary Council Meeting, Resolution 2026/86, Council engaged Impax Group to construct the Artesian Bore Baths bore. Bore construction was completed on Monday 20 July. The bore is 686 metres deep, with the main water-bearing aquifer located between 630 and 650 metres. It is free flowing at 10 litres per second. Water quality is good, with electrical conductivity of 0.8 mS/cm, or approximately 550 parts per million, indicating the concentration of dissolved substances such as minerals, salts or contaminants. Water temperature is 36 degrees Celsius. The bore has been capped with headworks, as shown in the photo below.

Staff are procuring installation of a water meter and telemetry in accordance with Council's water licensing agreement, with completion expected by mid to late August. A pump test of the bore will be done once Bore 5 (Wingadee Street) has been completed, to determine if bore can produce and sustain volume beyond 126Ml so additional water license (purchase) could be obtained.



GHD-Design

GHD has completed the draft civil designs for the Bore Bath site, which have been submitted as part of Council's Development Application. The Regional Development Panel met on Wednesday 29 August for a project briefing ahead of its formal meeting. A public hearing for the Artesian Bore Baths will be required before the panel makes its determination. TfNSW have rejected the proposed intersection design requiring modifications.

Engagement of Project Site Manager/Management Services

The Expression of Interest process for engaging a Project Site Manager or Project Management Services for construction has been completed. Three applications were received from:

- Conseth Solutions
- GHD

- Projence

The applications will be assessed in the coming weeks, with the preferred applicant to be selected after the Regional Development Panel meets and grants project consent.

Rising main from Artesian Bore Bath bore to the Water Treatment Plant

Council is investigating a rising main from the proposed Artesian Bore Baths bore to supply non-potable water to the Truck Wash, Cattle Saleyards, Standpipe and Cemetery, reducing reliance on treated town water during hot, dry periods of high demand.

The project scope has expanded to extend the rising main to the Coonamble Water Treatment Plant, providing a supplementary raw water supply if existing town bores fail or reduce output.

GHD is preparing the concept design, although priority since June 2026 has been completing detailed design for the Artesian Bore Baths earthworks and amenities.

Minute Paper for the Executive Council

Subject: - *Compulsory Acquisition under Land Acquisition (Just Terms Compensation) Act 1991 for the purposes of the Local Government Act 1993*

Office of Local Government

File Number: 26/0130

Approved by the Executive Council,

Clerk of the Council.

Minute No. --25--

Date 22 JUL 2026

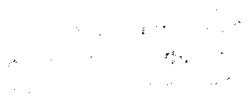
I RECOMMEND for the approval of Her Excellency the Governor, with the advice of the Executive Council, that Coonamble Shire Council declares that the land and interest described in the Schedule to the attached notice, intended to be published in the Gazette, be acquired by compulsory process under the Land Acquisition (Just Terms Compensation) Act 1991 for the purpose stated in the notice and that the notice be approved for publication in the Gazette.

Approved,

~~Governor~~
Lieutenant-Governor
in my capacity under s 9C
of the *Constitution Act 1902*

Her Excellency the Governor
and ***The Executive Council***

The Hon. Ron Hoenig MP
Minister for Local Government



LOCAL GOVERNMENT ACT 1993

LAND ACQUISITION (JUST TERMS COMPENSATION) ACT 1991

NOTICE OF COMPULSORY ACQUISITION OF LAND

Coonamble Shire Council declares with the approval of Her Excellency the Governor that the land and interest described in the Schedule below is acquired by compulsory process in accordance with the provisions of the Land Acquisition (Just Terms Compensation) Act 1991 for purpose of the Coonamble Artesian Bore Bath Facility.

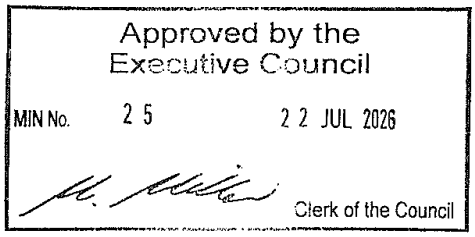
Dated this day of 2026

[Insert Name]
General Manager

Schedule

Lot 1 DP 1290114 being part of the land comprised in folio 212/754199

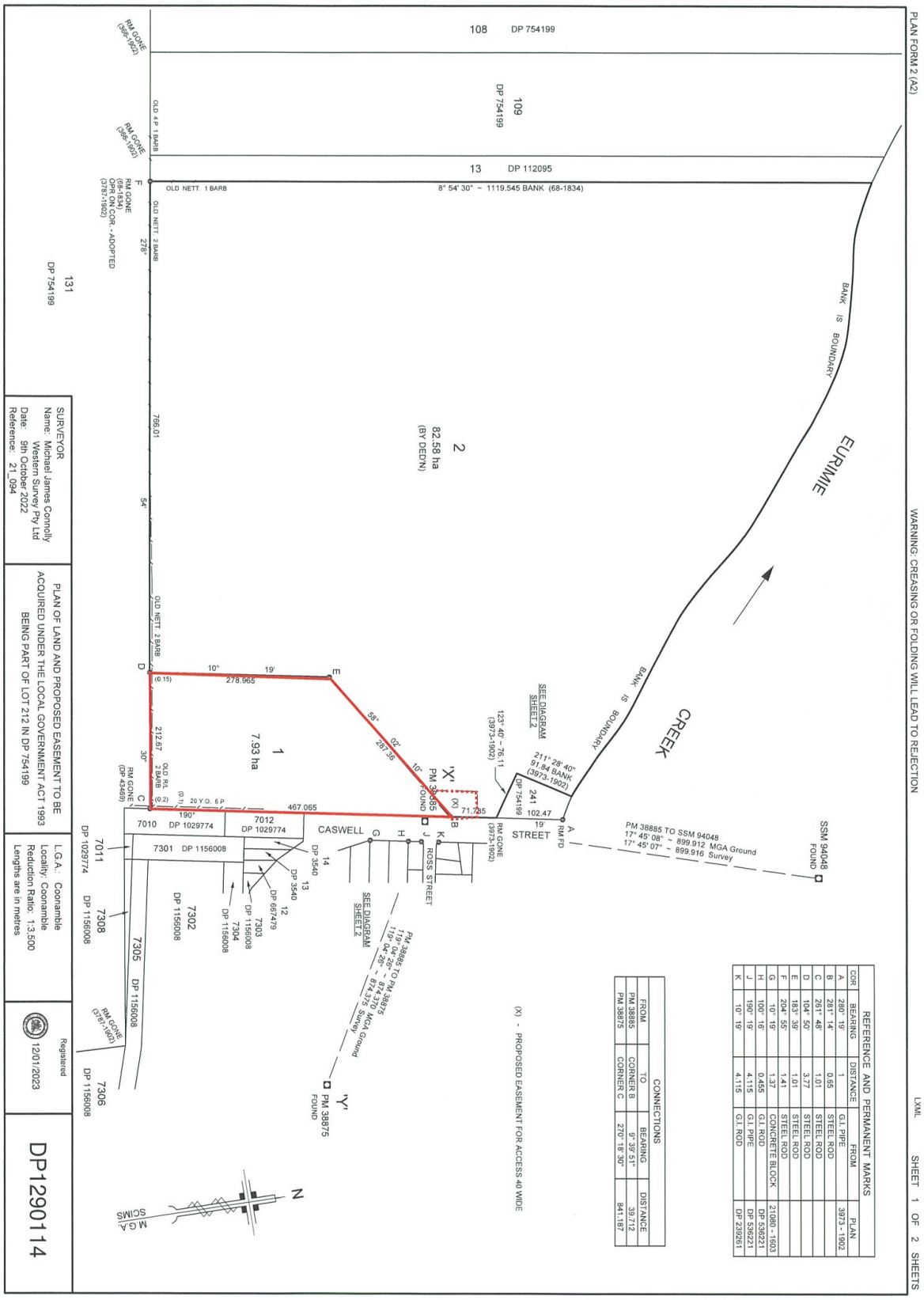
Easement marked 'X' shown over Lot 2 DP 1290114 being part of the land comprised in folio 212/754199


Approved by the
Executive Council
MIN No. 25
22 JUL 2026
Clerk of the Council

Req:R960191 /Doc:DP 1290114 P /Rev:12-Jan-2023 /NSW LRS /Prt:13-Jan-2023 03:30 /Seq:1 of 4
© Office of the Registrar-General /Src:PORTAL /Ref:lrs:eplan-eplan FOR SURVEYORS USE ONLY

Appendix D

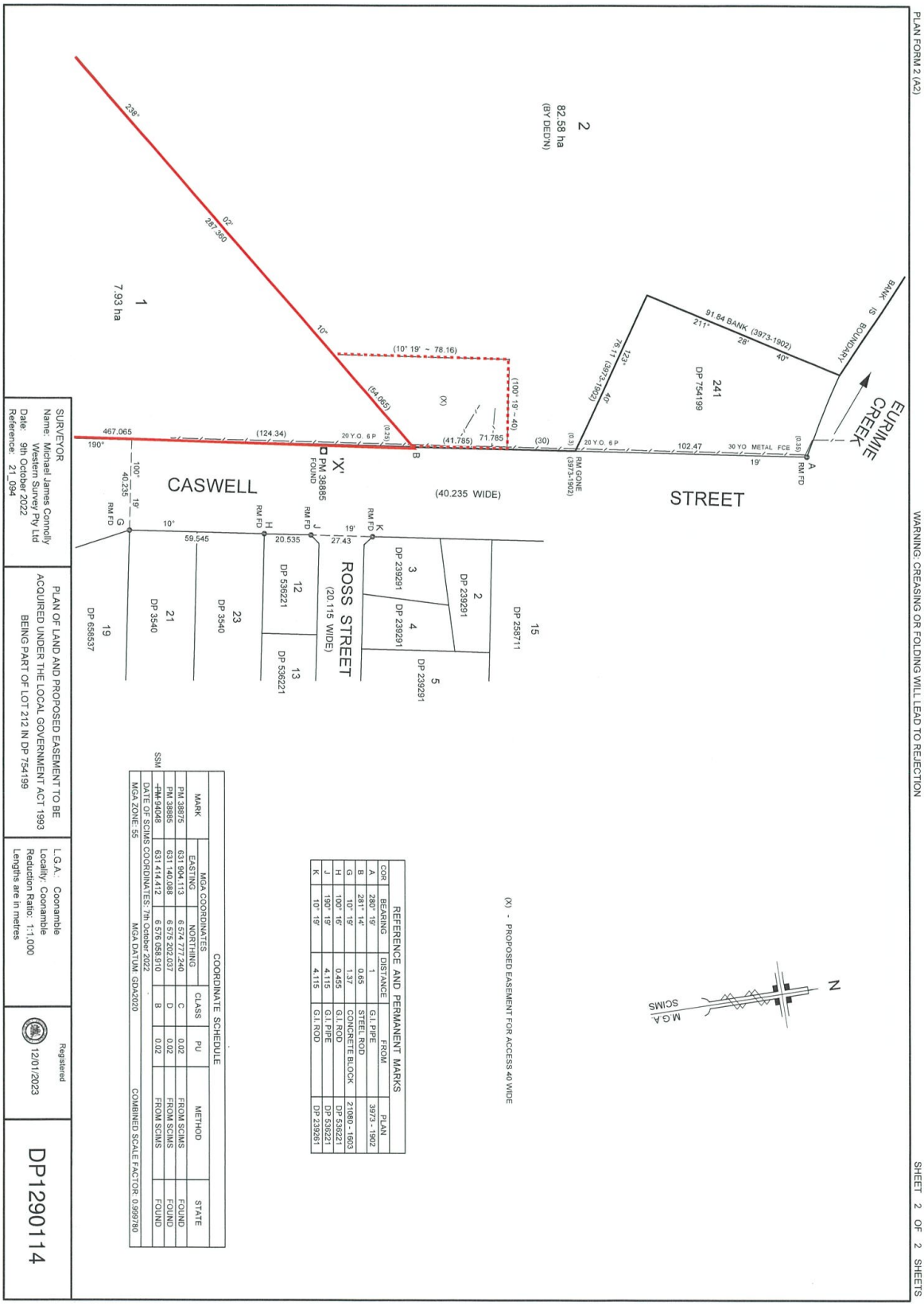
Marked Registered Plan - DP 1290114




Approved by the
Executive Council
MIN No. 25
22 JUL 2026
Clerk of the Council

Req:R960191 /Doc:DP 1290114 P /Rev:12-Jan-2023 /NSW LRS /Prt:13-Jan-2023 03:30 /Seq:2 of 4
© Office of the Registrar-General /Src:PORTAL /Ref:lrs:eplan-eplan FOR SURVEYORS USE ONLY

PLAN FORM 2 (A2)



REFERENCE AND PERMANENT MARKS				
COR	BEARING	DISTANCE	FROM	PLAN
A	280° 19'	1	G.I. PIPE	3973 - 1902
B	281° 14'	0.65	STEEL ROD	
G	10° 19'	1.37	CONCRETE BLOCK	21080 - 1603
H	100° 16'	0.455	G.I. ROD	DP 536221
J	190° 19'	4.115	G.I. PIPE	DP 536221
K	10° 19'	4.115	G.I. ROD	DP 239261

COORDINATE SCHEDULE						
MARK	MGA COORDINATES		CLASS	PU	METHOD	STATE
	EASTING	NORTHING				
PM 38875	631 904.113	6 574 777.240	C	0.02	FROM SCIMS	FOUND
PM 38885	631 140.088	6 575 202.037	D	0.02	FROM SCIMS	FOUND
~~PM 54048~~ SSM	631 414.412	6 576 058.910	B	0.02	FROM SCIMS	FOUND

DATE OF SCIMS COORDINATES: 7th October 2022 — COMBINED SCALE FACTOR 0.999780
MGA ZONE 55 — MGA DATUM GDA2020

SURVEYOR
Name: Michael James Connolly
Western Survey Pty Ltd
Date: 9th October 2022
Reference: 21_094

PLAN OF LAND AND PROPOSED EASEMENT TO BE ACQUIRED UNDER THE LOCAL GOVERNMENT ACT 1993
BEING PART OF LOT 212 IN DP 754199

L.G.A.: Coonamble
Locality: Coonamble
Reduction Ratio: 1:1,000
Lengths are in metres

Registered
12/01/2023

DP1290114

WARNING: CREASING OR FOLDING WILL LEAD TO REJECTION

SHEET 2 OF 2 SHEETS

Approved by the
Executive Council

MIN No. 25 22 JUL 2026

Clerk of the Council

Req:R960191 /Doc:DP 1290114 P /Rev:12-Jan-2023 /NSW LRS /Prt:13-Jan-2
© Office of the Registrar-General /Src:PORTAL /Ref:lrs:eplan-eplan FO

PLAN FORM 6 (2020) WARNING: Creasing or folding will lead to rejection

DEPOSITED PLAN ADMINISTRATION SHEET

Sheet 1 of 2 sheet(s)

Office Use Only

Registered: 12/01/2023

Title System: TORRENS

Office Use Only

DP1290114

PLAN OF LAND AND PROPOSED EASEMENT TO BE ACQUIRED UNDER THE LOCAL GOVERNMENT ACT 1993 BEING PART OF LOT 212 IN DP 754199

LGA: Coonamble
Locality: Coonamble
Parish: Coonamble
County: Leichhardt

Survey Certificate

I, Michael James Connolly

of Western Survey Pty Ltd
PO Box 234, Dubbo NSW 2830

a surveyor registered under the *Surveying and Spatial Information Act 2002*, certify that:

~~*(a) The land shown in the plan was surveyed in accordance with the *Surveying and Spatial Information Regulation 2017*, is accurate and the survey was completed on ....., or~~

*(b) The part of the land shown in the plan (*being/~~*excluding~~ ** LOT 1 and CONNECTIONS) was surveyed in accordance with the *Surveying and Spatial Information Regulation 2017*, the part surveyed is accurate and the survey was completed on, 9th October 2022 the part not surveyed was compiled in accordance with that Regulation, or

~~*(c) The land shown in this plan was compiled in accordance with the *Surveying and Spatial Information Regulation 2017*.~~

Datum Line: 'X' to 'Y'

Type: ~~*Urban~~/*Rural

The terrain is *Level-Undulating / ~~*Steep-Mountainous~~.

Signature: ..... Dated: 18/11/2022

Surveyor Identification ~~No:~~ 8516
Surveyor registered under
the *Surveying and Spatial Information Act 2002*

*Strike out inappropriate words.

**Specify the land actually surveyed or specify any land shown in the plan that is not the subject of the survey.

Crown Lands NSW/Western Lands Office Approval

I, ... (Authorised Officer) in approving this plan certify that all necessary approvals in regard to the allocation of the land shown herein have been given.

Signature: .....

Date: .....

File Number: .....

Office:

Subdivision Certificate

I, ...

*Authorised Person/*General Manager/*Registered Certifier, certify that the provisions of s.6.15 of the *Environmental Planning and Assessment Act 1979* have been satisfied in relation to the proposed subdivision, new road or reserve set out herein.

Signature: .....

Registration number: .....

Consent Authority: .....

Date of endorsement: .....

Subdivision Certificate number: .....

File number: .....

*Strike through if inapplicable.

Plans used in the preparation of survey/~~compilation~~.

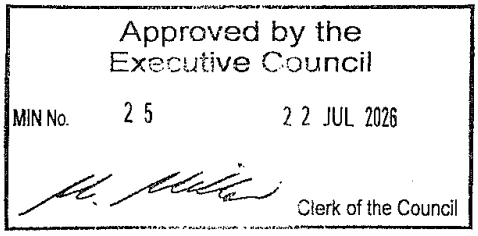
CP 68 - 1834	DP 43469	DP 1156008
CP 3787 - 1902	DP 230045	
CP 3973 - 1902	DP 239261	
CP 21080 - 1603	DP 536221	
DP 3540	DP 1029774	

Statements of intention to dedicate public roads create public reserves and drainage reserves, acquire/resume land.

IT IS INTENDED COONAMBLE SHIRE COUNCIL ACQUIRE LOT 1 AND AN EASEMENT FOR ACCESS 40 WIDE UNDER THE LOCAL GOVERNMENT ACT 1993.

Surveyor's Reference: 21_094

Signatures, Seals and Section 88B Statements should appear on PLAN FORM 6A


Approved by the
Executive Council
MIN No. 25
22 JUL 2026
Clerk of the Council

Req:R960191 /Doc:DP 1290114 P /Rev:12-Jan-2023 /NSW LRS /Prt:13-Jan-2
© Office of the Registrar-General /Src:PORTAL /Ref:lrs:eplan-eplan FO

PLAN FORM 6A (2019) **DEPOSITED PLAN ADMINISTRATION SHEET** Sheet 2 of 2 sheet(s)

Office Use Only

Registered: 12/01/2023

Office Use Only

DP1290114

PLAN OF LAND AND PROPOSED EASEMENT TO BE ACQUIRED UNDER THE LOCAL GOVERNMENT ACT 1993 BEING PART OF LOT 212 IN DP 754199

This sheet is for the provision of the following information as required:

- A schedule of lots and addresses - See 60(c) *SSI Regulation 2017*
- Statements of intention to create and release affecting interests in accordance with section 88B *Conveyancing Act 1919*
- Signatures and seals- see 195D *Conveyancing Act 1919*
- Any information which cannot fit in the appropriate panel of sheet 1 of the administration sheets.

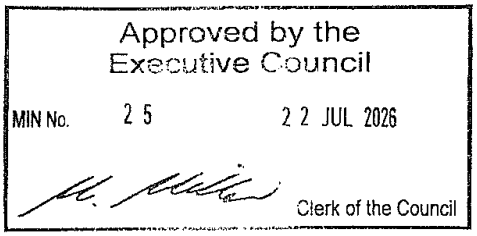
Subdivision Certificate number: .....

Date of Endorsement: .....

Note: Street addresses for all lots are not available

If space is insufficient use additional annexure sheet

Surveyor's Reference: 21_094


Approved by the
Executive Council
MIN No. 25
22 JUL 2026
Clerk of the Council

Form A Particulars of completed work

WaterNSW

Driller's Licence No:	DL 3028 1	Work Licence No:	50CA514989 2
Class of Licence:	Class 6	Name of Licensee:	Coonamble Shire Council
Driller's Name:	Alista Harrison	Intended Use:	Irrigation
Assistant Driller:	T.O'Shaughnessy, Mick Whitby, Travis Varty	Completion Date:	20.3.2026
Contractor:	The Impax Group		

New bore	X	Replacement bore	
Deepened		Enlarged	
Reconditioned		Other (specify)	
Final Depth	686 m		

DRILLING DETAILS 3

From (m)	To (m)	Hole Diameter (mm)	Drilling Method See Code 3
0	63	406	7
63	360	269	7
360	686	152	7

WATER BEARING ZONES 4

From (m)	To (m)	Thickness (m)	S W L (m)	Estimated Yield (L/s) Individual Aquifer	Estimated Yield (L/s) Cumulative	Test method See Code 4		D D L at end of test (m)	Duration Hrs	Duration min	Salinity (Conductivity or TDS) Cond (µS/cm)	Salinity (Conductivity or TDS) TDS (mg/L)
450	468	75										
500	550	50										
630	660	30	Flow		11	1	A				900	

CASING / LINER DETAILS 5

Material Code 5	OD (mm)	Wall Thickness (mm)	From (m)	To (m)	Method Fixing Code 5
9	323.9	6.4	0	63	6
12	219.1	8.2	0	102	6
12	168.3	7.1	102	360	6
12	141.3	3.4	332	662	6
12	114	2.2	662	686	6

Casing support method — See Code 5: 4

Type of casing bottom — See Code 5: 1

Centralisers installed {Yes/No}: Yes (indicate on sketch)

Sump installed {Yes/No}: Yes — From 662 m To 686 m

Pressure cemented {Yes/No}: Yes — From 0 m To 360 m

Casing Protector cemented in place

WATER ENTRY DESIGN 6

General Material Code 5	General OD (mm)	General Wall Thickness (mm)	General From (m)	General To (m)	General Opening type See Code 6	General Fixing See Code 5	Screen Aperture (mm)	Slot Details Length (mm)	Slot Details Width (mm)	Slot Details Alignment See Code 6
12	141.3	3.4	393	399	7	6	2	40	20	V
12	141.3	3.4	442	454	7	6	2	40	20	V
12	141	3.4	478	490	7	6	2	40	20	V
12	141.3	3.4	631	637	7	6	2	40	20	V
	141.3	3.4	655	661	7	6	2	40	20	V

GRAVEL PACK 7

Type		Grade		Grain size (mm) From	Grain size (mm) To	Depth (m) From	Depth (m) To	Quantity Litres	Quantity m^3
Rounded	X	Graded							
Crushed		Ungraded							
Bentonite/Grout seal (Yes/No)	Yes					0	360		
Method of placement of Gravel Pack	See Code 7								

For Departmental use only: G W

Please submit forms to groundwater@waternsw.com.au or send to WaterNSW, PO Box 398, Parramatta 2124

Page 1 of 4

Form A Particulars of completed work

BORE DEVELOPMENT												8
Chemical used for breaking down drilling mud (Yes/No)			Name:									
Method	Bailing/Surging		Jetting		Airlifting		Backwashing		Pumping		Other:	
Duration		hrs		hrs	3	hrs	3	hrs		hrs		hrs

DISINFECTION ON COMPLETION		9
Chemical(s) used	Quantity applied (Litres)	Method of application
Chlorine	20L	Backwash

PUMPING TESTS ON COMPLETION											10
Test type		Date	Pump intake depth (m)	Initial Water Level (SWL) (m)	Pumping rate (L/s)	Water Level at end of pumping (DDL) (m)	Duration of Test (hrs)	Recovery			
								Water level (m)	Time taken (hrs)	(mins)	
Multi stage (stepped drawdown)	Stage 1										
	Stage 2										
	Stage 3										
	Stage 4										
Single stage (constant rate)											
Height of measuring point above ground level			m	Test Method			See Code 4				

WORK PARTLY BACKFILLED OR ABANDONED											11
Original depth of work:		m	Is work partly backfilled: (Yes/No)								
Is work abandoned: (Yes/No)		Method of abandonment:	Backfilled		Plugged		Capped				
Has any casing been left in the work (Yes/No)		From		m	To		40.5				

Sealing / fill type	From depth (m)	To depth (m)	Sealing / fill type	From depth (m)	To depth (m)
See Code 11			See Code 11		

Site chosen by:	Hydrogeologist	Geologist	Driller	Diviner	Client	Other	12
					X		

						13
Lot No	212	DP No	754199			
Work Location Co ordinates		Easting	630885	Northing	6575000	Zone 55
GPS: (Yes/No)		>>	AMG/AGD	or	MGA/GDA	(See explanation)
		Longitude		Latitude		

Please mark the work site with "X" on the CLID provided map.
Indicate also the distances in metres from two (2) adjacent boundaries, and attach the map to this Form A package.

Signatures:

Driller: **Alista Harrison** **Licensee:**

Date: **21.7.2026** **Date:**

Please submit forms to groundwater@waternsw.com.au or send to WaterNSW, PO Box 398, Parramatta 2124

Production Bore Log

Harwood Environmental Consultants
Gunners Barracks
Suite F, 38 Suakin Drive
Georges Heights, Mosman 2088
rod@harwoodenviro.com.au

Hole ID.	**1**
Project Number:	**26008**
Hole Depth:	**686 m**
Sheet:	**1 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
Location / Site:	**Coonamble Jockey Club, Caswell St, Coonamble NSW**
Client:	**Coonamble Shire Council**
Contractor:	**Impax Group - Alista Harrison**
Method:	

Date:	**19/07/2026**
Ground Level :	**177.5 approx.**
Top of Casing :	**N/A**
Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Depth (mbgl)	Material Type	Material Description
0	Alluvium	**CLAY** - yellow brown and white.
9	Alluvium	**Gravelly CLAY** - yellow brown, quartzose, 30% clay.
18	Alluvium	**CLAY** - yellow brown, minor gravel.
23	Bedrock	**SHALE** - grey.
29	Bedrock	**SHALE** - grey. minor gravel from 35m.
38	Bedrock	**SHALE** - yellow brown, minor gravel.
46	Bedrock	**COAL & LIGNITE**.
47	Bedrock	**SHALE** - grey & white, minor gravel.
63	Bedrock	**SHALE** - grey, carbonaceous.
73	Bedrock	**SHALE** - white, carbonaceous, minor quartz gravel.
75	Bedrock	**SHALE** - grey & black, carbonaceous, lignite, minor sand.
82	Bedrock	**SHALE** - grey white, sandy, quartzose.
84	Bedrock	**SHALE** - grey & black, sandy, quartzose.
91	Bedrock	**SHALE** - grey & black, sandy, quartzose.
100		

Bore: Casing

Method

HA	Hand Auger	MR	Mud Rotary
CC	Concrete Corer	AR	Air Rotary
CB	Concrete Breaker	PT	Push Tube
SFA	Solid Flight Auger	AH	Air Hammer
HFA	Hollow Flight Auger	EX	Excavation
SPT	Standard Penetometer Test	DC	Diamond Coring
PCD	Polycrystalline Diamond	WB	Wash Bore

Strike Groundwater Level
Static Groundwater Level

Abandonment Method: Installed bore.
Additional Comments: Drilling slow from 660m, up to 35 minutes for one metre.

REUMAD

Log Drawn By: Laurie White
Contact: laurie.white@reumad.com.au

Logged By: **Rod Harwood** Date: **19/07/2026**
Checked By: Date:

COONAMBLE BH1 COONAMBLE BH1 V1.GPJ HEC.GDT 27/7/26 4:04:38 PM - drawn by laurie white at www.reumad.com.au

Production Bore Log

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Hole ID.	**1**
Project Number:	**26008**
Hole Depth:	**686 m**
Sheet:	**2 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
Location / Site:	**Coonamble Jockey Club, Caswell St, Coonamble NSW**
Client:	**Coonamble Shire Council**
Contractor:	**Impax Group - Alista Harrison**
Method:	

Date:	**19/07/2026**
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Top of Casing :	**N/A**
Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Method	Water Level	Depth (mbgl)	Graphic Log	Material Type	Material Description	Bore	Comment
		110–200		Bedrock	**SHALE** - grey & black, sandy, quartzose.		Casing

Method

HA	Hand Auger	MR	Mud Rotary		Strike Groundwater Level
CC	Concrete Corer	AR	Air Rotary		Static Groundwater Level
CB	Concrete Breaker	PT	Push Tube		
SFA	Solid Flight Auger	AH	Air Hammer		
HFA	Hollow Flight Auger	EX	Excavation		
SPT	Standard Penetometer Test	DC	Diamond Coring		
PCD	Polycrystalline Diamond	WB	Wash Bore		

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Hole ID.	**1**
Project Number:	**26008**
Hole Depth:	**686 m**
Sheet:	**3 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
Location / Site:	**Coonamble Jockey Club, Caswell St, Coonamble NSW**
Client:	**Coonamble Shire Council**
Contractor:	**Impax Group - Alista Harrison**
Method:	

Date:	**19/07/2026**
Ground Level :	**177.5 approx.**
Top of Casing :	**N/A**
Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Method	Water Level	Depth (mbgl)	Graphic Log	Material Type	Material Description	Bore	Comment
		210, 220, 230, 240, 250, 260, 270, 280, 290, 300		Bedrock	**SHALE** - grey & black, sandy, quartzose.		Casing

Method

HA	Hand Auger	MR	Mud Rotary		Strike Groundwater Level
CC	Concrete Corer	AR	Air Rotary		
CB	Concrete Breaker	PT	Push Tube		Static Groundwater Level
SFA	Solid Flight Auger	AH	Air Hammer		
HFA	Hollow Flight Auger	EX	Excavation		
SPT	Standard Penetometer Test	DC	Diamond Coring		
PCD	Polycrystalline Diamond	WB	Wash Bore		

Abandonment Method: Installed bore.
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Hole ID.	**1**
Project Number:	**26008**
Hole Depth:	**686 m**
Sheet:	**4 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
Location / Site:	**Coonamble Jockey Club, Caswell St, Coonamble NSW**
Client:	**Coonamble Shire Council**
Contractor:	**Impax Group - Alista Harrison**
Method:	

Date:	**19/07/2026**
Ground Level :	**177.5 approx.**
Top of Casing :	**N/A**
Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Method	Water Level	Depth (mbgl)	Graphic Log	Material Type	Material Description	Bore	Comment
		310, 320, 330, 340, 350, 360, 370, 380, 384, 390, 393, 400		Bedrock	**SHALE** - grey & black, sandy, quartzose.		Casing
					SHALE - grey & black, carbonaceous.		
					SHALE - grey, with quartzose sand 40%.		
					SANDSTONE - cream white. (PILLIGA SANDSTONE)		

Method

HA	Hand Auger	MR	Mud Rotary
CC	Concrete Corer	AR	Air Rotary
CB	Concrete Breaker	PT	Push Tube
SFA	Solid Flight Auger	AH	Air Hammer
HFA	Hollow Flight Auger	EX	Excavation
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Strike Groundwater Level
Static Groundwater Level

Abandonment Method: Installed bore.
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Project Number:	**26008**
Hole Depth:	**686 m**
Sheet:	**5 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
Location / Site:	**Coonamble Jockey Club, Caswell St, Coonamble NSW**
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Contractor:	**Impax Group - Alista Harrison**
Method:	

Date:	**19/07/2026**
Ground Level :	**177.5 approx.**
Top of Casing :	**N/A**
Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Method	Water Level	Depth (mbgl)	Graphic Log	Material Type	Material Description	Bore	Comment
		410, 420, 430, 440, 450, 460, 468, 470, 478, 480, 490, 500		Bedrock	**SANDSTONE** - cream white. (PILLIGA SANDSTONE)	448, 460, 478, 490	Casing; Screen; Casing; Screen
					SHALE - grey, sandy.		
					SANDSTONE - white grey, quartzose, minor shale (<5%). (PILLIGA SANDSTONE)		

Method

HA	Hand Auger	MR	Mud Rotary
CC	Concrete Corer	AR	Air Rotary
CB	Concrete Breaker	PT	Push Tube
SFA	Solid Flight Auger	AH	Air Hammer
HFA	Hollow Flight Auger	EX	Excavation
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Strike Groundwater Level
Static Groundwater Level

Abandonment Method: Installed bore.
Additional Comments: Drilling slow from 660m, up to 35 minutes for one metre.

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Hole Depth:	**686 m**
Sheet:	**6 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
Location / Site:	**Coonamble Jockey Club, Caswell St, Coonamble NSW**
Client:	**Coonamble Shire Council**
Contractor:	**Impax Group - Alista Harrison**
Method:	

Date:	**19/07/2026**
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Top of Casing :	**N/A**
Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Method	Water Level	Depth (mbgl)	Graphic Log	Material Type	Material Description	Bore	Comment
		510, 520, 530, 540, 550, 560, 570, 580, 586, 590, 600		Bedrock	**SANDSTONE** - white grey, quartzose, minor shale (<5%). (PILLIGA SANDSTONE)	Casing	
					SANDSTONE - white grey, quartzose, minor shale (<5%). (PILLIGA SANDSTONE)		

Method

HA	Hand Auger	MR	Mud Rotary		Strike Groundwater Level
CC	Concrete Corer	AR	Air Rotary		
CB	Concrete Breaker	PT	Push Tube		Static Groundwater Level
SFA	Solid Flight Auger	AH	Air Hammer		
HFA	Hollow Flight Auger	EX	Excavation		
SPT	Standard Penetometer Test	DC	Diamond Coring		
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Hole ID.	**1**
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Hole Depth:	**686 m**
Sheet:	**7 of 7**

Project Name:	**Coonamble Artesian Bore Baths**
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Method:	

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Easting:	**630906.4**
Northing:	**6575026.3**
Zone:	**GDA2020 / MGA zone 55**

Method	Water Level	Depth (mbgl)	Graphic Log	Material Type	Material Description	Bore	Comment
	▽	610, 620, 630, 640, 650, 660, 670, 680, 690, 700		Bedrock	**SANDSTONE** - white grey, quartzose, minor shale (<5%). (PILLIGA SANDSTONE)	Casing	
					Very clean 632-640m. Water bearing 631-637m.	631 Screen 637	
		640			**SANDSTONE** - grey white, with 30% shale. (PILLIGA SANDSTONE)	Casing	
		660			**SANDSTONE** - grey white, with dark indurated shale chips. (PILLIGA SANDSTONE)	660 Screen 666	
		667			**SHALE** - grey, sandy, puggy, slippery back.		
		669			**SANDSTONE** - grey white, with minor indurated shale, angular quartz chips. No indurated shale from 675-676m. (POSSIBLE END OF PILLIGA SANDSTONE)		
		676			**SANDSTONE** - grey white, less indurated shale, more permeable.	Casing	
					Terminated at 686 m Target depth.		

Method

HA	Hand Auger	MR	Mud Rotary	▽	Strike Groundwater Level
CC	Concrete Corer	AR	Air Rotary	▼	Static Groundwater Level
CB	Concrete Breaker	PT	Push Tube		
SFA	Solid Flight Auger	AH	Air Hammer		
HFA	Hollow Flight Auger	EX	Excavation		
SPT	Standard Penetometer Test	DC	Diamond Coring		
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IMPAX group

Coonamble Shire Council Bore Bath Design

Work Licence No: 50CA514989

Expected Lithological Units	Lithological Descriptions	Bore Assembly	Depth	Zones	Casing Specs	Hole Parametres
			Surface			
Cainozoic Alluvial	Unconsolidated silt, clay and sand			Carbon Steel Surface Casing	Surface Casing 323.9mm diameter ERW mild steel AS 1396 C350 6.4mm wall thickness 0m - 63m Centralisers at 12m intervals	Surface hole 406mm diameter Cement grout annular thickness 41.05mm
			63m			
				Stainless Steel Pump Column	Pump Column 219.1mm diameter (200NB) Stainless Steel Grade 304 ASTM A312M-08 Schedule 40 8.2mm wall thickness 0m - 102m Centralisers at 12m intervals	
			102m			
	Shale					Production hole 269mm diameter
Great Artesian Basin: Rolling Downs Group		K-Packer		Stainless Steel Production Casing	Production Casing 168.3mm diameter (150NB) Stainless Steel Grade 304 ASTM A312M-08 Schedule 40 7.1mm wall thickness 102m - 360m Centralisers at 36m intervals	Cement grout annular thickness 24.95mm
			360m			
	Sandstone aquifer			Stainless Steel Aquifer Casing	141.3mm diameter (125NB) Stainless Steel Grade 304 ASTM A312M-08 Schedule 10 3.4mm wall thickness 332m - 686m Plasma-cut slots across aquifer 393m-399m 342m-454m 378m-490m 631m-637m 655m-661m	Aquifer hole 152mm diameter Open annular space 5.35mm
			686m		Sump-24m of 114mm 662-686m)	

CODE TABLES

DRILLING METHOD 3

1	Auger - Hollow Flight	9	Rotary - Percussion - (Down Hole Hammer)
2	Auger - Solid Flight	10	Rotary - Percussion - Foam injection
3	Cable Tool - Drill and Drive Casing	11	Rotary - Reverse circulation - Air
4	Cable Tool - Mud stabilised	12	Rotary - Reverse circulation - Mud
5	Rotary Air	13	Rotary - Coring
6	Rotary - Air/foam	14	Jetted - Air
7	Rotary - Mud	15	Jetted - Water
8	Rotary - Water	16	Other - See page 2, N0 11

WATER BEARING ZONE 4

TEST METHOD				FLOW MEASURING DEVICE			
1	Airlift	6	Pump - Helical Rotc	A	Container of known volum	F	Weir - Rectangular
2	Bailer	7	Pump - Jet	B	Flow meter	G	Weir - V Notch - 60º
3	Pump - Centrifugal	8	Pump - Turbine	C	Flume	H	Weir - V Notch - 90º
4	Pump - Cylinder	9	Freeflow	D	Orifice, plate & manomete	I	Other
5	Pump - Electric submersit			E	Ultra sonic meter		

CASING / LINER DETAILS 5

MATERIAL						METHOD OF FIXING			
1	A.B.S.	6	PVC - Class 12	11	Steel - Stainless	1	Glued	6	Welded - Butt
2	Aluminium	7	PVC - Class 15	12	Steel - Stainless 304	2	Kwik-lock	7	Welded - Colla
3	Concrete cylinder	8	PVC - Class 18	13	Steel - Stainless 316	3	Packer	8	Other
4	Fibre glass (FRP)	9	Steel - ERW	14	Other	4	Riveted		
5	PVC - Class 9	10	Steel - Galvanised			5	Screwed		

CASING SUPPORT METHOD				TYPE OF CASING BOTTOM			
1	Driven into small hole	5	Held in clamp	1	Open end	5	Casing shoe
2	Seated on bottom	6	Other	2	End cap	6	Wash down shoe
3	Seated on backfill			3	Plug - concrete	7	Cementing shoe
4	Cemented			4	Plug - wood	8	Other

WATER ENTRY DESIGN 6

OPENING TYPE				SLOT ALIGNMENT	
1	Casing - Bridge slot	7	Casing - Plasma-cut slot	D	Diagonal
2	Casing - Drilled holes	8	Casing - Perforated in hole	H	Horizontal
3	Casing - Hand sawn slot	9	Screen - gauze / mesh	V	Vertical
4	Casing - Louvre slot	10	Screen - round wire		
5	Casing - Machine slotted	11	Screen - wedge wire		
6	Casing - Oxy cut slot				

For MATERIAL and FIXING Codes Please refer to CASING DETAILS code table

GRAVEL PACK - METHOD OF PLACEMENT 7

1	Poured or shovelled into annul	2	Placed through tremie pipe	3	Reverse circulated

WORK PARTLY BACKFILLED OR ABANDONED - SEALING MATERIAL 11

1	Cement grout	3	Bentonite	5	Clay	7	Gravel
2	Concrete	4	Drilled cuttings	6	Sand	8	Coarse stone

DRILLER'S ROCK STRATA DESCRIPTION 15

Reporting sequence	1 Rock type	2 Colour	3 Grain size	4 Texture
Example	Sandstone	Dk Grey	mg	Fractured

To save confusion, write the *full name of colour and abbreviate t* *following:* light = lt, dark = dk, fine grained = fg, medium grained = mg, coarse grained = cg. *Texture can relate* weathered, fractured, broken, hard, soft etc.

LOCAL GOVERNMENT ACT 1993

LAND ACQUISITION (JUST TERMS COMPENSATION) ACT 1991

NOTICE OF COMPULSORY ACQUISITION OF LAND AND INTEREST IN LAND

Coonamble Shire Council declares with the approval of Her Excellency the Governor that the land and interest described in the Schedule below is acquired by compulsory process in accordance with the provisions of the Land Acquisition (Just Terms Compensation) Act 1991 for purpose of the Coonamble Artesian Bore Bath Facility.

Dated this 24th day of July 2026

Greg Hill
General Manager

Schedule

Lot 1 DP 1290114 being part of the land comprised in folio 212/754199

Easement marked 'X' shown over Lot 2 DP 1290114 being part of the land comprised in folio 212/754199

COONAMBLE SHIRE COUNCIL
ARTESIAN BORE BATHS AND FACILITIES
EARLY WORKS
12677807



LOCALITY PLAN

DRAWING LIST

DRAWING No.	DRAWING TITLE
12677807-GHD-00-00-DRG-CI-01001	COVER SHEET - LOCALITY PLAN AND DRAWING LIST
12677807-GHD-00-00-DRG-CI-01011	GENERAL NOTES
12677807-GHD-00-00-DRG-CI-01021	OVERALL SITE PLAN - ARTESIAN BORE BATHS AND FACILITIES
12677807-GHD-00-00-DRG-CI-01052	LAYOUT PLAN - SHEET 1 OF 2
12677807-GHD-00-00-DRG-CI-01053	LAYOUT PLAN - SHEET 2 OF 2
12677807-GHD-00-00-DRG-CI-01101	TYPICAL SECTIONS - SHEET 1 OF 3
12677807-GHD-00-00-DRG-CI-01102	TYPICAL SECTIONS - SHEET 2 OF 3
12677807-GHD-00-00-DRG-CI-01103	TYPICAL SECTIONS - SHEET 3 OF 3
12677807-GHD-00-00-DRG-CI-01121	TYPICAL DETAILS
12677807-GHD-00-00-DRG-CI-01622	EARTHWORKS CUT/FILL PLAN - SHEET 1 OF 2
12677807-GHD-00-00-DRG-CI-01623	EARTHWORKS CUT/FILL PLAN - SHEET 2 OF 2
12677807-GHD-00-00-DRG-CI-02001	EROSION AND SEDIMENT CONTROL - GENERAL NOTES
12677807-GHD-00-00-DRG-CI-02002	EROSION AND SEDIMENT CONTROL - TYPICAL DETAILS
12677807-GHD-00-00-DRG-CI-02012	EROSION AND SEDIMENT CONTROL PLAN - SHEET 1 OF 2
12677807-GHD-00-00-DRG-CI-02013	EROSION AND SEDIMENT CONTROL PLAN - SHEET 2 OF 2

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

N

THIS DRAWING INCLUDES COLOURED INFORMATION
COPIES OF THIS DRAWING MUST BE PRODUCED IN COLOUR

PRELIMINARY FOR REVIEW ONLY

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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
COVERSHEET, LOCALITY PLAN AND DRAWING LIST

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01001
Rev P01

Plot Date: 27 July 2026 - 4:56 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01001.dwg

NOTES

GENERAL

1. ALL WORKS SHALL BE CARRIED OUT IN ACCORDANCE WITH COONAMBLE SHIRE COUNCIL AND TFNSW SPECIFICATIONS FOR THESE WORKS AND/OR AS DIRECTED BY THE SUPERINTENDENT.
2. CONTRACTOR MUST OBTAIN MOST CURRENT SERVICE UTILITIES DRAWINGS FROM ALL RELEVANT AUTHORITIES.
3. THE CONTRACTOR SHALL LOCATE AND LEVEL ALL EXISTING SERVICES PRIOR TO COMMENCING CONSTRUCTION AND PROTECT AND MAKE ARRANGEMENTS WITH THE RELEVANT AUTHORITY TO RELOCATE AND/OR ADJUST IF NECESSARY. INFORMATION GIVEN ON THE DRAWINGS IN RESPECT TO SERVICES 2D AND IS FOR GUIDANCE ONLY AND IS NOT GUARANTEED COMPLETE OR CORRECT.
4. CONTRACTOR IS NOT TO ENTER UPON NOR DO ANY WORK WITHIN ADJACENT LANDS WITHOUT THE PERMISSION OF THE OWNER AND SUPERINTENDENT.
5. CONTRACTOR SHALL CLEAR THE SITE BY REMOVING ALL RUBBISH, FENCES AND DEBRIS, ETC. TO THE EXTENT SPECIFIED.
6. ALL SITE REGRADING AREAS SHALL BE FINALLY GRADED TO THE SATISFACTION OF THE SUPERINTENDENT.
7. SURPLUS EXCAVATED MATERIAL SHALL BE PLACED WHERE DIRECTED OR REMOVED FROM SITE.
8. ALL NEW WORKS SHALL MAKE A SMOOTH JUNCTION WITH EXISTING.
9. PRIOR TO COMMENCEMENT OF WORK, THE CONTRACTOR SHALL PROVIDE A TRAFFIC MANAGEMENT PLAN PREPARED BY AN ACCREDITED PERSON IN ACCORDANCE WITH TFNSW REQUIREMENTS, FOR ANY WORK ON OR ADJACENT TO PUBLIC ROADS. PLAN TO BE SUBMITTED TO COUNCIL.
10. THE DRAWINGS ARE A DIAGRAMMATIC REPRESENTATION OF THE WORK TO BE CARRIED OUT ONLY AND DIMENSIONS SHALL NOT BE OBTAINED BY SCALING.
11. ALL LEVELS SHALL BE OBTAINED FROM ESTABLISHED BENCHMARKS ONLY.
12. ALL TESTING AND SURVEY AS REQUIRED BY THE TECHNICAL SPECIFICATIONS SHALL BE ARRANGED AND CARRIED OUT BY THE CONTRACTOR AND ALL TEST RESULTS AND SURVEY RECORDS MADE AVAILABLE TO THE SUPERINTENDENT AND COUNCIL. THE COST OF ALL SUCH TESTING AND SURVEY SHALL BE BORNE BY THE CONTRACTOR.
13. THE PRINCIPAL WILL NOT BE RESPONSIBLE FOR THE SAFE KEEPING OF ANY OF THE CONTRACTOR'S PLANT, EQUIPMENT, TOOLS, MATERIALS OR OTHER PROPERTY. THE CONTRACTOR MAY PROVIDE, AND PAY FOR, ANY SECURITY FENCING CONSIDERED NECESSARY AROUND ANY OFFICE, WORKSHOP OR STORAGE AREA, SUBJECT TO THE SUPERINTENDENT'S APPROVAL.
14. IF EXISTING FENCING IS CUT OR ALTERED BY THE CONTRACTOR, OR IF THERE IS NO EXISTING SITE FENCING, THE CONTRACTOR SHALL PROVIDE AND MAINTAIN TEMPORARY FENCING TO THE SATISFACTION OF THE SUPERINTENDENT DURING THE CONTRACT TO PREVENT UNAUTHORISED ENTRY INTO THE PROPERTY, AND SHALL REINSTATE THE FENCING AND REMOVE TEMPORARY FENCING ON COMPLETION OF THE WORK
15. DIVERSION OF WATER AND THE PROTECTION OF WORKS IS THE CONTRACTORS RESPONSIBILITY.
16. ALL WORK SHALL BE CARRIED OUT IN SUCH A MANNER AS TO AVOID NUISANCE AND/OR DAMAGE TO THE ENVIRONMENT. THE CONTRACTOR SHALL COMPLY WITH THE REQUIREMENTS OF THE LOCAL COUNCIL, THE ENVIRONMENT PROTECTION AUTHORITY, PROTECTION OF THE ENVIRONMENT OPERATIONS ACT AND THE RURAL FIRES ACT. NO VARIATION IN COSTS OR EXTENSIONS OF TIME WILL BE CONSIDERED DUE TO THESE REQUIREMENTS.
17. THE CONTRACTOR SHALL PLAN AND CARRY OUT THE WORKS TO AVOID EROSION, CONTAMINATION AND SEDIMENTATION OF THE SITE AND ITS SURROUNDINGS.

EARTHWORKS

1. OVER FULL AREA OF EARTHWORKS, CLEAR VEGETATION, RUBBISH, SLABS ETC. AND STRIP TOPSOIL, UNCONTROLLED FILL, ORGANIC, ROOT EFFECTED, OR OTHER POTENTIAL DELETERIOUS MATERIAL TO A MINIMUM DEPTH OF 300mm. REMOVE FROM SITE, EXCEPT TOP SOIL FOR RE-USE.
2. ANY TREE ROOT SYSTEMS AND SOFT SOILS AROUND ROOT ZONES MUST ALSO BE REMOVED DURING SITE STRIPPING.
3. CUT AND FILL OVER THE SITE TO LEVELS REQUIRED.
4. PRIOR TO ANY FILLING IN AREAS OF CUT OR IN EXISTING GROUND, PROOF ROLL THE EXPOSED SURFACE WITH A ROLLER OF MINIMUM WEIGHT OF 12 TONNES WITH A MINIMUM OF 6 PASSES.
5. EXCAVATE AND REMOVE ANY SOFT SPOTS ENCOUNTERED DURING PROOF ROLLING AND REPLACE WITH APPROVED FILL COMPACTED IN LAYERS. THE WHOLE OF THE EXPOSED SUBGRADE AND FILL SHALL BE COMPACTED TO A MAXIMUM DRY DENSITY RATIO OF 98% RELATIVE TO STANDARD COMPACTION AT A MOISTURE CONTENT WITHIN 60% TO 90% OF THE STANDARD OPTIMUM MOISTURE CONTENT (SOMC). COMPACTION CONTROL TESTING TO BE CARRIED OUT TO A LEVEL 1 STANDARD FOR FILL SUPPORTING STRUCTURES, AND LEVEL 2 FOR FILL SUPPORTING PAVEMENTS OR NON-STRUCTURAL AREAS, IN ACCORDANCE WITH AS 3798-2007. THE COSTS OF TESTING AND RE-TESTING ARE TO BE ALLOWED FOR BY THE CONTRACTOR.
6. FOR ON SITE FILLING AREAS, THE CONTRACTOR SHALL TAKE LEVELS OF EXISTING SURFACE AFTER STRIPPING TOPSOIL AND PRIOR TO COMMENCING FILL OPERATIONS.
7. WHERE HARD ROCK IS EXPOSED IN THE EXCAVATED SUB-GRADE, THIS WILL BE INSPECTED AND A DECISION MADE ON THE LEVEL TO WHICH EXCAVATION IS TAKEN.
8. FILL IN 200mm MAXIMUM (LOOSE THICKNESS) LAYERS TO UNDERSIDE OF BASECOURSE USING THE EXCAVATED MATERIAL AND COMPACTED TO A MAXIMUM DRY DENSITY RATIO OF 98% RELATIVE TO STANDARD COMPACTION AT A MOISTURE CONTENT WITHIN 60% TO 90% OF THE STANDARD OPTIMUM MOISTURE CONTENT (SOMC). SHOULD THERE BE INSUFFICIENT MATERIAL FROM SITE EXCAVATIONS, EXTEND FOOTPRINT OF OPEN WATER STORAGE TOWARDS THE WEST TO APPROVAL OF A SUITABLY QUALIFIED DESIGN ENGINEER.
9. BATTERS TO BE AS SHOWN, OR MAXIMUM 1 VERT : 4 HORIZ.
10. KEEP EXCAVATIONS FREE OF WATER. PROVIDE ADEQUATE DRAINAGE TO ENSURE FORMATION IS NOT AFFECTED BY MOISTURE. PREVENT FOUNDATION DRYING OUT DUE TO EXPOSURE. PLACE BACKFILL AS SOON AS PRACTICABLE AFTER EXCAVATION.
11. ENSURE EXCAVATIONS ARE STABLE AND PROTECT SURROUNDING PROPERTY AND SERVICES FROM ADVERSE EFFECTS OF GROUND WORKS. PROVIDE TEMPORARY WORKS AS REQUIRED.
12. COVER CLAY SOILS AT THE FINISHED SURFACE LEVEL SUSCEPTIBLE TO SHRINK-SWELL MOVEMENTS AND EROSION. EXPOSED CLAY SURFACES SHOULD BE COVERED WITH ROAD BASE OR SIMILAR MATERIAL AS SOON AS PRACTICABLE TO LIMIT EROSION AND DESICCATION CRACKING.

SEDIMENT RUN-OFF CONTROL

1. THE CONTRACTOR SHALL INSTALL AND MAINTAIN SOIL EROSION AND SEDIMENT CONTROL MEASURES IN ACCORDANCE WITH THE 'MANAGING URBAN STORMWATER (3rd EDITION, AUGUST 1998)' PRODUCED BY THE NSW DEPARTMENT OF HOUSING.
2. GRADE FINISHED SURFACE TO SHED WATER EVENLY WITHOUT CHANNELING (UNTIL PIPED STORMWATER SYSTEM IS ADDED IN LATER STAGE).
3. THE PLACEMENT OF EROSION AND SEDIMENT CONTROL MEASURES MAY VARY DEPENDENT UPON THE CONSTRUCTION TECHNIQUE AND PROGRAM.
4. THE PROJECT MANAGER SHALL INFORM ALL CONTRACTORS AND SUB-CONTRACTORS OF THEIR OBLIGATIONS UNDER THE EROSION AND SEDIMENT CONTROL PLAN.
5. CONTROL MEASURES SHALL BE IN PLACE PRIOR TO EACH SITE DISTURBANCE.
6. ALL WORKS ARE TO BE INSPECTED, AND MAINTAINED WHERE NECESSARY, ON A WEEKLY BASIS AND AFTER EACH RUNOFF EVENT.

SURVEY

1. SURVEY SUPPLIED BY COONAMBLE SHIRE COUNCIL. REFER TO ORIGINAL SURVEY FOR COORDINATE SYSTEM.
2. ALL LEVELS SHALL BE OBTAINED FROM ESTABLISHED BENCHMARKS ONLY. DATUM FOR ALL DRAWINGS IS AUSTRALIAN HEIGHT DATUM (AHD). THE CONTRACTOR SHALL SETOUT ALL WORKS FROM THE NOMINATED BENCHMARKS.
3. BEFORE ANY OF THE GIVEN SURVEY MARKS ON THE BASE LINE OR VARIOUS CONTROL LINE ARE AFFECTED BY THE WORKS, THE CONTRACTOR SHALL TRANSFER SUCH SURVEY MARKS TO SIDE POSITION CLEAR OF OPERATIONS AND SHALL NOTE, AND INFORM THE SUPERINTENDENT IN WRITING, OF THE EXTENT OF SUCH MOVEMENT.
4. UTILITY SURVEY CONDUCTED BY RAP SURVEYING. REFER TO 51987 - L01-L15_A FOR DETAILS.

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS GENERAL NOTES
Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01011
Rev P01

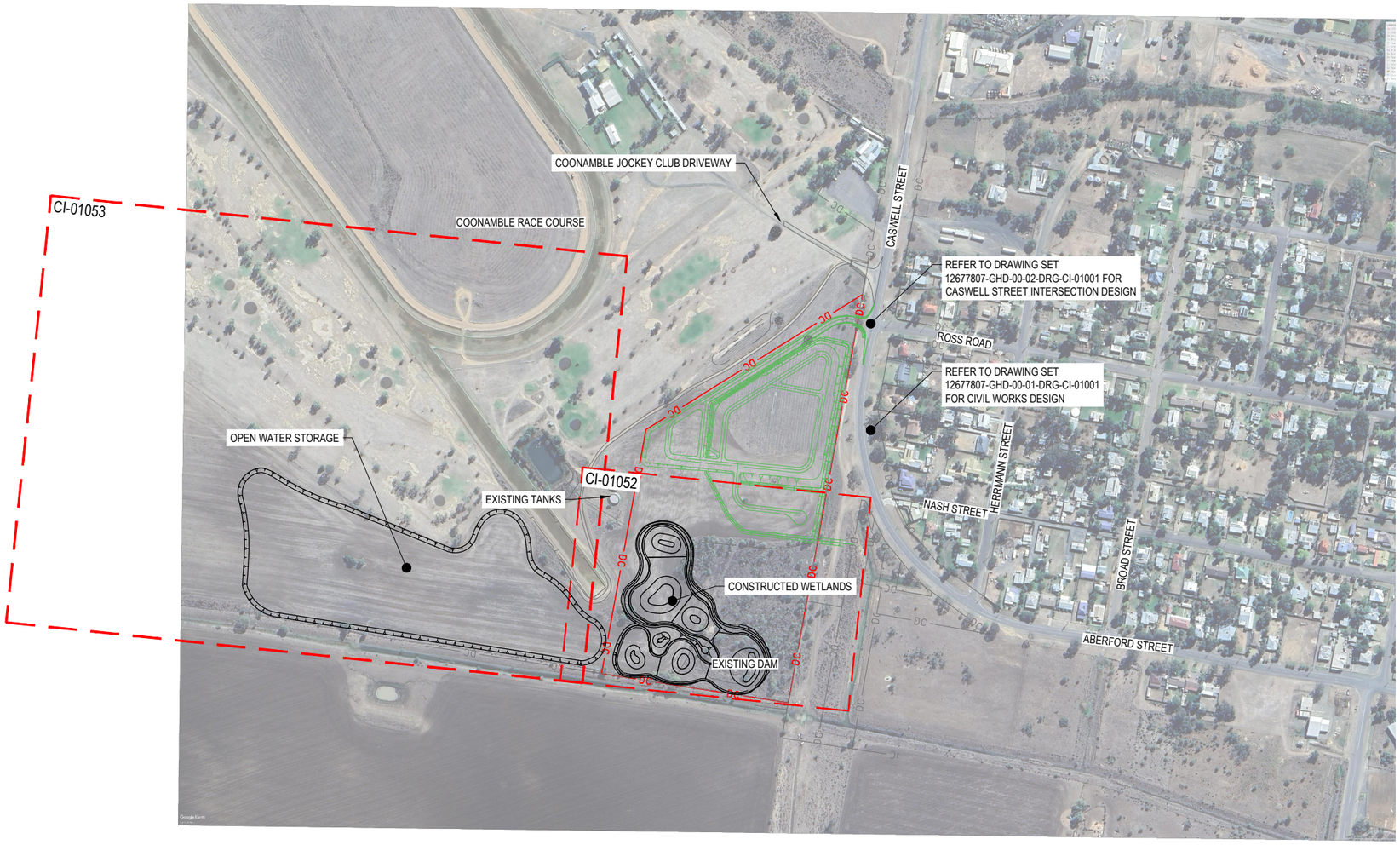
Plot Date: 27 July 2026 - 4:57 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01011.dwg

NOTE

1. DETAILED SURVEY PROVIDED BY RAP SURVEYING DATED 06/05/2025
2. AERIAL IMAGERY SOURCED FROM GOOGLE EARTH. (DATED EXTRACTED 16/10/2025.)

LEGEND

- DESIGN FEATURE STRING
- CONCEPT DESIGN
- INTERSECTION CIVIL DESIGN
- EXISTING SURVEY FEATURE
- EXISTING FENCING
- EXISTING GATE
- DIGITAL CADASTRAL BOUNDARY
- PROPERTY BOUNDARY
- EXISTING TREE
- EXISTING TOP OF BANK
- EXISTING BOTTOM OF BANK



Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

N

0 25 50 75m
SCALE 1:2500 AT ORIGINAL SIZE

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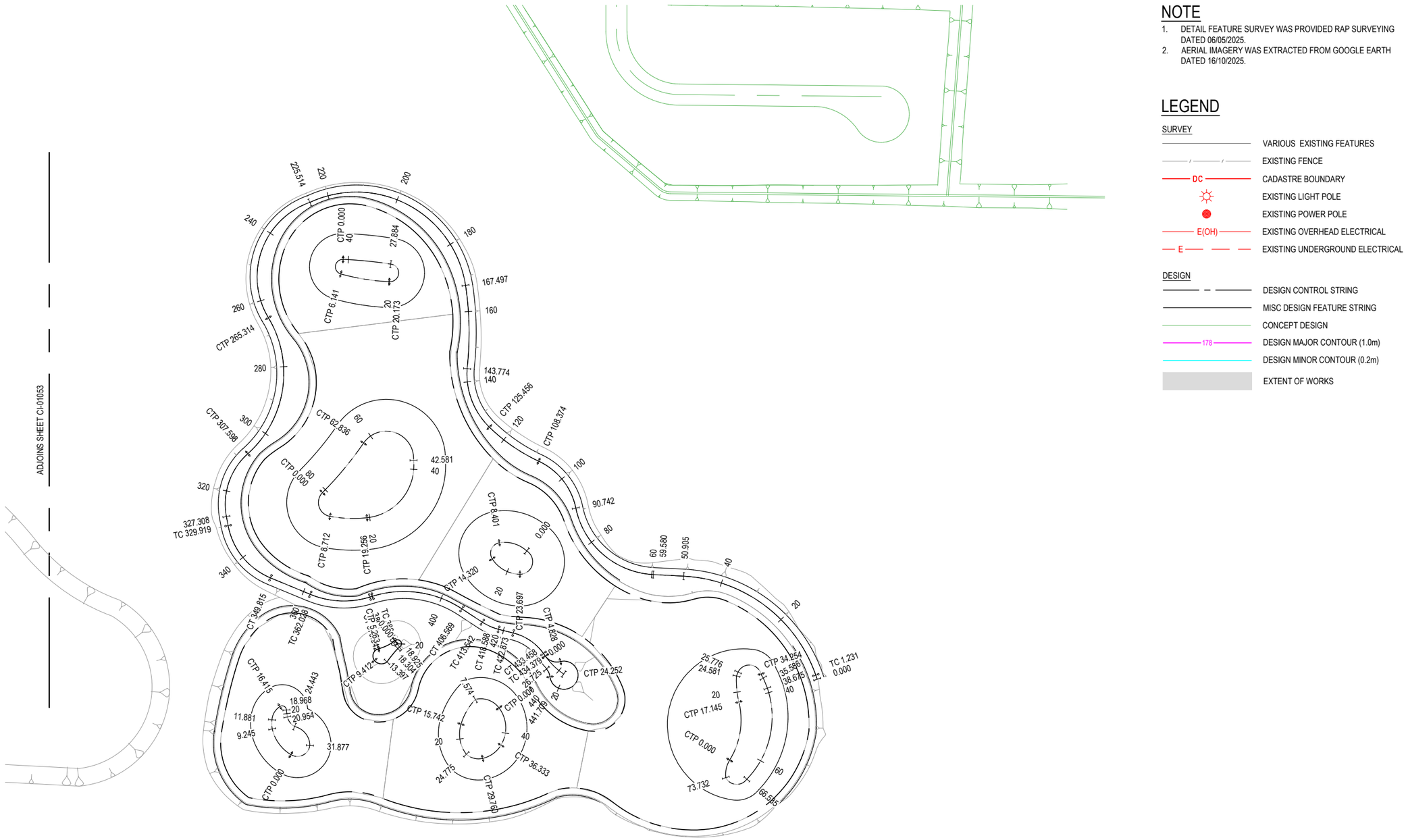
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
OVERALL SITE PLAN
BULK CIVIL WORKS

Size A3
Drawing No 12677807-GHD-00-00-DRG-CI-01021
Rev P01

Plot Date: 27 July 2026 - 4:57 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01021.dwg



NOTE

1. DETAIL FEATURE SURVEY WAS PROVIDED RAP SURVEYING DATED 06/05/2025.
2. AERIAL IMAGERY WAS EXTRACTED FROM GOOGLE EARTH DATED 16/10/2025.

LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- DC — CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- E(OH) — EXISTING OVERHEAD ELECTRICAL
- E — EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- CONCEPT DESIGN
- 178 — DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- EXTENT OF WORKS

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

N

0 10 20 30m
SCALE 1:1000 AT ORIGINAL SIZE

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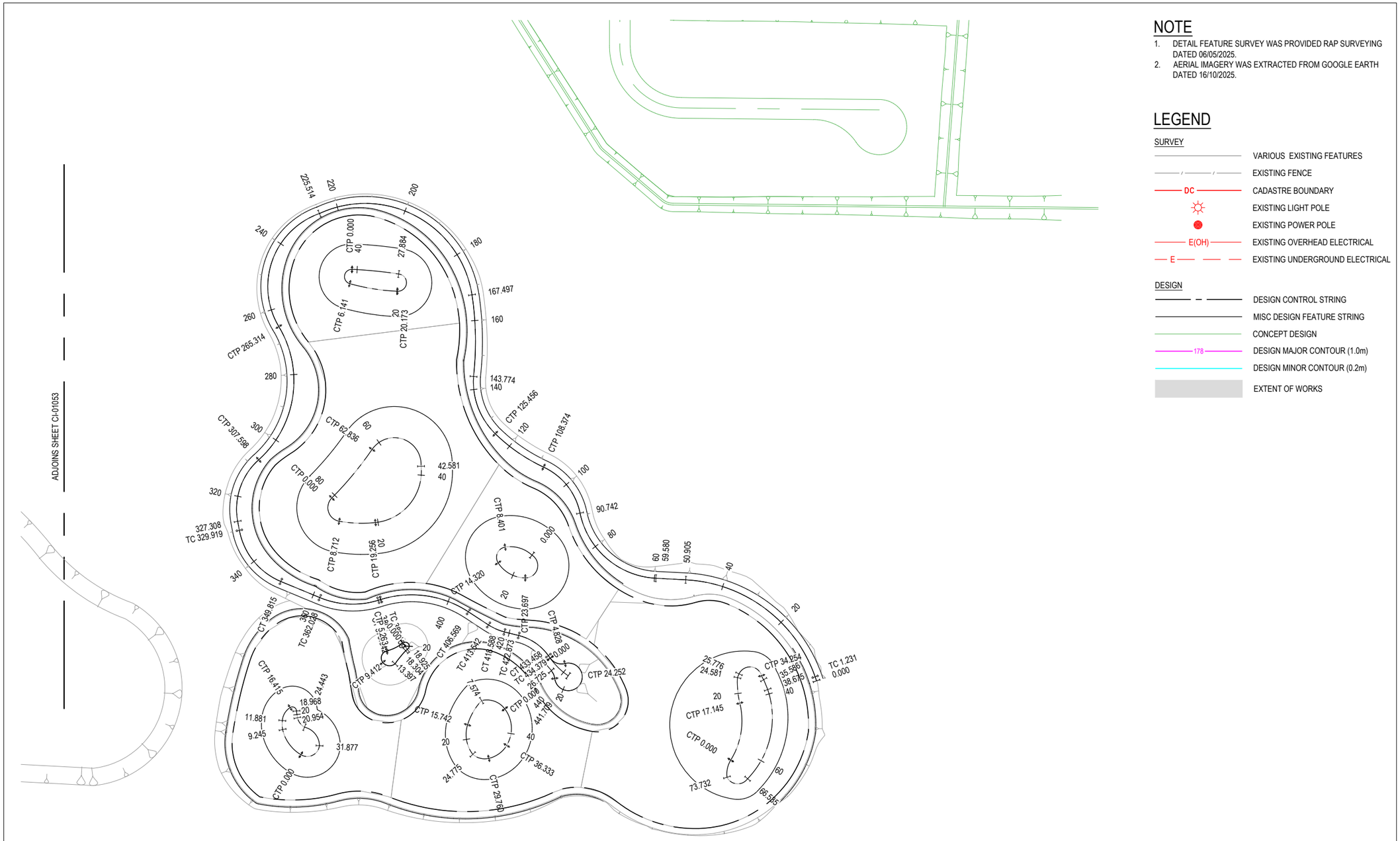
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS LAYOUT PLAN
SHEET 1 OF 2

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01052
Rev P01

Plot Date: 27 July 2026 - 4:57 PM Plotted by: Nathan Vanderdonk File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01050.dwg



NOTE

1. DETAIL FEATURE SURVEY WAS PROVIDED RAP SURVEYING DATED 06/05/2025.
2. AERIAL IMAGERY WAS EXTRACTED FROM GOOGLE EARTH DATED 16/10/2025.

LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- DC — CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- E(OH) — EXISTING OVERHEAD ELECTRICAL
- E — EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- CONCEPT DESIGN
- 178 — DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- EXTENT OF WORKS

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

N

0 10 20 30m
SCALE 1:1000 AT ORIGINAL SIZE

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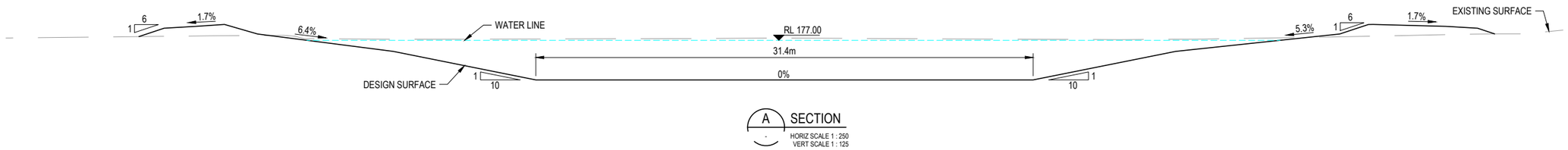
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Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

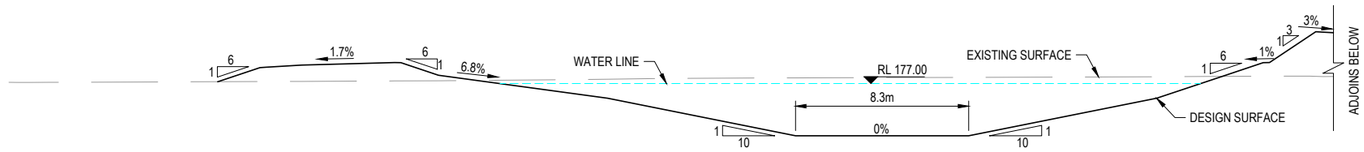
Drawing Title EARLY WORKS LAYOUT PLAN
SHEET 1 OF 2

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01052
Rev P01

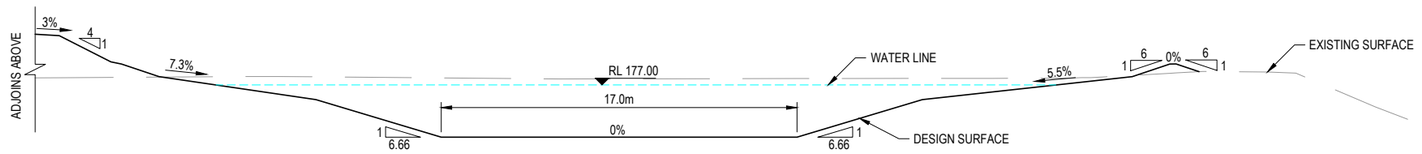
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A SECTION
HORIZ SCALE 1 : 250
VERT SCALE 1 : 125



B SECTION
HORIZ SCALE 1 : 250
VERT SCALE 1 : 125



B SECTION (CONTINUED)
HORIZ SCALE 1 : 250
VERT SCALE 1 : 125

P01	DRAFT - DETAILED DESIGN		27.07.26
Rev	Description	Checked Approved	Date
Author	N.VANDERDONK Drafting Check		
Designer	W.DONALDSON Design Check		

VERTICAL SCALE 1:125 AT ORIGINAL SIZE
HORIZONTAL SCALE 1:250 AT ORIGINAL SIZE
0 1.25 2.5 3.75m
0 2.5 5 7.5m

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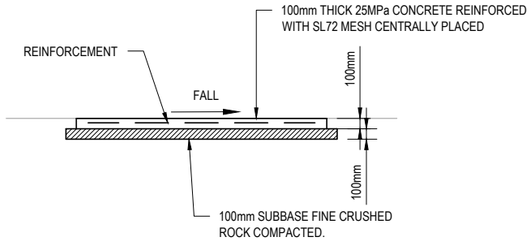
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

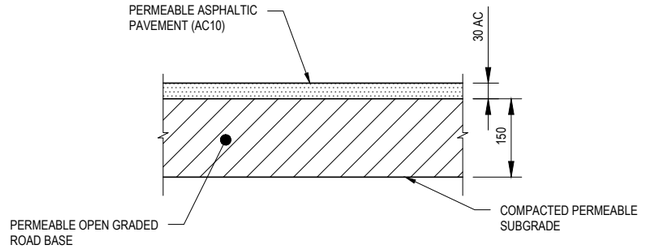
Drawing Title EARLY WORKS
TYPICAL SECTIONS AND DETAILS
SHEET 1 OF 3

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01101
Rev P01

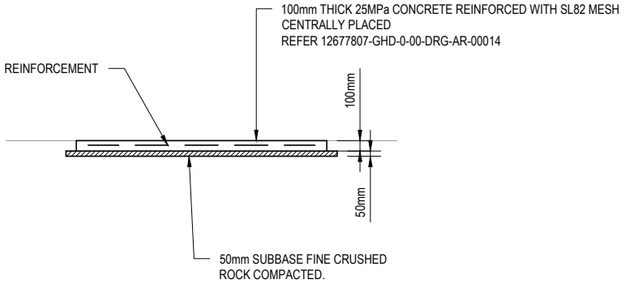
Plot Date: 27 July 2026 - 4:58 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01100.dwg



CONCRETE FOOTPATH
SCALE 1:50m



SERVICES HARDSTAND PROFILE
SCALE 1:10m



CAMPSITE PARKING HARDSTAND
SCALE 1:50m

*NOTE HARDSTAND PAVEMENT IS DESIGNED FOR LIGHT DUTY TRAFFIC LOADING (OPERATION OF VEHICLES NOT EXCEEDING 10 TONNES

NOTE

1. UNSEALED AND SEALED ACCESS ROAD PAVEMENT DESIGNS TO BE DEVELOPED AS PER COONAMBLE DEVELOPMENT DESIGN SPECIFICATIONS.

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

0 0.5 1.0 1.5m
SCALE 1:50 AT ORIGINAL SIZE

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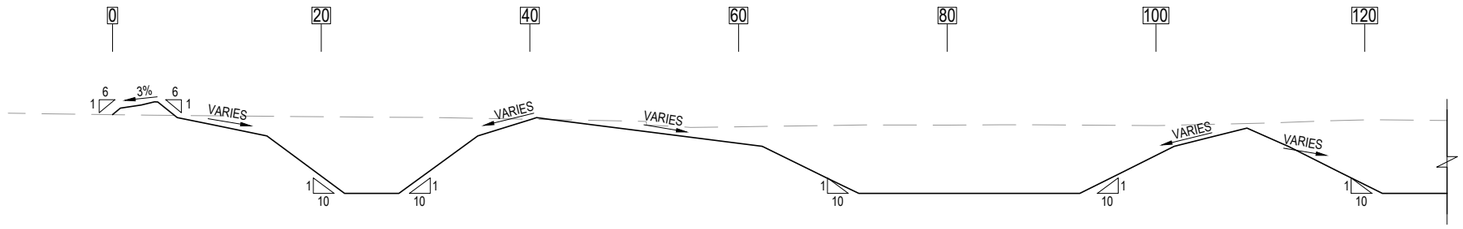
Project No. 12677807

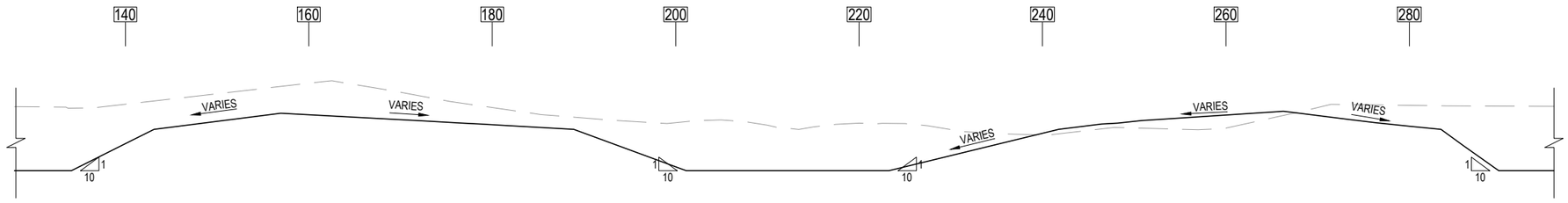
Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

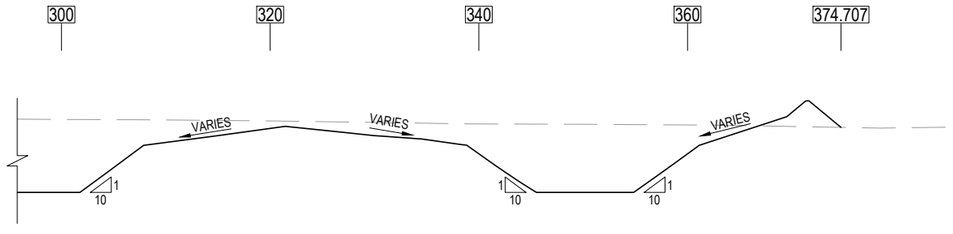
Drawing Title EARLY WORKS
TYPICAL DETAILS

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01121
Rev P01

Plot Date: 27 July 2026 - 4:58 PM Plotted by: Nathan Vanderdonk File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01120.dwg







P01 DRAFT - DETAILED DESIGN

Rev	Description	Checked	Approved	Date

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

VERTICAL SCALE 1:100 AT ORIGINAL SIZE
HORIZONTAL SCALE 1:500 AT ORIGINAL SIZE
0 1 2 3m
0 5 10 15m

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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
TYPICAL LONGITUDINAL SECTION

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01151
Rev P01

Plot Date: 27 July 2026 - 4:58 PM Plotted by: Nathan Vanderdonk
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NOTE

1. DETAIL FEATURE SURVEY WAS PROVIDED RAP SURVEYING DATED 06/05/2025.
2. AERIAL IMAGERY WAS EXTRACTED FROM GOOGLE EARTH DATED 16/10/2025.

LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- DC — CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- E(OH) — EXISTING OVERHEAD ELECTRICAL
- E — EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- CONCEPT DESIGN
- 178 — DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- EXTENT OF WORKS

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

N

0 10 20 30m
SCALE 1:1000 AT ORIGINAL SIZE

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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
SETOUT PLAN
SHEET 1 OF 2

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01202
Rev P01

Plot Date: 27 July 2026 - 4:59 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01200.dwg



NOTE

1. DETAIL FEATURE SURVEY WAS PROVIDED RAP SURVEYING DATED 06/05/2025.
2. AERIAL IMAGERY WAS EXTRACTED FROM GOOGLE EARTH DATED 16/10/2025.

LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- DC — CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- E(OH) — EXISTING OVERHEAD ELECTRICAL
- E — EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- CONCEPT DESIGN
- 178 — DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- EXTENT OF WORKS

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

N

0 10 20 30m
SCALE 1:1000 AT ORIGINAL SIZE

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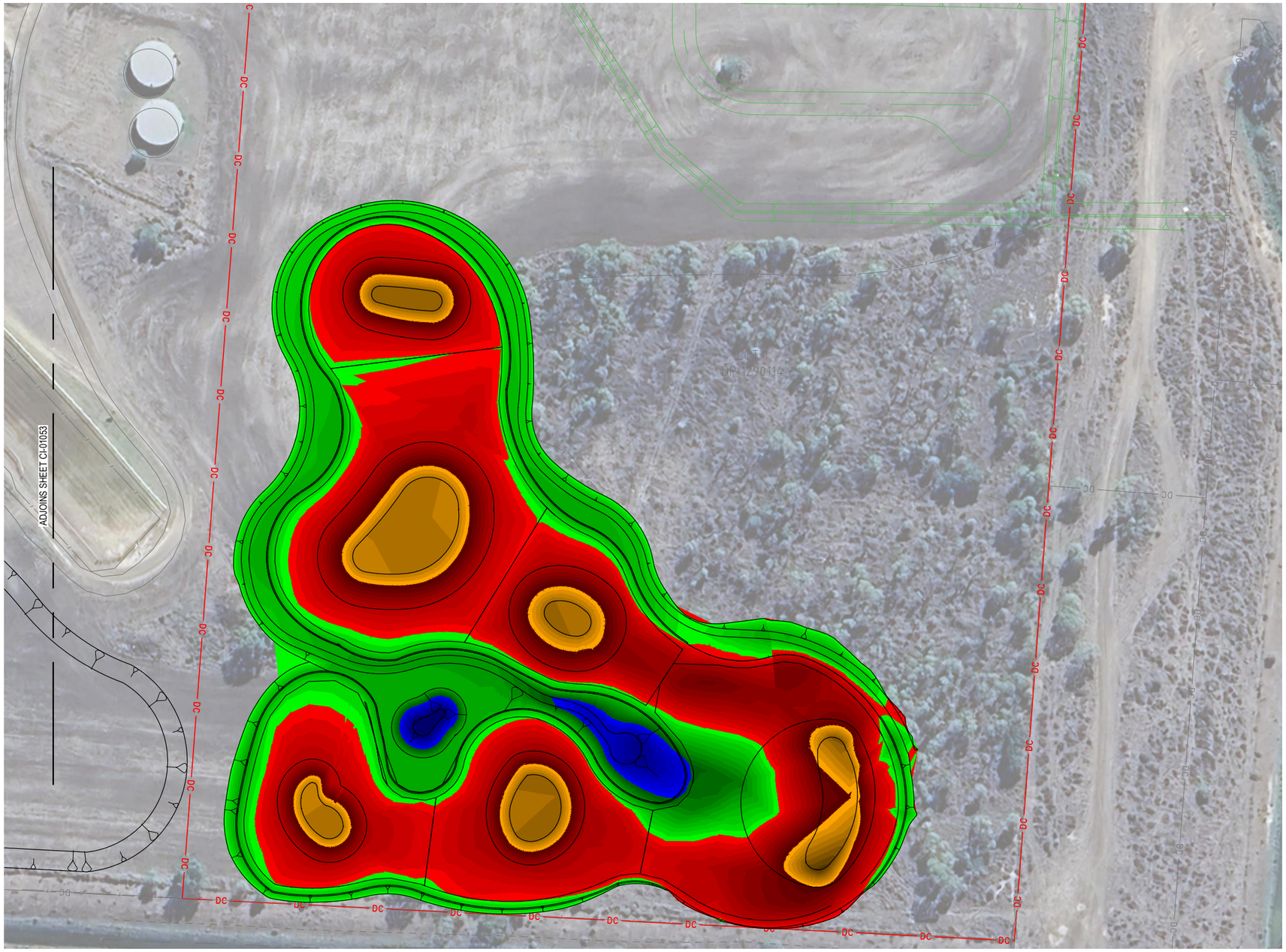
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS SETOUT PLAN
SHEET 2 OF 2

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01203
Rev P01

Plot Date: 27 July 2026 - 4:59 PM Plotted by: Nathan Vanderdonk File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01200.dwg



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LEGEND

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DESIGN

- MISC DESIGN FEATURE STRING
- CONCEPT DESIGN

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
EARTHWORKS CUT/FILL PLAN

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-01622
Rev P01

Plot Date: 27 July 2026 - 5:00 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-01620.dwg

GENERAL NOTES

1. ALL WORK IS TO BE IN ACCORDANCE WITH THE APPROVED EROSION AND SEDIMENT CONTROL DRAWINGS AND FULLY IN ACCORDANCE WITH NSW LANDCOM PUBLICATION "MANAGING STORMWATER; SOILS AND CONSTRUCTION; 4th EDITION 2004" OR "BLUEBOOK"
2. THE PERSON RESPONSIBLE FOR ALL FACETS OF THE EROSION AND SEDIMENT CONTROL ON THIS PROJECT SHALL BE THE PROJECT MANAGER OR THE CONTRACTOR. THIS RESPONSIBLE PERSON SHALL BE IDENTIFIED TO THE COONAMBLE SHIRE COUNCIL SUPERVISING OFFICER AT THE SITE PRESTART MEETING BY NAME AND WITH CONTACT INFORMATION FOR 24/7 CONTACT. THEIR RESPONSIBILITIES SHALL INCLUDE:
   a. THE IMPLEMENTATION OF THE EROSION AND SEDIMENT CONTROL PLAN.
   b. INFORMING ALL CONTRACTORS AND THEIR SUB-CONTRACTORS OF THEIR OBLIGATIONS UNDER EROSION AND SEDIMENT CONTROL PLAN.
   c. PROVIDE APPROPRIATE ENVIRONMENTAL INDUCTION TO ALL STAFF.
   d. PROVIDE APPROPRIATE ENVIRONMENTAL TRAINING TO ALL STAFF.
3. CONTROL MEASURES SHOULD BE IN PLACE PRIOR TO EACH SITE DISTURBANCE.
4. SITE DISTURBANCE TO BE STAGED WHERE POSSIBLE
5. ALL WORK IS TO BE INSPECTED AND MAINTAINED WHERE NECESSARY, ON A WEEKLY BASIS AND AFTER EACH RUN-OFF EVENT.
6. FAILURE TO IMPLEMENT ANY PART OF THE EROSION AND SEDIMENT CONTROL PLAN OR CONTROL REQUIREMENTS (INCLUDING THOSE REQUIRED BY THE BLUEBOOK) WILL CONSTITUTE A HOLD POINT. (THIS WOULD ALSO CONSTITUTE A BREACH OF THE PROTECTION OF THE ENVIRONMENT OPERATIONS ACT).
7. THE SEQUENCE OF CONSTRUCTION MAY BE AS FOLLOWS
   a. IDENTIFY LOCATION OF ALL YOUR NEW EROSION AND SEDIMENT CONTROL MEASURES.
   b. INSTALLATION OF BARRIERS, BUNDS AND/OR OTHER CONTROLS.
   c. INSTALLATION OF ALL REMAINING EROSION AND SEDIMENT CONTROLS.
   d. CLEARING AND REGRADING OF SITE FOR CONSTRUCTION.
8. DRAWINGS ARE ISSUED AS AN EXAMPLE ONLY. ALL WORKS MUST BE CARRIED OUT IN ACCORDANCE WITH THE REQUIREMENTS OF THE 'BLUE BOOK', SOILS AND CONSTRUCTION LANDCOM 2004 VOLUME 1 AND DEPARTMENT OF ENVIRONMENT & CLIMATE CHANGE NSW (DECC) VOLUME 2D AND OTHER ENVIRONMENTAL PRACTICES.
9. REFER TO THE 2008 'BLUE BOOK' TYPICAL DETAILS SD 4-1 TO SD 6-15.
10. LOCATION OF TOPSOIL STOCKPILES MUST BE DETERMINED BY YOU AND STABILISED IN ACCORDANCE WITH THE 2008 'BLUE BOOK' TYPICAL DETAILS SD 4-1 AND SD 6-8.
11. DETAILS ON THESE PRELIMINARY EROSION AND SEDIMENT CONTROL PLANS (ESCP'S) ARE SCHEMATIC ONLY. ADDITIONAL CONTROLS AND CHANGES TO THIS PLAN WILL BE NECESSARY DURING THE PROCESS OF IMPLEMENTATION OF THE ESCP. IN CONJUNCTION WITH THE CONSTRUCTION STAGING PLANS AND SPECIFIC ON SITE CONSTRUCTION METHODOLOGY, YOU MUST PREPARE PROGRESSIVE ESCP. THESE ESCP IDENTIFY POSSIBLE EROSION AND SEDIMENT CONTROLS NEEDED ON SITE, BUT ARE NOT CONSTRUCTION DRAWINGS AND ARE ISSUED FOR INFORMATION ONLY. ALTERNATIVE APPROVED PRIMARY EROSION SEDIMENT CONTROLS CAN BE USED TO SUIT THE METHOD AND SEQUENCE OF CONSTRUCTION.
12. ALL DISTURBED AND RE-GRADED AREAS MUST BE REHABILITATED WITHIN THE TIME PERIODS IN ACCORDANCE WITH THE REQUIREMENTS OF THE BLUE BOOK.
13. NEW OR EXISTING INFRASTRUCTURE USED TO CONVEY SITE RUNOFF DURING CONSTRUCTION MUST BE FLUSHED CLEAN OF SEDIMENT AT COMPLETION OF THE PROJECT.
14. FIELD INSPECTIONS MUST BE UNDERTAKEN FOR ALL OPEN TRENCHES ON SITE TO ENSURE THAT ADEQUATE PROTECTION AGAINST EROSION IS PROVIDED AND THAT SAFETY MEASURES ARE ALSO PROVIDED IN PLACE AT THE END OF EACH DAY.
15. LOCATION OF ALL SERVICES MUST BE CONFIRMED BY YOU PRIOR TO COMMENCING WORK AND MANAGE THE COORDINATION OF TEMPORARY DRAINAGE AND OTHER EROSION AND SEDIMENT CONTROLS WITH THE EXISTING AND NEW UTILITIES.
16. ANY WORKS OUTSIDE OF THE CONSTRUCTION AREAS SHOWN ON THESE PLANS MUST IMPLEMENT LOCAL EROSION AND SEDIMENT CONTROLS TO ENSURE ADEQUATE PROTECTION.
17. THE PROVISION OF ALL EROSION AND SEDIMENT CONTROL MEASURES REQUIRED MUST BE IN ACCORDANCE WITH VOLUME 2A 'INSTALLATION OF SERVICES" OF THE BLUE BOOK.
18. TEMPORARY DIVERSION DRAINS MUST BE CONSTRUCTED TO AVOID TREES AND FENCES AND SHOULD BE WITHIN THE DEVELOPMENT BOUNDARY.
19. USE WOVEN POLYPROPYLENE AND COTTON/GEOTEXTILE THREAD WITH A FLOW RATE OF 15 L/s/m^2 TO AUSTRALIAN STANDARD AS 3706.9 AS THE FABRIC WHEN INSTALLING SEDIMENT FENCES.
20. ALL BARRIER FENCES (PARAWEBBING) MUST BE INSTALLED BY YOU TO AVOID SOIL DISTURBANCE OUTSIDE THE APPROVED ENVIRONMENTAL BOUNDARY.
21. EARTH WINDROWS MUST BE PROVIDED AT EDGE OF FILL EMBANKMENTS TO CONTROL WATER FLOW DOWN FILL BATTERS. STABILISED BATTER CHUTES MUST BE PROVIDED WHERE REQUIRED TO CONVEY RUNOFF TO SEDIMENT RETENTION STRUCTURES. REFER RMS TECHNICAL GUIDELINE 'TEMPORARY STORMWATER DRAINAGE FOR ROAD CONSTRUCTION' FOR DETAILS AND GUIDANCE.
22. INSTALLATION OF CULVERTS MUST BE UNDERTAKEN / STAGED TO ENSURE THE SEPARATION OF OFF-SITE RUNOFF FROM AND THROUGH THE WORK AREA. ONSITE RUNOFF FROM CULVERT CONSTRUCTION WORKS MUST BE TREATED AND DISCHARGED IN ACCORDANCE WITH TfNSW SPECIFICATION G36, G38 AND THE 'BLUE BOOK'. FOR STAGING CONSIDERATIONS OF CULVERT CONSTRUCTION REFER TRfNSW TECHNICAL GUIDELINE 'TEMPORARY STORMWATER DRAINAGE FOR ROAD CONSTRUCTION' FOR DETAILS AND GUIDANCE.
23. TOPSOIL TO BE STRIPPED USING WATER CUT TO AN AVERAGE DEPTH OF 100mm AND REPLACED TO MINIMISR EROSION18. BATTER SLOPES TO BE REVEGETATED WITH TOPSOIL AND SEED TO PROMOTE VEGETATION GROWTH AND MINIMISE BATTER EROSION19. CONTRACTOR TO USE WATER CUT ON ALL DISTURBED AREAS TO SUPPRESS DUST DURING CONSTRUCTION20. THE RESPONSIBLE PERSON SHALL, AT THE COMPLETION OF CONSTRUCTION, HAND OVER ALL SEDIMENT AND EROSION CONTROL SYSTEMS TO THE OWNERS OF THE RESPECTIVE LOTS UPON WHICH THE SYSTEMS ARE INSTALLED.
24. FENCED AREAS TO BE SIGN POSTED AS "NO ACCESS AREA" WITH THE AIM TO CONSERVE NATIVE VEGETATION
25. STOCKPILE LOCATIONS SHALL BE LOCATED:
   a. CLEAR OF EXISTING OR PROPOSED DRAINAGE LINES
   b. CLEAR OF AREAS LIKELY TO BE DISTRIBUTED DURING CONSTRUCTION
   c. CLEAR OF THE DRIP ZONE OF TREES
   d. PREFERABLY ON REASONABLY FLAT AREAS
26. STOCKPILES MUST BE PROTECTED FROM EROSION AND SEDIMENT LOSS BY:
   a. THE INSTALLMENT OF DIVERSION WORKS
   b. THE USE OF SILT FENCES, HAYBALES ETC OR OTHER APPROVED CONTROLS ON THE DOWNSTREAM SIDE
   c. COMPACTION
   d. REVEGETATION IF LEFT EXPOSED FOR LONGER THAN 30 DAYS
27. ACCESS TO THE CONSTRUCTION SITE SHALL BE LIMITED TO A MAXIMUM OF 2 LOCATIONS. LOCATIONS TO BE AT LEAST 15m LONG WITH A MINIMUM WIDTH OF 6m FOR A 2 WAY ENTRANCE.
28. SHAKEDOWN AREAS OR ACCESS STABILISATION SHALL COMPRISE A BED OF AGGREGATE ON FILTER CLOTH OR A METAL BAR CATTLE GRID LOCATED AT ANY POINT WHERE TRAFFIC ENTERS OR LEAVES THE CONSTRUCTION SITE.
29. CATTLE GRIDS MUST NOT BE PLACED WHERE THE VEHICLE IS SLOWING TO ENTER A ROADWAY. CATTLE GRIDS SHALL BE A MINIMUM OF 7 METRES.

ACID SULFATE SOILS

1. THE SITE IS CLASSIFIED AS LOW RISK ON THE CSRIO ATLAS FO AUSTRALIAN ACID SULFATE SOILS.

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

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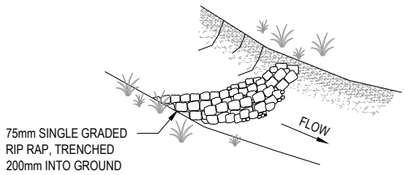
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
EROSION AND SEDIMENT CONTROL
GENERAL NOTES

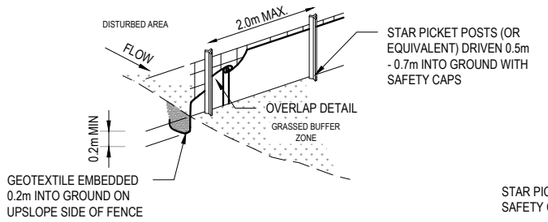
Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-02001
Rev P01

Plot Date: 27 July 2026 - 5:00 PM Plotted by: Nathan Vanderdonk File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-02000.dwg



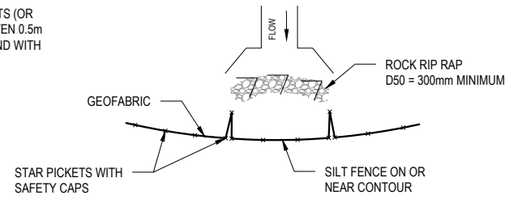
CHECK DAM (SD5-4) - PERSPECTIVE

NTS



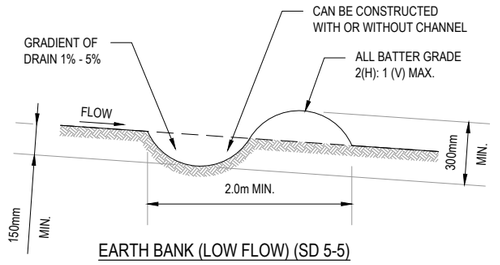
GEOFABRIC SILT FENCE (SD 6-8) - PERSPECTIVE

NTS



STABILISED CHECK DAM AND SEDIMENT FENCING

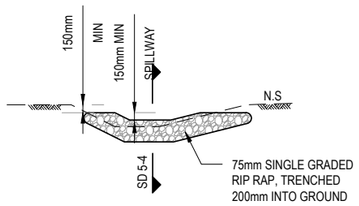
NTS



EARTH BANK (LOW FLOW) (SD 5-5)

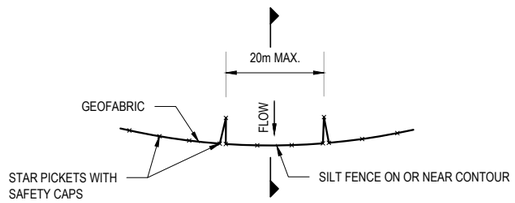
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NOTE:
ONLY TO BE USED AS TEMPORARY BANK
WHERE MAXIMUM UPSLOPE LENGTH IS 80m



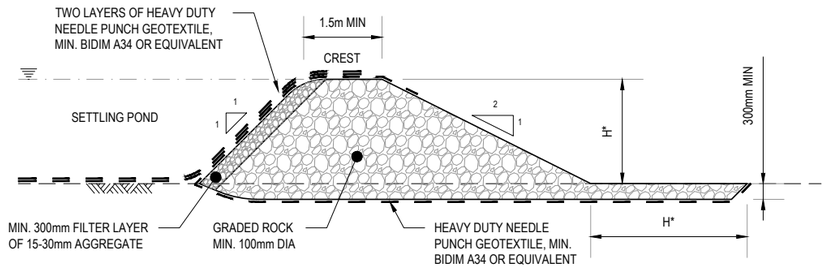
CHECK DAM (SD5-4) - ELEVATION

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GEOFABRIC SILT FENCE (SD 6-8) - PLAN

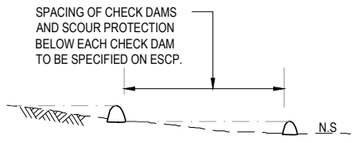
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SEDIMENT TRAP - ROCK FILTER DAM WITH GEOTEXTILE FILTER

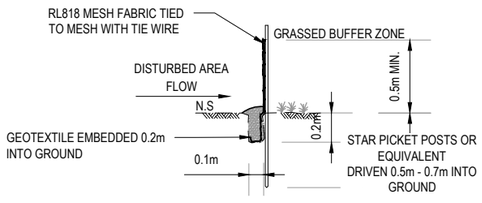
NTS

NOTE:
1. H* IS DEPENDANT ON REQUIRED SURFACE AREA TO SETTLE SUSPENDED SEDIMENT AND SPACE AVAILABILITY ONSITE.
2. WHERE MINIMUM SURFACE AREA IS NOT ACHIEVED, PLACE GREATER FOCUS ON FILTER MEDIUM AT UPSTREAM FACE OF DAM.



CHECK DAM (SD5-4) - SECTION

NTS



GEOFABRIC SILT FENCE (SD 6-8) - SECTION

NTS

P01 DRAFT - DETAILED DESIGN 27.07.26

Rev	Description	Checked	Approved	Date

Author N.VANDERDONK Drafting Check
Designer W.DONALDSON Design Check

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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL

Project ARTESIAN BORE BATHS AND FACILITIES

Status DRAFT

Drawing Title EARLY WORKS
EROSION AND SEDIMENT CONTROL
TYPICAL DETAILS

Size A3

Drawing No. 12677807-GHD-00-00-DRG-CI-02002

Rev P01

Plot Date: 27 July 2026 - 5:00 PM Plotted by: Nathan Vanderdonk

File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-02000.dwg



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- CONCEPT DESIGN
- 178 — DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- SEDIMENT FENCE
- ON-SITE WATER FLOW DIRECTION
- OFF-SITE WATER FLOW DIRECTION
- DISTURBED AREA
- NO ACCESS AREA

Rev	Description	Checked	Approved	Date
P01	DRAFT - DETAILED DESIGN			27.07.26

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Project ARTESIAN BORE BATHS AND FACILITIES
Status DRAFT

Drawing Title EARLY WORKS
EROSION AND SEDIMENT CONTROL PLAN
SHEET 1 OF 2

Size A3
Drawing No. 12677807-GHD-00-00-DRG-CI-02012
Rev P01

Plot Date: 27 July 2026 - 5:00 PM Plotted by: Nathan Vanderdonk
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-00-DRG-CI-02010.dwg

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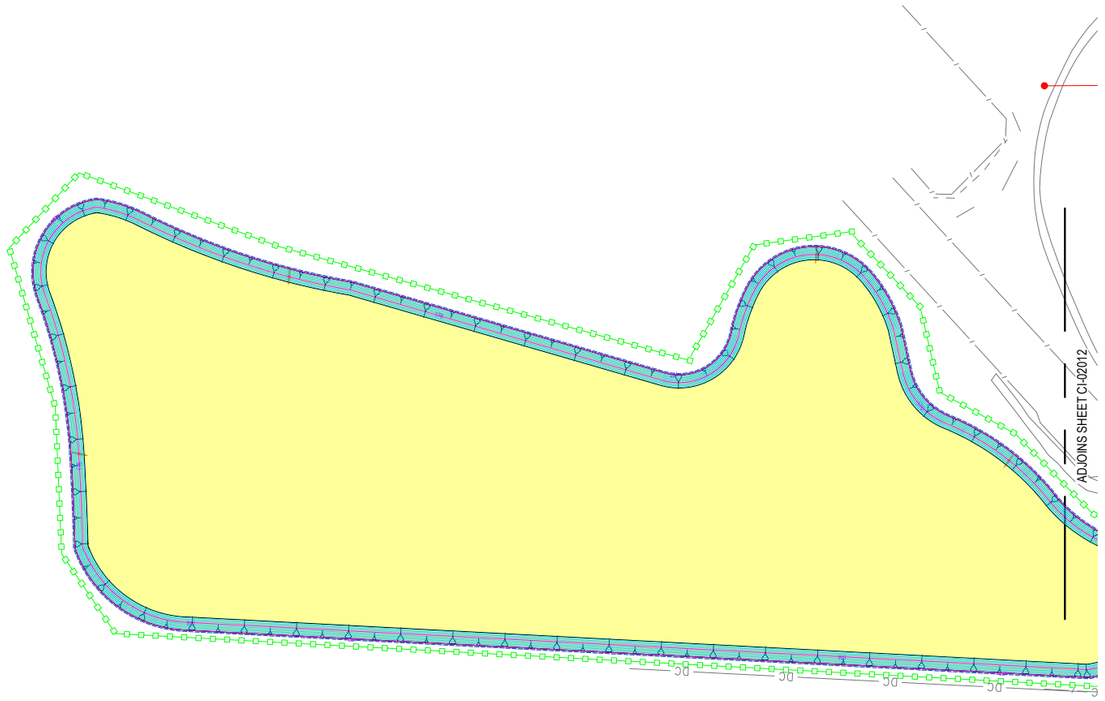
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Rev	Description	Checked	Approved	Date
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Author: Drafting Check:
Designer: W.DONALDSON Design Check:

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0 20 40 60m
SCALE 1:2000 AT ORIGINAL SIZE

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Client: COONAMBLE SHIRE COUNCIL

Project: ARTESIAN BORE BATHS AND FACILITIES

Status: DRAFT

Drawing Title: EARLY WORKS
EROSION AND SEDIMENT CONTROL PLAN
SHEET 2 OF 2

Size: A3

Drawing No. 12677807-GHD-00-00-DRG-CI-02013 Rev P01

Plot Date: 27 July 2026 - 5:00 PM Plotted by: Nathan Vanderdonk

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COONAMBLE SHIRE COUNCIL
ARTESIAN BORE BATHS AND FACILITIES
SITE CIVIL WORKS
12677807



LOCALITY PLAN

DRAWING LIST

DRAWING No.	DRAWING TITLE
12677807-GHD-00-01-DRG-CI-01001	COVER SHEET - LOCALITY PLAN AND DRAWING LIST
12677807-GHD-00-01-DRG-CI-01021	OVERALL SITE PLAN - ARTESIAN BORE BATHS AND FACILITIES
12677807-GHD-00-01-DRG-CI-01051	LAYOUT PLAN STAGE 1 - SHEET 1 OF 3
12677807-GHD-00-01-DRG-CI-01052	LAYOUT PLAN STAGE 1 - SHEET 2 OF 3
12677807-GHD-00-01-DRG-CI-01053	LAYOUT PLAN STAGE 1 - SHEET 3 OF 3
12677807-GHD-00-01-DRG-CI-01055	LAYOUT PLAN STAGE 2 - SHEET 1 OF 3
12677807-GHD-00-01-DRG-CI-01056	LAYOUT PLAN STAGE 2 - SHEET 2 OF 3
12677807-GHD-00-01-DRG-CI-01057	LAYOUT PLAN STAGE 2 - SHEET 3 OF 3
12677807-GHD-00-01-DRG-CI-01101	TYPICAL SECTIONS - SHEET 1 OF 3
12677807-GHD-00-01-DRG-CI-01102	TYPICAL SECTIONS - SHEET 2 OF 3
12677807-GHD-00-01-DRG-CI-01103	TYPICAL SECTIONS - SHEET 3 OF 3
12677807-GHD-00-01-DRG-CI-01121	TYPICAL DETAILS
12677807-GHD-00-01-DRG-CI-01151	LONGITUDINAL SECTION - TABLE DRAIN - SHEET 1 OF 4
12677807-GHD-00-01-DRG-CI-01152	LONGITUDINAL SECTION - TABLE DRAIN - SHEET 2 OF 4
12677807-GHD-00-01-DRG-CI-01153	LONGITUDINAL SECTION - TABLE DRAIN - SHEET 3 OF 4
12677807-GHD-00-01-DRG-CI-01154	LONGITUDINAL SECTION - TABLE DRAIN - SHEET 4 OF 4

Rev	Description	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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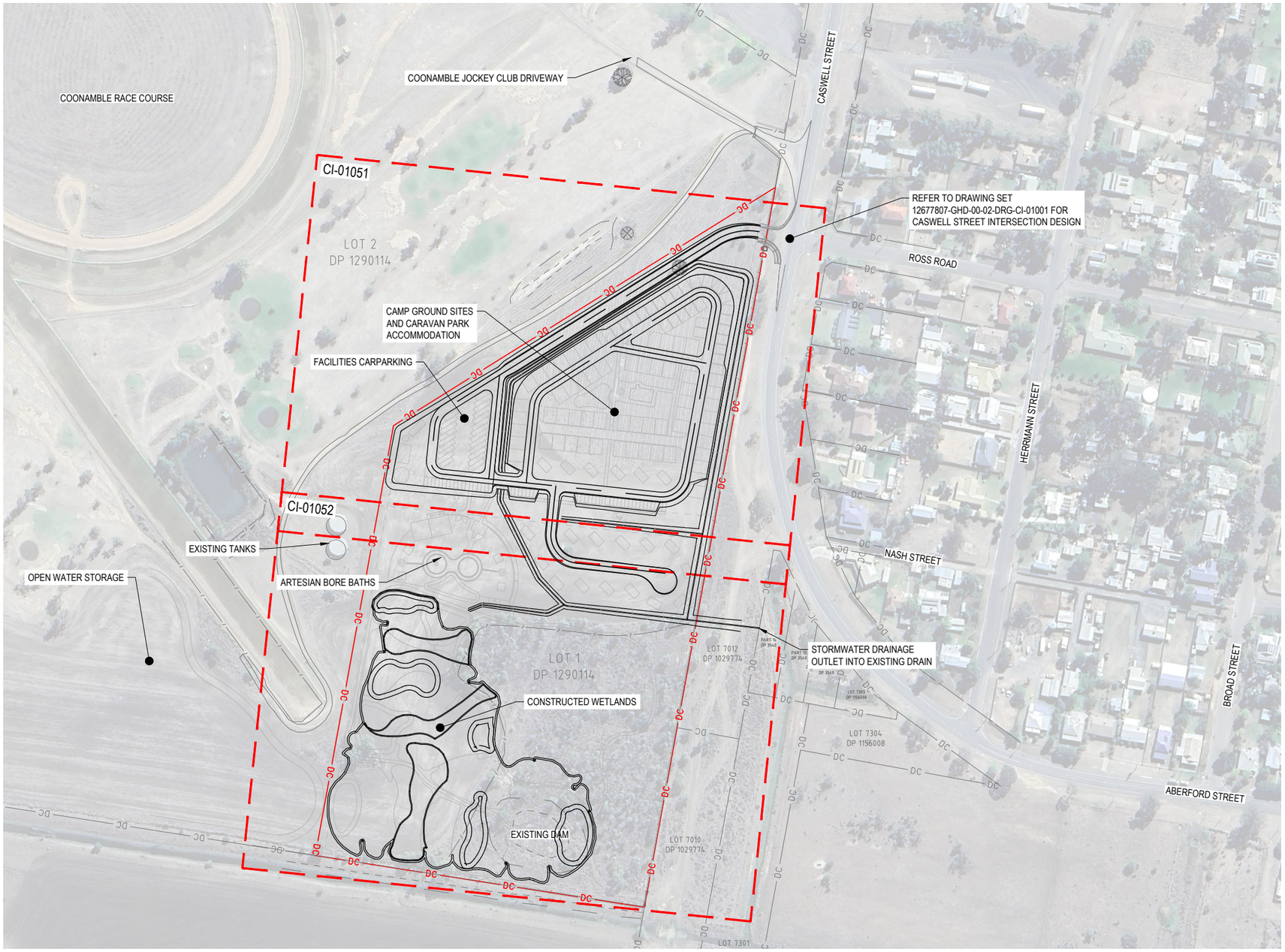
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title ONSITE CIVIL WORKS COVERSHEET, LOCALITY PLAN AND DRAWING LIST

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01001
Rev P01

Plot Date: 6 February 2026 - 3:02 PM Plotted by: Joshua Maytom
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-01-DRG-CI-01001.dwg



NOTE

1. DETAILED SURVEY PROVIDED BY RAP SURVEYING DATED 06/05/2025
2. AERIAL IMAGERY SOURCED FROM GOOGLE EARTH. (DATED EXTRACTED 16/10/2025.)

LEGEND

- DESIGN FEATURE STRING
- ONSITE ARCHITECTURAL DESIGN
- INTERSECTION CIVIL DESIGN
- EXISTING SURVEY FEATURE
- EXISTING FENCING
- EXISTING GATE
- DIGITAL CADASTRAL BOUNDARY
- PROPERTY BOUNDARY
- EXISTING TREE
- EXISTING TOP OF BANK
- EXISTING BOTTOM OF BANK

Rev	Description	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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0 25 50 75m
SCALE 1:2500 AT ORIGINAL SIZE

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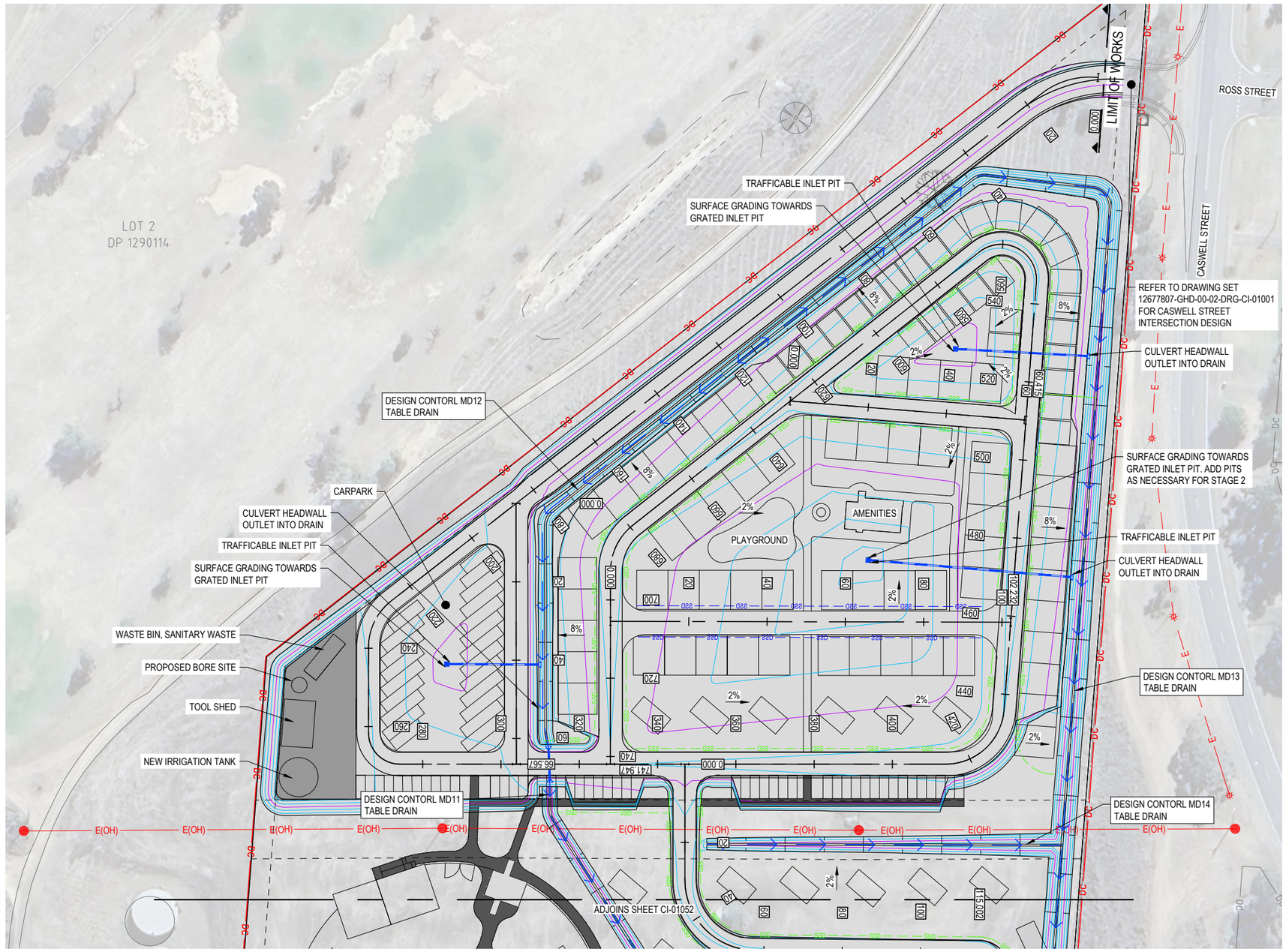
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
OVERALL SITE PLAN
ARTESIAN BORE BATHS
AND FACILITIES

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01021
Rev P01

Plot Date: 6 February 2026 - 2:45 PM Plotted by: Joshua Maytom
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LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- EXISTING OVERHEAD ELECTRICAL
- EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- ONSITE ARCHITECTURAL DESIGN
- INTERSECTION CIVIL DESIGN
- DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- DRAINAGE FLOW PATH
- DESIGN CULVERT
- SUBSOIL DRAINAGE
- EXTENT OF WORKS
- SEALED PAVEMENT
- CONCRETE FOOTPATH

Rev	Description	Author	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP		12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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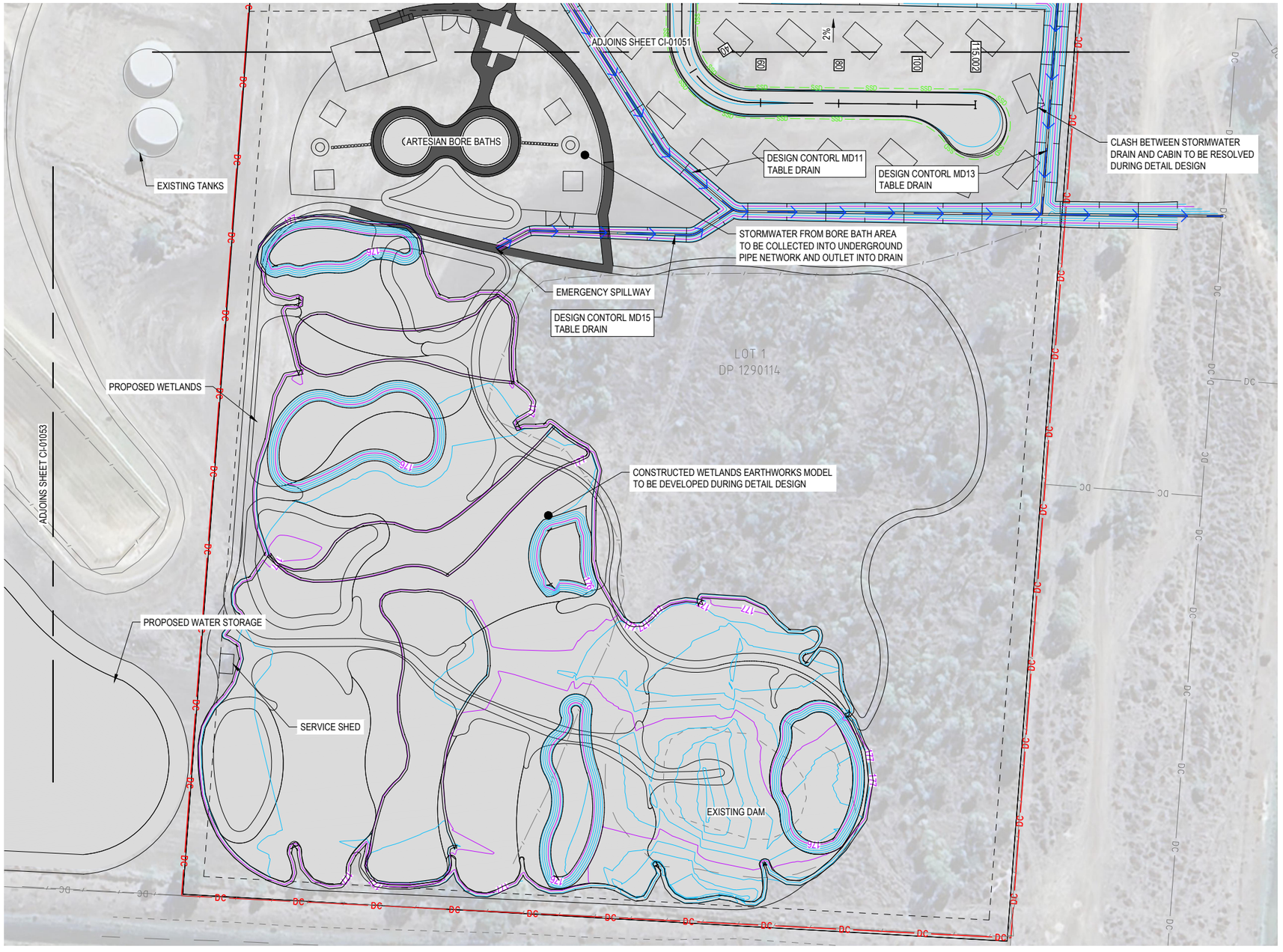
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES LAYOUT PLAN STAGE 1 SHEET 1 OF 3

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01051
Rev P01

Plot Date: 6 February 2026 - 2:45 PM Plotted by: Joshua Maytom
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-01-DRG-CI-01050.dwg



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LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- EXISTING OVERHEAD ELECTRICAL
- EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- ONSITE ARCHITECTURAL DESIGN
- INTERSECTION CIVIL DESIGN
- DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- DRAINAGE FLOW PATH
- DESIGN CULVERT
- SUBSOIL DRAINAGE
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Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES LAYOUT PLAN STAGE 1 SHEET 2 OF 3

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01051
Rev P01

Plot Date: 6 February 2026 - 2:45 PM Plotted by: Joshua Maytom
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LEGEND

SURVEY

- VARIOUS EXISTING FEATURES
- EXISTING FENCE
- CADASTRE BOUNDARY
- EXISTING LIGHT POLE
- EXISTING POWER POLE
- E(OH) EXISTING OVERHEAD ELECTRICAL
- E EXISTING UNDERGROUND ELECTRICAL

DESIGN

- DESIGN CONTROL STRING
- MISC DESIGN FEATURE STRING
- ONSITE ARCHITECTURAL DESIGN
- INTERSECTION CIVIL DESIGN
- 178 DESIGN MAJOR CONTOUR (1.0m)
- DESIGN MINOR CONTOUR (0.2m)
- DRAINAGE FLOW PATH
- DESIGN CULVERT
- SSD SUBSOIL DRAINAGE
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Rev	Description		Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA		TP	12.12.25

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Designer B.DREW Design Check

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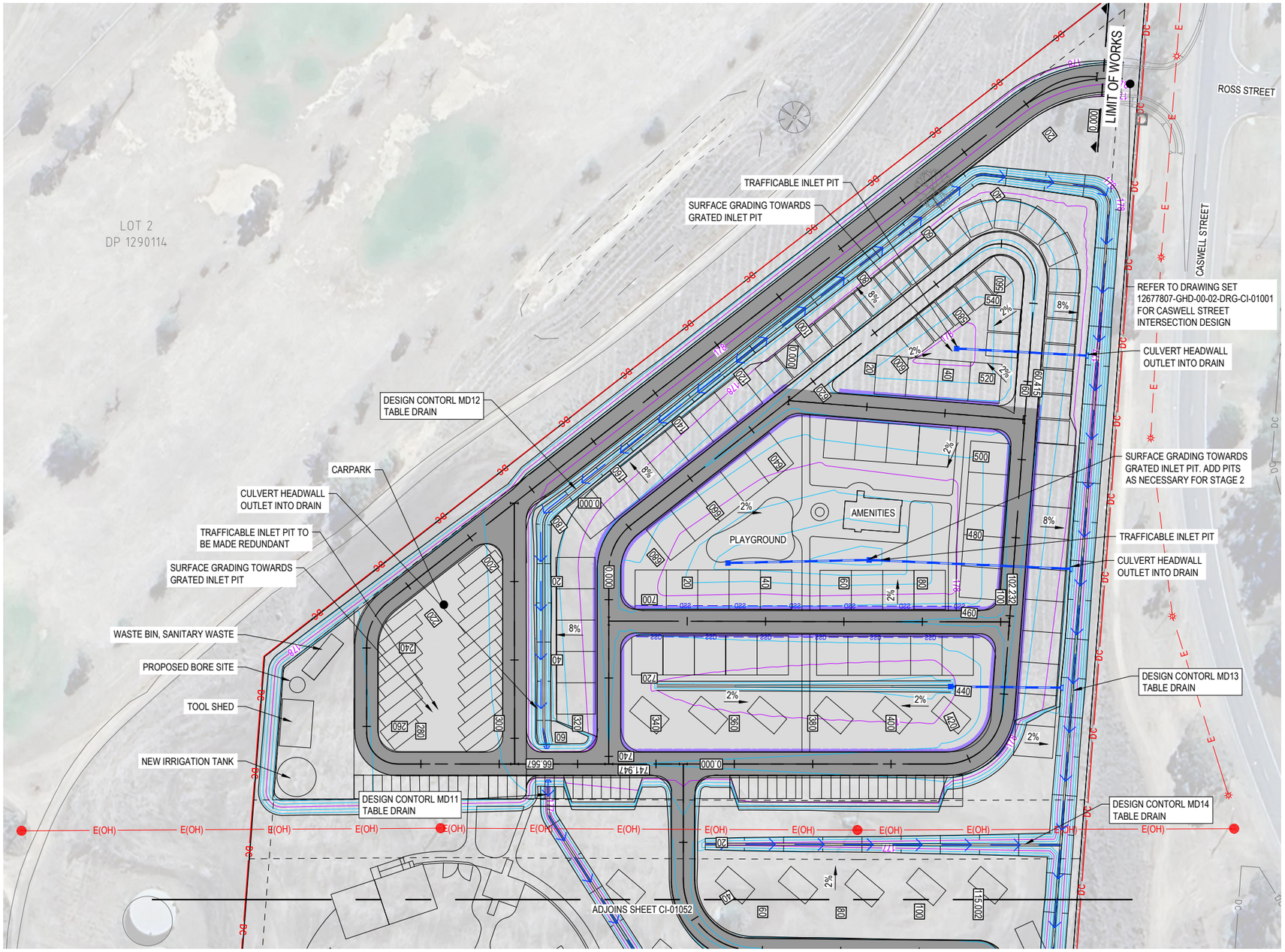
Drawing Title CARAVAN PARK AND FACILITIES
LAYOUT PLAN
STAGE 1
SHEET 3 OF 3

Size A3

Drawing No. 12677807-GHD-00-01-DRG-CI-01051 Rev P01

Plot Date: 6 February 2026 - 2:45 PM Plotted by: Joshua Maytom

File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-01-DRG-CI-01050.dwg



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- CONCRETE EDGE STRIP

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P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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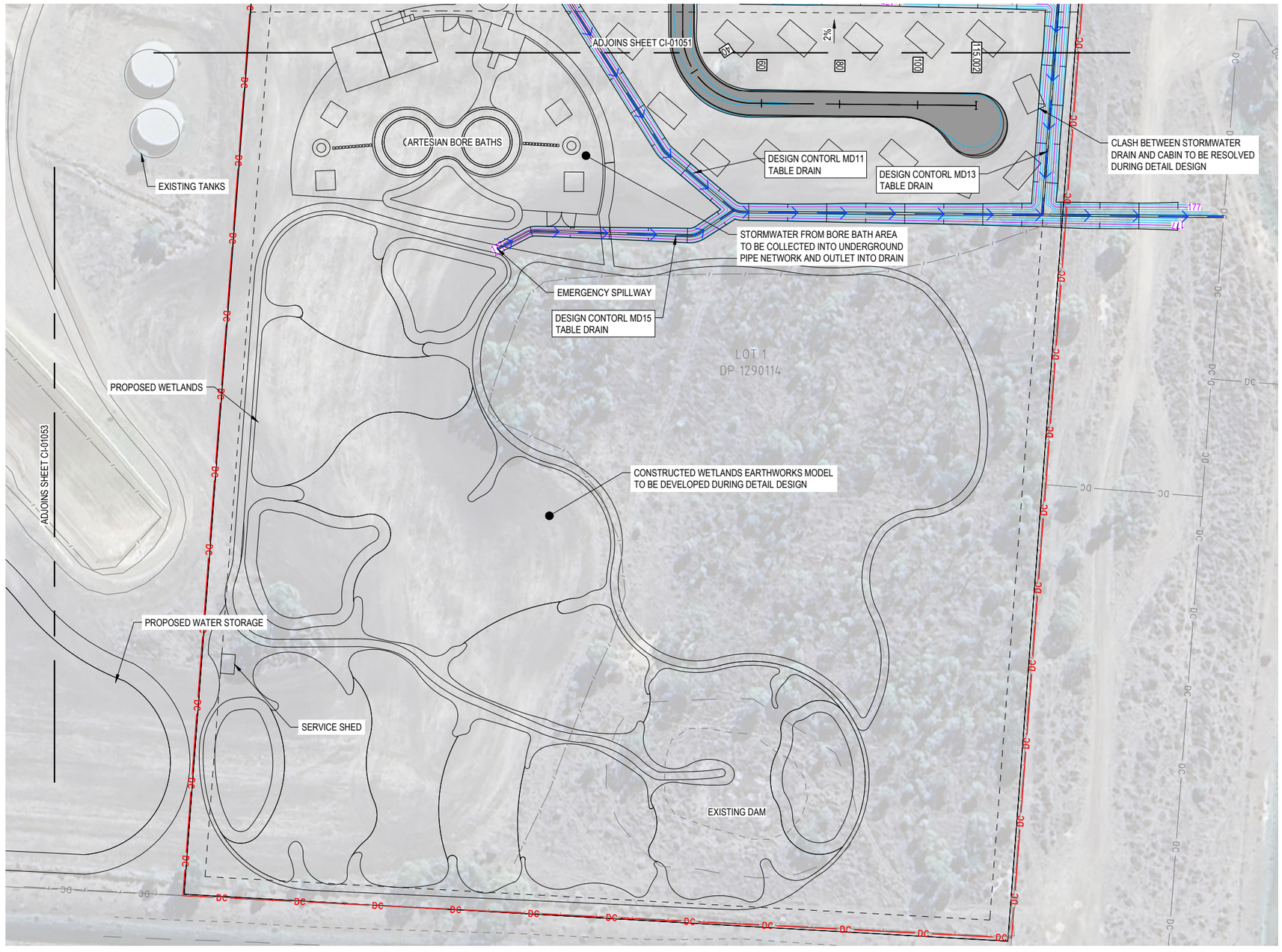
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
LAYOUT PLAN
STAGE 1
SHEET 1 OF 2

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01051
Rev P01

Plot Date: 6 February 2026 - 2:53 PM Plotted by: Joshua Maytom
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LEGEND

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Rev	Description	Checked	Approved	Date
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Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES LAYOUT PLAN STAGE 1 SHEET 1 OF 2

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01051
Rev P01

Plot Date: 6 February 2026 - 2:53 PM Plotted by: Joshua Maytom
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LEGEND

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Project ARTESIAN BORE BATHS AND FACILITIES

Status PRELIMINARY

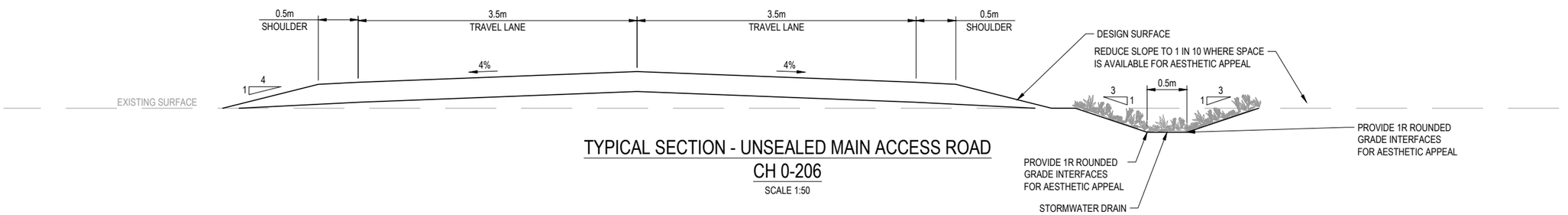
Drawing Title CARAVAN PARK AND FACILITIES
LAYOUT PLAN
STAGE 1
SHEET 1 OF 2

Size A3

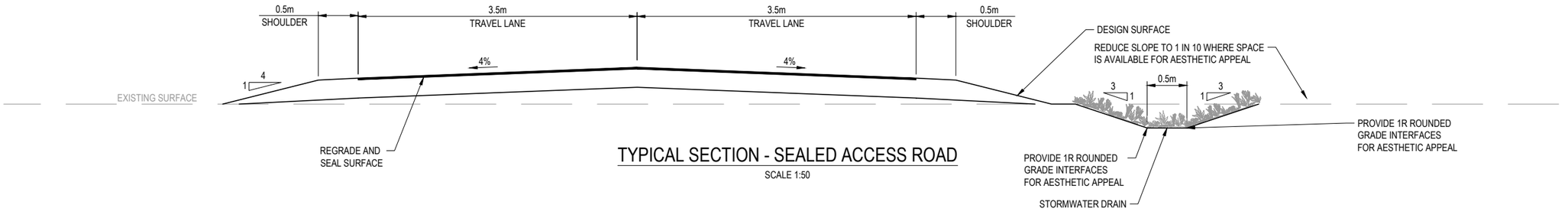
Drawing No. 12677807-GHD-00-01-DRG-CI-01051 Rev P01

Plot Date: 6 February 2026 - 2:53 PM Plotted by: Joshua Maytom

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TYPICAL SECTION - UNSEALED MAIN ACCESS ROAD
CH 0-206
SCALE 1:50



TYPICAL SECTION - SEALED ACCESS ROAD
SCALE 1:50

Rev	Description	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

0 0.5 1.0 1.5m
SCALE 1:50 AT ORIGINAL SIZE

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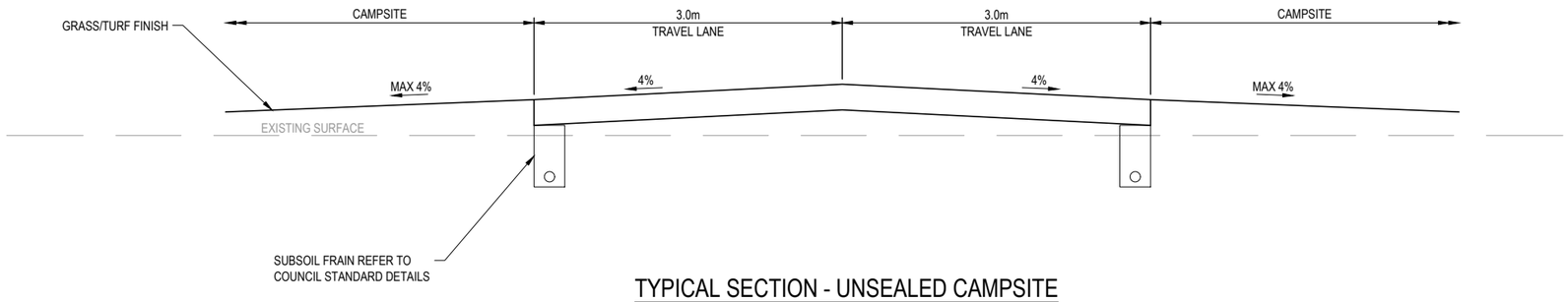
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
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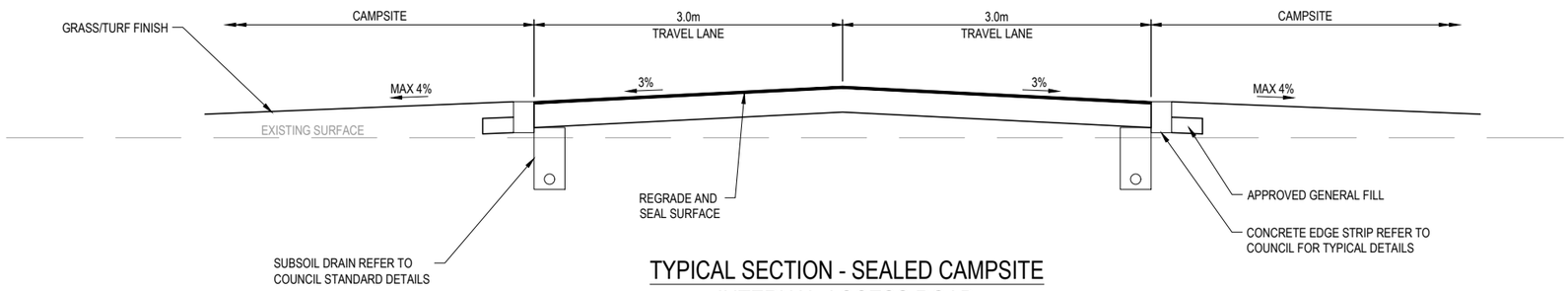
Drawing Title CARAVAN PARK AND FACILITIES
TYPICAL SECTIONS AND DETAILS
SHEET 1 OF 3

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01101
Rev P01

Plot Date: 6 February 2026 - 2:46 PM Plotted by: Joshua Maytom
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TYPICAL SECTION - UNSEALED CAMPSITE
INTERNAL ACCESS ROAD
SCALE 1:50



TYPICAL SECTION - SEALED CAMPSITE
INTERNAL ACCESS ROAD
SCALE 1:50

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Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

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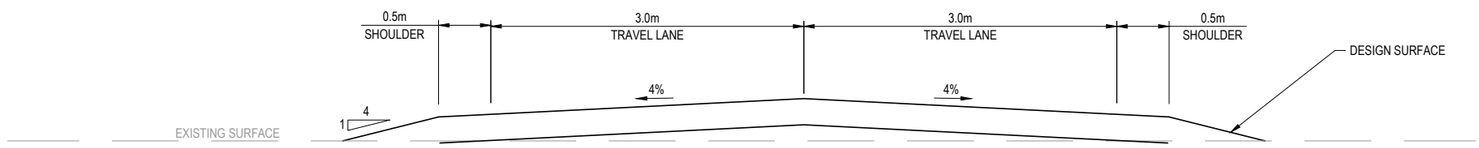
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
TYPICAL SECTIONS AND DETAILS
SHEET 2 OF 3

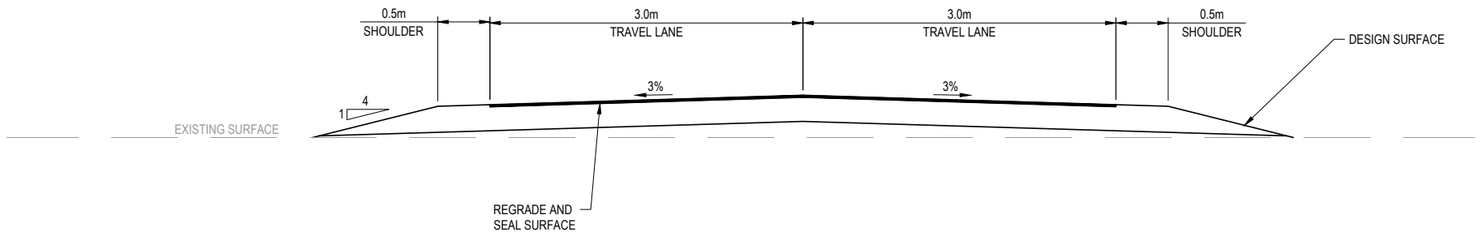
Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01101
Rev P01

Plot Date: 6 February 2026 - 2:59 PM Plotted by: Joshua Maytom
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TYPICAL SECTION - UNSEALED ACCESS ROAD

SCALE 1:50



TYPICAL SECTION - SEALED ACCESS ROAD

SCALE 1:50

Rev	Description	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check

Designer B.DREW Design Check

0 0.5 1.0 1.5m

SCALE 1:50 AT ORIGINAL SIZE

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Project No. 12677807

Client COONAMBLE SHIRE COUNCIL

Project ARTESIAN BORE BATHS AND FACILITIES

Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
TYPICAL SECTIONS AND DETAILS

SHEET 3 OF 3

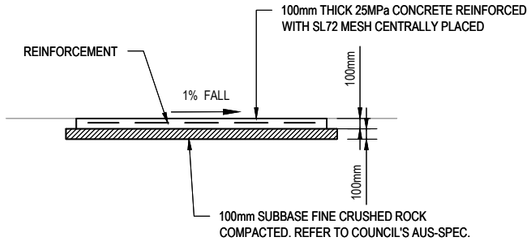
Size A3

Drawing No. 12677807-GHD-00-01-DRG-CI-01101

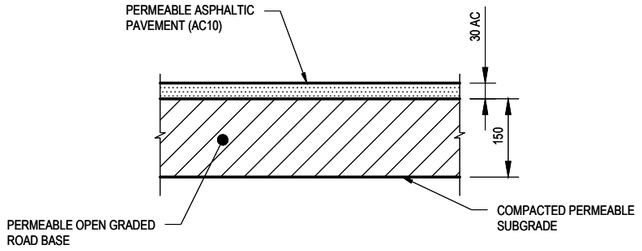
Rev P01

Plot Date: 6 February 2026 - 2:46 PM Plotted by: Joshua Maytom

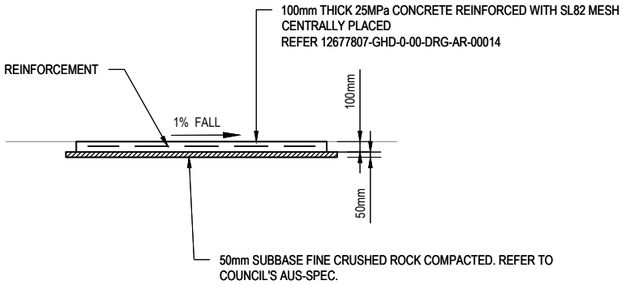
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SHARED PATHWAY
SCALE 1:50m



SERVICES HARDSTAND PROFILE
SCALE 1:10m



CAMPSITE PARKING HARDSTAND
SCALE 1:50m

*NOTE HARDSTAND PAVEMENT IS DESIGNED FOR LIGHT DUTY TRAFFIC LOADING (OPERATION OF VEHICLES NOT EXCEEDING 10 TONNES

Rev	Description	Checked	Approved	Date
P01				

Author	J.MAYTOM	Drafting Check	
Designer	B.DREW	Design Check	

0 0.5 1.0 1.5m
SCALE 1:50 AT ORIGINAL SIZE

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Client COONAMBLE SHIRE COUNCIL

Project ARTESIAN BORE BATHS AND FACILITIES

Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES TYPICAL DETAILS

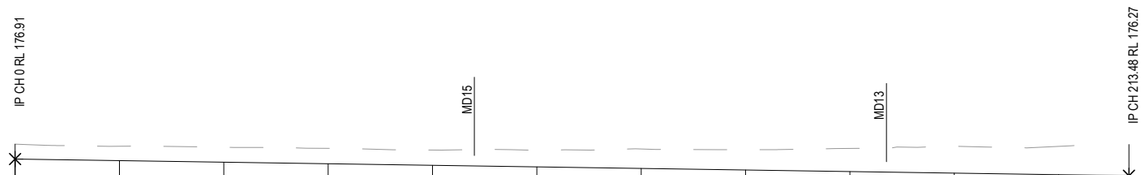
Size A3

Drawing No. 12677807-GHD-00-01-DRG-CI-01121

Rev P01

Plot Date: 6 February 2026 - 3:02 PM Plotted by: Joshua Maytom

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DATUM RL. 172.00

VERTICAL ALIGNMENT	L=213.48m G=-0.3%											
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LEVEL DIFFERENCE CUT - / FILL +	-0.57	-0.55	-0.57	-0.59	-0.59	-0.64	-0.75	-0.78	-0.89	-1.03	-1.09	
DESIGN SURFACE LEVEL	176.906	176.846	176.786	176.726	176.666	176.606	176.546	176.486	176.426	176.366	176.306	176.266
EXISTING SURFACE LEVEL	177.48	177.40	177.36	177.32	177.25	177.24	177.29	177.27	177.31	177.40	177.39	
CHAINAGE	0.000	20.000	40.000	60.000	80.000	100.000	120.000	140.000	160.000	180.000	200.000	213.484

LONGITUDINAL SECTION - MD11

HORIZONTAL SCALE 1:1000
VERTICAL SCALE 1:200

Rev	Description	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

VERTICAL SCALE 1:200 AT ORIGINAL SIZE
HORIZONTAL SCALE 1:1000 AT ORIGINAL SIZE
0 2 4 6m
0 10 20 30m

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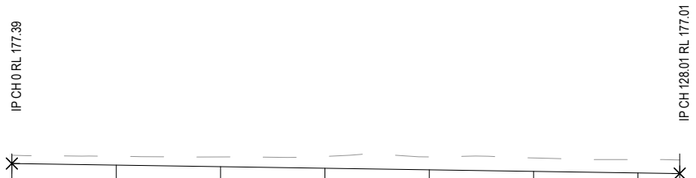
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
LONGITUDINAL SECTIONS
TABLE DRAIN
SHEET 1 OF 4

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01151
Rev P01

Plot Date: 6 February 2026 - 2:46 PM Plotted by: Joshua Maytom
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DATUM RL. 173.00

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LEVEL DIFFERENCE CUT - / FILL +	-0.32	-0.34	-0.37	-0.45	-0.50	-0.51	-0.52	-0.52
DESIGN SURFACE LEVEL	177.390	177.330	177.270	177.210	177.150	177.090	177.030	177.006
EXISTING SURFACE LEVEL	177.71	177.67	177.64	177.66	177.65	177.60	177.55	177.53
CHAINAGE	0.000	20.000	40.000	60.000	80.000	100.000	120.000	128.007

LONGITUDINAL SECTION - MD12

HORIZONTAL SCALE 1:1000
VERTICAL SCALE 1:200

Rev	Description	Author	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP		12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

VERTICAL SCALE 1:200 AT ORIGINAL SIZE
HORIZONTAL SCALE 1:1000 AT ORIGINAL SIZE
0 2 4 6m
0 10 20 30m

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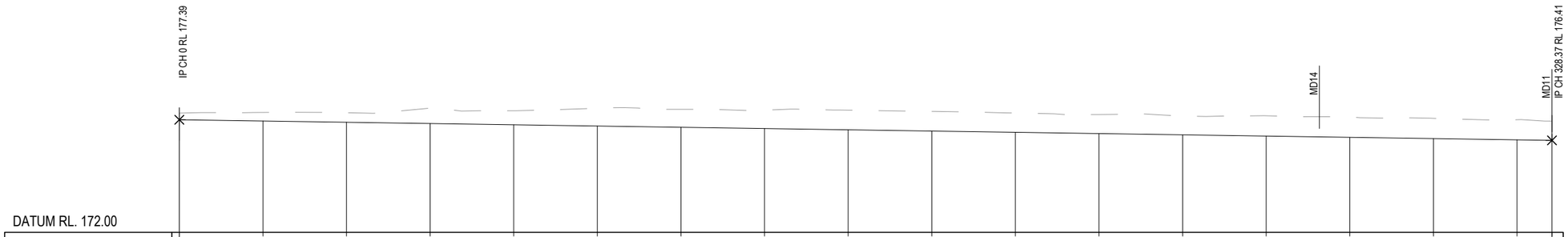
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
LONGITUDINAL SECTIONS
TABLE DRAIN
SHEET 1 OF 4

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01151
Rev P01

Plot Date: 6 February 2026 - 2:46 PM Plotted by: Joshua Maytom
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-01-DRG-CI-01150.dwg



DATUM RL. 172.00

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LEVEL DIFFERENCE CUT - / FILL +	-0.32	-0.41	-0.46	-0.74	-0.67	-0.85	-0.86	-0.88	-0.94	-0.94	-0.92	-0.91	-0.90	-0.97	-0.97	-0.97	-0.96	-0.92
DESIGN SURFACE LEVEL	177.390	177.330	177.270	177.210	177.150	177.090	177.030	176.970	176.910	176.850	176.790	176.730	176.670	176.610	176.550	176.490	176.430	176.405
EXISTING SURFACE LEVEL	177.71	177.74	177.73	177.95	177.82	177.94	177.89	177.85	177.85	177.79	177.71	177.64	177.57	177.58	177.52	177.46	177.39	177.33
CHAINAGE	0.000	20.000	40.000	60.000	80.000	100.000	120.000	140.000	160.000	180.000	200.000	220.000	240.000	260.000	280.000	300.000	320.000	328.365

LONGITUDINAL SECTION - MD13

HORIZONTAL SCALE 1:1000
VERTICAL SCALE 1:200

Rev	Description		Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA		TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

VERTICAL SCALE 1:200 AT ORIGINAL SIZE
HORIZONTAL SCALE 1:1000 AT ORIGINAL SIZE
0 2 4 6m
0 10 20 30m

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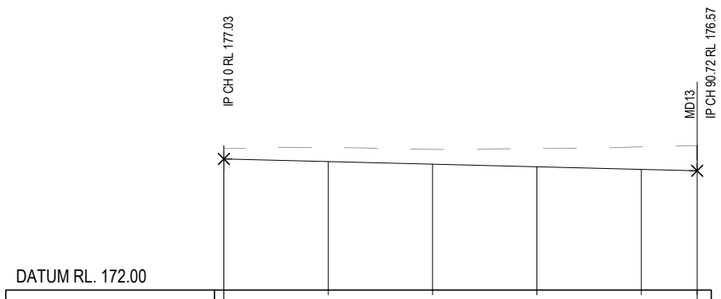
Project No. 12677807

Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
LONGITUDINAL SECTIONS
TABLE DRAIN
SHEET 1 OF 4

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01151
Rev P01

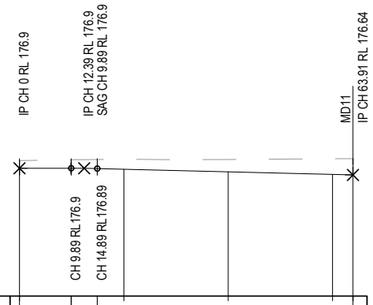
Plot Date: 6 February 2026 - 2:46 PM Plotted by: Joshua Maytom
File Name: c:\12d\SW\data\P-00-12D-001\22-12677807 - Artesian Bore Baths and Facilities_4036\CADD\AutoCAD\DRG\12677807-GHD-00-01-DRG-CI-01150.dwg



DATUM RL. 172.00						
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DESIGN SURFACE LEVEL	177.026	176.926	176.826	176.726	176.626	176.572
EXISTING SURFACE LEVEL	177.43	177.46	177.39	177.42	177.49	177.54
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LONGITUDINAL SECTION - MD14

HORIZONTAL SCALE 1:1000
VERTICAL SCALE 1:200



DATUM RL. 172.00						
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EXISTING SURFACE LEVEL	177.19	177.24	177.23	177.26	177.27	
CHAINAGE	0.000	20.000	40.000	60.000	63.907	

LONGITUDINAL SECTION - MD15

HORIZONTAL SCALE 1:1000
VERTICAL SCALE 1:200

Rev	Description	Checked	Approved	Date
P01	CONCEPT DESIGN SUBMISSION	MA	TP	12.12.25

Author N.VANDERDONK Drafting Check
Designer B.DREW Design Check

VERTICAL SCALE 1:200 AT ORIGINAL SIZE
HORIZONTAL SCALE 1:1000 AT ORIGINAL SIZE
0 2 4 6m
0 10 20 30m

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Client COONAMBLE SHIRE COUNCIL
Project ARTESIAN BORE BATHS AND FACILITIES
Status PRELIMINARY

Drawing Title CARAVAN PARK AND FACILITIES
LONGITUDINAL SECTIONS
TABLE DRAIN
SHEET 1 OF 4

Size A3
Drawing No. 12677807-GHD-00-01-DRG-CI-01151
Rev P01

Plot Date: 6 February 2026 - 2:46 PM Plotted by: Joshua Maytom
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10.9 MORRIS PIPER SERVICE PROPOSAL

Author: General Manager

Authoriser: General Manager

Annexures:
1. M&P Report June 2026 ⇩
2. M&P Activity Summary ⇩
3. M&P Works undertaken ⇩

RECOMMENDATION

That Council:

1. **Receive and note the Morris Piper Service Proposal report.**
2. **Accept the Morris Piper service proposal for a seven-day monthly retainer for a period of 12 months, commencing from the date of engagement, at a total cost of $117,600 excluding GST.**
3. **Authorise the General Manager to finalise and execute the service agreement and associated documentation.**
4. **Note that the engagement will provide grant writing, funding strategy, contract management, reporting, acquittal and project delivery support across Council's priority projects.**

EXECUTIVE SUMMARY:

Morris Piper has provided Council with grant writing, funding strategy, compliance and project support services since January 2026. This has included supporting funding applications totalling $757,280 and managing reporting obligations for projects valued at almost $9 million.

With the NSW State election scheduled for 13 March 2027, the engagement will also assist Council to prepare and promote priority projects for potential election commitments and future funding opportunities.

Based on Council's workload and limited internal capacity, the seven-day monthly retainer is recommended at an annual cost of $117,600 excluding GST.

BACKGROUND

Council initially engaged Morris Piper to provide grant writing and funding support. The original arrangement provided 36 days of consultancy services over a 12-month period.

By 26 March 2026, Council had used 23.4 of the available 36 days, leaving 12.6 days remaining. This higher-than-anticipated utilisation resulted from the number of grant opportunities being pursued and the additional work required to address grant reporting, contract management and project delivery obligations.

The engagement has assisted Council with:

- identifying and assessing funding opportunities;
- scoping and developing projects;
- preparing and submitting grant applications;
- liaising with government departments and funding bodies;
- preparing funding agreement variations;
- completing milestone and quarterly reports;
- reconciling project invoices and grant correspondence;
- preparing completion reports and acquittals; and
- supporting Council staff and community organisations with project development.

Morris Piper has now provided a revised proposal reflecting the volume and nature of services required by Council.

REPORT:

Morris Piper's revised proposal recommends continuing the engagement through a 12-month retainer. The retainer would allow Council to access support across five interconnected service areas:

Identification of Needs

- Assessment and scoping of Council and community priorities.
- Community engagement and documentation of identified needs.
- Research and evidence gathering to support project development.

Planning

- Project scoping and sequencing.
- Preparation of funding-readiness documentation.
- Feasibility studies, costings and business cases.
- Alignment of priority projects with future funding programs.

Resourcing

- Grant writing and application preparation.
- Coordination with stakeholders and funding bodies.
- Preparation of supporting documentation, letters and briefings.
- Monitoring upcoming grant opportunities.

Delivery

- Grant reporting and milestone monitoring.
- Funding agreement and contract management support.
- Preparation of variations, completion reports and acquittals.
- Advice regarding changing program and compliance requirements.
- Quarterly reporting on the Morris Piper engagement.

During the first half of 2026, Morris Piper assisted Council to secure approximately $170,000 in grant funding, comprising:

$134,200 for the Gulargambone Sportsground upgrades through the NSW Rugby World Cup Legacy Program; and

$35,000 for the Tin Town Clean Up Project through the Waste and Sustainable Materials Strategy Litter Prevention Program.

Morris Piper also prepared or supported applications totalling $757,280, with approximately $574,000 in applications awaiting determination at the time the activity summary was prepared, refer to annexure.

Project management and grant compliance support has been provided for projects valued at almost $9 million, including:

- the Coonamble Artesian Bathing Experience, supported by $5.5 million in grant funding;
- the Coonamble Youth Empowerment Program, supported by $2.9 million in grant funding;
- the Coonamble Shire Urban Housing Strategy;
- the Coonamble Shire Waste Strategy Implementation project; and
- youth and community program funding.

The proposal provides the following options:

Retainer option	Days per month	Daily rate excluding GST	Annual cost excluding GST
Three-day retainer	3	$1,600	$57,600
Five-day retainer	5	$1,500	$90,000
Seven-day retainer	7	$1,400	$117,600

The seven-day retainer provides 84 days of consultancy services over 12 months. It offers the lowest daily rate and sufficient capacity to progress multiple grant applications, funding agreements, reporting obligations and priority projects concurrently.

The proposed engagement would operate as an extension of Council's internal capacity. Priorities and work programs would be agreed with Council's Executive Leadership Team, with quarterly reports used to monitor utilisation, outcomes and upcoming activities.

The 2027 NSW State election is scheduled for Saturday, 13 March 2027. The lead-up to the election provides Council with an important opportunity to identify, develop and promote priority projects to candidates, political parties and government agencies. Morris Piper's experience in government relations, funding strategy and project development would assist Council to prepare well-developed and evidence-based proposals that are ready for consideration as part of election commitments and future government funding programs.

The retainer would provide sufficient capacity to prepare project briefs, business cases, cost estimates, funding submissions and supporting advocacy material for Council's priority projects.

Given Council's limited internal capacity, current grant compliance obligations, the opportunities associated with the 2027 NSW State election and Council's reliance on external funding to deliver major infrastructure and community projects, the seven-day monthly retainer is considered the most appropriate option.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area
Our Community	Caring for Community
Our Economy	Building our Social Capital
Our Assets	Our Assets
Our Country	Sustainable Care for Country
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	Positive
Environmental	Positive
Economic	Positive
Governance	Positive

Financial Resource Implications:

The recommended seven-day monthly retainer has an annual cost of $117,600 excluding GST, equivalent to $9,800 excluding GST per month.

The cost will be mostly funded from 2026/27 budget allocation of $75,000 for grant management. The shortfall of $42,600 would be found at the September Quarterly Budget Review from funds allocated to properties which were to be purchased at the recent unpaid rates auction and budgeted in this current financial year to be demolished.

Council officers will monitor monthly utilisation and receive quarterly activity reports to ensure the engagement continues to provide value for money.

Policy / Legal and Statutory Implications:

The engagement must be undertaken in accordance with Council's Procurement Policy, adopted budget, delegations and applicable provisions of the Local Government Act 1993 and Local Government (General) Regulation 2021.

Risk Management – Business Risk/Work Health and Safety / Public:

Without adequate grant and contract management capacity, Council may be exposed to missed funding opportunities, delayed reporting, non-compliance with funding agreements, repayment of grant funds and reputational damage with government agencies.

The proposed engagement reduces these risks by providing specialist support for funding applications, variations, reporting, milestone management and acquittals.

There are no significant additional Work Health and Safety risks arising directly from the engagement. Any site-based activities will be subject to Council's relevant WHS requirements and site induction processes.

Options:

Council may:

1. Accept the recommended seven-day monthly retainer at an annual cost of $117,600 excluding GST.
2. Accept the five-day monthly retainer at an annual cost of $90,000 excluding GST, noting that this would provide less capacity to manage concurrent grant, reporting and project development activities.
3. Accept the three-day monthly retainer at an annual cost of $57,600 excluding GST, noting that this is unlikely to meet Council's demonstrated level of demand.
4. Engage Morris Piper on a fee-for-service basis at the standard rate of $1,800 excluding GST per day.
5. Decline the proposal and undertake the work internally, at cost between $121,747(Grade 7) to $145,717(Grade 9) for the employment of a full time Grants Officer.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: No

External Exhibition: No

Morris Piper

QUARTERLY REPORT
Q2 2026/27

COONAMBLE SHIRE COUNCIL

Q2 2026/27 REPORT

Quarterly retainer report covering 1 April 2026 to 30 June 2026

RETAINER UTILISATION

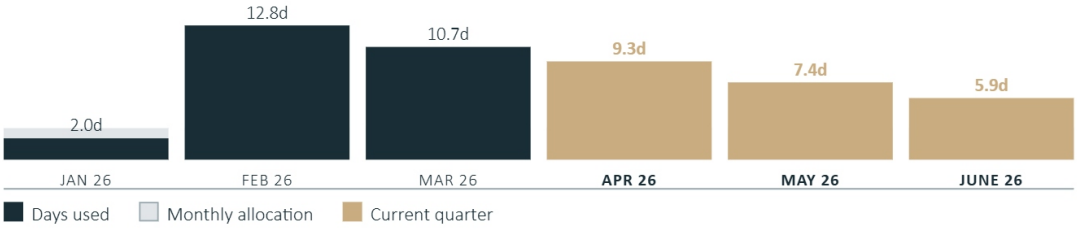
Retainer use is ahead of the monthly pace, reflecting a higher-activity period. We will continue monitoring use against the annual allocation.

Utilisation to date **48.0 of 36.0 days**

Target usage: 50% / 18.0 days

100% of total allocation used

MONTHLY DAYS USED - AGREEMENT TO DATE



DAYS THIS QUARTER	TOTAL USED TO DATE	REMAINING	AVERAGE TO DATE
22.5 days	**48.0** days	**0.0** days	**8.0** Signed up for 3.0 days/month

Morris Piper

QUARTERLY REPORT
Q2 2026/27

ACTIVITY THIS QUARTER

ACTIVE PROJECTS	OUTCOMES ANNOUNCED	FUNDING SOUGHT
7	**3**	**$608,380**
5 completed	1 Successful · 1 Partially Successful · 1 Unsuccessful	Active projects

STATUS	PROJECT	FUNDING SOURCE	GRANT VALUE
In Progress	Coonamble Bin Trim Program	*Bin Trim Equipment Rebates Program*	-
In Progress	Gulargambone Sportsground Scoreboard Installation- Community Benefit Partnerships CBP 2026	*Community Benefit Partnerships 2026*	$25,000.00
Submitted	Coonamble Carer's Week Luncheon	*NSW National Carers Week Grants - 2026*	$4,000.00
Submitted	Coonamble Community Heritage Grant- Neville Owen Photographic Collection	*Community Heritage Grants 2026*	$20,000.00
Submitted	Coonamble Museum Restoration- Active Regional Communities Package	*Active Regional Communities Package Stream 2*	$499,380.00
Submitted	Coonamble Winter Holiday Break Program (Premier's Office)	*Coonamble Shire Council - Western NSW 2026 Autumn/Winter Activities to Address Youth Crime Grant*	$10,000.00
Submitted	Drought Busters Alliance- FRRR	*Future Drought Fund*	$50,000.00

OUTCOMES ANNOUNCED THIS QUARTER

STATUS	PROJECT	FUNDING SOURCE	GRANT VALUE
Successful	Tin Town Litter Prevention- WASM	*WASM Litter Prevention Grants INTAKE 5*	$53,750.00
Partially Successful	Gulargambone Sports Field	*Rugby World Cup Legacy Program*	$135,200.00
Unsuccessful	Coonamble Autumn Holiday Break Program	*Holiday Break Program: Autumn / Winter 2026*	$14,080.25

Morris Piper

QUARTERLY REPORT
Q2 2026/27

ACTIVITY SUMMARY

Throughout the April- June 2026 Quarter, Morris Piper assisted with contract and grant administration for Coonamble Shire Council, including reconciliation, uploads and acquittals, plus drafting and progressing multiple funding applications. Morris Piper helped advance key reporting deadlines with various Departments, and supported a range of Council and Community projects through planning, scoping, and submissions.

WORK UNDERTAKEN

- Reconciled invoices and grant correspondence; submitted Landfill Consolidated Environmental Improvements/Regional Youth Investment Program completion and quarterly reporting.
- Drafted, amended and finalised Regional Housing Strategic Planning Fund quarterly acquittal materials, including procurement certificate/required evidence requests.
- Managed Australia Day and other acquittals (including Star Trek/Seniors Festival), addressing underspend/expenditure variations and uploading photos/evidence.
- Prepared and submitted an application under the Active Regional Communities Stream 2 for the "Coonamble Museum Restoration". This included preparing a budget and project plan, assessing merit criteria, and stakeholder correspondence.
- Scoped and submitted an application for the Neville Owen Photographic Collection Digitisation project.
- Prepared a Saleyard Innovation grant under the Livestock Services Research and Innovation program, and a grant to fund a Drought Busters Alliance under FRRR's Small Networks Grant. Also, prepared an Expression of Interest to fund the Gulargambone Sportsground Scoreboard under the Community Benefit Funding, which was shortlisted for the application round.
- Worked with the Quambone Resources Committee to help them scope up the Quambone Sport Precinct project.
- Worked on Carer's Week Luncheon and Autumn Holiday Break Program submissions.

Morris Piper

QUARTERLY REPORT
Q2 2026/27

QUARTER AHEAD

- Continue monitoring Council's project priorities and match them with upcoming funding opportunities.
- Progress the development of a grant approval checklist.
- Monitor reporting requirements and assist Council with grant acquittals, information requests, and liaising between Council and the Departments
- Prepare and submit an application for the Gulargambone Sportsground Scoreboard under the Community Benefit Funding. Continue developing a Bin Trim grant application to fund recycling equipment and improve resource recovery outcomes.

Please get in touch if there is anything you would like to discuss.

Rachel Latham
Senior Consultant
rachel@morrispiper.com
morrispiper.com

This report is prepared for Coonamble Shire Council under its January 2026 to December 2026 Morris Piper Advisory retainer agreement.

MORRIS PIPER ENGAGEMENT WITH COONAMBLE SHIRE COUNCIL

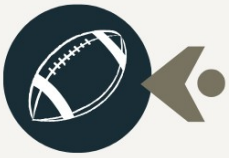
2026 HALF 1 SUMMARY

JULY 2026

Morris Piper partners with Coonamble Shire Council to work through their projects and priorities, and assists throughout the whole process.

- Project Scoping
- Grant Writing, Lobbying and obtaining funding
- Project Management and Acquittals

APPROXIMATELY $170,000 IN GRANT FUNDING SECURED



$134,200
Gulargambone Sportsground Upgrades under the Rugby World Cup Legacy Program



$35,000
Tin Town Clean Up Project under the Waste and Sustainable Materials Strategy Litter Prevention Intake 5

PROJECT MANAGEMENT SUPPORT, INCLUDING:

RTAF2 - Coonamble Artersian Bathing Experience ($5.5m Grant Funding)

- Preparation & submission of variation request to extend project timeline
- Quarterly reporting

RYIP - Coonamble Youth Empowerment Program ($2.9m Grant Funding)

- Preparation of completion report
- Reconciled invoices & grant correspondence

NEARLY **$9 MILLION** WORTH OF PROJECTS SUPPORTED

$757,280
GRANT FUNDING APPLIED FOR

$574,000
GRANT FUNDING PENDING

Morris Piper

COONAMBLE SHIRE COUNCIL

Summary of Morris Piper Grant work undertaken for Coonamble Shire Council - January - December 2026

Grants - Applied For

Program	Project	Date Applied	Amount (GST Exc.)	Status	Note
Holiday Break Autumn Winter 2026	Coonamble Holiday Break Program (Autumn/Winter 2026)	13/02/2026	$14,080	Not Approved	
NSW Rugby World Cup Legacy Program	Gulargambone Sportsground Upgrades	23/02/2026	$134,200	Approved	Partially approved - originally applied for $150,000. Scoreboard removed from scope
2025/2026 Round 2 Elsa Dixon Aboriginal Employment Grant	3x Positions within the Waste, Recycling and Employment Opportunities Department	27/02/2026	N/A	Pending	
WASM Litter Prevention Grants EOI INTAKE 5 - Stream 1 Hotspot EOI	Tin Town Mission Project EOI	2/03/2026	N/A	Approved	EOI
WASM Litter Prevention Grants EOI INTAKE 5 - Stream 1 Hotspot	Tin Town Mission Project	30/03/2026	$35,000	Approved	
Active Regional Communities Stream 2 Community Participation	Coonamble Museum Refurbishment	1/05/2026	$500,000	Pending	Total Co-Contribution Amount $124,845.00
Community Heritage Grants 2026	Neville Owen Collection - Digitisation Project	7/05/2026	$20,000	Pending	
NSW National Carers Week Grants 2026	National Carers Week Community Luncheon & Guest Speaker	25/05/2026	$4,000	Pending	2x applications for $2,000 each - Luncheon (catering) - Guest Speaker
FRRR - FDF's Small Networks Grant	Drought Busters Alliance	30/06/2026	$50,000	Pending	
Western NSW 2026 Autumn/Winter Activities to Address Youth Crime Grant	Coonamble Autumn/Winter School Holiday Program	28/05/2026	$10,000	Approved	
		Total	**$767,280**		
		Total Funding Approved	**$179,200**		
		Total Funding Not Approved	**$14,080**		
		Total Funding Pending	**$574,000**		
		Total	**$767,280**		

Priority	Category	Project	Cost	Added By
	Arts, Culture & Heritage	Coonabmle Museum Structural Upgrades	N/A	Rachel - Morris Piper on behalf of Greg Hill
	Arts, Culture & Heritage	Heritage Advisory Services and Local heritage Fund		Lee OC - EDG
	Community Development & Wellbeing	Town Entrances	N/A	Rachel - Morris Piper on behalf of 2021 Coonamble Shire Masterplan
	Community Development & Wellbeing	More grant oppurtunities for local youth groups/ council inatitive. Youth needs some attention as not much is avalible all year around		Imogen
	Community Development & Wellbeing	Employment Initiatives - funding for Indigenous employment opportunities	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Community Facilities & Recreation	Quambone Tennis Court Sporting Precinct	N/A	Rachel - Morris Piper on behalf of Quambone Resources Committee
	Community Facilities & Recreation	Gulargambone Sports Field - lighting and change room upgrades	N/A	Rachel - Morris Piper on behalf of Greg Hill
	Community Facilities & Recreation	Excisitng playgrounds need maitenance/replacment.		Imogen
	Community Facilities & Recreation	Coonamble Golf Club - Accessible Toilet	N/A	Councillor Karen Churchill
	Community Facilities & Recreation	Coonamble Preschool infrastructure upgrades	N/A	Rachel - Morris Piper on behalf of Lee O'Connor
	Community Facilities & Recreation	Gulargambone Showground - grandstand flooring repair (top section only); sheepyard replacement		Lee OC - EDG
	Community Facilities & Recreation	Coonamble sportsground amenities - replace changeroom carpet with waterproof/washable surface		Lee OC - EDG
	Economic Development & Tourism	Main Street & CBD - CBD masterplan to be completed; multiple projects	N/A	Rachel - Morris Piper on behalf of 2021 Coonamble Shire Masterplan
	Economic Development & Tourism	Coonamble Visitor Information Centre	N/A	Rachel - Morris Piper on behalf of 2021 Coonamble Shire Masterplan
	Economic Development & Tourism	Sons of the Soil Hotel - repair/restoration/redevelopment - Options Paper needs to be developed		
	Economic Development & Tourism	Town Entry Signage		Lee OC - EDG
	Economic Development & Tourism	Warrena Creek Reserve - tourism		Lee OC 2021 Coonamble Shire Masterplan also Real Country Tourism business plan?
	Economic Development & Tourism	Landscaping and environmental works at racecourse reserve to enhance artesian baths experience		Lee OC - EDG
	Economic Development & Tourism	Museum rebrand and revamp including technology enhancement - collection review, presentation plan, automated interactive displays, museum access technology eg. code entry		Lee OC - EDG
	Economic Development & Tourism	Additional accommodation at Riverside Caravan Park - motel-style ensuite units 3-4 in modular unit		Lee OC - EDG
	Economic Development & Tourism	Small Business Week, and/or small business training support on a year-round basis		Lee OC - EDG
	Infrastructure & Assets	Coonamble Waste Facility Cell Expansion for 2026/27	$200,000	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Power , water, and Solar for waste facility	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Energy audit action report	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Litter fencing needed to address windblown litter	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Transfer stations upgrade for Gular and Quambone	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Sealing compound for all weather access	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Security cameras 3 sites	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Equipment for recycling	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	ILLEGAL Dumping need signage , community awareness, and funds to cleanup hot spots	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Inclusion of waste operations into the council strategic plan document	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Pollution and Asbestos management plans	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Waste management operational Plans needed to be updated	N/A	Rachel - Morris Piper on behalf of Janelle Whitehead
	Infrastructure & Assets	Artesian Bore Bath Project - connect to WTP as back-up bore and run it past major Council infrastructure for Council cost saving and saving on potable town water for things such as truck wash	N/A	
	Infrastructure & Assets	Replacing Council software	N/A	Bruce Quarmby
	Infrastructure & Assets	Connectivity between Rodeo/Showground and town centre	N/A	Rachel - Morris Piper on behalf of Lee O'Connor
	Infrastructure & Assets	Connectivity from golf club/racecourse/artesian baths (southern side of road) to supermarkets/pool/town centre	N/A	Rachel - Morris Piper on behalf of Lee O'Connor
	Infrastructure & Assets	Connectivity from Naomi Street north to Tin Town island	N/A	Rachel - Morris Piper on behalf of Lee O'Connor
	Infrastructure & Assets	Connectivity from from town centre to Warrena Creek Weir	N/A	Rachel - Morris Piper on behalf of Lee O'Connor

11 PLANNING AND SUSTAINABILITY

11.1 WASTE RECYCLING EMPLOYMENT INITIATIVES REPORT

Author: **Manager Waste, Recycling & Employment**

Authoriser: **Director Sustainable Communities and Planning**

Annexures: **Nil**

RECOMMENDATION

That Council receive and note the Waste, Recycling and Employment Initiatives report for July 2026.

EXECUTIVE SUMMARY:

This report provides an overview of key waste, recycling, compliance and employment initiatives undertaken during July 2026.

Major operational activities included:

- Planning for weighbridge upgrade investigations at the Waste Facility, Quarry and Saleyards
- Implementation of a cardboard recycling partnership with Gilgandra Shire Council's Carlinga Enterprises
- Continued Container Recycling Centre (CRC) compliance activities, and
- Community communications promoting waste services available free of charge to ratepayers.

Council's annual Household Chemical CleanOut event has been scheduled for 25 July 2026, with community awareness campaigns commenced.

The Bin Basket Trail project has been successfully completed, with the final report submitted within required timeframes. The initiative continues to receive positive feedback from both local residents and visitors.

A new concrete pad has been installed at the Coonamble Return and Earn facility to support future operational improvements servicing Coonamble and surrounding communities.

Council has also successfully secured grant funding to support illegal dumping prevention and community engagement initiatives. The project is intended to engage community members and young people at risk in activities that promote environmental stewardship, improve public spaces and increase awareness of the impacts of illegal dumping.

Council continues to work closely with the NSW Environment Protection Authority (EPA), Tomra Cleanaway, NetWaste and regional partners to improve service delivery, maintain regulatory compliance and reduce the volume of waste sent to landfill.

BACKGROUND:

Council continues to deliver a broad range of waste management, recycling and employment-focused initiatives while progressing upgrades across its waste facilities.

Current activities include:

- Weighbridge upgrade investigations and planning.
- Delivery of kerbside recycling services.
- Illegal dumping response and enforcement.
- Cardboard recycling partnerships.
- Container Recycling Centre compliance requirements.
- Household Chemical Clean Out event planning.
- Regional collaboration regarding Food Organics and Garden Organics (FOGO) exemptions.
- Assistance with Saleyards cleaning and maintenance.
- Management and maintenance of the impounded vehicle yard.
- Employment and workforce development initiatives.
- Support provided to other Council departments as required.

REPORT:

The purpose of this report is to provide Council with a comprehensive update on waste operations, recycling initiatives, compliance activities, community engagement, employment programs and regional collaboration undertaken during July 2026.

Waste Operations and Compliance

Council continues to respond to increasing incidents of illegal dumping throughout the Shire. The cost of clean-up activities continues to rise, highlighting the need for additional funding support and ongoing education initiatives.

Council has been successful in securing grant funding to support illegal dumping prevention activities and community engagement programs. The initiative aims to increase awareness of the environmental, social and financial impacts of illegal dumping while fostering stronger community participation in maintaining clean and safe public spaces.

A key focus of the project will be engaging local community members and young people at risk through educational, environmental and community-based activities. It is anticipated that this approach will contribute to reducing illegal dumping incidents while providing meaningful opportunities for participation and community connection.

The NSW EPA Household Chemical Clean Out Program provides approximately 50% funding assistance for event delivery, with councils required to fund the

remaining costs. The Coonamble event is scheduled for **Saturday, 25 July 2026**, with community communications distributed to residents.

Council has experienced an increase in reports of unpaid red-lidded waste bins being presented for kerbside collection by both residential and commercial customers. Monitoring and compliance activities will continue.

Demand for the blue-bin recycling service has also increased, resulting in a higher volume of requests for bin hire and related services.

Council has received confirmation of its FOGO exemption status, ensuring continued compliance with current legislative requirements.

Employment Initiatives

Council's Waste and Recycling Employment Initiative has been recognised as a finalist in the National Employment Services Association (NESA) Awards, to be held in Brisbane on 25 August 2026. This recognition highlights Council's commitment to supporting employment opportunities and workforce participation within the community.

Return and Earn Program

A new concrete pad has been completed at the Coonamble Return and Earn site to support future operational improvements and enhance service delivery for Coonamble and surrounding communities.

Council continues to work closely with Tomra Cleanaway to ensure the facility remains accessible, efficient and capable of meeting community demand. The upgrade will improve site functionality and support ongoing recycling and resource recovery activities across the region.

Facility Maintenance and Security

Ongoing vandalism remains a concern at the Gulargambone Waste Facility, with repeated damage occurring to sections of perimeter fencing. Council will continue to monitor the site and investigate measures to improve security and reduce future damage.

Council also assisted Quambone Public School with the transportation and installation of a storage container during the school holiday period.

Signage Upgrades

New landfill and waste facility signage has been received for all three waste facilities across the Shire.

Council's Roads Department has been requested to install the signage at each facility, together with associated directional signs on local roads and highways as resources permit.

Tin Town EPA Funding Grant

Council officers have continued discussions with the Manager Economic Development and community representatives regarding the Tin Town clean-up project.

Council has successfully secured a small grant to assist with progressing planning and clean-up activities.

The project will support community participation and engagement, with a particular focus on involving young people at risk in activities that improve local environmental outcomes and community wellbeing.

Cardboard Recycling Partnership

A site visit was undertaken to Carlinga Enterprises at Gilgandra Shire Council on 22 July 2026.

Discussions with management and staff, confirmed positive progress towards the establishment of a collaborative cardboard recycling partnership. The initiative is expected to improve resource recovery outcomes and reduce landfill disposal costs.

NetWaste Contracts

Bingo Industries has assumed responsibility for the NetWaste tyre and mattress recycling contract, replacing JKW.

New contractual arrangements and funding agreements have now been executed.

Council continues to utilise NetWaste contractors for:

- Motor oil recycling;
- Concrete crushing services; and
- Green waste mulching services.

These arrangements support efficient resource recovery and cost-effective service delivery across Council's waste operations.

Workplace Health and Safety

On Tuesday 14 July 2026, Waste Services staff attended a Workplace Health and Safety workshop presented by Council's WHS Officer.

Topics covered included:

- Updates to Drug and Alcohol Policies;
- No Smoking Policy requirements;
- Plant and equipment maintenance procedures; and
- Damage reporting obligations and workplace safety responsibilities.

The session reinforced Council's commitment to maintaining safe and compliant work practices across all waste operations.

Conclusion

Council continues to progress a range of waste management, recycling and employment initiatives that support improved environmental outcomes, regulatory compliance and community service delivery.

Key achievements during July 2026 include:

- Advancement of improvements at the Return and Earn facility
- Implementation of the cardboard recycling partnership
- Completion of the Bin Basket Trail project
- Preparation for the Household Chemical Clean Out event
- Successful grant outcomes for illegal dumping prevention and community engagement, and
- Recognition of Council's employment initiatives at a national level.

Council will continue working with the NSW EPA, NetWaste, Tomra Cleanaway and regional stakeholders to improve waste diversion, enhance recycling opportunities and deliver sustainable waste management services across the Shire.

Waste Management Services

The tables below provide the revenue and expenditure for all waste disposal facilities in the Coonamble Shire.

Solid Waste Management

Income	JULY 2026	Year to Date
Annual Charges - Residential	2614	2614
Annual Charges – Non- Residential	0	0
Interest on Overdue Annual Charges	995	995
Grant – Pensioner Subsidy	0	0

Gate Fees – Domestic	3185	3185
Gate Fees – Commercial	3668	3668
Sales – New Bins	200	200
Return & Earn Commission	2557	2557
Sales – Recyclables	0	0
Private Works	4001	4001
Total Revenue	**$17,220**	**$17,220**

Expenditure	**JULY 2026**	**Year to Date**
Solid Waste Collection Expenses	5010	5010
Solid Waste Other Expenses	0	0
Insurance	5089	5089
Electricity	0	0
Telephone & Communications	236	236
Printing - Waste Depo	141	141
Rates and Charges	0	0
General Expenses	0	0
Plant & Equipment Maintenance	0	0
Waste Depot Operations	11738	11738
Waste Depot Wages	8479	8479
Building Maintenance	0	0
Private Works	89	89
Plant & Equipment	0	0
Waste Operations Housing Subsidy	221	221
Total Expenditure	**$31,003**	**$31,003**
Total Revenue - Expenditure	**-$13,783**	**$-13,783**

Return and Earn – 2026/2027

Site	**JULY**		**Year to Date**	
	Items	**Amount**	**Items**	**Amount**
Coonamble	86561	$ 8,656.10	86,561	$ 8,656.10
Quambone	1000	$ 100.00	1,000	$ 100.00
Total			**87,561**	**$ 8,756.10**

11.2 PLANNING AND COMPLIANCE DEPARTMENT UPDATE

Author: **Compliance and Support Officer**

Authoriser: **Director Sustainable Communities and Planning**

Annexures: **Nil**

RECOMMENDATION

That the Planning and Compliance Department report for July 2026 be received and noted.

EXECUTIVE SUMMARY:

The Planning and Compliance department continues to deliver core statutory functions across development assessment, regulatory enforcement, companion animal management, and environmental compliance.

Activity during July 2026 reflects steady development enquiry, ongoing regulatory investigations, and continued operational pressures relating to illegal dumping and EPA compliance requirements.

BACKGROUND:

The Planning and Compliance department is responsible for:

- Assessing development applications, construction certificates, complying development certificates, building information certificates and occupation certificate applications.
- Administering *Local Government Act* approvals.
- Managing companion animal impoundment and regulation.
- Responding to regulatory matters including illegal dumping, environmental compliance and development control and land use.
- Ensuring Council meets statutory obligations under the *Environmental Planning and Assessment Act 1979*, *Local Government Act 1993*, and associated regulations.

REPORT:

This report summarises departmental activity for July 2026.

Regulatory Services

Companion animal activity for July 2026:

Seizure Activities:	Dogs	Cats
Seized	0	0
Returned to Owner	0	0

Impounding Activities:	**Dogs**	**Cats**
Animals in pound at start of month	9	0
Incoming Animals	**Dogs**	**Cats**
Transferred from seizure activities	0	0
Abandoned or Stray	10	5
Surrendered	27	0
Total Animals in Pound	**46**	**5**

Outgoing Animals	**Dogs**	**Cats**
Released to Owner	4	0
Euthanised	3	2
Released to Rehoming Organisation	34	0
Sold	0	0
Found Deceased	2	1
Died at Pound	0	0
Stolen from Pound	0	0
Escaped from Pound	0	0
Total Animals Leaving Pound	**43**	**3**
Animals in Pound at end of Month	3	2

Two dog attacks were reported during July 2026 with one attack still under investigation.

Planning Services

The following is a summary of applications determined under delegated authority during July 2026:

July 2026			
Application Number	**Description of Works**	**Address of Proposed Works**	**Approved Date**
Development Applications			
DA039/2024	S4.55(2) Modification of DA021/2022 Expansion of existing rural industry (Graincorp grain receival)	Lot 1, DP 1254635 and Lot 201, DP 1307326 243 Quambone Road Coonamble	26/06/2026
DA009/2026	Rural Subdivision (Boundary Adjustment)	Lot 25 & Lot 33, DP 752550 Bullagreen Road Gulargambone	14/07/2026
DA013/2026	Rural Subdivision	9917 Merri Merri Rd Quambone	28/07/2026

Building Information Certificates			
	NIL		
Construction Certificates			
CC008/2026	Storage Shed and Shade Structures	Lot 100, DP 1281263 8 Yalcogrin Street Gulargambone	14/07/2026
Occupation Certificates			
OC025/2024	Accessible Facilities, alterations/additions	Lot 72, DP 231282 38 Castlereagh Street Coonamble	01/07/2026
OC016/2025	Six Steel Grain Silos, intake building and associated accessways	Lot 21, DP 1177801 39 Gadsens Lane Coonamble	22/07/2026
Subdivision Certificates			
SC001/2026	Rural Subdivision	Lot 3, DP 1032957 Quambone Road Quambone	23/07/2026
Local Government Approvals			
	NIL		

Planning Portal applications status report

Type	Reference Number	Submitted Date	Address	Development Description	Workflow Status
BIC	BIC-51541	14/04/2026	68 Castlereagh Street Coonamble	Building Information Certificate for unapproved works	Additional Information Requested
CDC	CDC-369937	07/07/2026	22-32 Munnell Street Gulargambone	Residential Shed	Under Assessment
DA	PAN-656975	14/07/2026	24 Ross Street Coonamble	Demolish Existing House	Fee Estimate Issued
DA	PAN-656083	13/07/2026	1-3 Bourbah Street Gulargambone	New Commercial Shed	Fee Estimate Issued
DA	PAN-649579	29/06/2026	5-7 Railway Street Coonamble	Commercial Shed Extension	Under Assessment
DA	PAN-651969	26/06/2026	638 Castlereagh Hwy Coonamble	New Swimming Pool	Under Assessment
DA	PAN-647276	15/06/2026	14-16 Calga Street Coonamble	New Dwelling	Under Assessment
DA	PAN-637329	10/06/2026	20-24 Charles Street Coonamble	Detached Steel Shed	Under Assessment
DA	PAN-623641	04/06/2026	64 Box Ridge Road Gulargambone	4.99 MW Battery Energy Storage System (BESS)	Under Assessment with WRPP
DA	PAN-634230	28/04/2026	Caswell Street Wingadee	Coonamble Artesian Bore Bath	Under Assessment with WRPP

DA	PAN-630288	14/04/2026	68 Castlereagh Street Coonamble	Change of Use	Additional Information Requested
DA	PAN-628827	08/04/2026	Back Gular Road Combara	Rural Subdivision	Under Assessment
DA	PAN-494496	06/03/2026	3-7 Sydney Street Coonamble	Terminus Hotel Cabin expansion	Under Assessment
DA	PAN-557213	07/08/2025	3 Ross Street Coonamble	Subdivision	Under Assessment
CC	CFT-981572	26/06/2026	638 Castlereagh Hwy Coonamble	New Swimming Pool	Under Assessment
OC	CFT-985025	03/07/2026	701 Quambone Road Quambone	Open Livestock Handling Shed	Inspection to be confirmed
OC	CFT-894645	03/02/2026	7 Zoccoli Street Coonamble	Residential shed	Inspection to be confirmed
OC	CFT-870558	15/12/2025	1683 Billeroy Road Coonamble	New residential dwelling	Additional Information Requested
SC	CFT-986136	05/07/2026	Castlereagh Highway Wingadee	Rural Subdivision Certificate	Fee Estimate Issued
S68	S68-2026-2554	11/02/2026	2717 Wingadee Road Wingadee	On-site sewage management system	Additional Information Required

From 1 July 2026, the Department of Planning, Housing and Infrastructure (DPHI) established the Development Coordination Authority (DCA) to streamline State Government input into the development assessment process.

The DCA consolidates specialist advice from multiple State agencies into a single point of engagement, enabling consent authorities and assessment teams to liaise with one coordinated body rather than numerous individual agencies.

The DCA provides expert support across local development applications, State significant development and infrastructure, planning proposals and rezoning matters.

DPHI has also advised councils that development applications lodged through the NSW Planning Portal must meet a higher standard of quality and completeness. Applicants will now be required to comply with the DPHI Application Requirements – March 2022 prior to lodgement, ensuring all necessary supporting documentation is provided. This approach is intended to facilitate more efficient assessment processes and improve determination timeframes.

Saleyards

No prime cattle sales were held at the Coonamble Regional Livestock Market during July 2026.

Saleyards income and expenditure

	July	Year to Date	Total
Income	0	0	0
Expenditure	13,479	13,479	13,479

Truck wash income and expenditure

	July	Year to Date	Total
Income*	5,110	5,110	5,110
Expenditure	1378	1378	1,378

* Please note that income for the truck wash is not reconciled until after the end of each month.

11.3 DA015/2026 - BATTERY ENERGY STORAGE SYSTEM (BESS)

Author: **Compliance and Support Officer**

Authoriser: **Director Sustainable Communities and Planning**

Annexures:
1. **DA015/2026 - Statement of Environmental Effects ⇩**
2. **DA015/2026 - Appendix A - H ⇩**

RECOMMENDATION

That Council receive and note the report for DA015/2026 - Battery Energy Storage System (BESS).

EXECUTIVE SUMMARY:

The purpose of this report is to advise Council of a Development Application submitted for a Battery Energy Storage System (BESS) in Gulargambone. The Development Application DA015/2026 comprises a 4.99 MW Battery Energy Storage System (BESS) proposed by Avolta Energy at 64 Box Ridge Road, Gulargambone (Lot 40 DP 753407).

The proposal comprises a containerised BESS, an inverter station, internal access, security fencing, new 22 kV poles and a connection to the adjacent Essential Energy substation.

The proponent estimates a development cost of approximately $5.48 million (excluding GST) and a construction program of approximately six (6) months.

As the estimated cost exceeds $5 million, the Western Regional Planning Panel is the designated consent authority under the *State Environmental Planning Policy (Planning Systems) 2021*.

BACKGROUND:

The applicant is Avolta Energy and is represented by Ratio Consultants Pty Ltd. The subject site is zoned RU1 Primary Production under the *Coonamble Local Environmental Plan 2011* and the *State Environmental Planning Policy (Transport and Infrastructure) 2021* permits “electricity generating works”, including electricity storage, with consent in prescribed non-residential zones.

The proposed development falls under Schedule 6 within the *State Environmental Planning Policy (Planning Systems) 2021*, clause 5 – Private infrastructure and community facilities over $5 million.

Where an environmental planning instrument (EPI) declares a development to be regionally significant, the designated consent authority is the Western Regional Planning Panel.

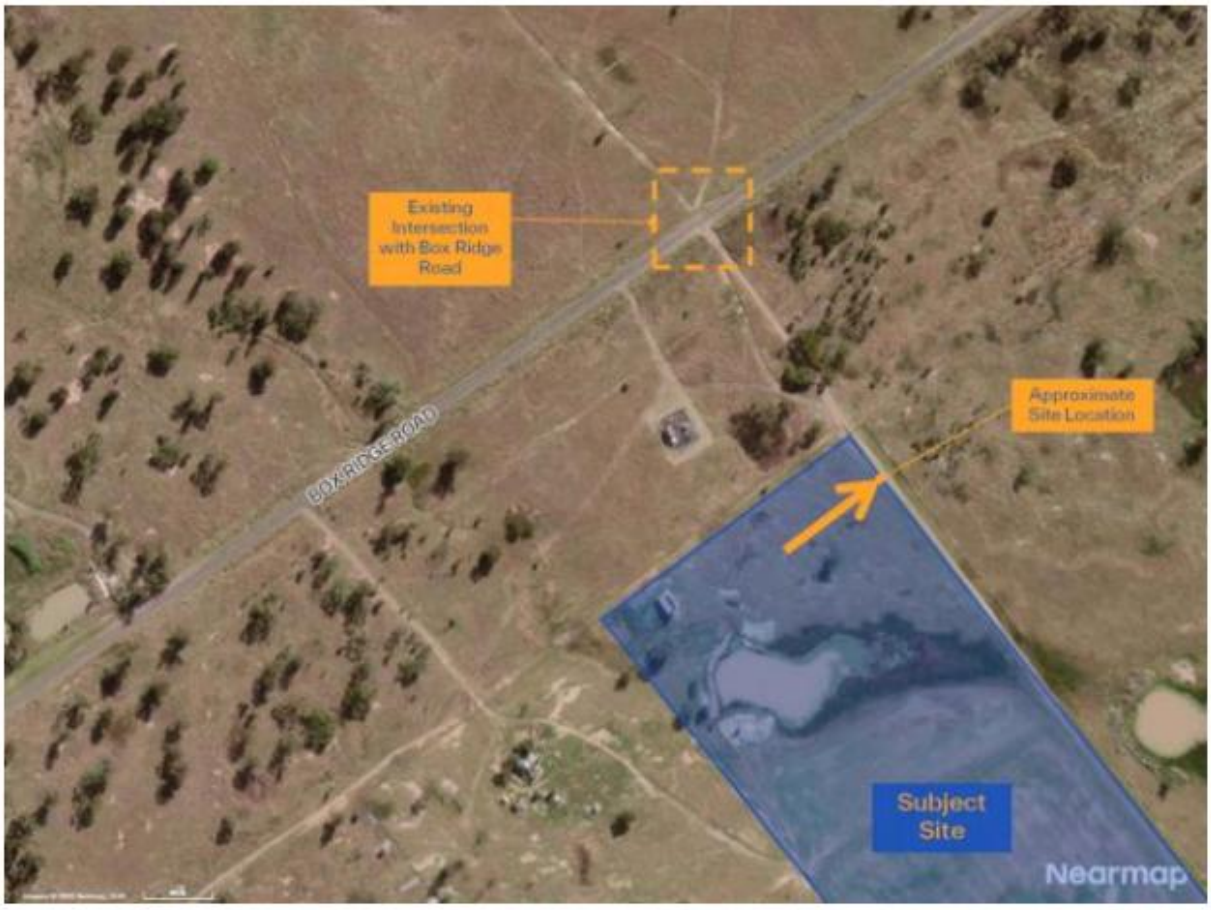
REPORT:

The Site

The site is described as 64 Box Ridge Road, Gulargambone. The site is immediately adjacent to the existing Essential Energy 66/22 kV zone substation and a 22 kV distribution easement.

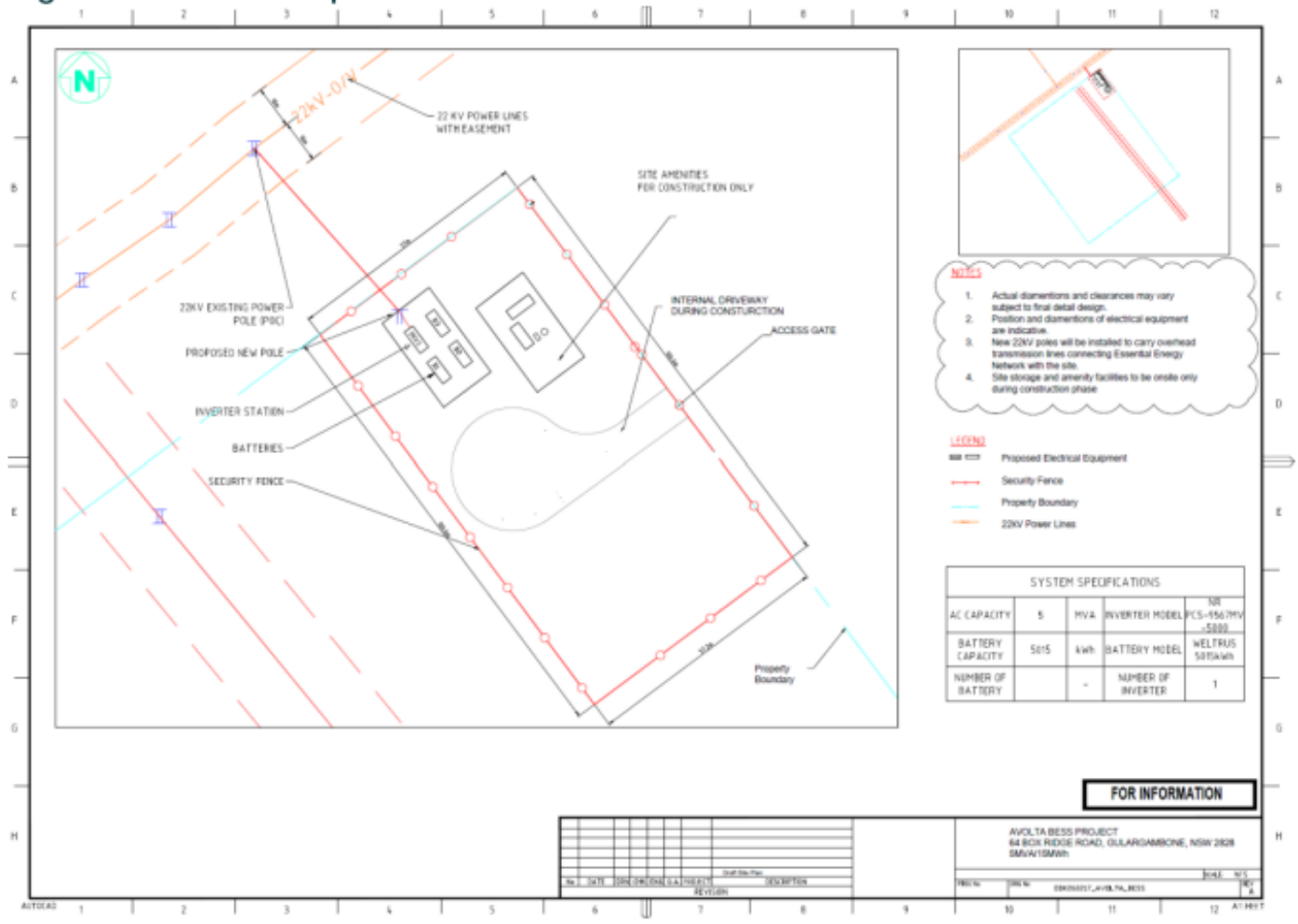
The Proposal

The development proposes containerised battery units, PCS inverters, a transformer, MV switchgear, security fencing, an internal access hardstand, temporary site amenities for construction, and new 22 kV poles to connect to the adjacent substation. The proposed AC capacity is approximately 5 MVA and the nominal battery energy is approximately 10.03 MWh (DC). The works area is estimated at 6,097 m², representing approximately six percent of
The battery units are intended to draw electricity from the grid in off-peak periods, storing it to be sold back to the grid in peak periods, helping to smooth peak loads.



Source: Nearmap (annotated by Ratio)

Figure 3 - Plan of Proposed BESS Location



Source: AVOLTA

Planning and Statutory Assessment

With an estimated development cost (EDC) of approximately $5.48 million excluding GST, the development application will be assessed against Part 4 (Development Assessment and Consent) of the *Environmental Planning and Assessment Act 1979* and referred to the Western Regional Planning Panel for determination in accordance with *State Environmental Planning Policy (Planning Systems) 2021.*

Schedule 6 of this SEPP lists categories of regionally significant development, with clause 5 identifying private infrastructure and community facilities with an estimated development cost above $5 million as regionally significant development.

As this DA will be assessed in-house by Council and then referred to the Western Regional Planning Portal for determination, it follows a different assessment path in accordance with the above legislation. The extract below is from the Planning Panels Operational Procedures and outlines the roles of assessment officers, elected Council and Panel Members.

10. Roles of councils and other panels

10.1 Role of councillors and council staff

The elected council and council staff have different roles in the assessment of DAs. Under the *Local Government Act 1993*, the independence of council staff is protected in the preparation of advice and recommendations. Staff members are not subject to direction by the council or by a councillor as to the content of any advice or recommendation made by the staff member. Equally, a council or councillor is not bound by the advice or recommendation made by a member of staff.

10.2 Assessment role

Council staff undertake the assessment of a DA. The assessment of a DA includes accepting the DA, consultation, concurrence and obtaining general terms of approval from an agency if required, carrying out community participation requirements and assessment of the matters set out in 4.15 of the EP&A Act. The assessment is documented in a report with recommendations. The report is then considered by the person or body that is the consent authority.

Council is responsible for carrying out community participation requirements on behalf of thePanels (see section 4.7(2)(d) and Division 2.6 of the EP&A Act).

The Department undertakes the assessment of planning proposals and applications for site compatibility certificates referred to the Panels.

10.3 Determination role

Historically, one of the roles of an elected council has been to determine or make decisions on DAs in their capacity as a consent authority. There are occasions, however, where the determination role is performed by other people or bodies, either because the council has delegated that function, or because it has been conferred upon another person or body. For example, where local planning panels have been introduced, elected councils no longer determine DAs (see section 2.17 of the EP&A Act).

The Panel for the area in which the development is to be carried out is the consent authority for regionally significant development (see section 4.5 of the EP&A Act).

10.4 Post-determination role

Council staff are responsible for post-determination functions including:

- notifying Panel determinations on DAs (see sections 4.7(2)(e), 4.18 and 4.59 of the EP&A Act),
- registering Panel development consents on the NSW Planning Portal (see sections 4.7(2)(e) and 4.20 of the EP&A Act), and
- monitoring and enforcing compliance with conditions of the development consent.

The notice of determination should be issued once council receives a copy of the endorsed and final determination from the Panel. The notice of determination must include all conditions imposed by the Panel, including any additional or amended conditions.

The council has no power to amend conditions or include additional conditions following the Panel's determination.

Council will advise any person who made a submission on the DA of the determination.

The council continues to be responsible for the monitoring of, and enforcing compliance with, any conditions of the development consent.

Where an application has been approved subject to a 'deferred commencement' condition council is responsible for determining whether the requirements of the condition have been met (see section 4.16(3) of the EP&A Act). Council advises the chair of the Panel in writing when the matter specified in the condition has been satisfied (see section 277(2) of the EP&A Regulation).

Consultation and Documentation

In accordance with Council's Community Participation Plan (CPP), all adjoining landowners were notified by letter. Submissions were invited between 23 June 2026 and 7 July 2026, with the closing date further extended until 17 July 2026.

Two (2) submissions were received during the exhibition period.

The DA has been referred to Essential Energy and Transport for NSW for technical guidance and any recommended conditions. Comments received from these authorities will be taken into consideration with the assessment and included in the final report to the WRPP.

It is recommended that Council receive and note this report. Any questions regarding the DA or assessment are to be directed to Council's Director of Sustainable Communities and Planning or the General Manager.

Client:
Avolta Energy

Date:
18 May 2026

Statement of Environmental Effects

Proposed 4.99MW Battery Energy Storage System (BESS)

64 Box Ridge Road, Gulargambone

Planning
Transport
Urban Design
Waste Management
Landscape Architecture
Civil Engineering

ratio:

ratio.com.au

Project:
Proposed 4.99MW Battery Energy Storage System (BESS)

Prepared for:
Avolta Energy

Our reference:
23120P

Ratio Consultants Pty Ltd

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Acknowledgement of Country

We acknowledge the Traditional Owners of the land we work, live and travel on, and appreciate the rich cultures of the Aboriginal and Torres Strait Islander Peoples and their enduring connection to country.

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1. Introduction

This Statement of Environmental Effects (SEE) has been prepared by Ratio Consultants Pty Ltd on behalf of Avolta Energy and is submitted to Coonamble Shire Council (Council) in support of a Development Application (DA) for installation of a 4.99MW Battery Energy Storage System (BESS) at 64 Box Ridge Road, Gulargambone (the Site).

This SEE has been prepared pursuant to Section 4.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act) and Part 3 of the *Environmental Planning and Assessment Regulation 2021* (EP&A Regulations).

Assessment against the relevant matters for consideration under Section 4.15(1) of the EP&A Act is provided in in **Sections 6 - 8**

1.1. Pre-Lodgement Consultation

The Applicant submitted a pre-lodgement consultation request with Council on 25 September 2025 9 (see **Appendix A**), describing the proposed development and the anticipated scope of assessment.

By email dated 8 October 2025 Council confirmed that the submitted information was satisfactory and a pre-DA meeting was not necessary. This application has been prepared as envisaged in the request.

1.2. Planning Framework

Coonamble Local Environmental Plan 2011 (the LEP) defines the proposed BESS as "electricity generating works":

> ***electricity generating works*** *means a building or place used for the purpose of—*
>
> *(a) making or generating electricity, or*
>
> *(b) electricity storage.*

Section 2.36 of *State Environmental Planning Policy (Transport and Infrastructure) 2021* (the **TI SEPP**) permits development for the purpose of electricity generating works on any land in a prescribed non-residential zone, with consent. The site is zoned RU1 Primary Production under the LEP, which is a prescribed non-residential zone.

As the proposed BESS does not have an Estimated Development Cost (EDC) of more than $30 million and is not capable or supplying more than 30 megawatts of electrical power it is not 'Designated Development' or 'State Significant Development' (SSD).

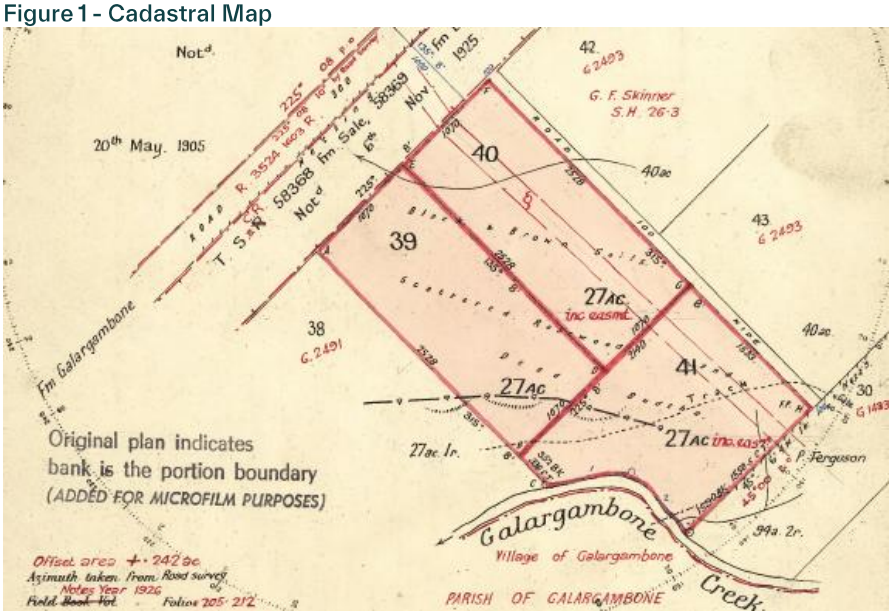
The proposal does not require concurrence or 'Integrated Development Assessment".

2. Site Analysis

The Site is known as 64 Box Ridge Road, Gulargambone and is legally described as Lots 39 and 40 DP 753407. It has an area of approximately 20.2ha (218,964sqm).

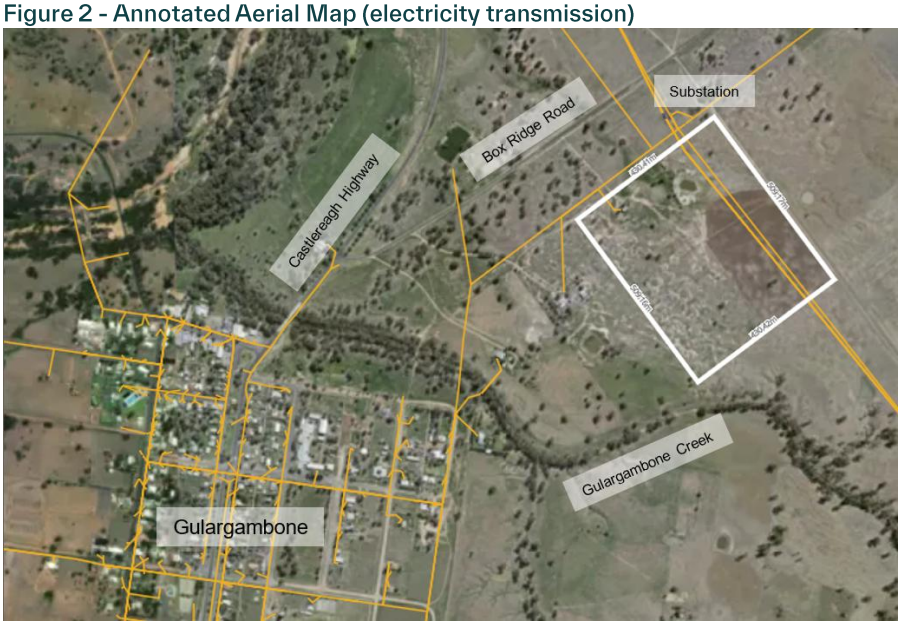
Refer to **Figure 1 and Figure 2** below.

Figure 1 - Cadastral Map



Source: Titlecheck

Figure 2 - Annotated Aerial Map (electricity transmission)



Source: Landchecker 2025

The Site is located on the southern side of Box Ridge Road, about 600m east of the Castlereagh Highway on rural land a short distance north-east of the town of Gulargambone (See **Figure 1**). Gulargambone Creek, a mapped waterway under the LEP and associated vegetation separates and visually screens the site from the town.

The site is located near the southern corner of Box Ridge Road and an unnamed dirt road but is separated from Box Ridge Road carriageway by a wide road reserve containing an 22kV electrical substation located along a north south electrical easement connecting Coonamble in the north to Gilgandra to the south. The site accommodates a rural dwelling, outbuildings and a small dam. It appears to be used primarily for the grazing of cattle.

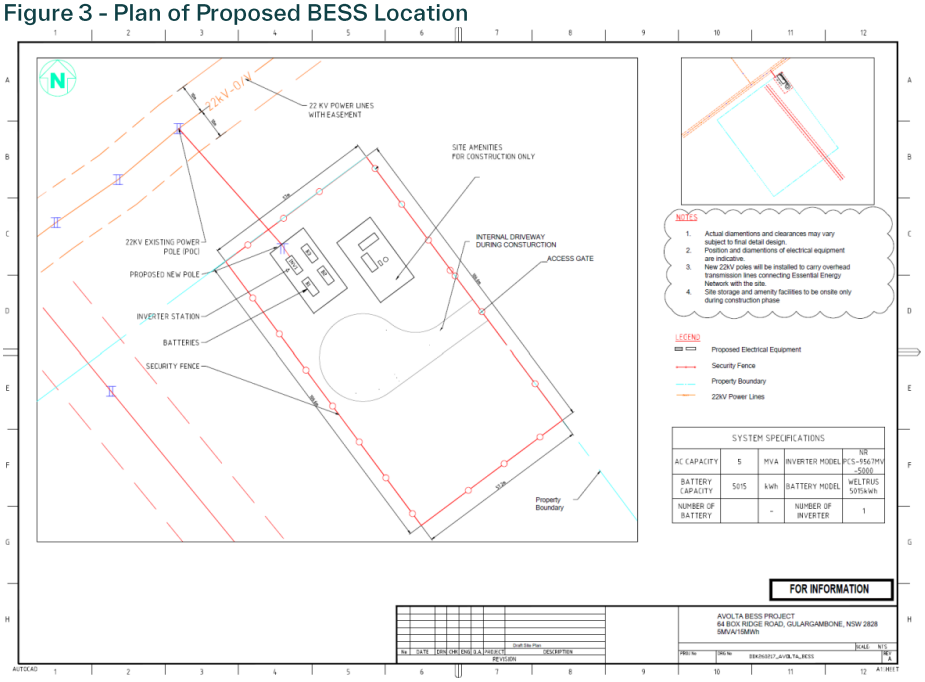
The nearby Gulargambone Creek is a mapped Waterway and the site is mapped on the LEP Biodiversity Map. However, the overland flow path feeding the dam on the site is not a mapped waterway.

A survey plan prepared by Western Surveys is included at **Appendix B**.

3. Proposed Development

The proposed development comprises the installation of a 4.99MW Battery Energy Storage System (BESS). It will be a stand alone unit that draws electricity from the grid in off-peak periods, storing it to be sold back to the grid in peak periods, helping to smooth peak loads. A Site Plan of the proposed facility is included at **Figure 3** and **Appendix C**.

Figure 3 - Plan of Proposed BESS Location



Source: AVOLTA

The project will be delivered over 6 months and include:

- Hardstand and site laydown area;
- Internal access road;
- Site amenities for construction;
- Power poles;
- Security fence;
- An inverter station; and,
- Transmission lines connecting to Essential Energy Substation.

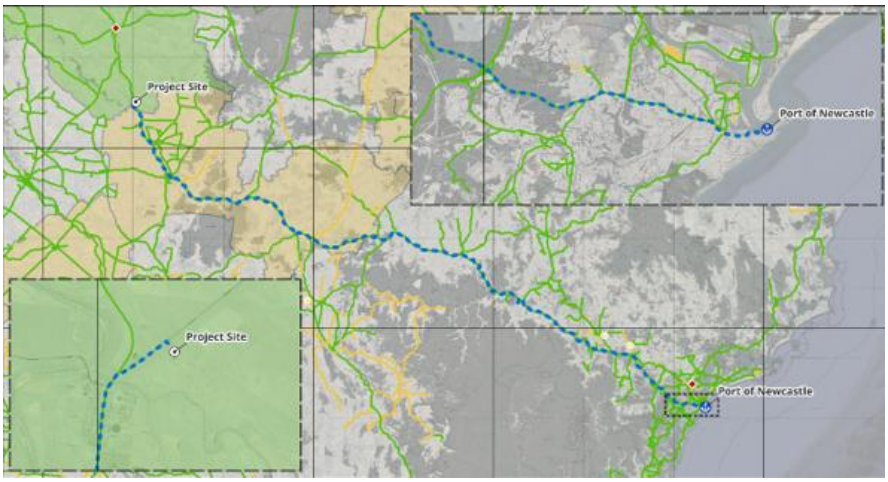
It is not anticipated there will be extensive earth works.

A technical specification of the proposed BESS is included at **Appendix D.**

3.1. Vehicular Access

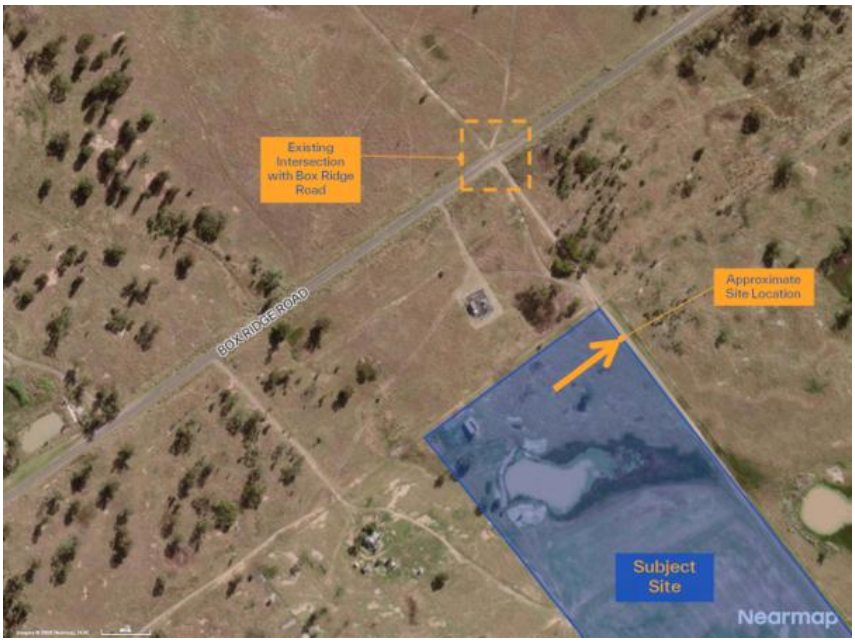
The main BESS components will be shipped to the Port of Newcastle in a single 20-foot container and transported to the site via a 19m articulated vehicle using existing B-double freight routes. A Transport Impact Assessment (TIA) prepared by Ratio is included at **Appendix E**.

Figure 4 - Proposed Transport Route



Source: Ratio

Figure 5 - Site Access



Source: Nearmap (annotated by Ratio)

3.2. Waste and Servicing

A Waste Management Plan prepared by Ratio is included at **Appendix F**.

This plan considers the generation, storage (volume/location), management and disposal of waste during the construction, operation and decommissioning stages.

3.3. Grid Connection

A Preliminary DNSP Connection Enquiry has been made to Essential Energy in relation to the adjacent 22kV substation. A Preliminary Enquiry Response from Essential Energy is included at **Appendix G**. This response details the technical requirements for final connection application, which will be lodged following the granting of development consent.

4. EP&A Act

Section 4.46 of the EP&A Act defines 'integrated development' as matters which require consent and one or more authorities under related legislation. In these circumstances, prior to granting consent, consent authority must obtain from each relevant approval body their General Terms of Approval (GTA) in relation to the development.

The proposal is not identified as integrated development pursuant to Section 4.46 of the EP&A Act.

Schedule 3 of the Environmental Planning and Assessment Regulation 2000 identifies various categories of development as 'designated development' for which an Environmental Impact Statement (EIS) must be prepared. While Schedule 3 lists '*Battery storage facilities*', it only includes facilities capable or supplying more than 30 megawatts of electrical power. As a maximum supply of less than 5MW of electrical power is proposed, the proposal is not 'designated development'.

This report has been prepared in accordance with the *Environmental Planning and Assessment Regulation 2021* (EP&A Regulation). **Error! Reference source not found.** s ets out the mandatory considerations of the EP&A Regulation:

Table 1 – EP&A Regulation Mandatory Considerations

Section	Mandatory Consideration	Response
23	*A development application may be made by the owners of the land to which the development application relates, or another person, with the written consent of the owner of the land.*	This DA is made by Avolta, with the consent of the owner's of the land; Tony Lincoln and Douglas W Lincoln (see Appendix H).
24(1)	*A development application must be in the approved form, contain all the information and documents required by ... and be submitted on the NSW planning portal.*	This DA includes all the relevant information to assess the application and is lodged via the NSW Planning Portal.
25	*A development application must contain the following information—* *(a) a list of the authorities —*	No concurrence is required.

Section	Mandatory Consideration	Response
	(i) from which concurrence must be obtained before the development may lawfully be carried out, and *(ii) from which concurrence would have been required but for the Act, section 4.13(2A) or 4.41,* *(b) a list of the approvals of the kind referred to in the Act, section 4.46(1) that must be obtained before the development may lawfully be carried out.*	

The relevant matters for consideration in determination of a DA are identified at Section 4.15(1) of the EP&A Act and are addressed at Sections 6 - 8

5. Planning Instruments and Agreements

This Part of the SEE addresses the statutory provisions relevant to the proposed development in accordance with Section 4.15(1)(a) of the EP&A Act.

5.1. State Environmental Planning Policy (Planning Systems) 2021

The State Environmental Planning Policy (Planning Systems) 2021 (Planning Systems SEPP) contains planning provisions relating to State or regionally significant development, State significant Infrastructure and critical State significant infrastructure.

Schedule 1 identifies various categories of development as State Significant, for which the Minster is the consent authority and an EIS is required, including electricity generating works with an estimated development cost of more than $30 million, or $10 million if located in an environmentally sensitive area of State significance.

Schedule 6 identifies various categories of development as Regionally significant, including any development that has an estimated development cost of more than $30 million.

With an estimated cost of $5,479,251 the proposed development is not State or regionally significant.

5.2. State Environmental Planning Policy (Transport and Infrastructure) 2021

Section 2.36 of the State Environmental Planning Policy (Transport and Infrastructure) 2021 (the TI SEPP) permits development for the purpose of electricity generating works on any land in a prescribed non-residential zone, with consent. The site is zoned RU1 Primary Production, which is a prescribed non-residential zone. The proposed development is therefore permissible with consent in the zone.

5.3. Coonamble Local Environmental Plan 2011

Coonamble Local Environmental plan 2011 (the LEP20) is the comprehensive EPI that applies to the Site.

The LEP defines the proposed BESS as "electricity generating works":

electricity generating works *means a building or place used for the purpose of—*

(a) making or generating electricity, or

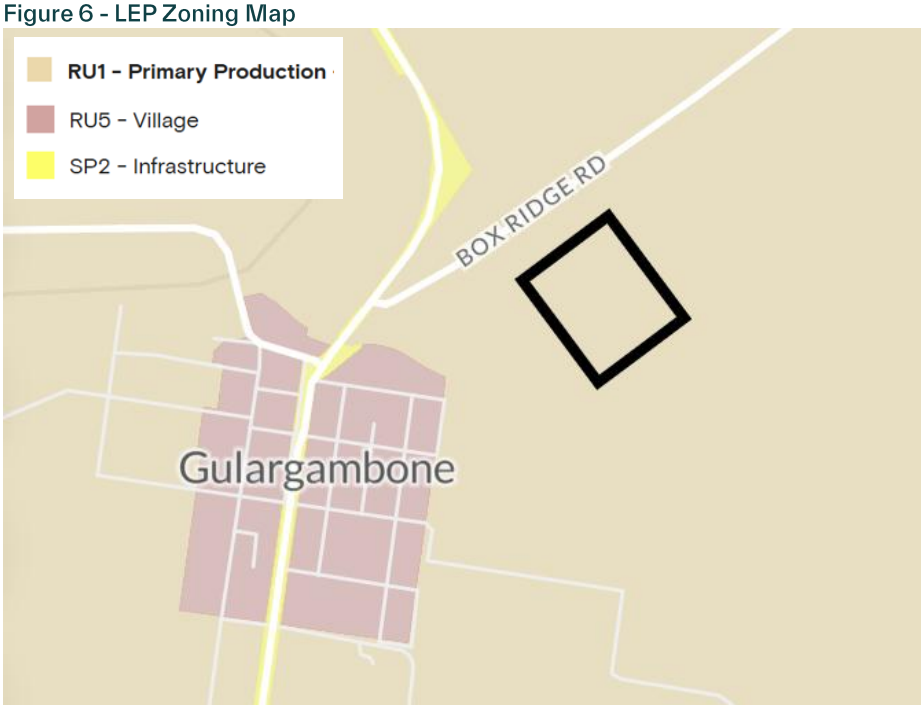
(b) electricity storage.

The relevant provisions of the LEP are considered below.

ZONING AND PERMISSIBILITY

The Site is located within the RU1 Primary Production under the LEP as shown in **Figure 6**.

Figure 6 - LEP Zoning Map



Source: Landchecker, 2025

The objectives of the RU1 Zone are:

- *To encourage sustainable primary industry production by maintaining and enhancing the **natural resource base**.*
- *To encourage **diversity in primary industry enterprises** and systems appropriate for the area.*
- *To minimise the **fragmentation and alienation of resource lands**.*
- *To **minimise conflict between land uses** within this zone and land uses within adjoining zones.*
  (emphasis added)

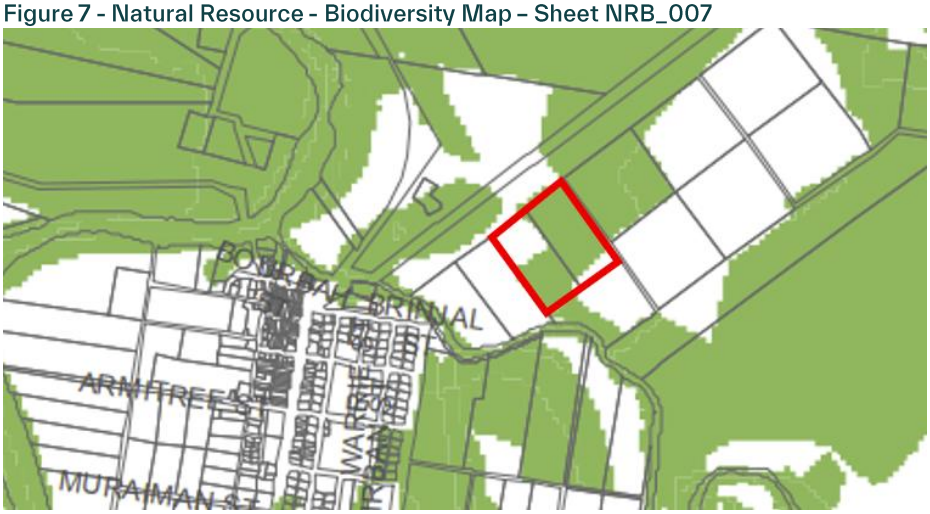
The proposed development is generally consistent with these objectives.

As 'Electricity Generating Works' are not listed as a land use that is permitted with or without consent in the RU1 zone, they are prohibited under the LEP. However, this is over-ridden by the permissibility established under the TI SEPP (see Section 5.2)

CLAUSE 6.1 TERRESTRIAL BIODIVERISTY

However, the nearby Gulargambone Creek is a mapped Waterway and the site is mapped on the LEP Biodiversity Map.

Figure 7 - Natural Resource - Biodiversity Map – Sheet NRB_007



Source: NSW Planning Spatial Viewer

Clause 6.1 of the LEP requires the consent authority to consider whether or not development—

(a) *will cause any adverse impact on the condition, ecological value and significance of the* ***fauna and flora on the land****, and*

(b) *will cause any adverse impact on the importance of the* ***vegetation on the land*** *to the habitat and survival of native fauna, and*

(c) *has any potential to fragment, disturb or diminish the* ***biodiversity structure****, function and composition of the land, and*

(d) *will cause any adverse impact on the* ***habitat elements providing connectivity****.*

With a site area of 20ha, it has been possible to locate the proposed BESS and associated vehicle access and landscaping areas, without disturbing any specific ecological feature or significantly impacting the biodiversity values of the site.

OTHER PROVISIONS

The site is not identified under the maps to the LEP as a Heritage Item, within a Heritage Conservation Area or subject to Flooding or Bushfire Hazard, Groundwater Vulnerability or Wetlands.

5.4. Draft environmental Planning Instruments

No Draft Environmental Planning Instruments apply to the subject site.

5.5. Coonamble DCP No. 1 – Coonamble Township and Surrounds

DCP No. 1 applies to land designated within the Coonamble Village Zone and surrounds. It aims to:

(a) *subdivide the Coonamble Village Zone into preferred use sections for residential, commercial, general and industrial uses and to define the scope of developments in each section;*

(b) *identify a future growth strategy for the town of Coonamble;*

(c) *bring together existing and new Council policies relating to the development of land;*

(d) *Co-ordinate the manner of development control within Coonamble Village Zone in an environmentally acceptable manner.*

The proposed BESS will smooth peak electricity demand, facilitating additional demand arising from future growth.

5.6. Planning Agreements

No Planning Agreements apply to the site.

6. Significant Likely Impacts of the Proposed Development

This section identifies and assesses the impacts of the proposed development with specific reference to the heads of consideration under Section 4.15(1)(b) of the EP&A Act.

6.1. Electricity Supply

By storing energy from the grid during off-peak periods, the proposed BESS will increase the supply available to the town of Coonamble during peak periods, increasing the effective electricity supply of the town.

Storing off-peak baseload that is already generated will not result in any additional carbon emissions, potentially reducing the net carbon footprint of the town.

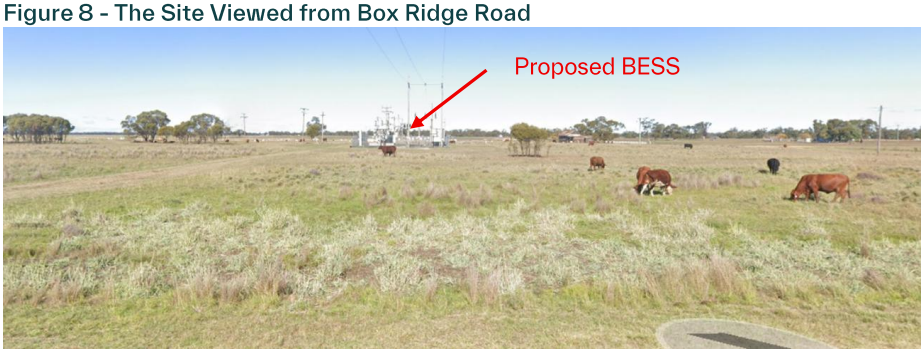
6.2. Terrestrial Biodiversity

While partly mapped as terrestrial biodiversity under the LEP, the Site is largely cleared and used for grazing purposes. While some trees, a natural drainage line and a dam are located in the northern corner of the site where the BESS is proposed to be located, the works zone has been located to avoid any such features, and will occupy only 6,097sqm, or less than 3% of the site.

6.3. Landscape Character

The existing landscape comprises open grazing land with scattered small trees. There are no sensitive receivers within the visual catchment and the only public place from which the proposed development will be visible is Box Ridge Road. However, being located immediately behind the existing electrical substation, the proposed development will not be visible from Box Ridge Road and will therefore not perceptibly alter the existing landscape character (see **Figure 7**).

Figure 8 - The Site Viewed from Box Ridge Road



Source: Google Street View 2026

6.4. Traffic and Transport

A Transport Impact Assessment (TIA) has been prepared by Ratio (**Appendix E**). The TIA demonstrates that the existing road network is capable of accommodating the required delivery, service and decommissioning vehicles, without resulting in any unreasonable traffic impact

6.5. Waste

A Waste Management Plan has been prepared by Ratio (**Appendix F**). It details the types and amount of waste that will be generated by the development and methods of removal and disposal.

7. Suitability of Site & Public Interest

This section addresses the suitability of the Site for the proposed development and the public interest in accordance with Section 4.15(1)(c) & (e)of the EP&A Act.

The Site is located within an area zoned RU1, a prescribed zone for electricity generating works under the TI SEPP. It immediately adjoins the existing Essential Energy 66/22kV zone substation that feeds power from the Gilgandra to Coonamble transmission line to the town of Gulargambone and is thereby entirely suitable for a complimentary BESS.

Increasing the peak electrical load available to Gulargambone is clearly in the interest of the town and reducing the net carbon emission of supplying the town is in the broader public interest.

8. Conclusion

The proposed development of a BESS facility is specifically permissible in the RU1 zone under Clause 2.36 of the TI SEPP. It will shore up the energy supply of the town while reducing net carbon emissions.

While parts of the Site are mapped as Terrestrial Biodiversity, the proposed works zone will occupy less than 3% of the Site and has been located so as not to effect existing vegetation or drainage patterns.

The road network is capable of accommodating the vehicles required to install the proposed plant and there will be no adverse environmental effects upon surrounding private properties or the public domain.

Having considered all the relevant matters for consideration identified in Section 4.15(1) of the EP&A Act we conclude that development consent should be granted subject to standard conditions of consent.

Appendix A – Pre-DA Submission

Appendix B – Site Survey

Appendix C – Site Plan

Appendix D - Technical Specification of Proposal

Appendix E - Transport Impact Assessment prepared by Ratio

Appendix F- Waste Management Plan prepared by Ratio

Appendix G - Correspondence from Essential Energy

Appendix H – Land Owner's Consent

Melbourne Geelong Sydney Brisbane Hobart E mail@ratio.com.au
ABN 93 983 380 225

Planning | Transport | Urban Design | Waste Management | Landscape Architecture | Civil Engineering

25 September 2025

Bruce Quarmby
Acting General Manager
Coonamble Council
80 Castlereagh Street
Coonamble NSW 2829

Pre-Development Application Meeting Request
Battery Energy Storage System (BESS) - 64 Box Ridge Road, Gulargambone

Dear Mr Quarmby,

We write on behalf of our client, Avolta Technology, to request a pre-development application (**DA**) meeting in relation to the intended development of 4.99MW BESS at 64 Box Ridge Road, Gulargambone (the **Site**).

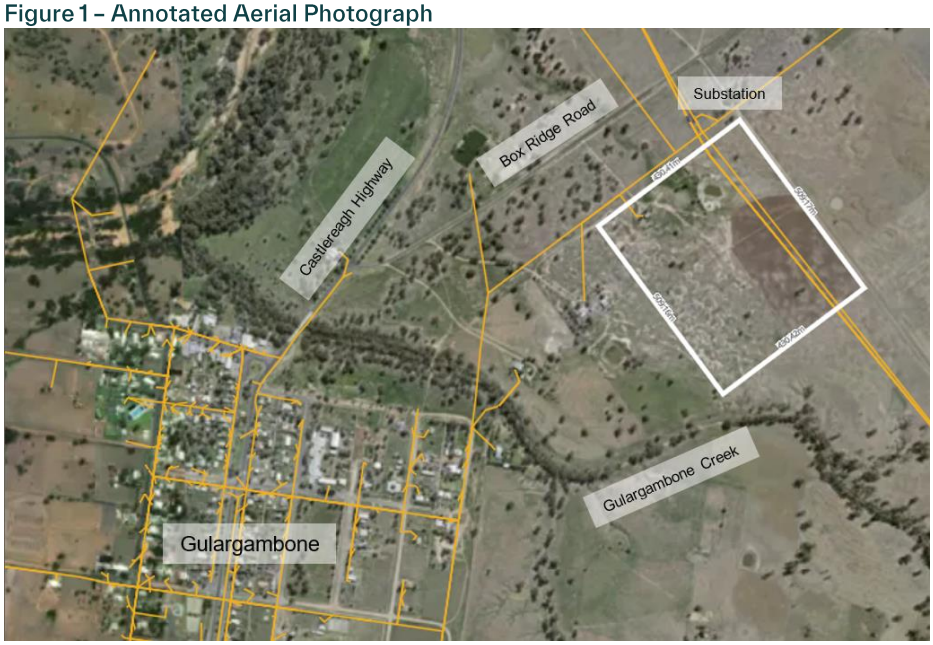
The proposed BESS will be a stand along unit that draws electricity down from the grid in off-peak period, storing it to be sold back to the grid in peak periods.

Site Context

The site is known as 64 Box ridge Road, Gulargambone and is legally described as Lots 39 and 40 DP 753407 and has an area of approximately 20.2ha (218,964sqm). It is located on the southern side of Box Ridge Road, about 600m west of the Castlereagh Highway on rural land a short distance north-east of the town of Gulargambone (See **Figure 1**). Gulargabone Creek, a mapped waterway under the LEP and associated vegetation separates and visually screens the site from the town.

The site is located near the southern corner of Box Ridge Road and an unnamed dirt road but is separated from Box Ridge Road by land containing an 22kV electrical substation located along a north south electrical easement connecting Coonamble in the north to Gilgandra to the south. The site accommodates a rural dwelling, outbuildings and a small dam. It appears to be used primarily for the grazing of cattle.

Figure 1 – Annotated Aerial Photograph



(Source: Landchecker)

Intended Development

The intended development comprises the installation of a 4.99MW Battery Energy Storage System (BESS). It will be a stand alone unit that draws electricity down from the grid in off-peak period, storing it to be sold back to the grid in peak periods.

Preliminary DNSP connection enquiries to the adjacent 22kV substation are underway with Essential Energy.

The proposed development will also involved vehicle access upgrades to permit access by the vehicle types required to install and maintain the facility. Landscaping works to visually screen the facility will also be detailed as necessary.

A preliminary plan of the location of the proposed facility is included at **Figure 2**.

A preliminary technical specification of the envisaged BESS is included at **Attachment A.**

Figure 2 Site Plan



Source: Amani Power

Planning Overview

The relevant Environmental Planning Instrument (**EPI**) for the town of Gulargambone is *Coonamble Local Environmental Plan 2011* (the **LEP**).

The LEP defines the proposed BESS as "electricity generating works":

> ***electricity generating works*** *means a building or place used for the purpose of—*
>
> *(a) making or generating electricity, or*
>
> *(b) electricity storage.*

Section 2.36 of *State Environmental Planning Policy (Transport and Infrastructure) 2021* (the **TI SEPP**) permits development for the purpose of electricity generating works on any land in a prescribed non-residential zone, with consent. The site is zoned RU1 Primary Production under the LEP, which is a prescribed non-residential zone.

As the proposed BESS does not have an Estimated Development Cost (**EDC**) of more than $30 million it is not State Significant Development (**SSD**) and as it is not capable or supplying more than 30 megawatts of electrical power it is not 'Designated Development'. An EIS is therefore not required.

A Section 10.7(5) Planning Certificate has confirmed that the site is not identified under the maps to the LEP as a Heritage Item, within a Heritage Conservation Area or subject to Flooding or Bushfire Hazard, Groundwater Vulnerability or Wetlands.

However, the nearby Gulargambone Creek is a mapped Waterway and the site is mapped on the LEP Biodiversity Map.



Figure 3 - Natural Resource - Biodiversity Map – Sheet NRB_007

Clause 6.1 of the LEP requires the consent authority to consider whether or not development—

*(a) will cause any adverse impact on the condition, ecological value and significance of the **fauna and flora on the land**, and*

*(b) will cause any adverse impact on the importance of the **vegetation on the land** to the habitat and survival of native fauna, and*

*(c) has any potential to fragment, disturb or diminish the **biodiversity structure**, function and composition of the land, and*

*(d) will cause any adverse impact on the **habitat elements providing connectivity**.*

With a site area of 20ha, we are confident a 4.99MW BESS can be located, including associated vehicle access areas and landscaping, without significantly impacting the biodiversity values of the site.

Our preliminary investigations have not identified any critical concerns and relevant planning provisions facilitate the proposed development. However, we acknowledge that detailed design will need to ensure that suitable vehicle access and landscaping design is provided and the facility will need to be located to minimise potential impacts upon biodiversity values of the site, such as existing vegetation.

Moving Forward

We are keen to move this proposed development to the DA stage and welcome any comments and feedback Council may have on the proposal.

Based on a review of the Site and Council's DA checklist we note that the following documentation is intended to accompany the DA:

- Survey
- Architectural Package, including specifications of the proposed BESS plant.
- Landscape Plan
- Traffic Report
- Statement of Environmental Effects (DA Report)
- Waste Management Plan
- Cost Summary Report

We request that Council review and confirm the above.

We trust the information contained herein provides Council with the requisite level of detail to provide a preliminary review of the proposed development prior to submission of a DA. If Council requires any further information prior to the pre-DA meeting, please contact the undersigned on 0411 957 292 or ian.cady@ratio.com.au

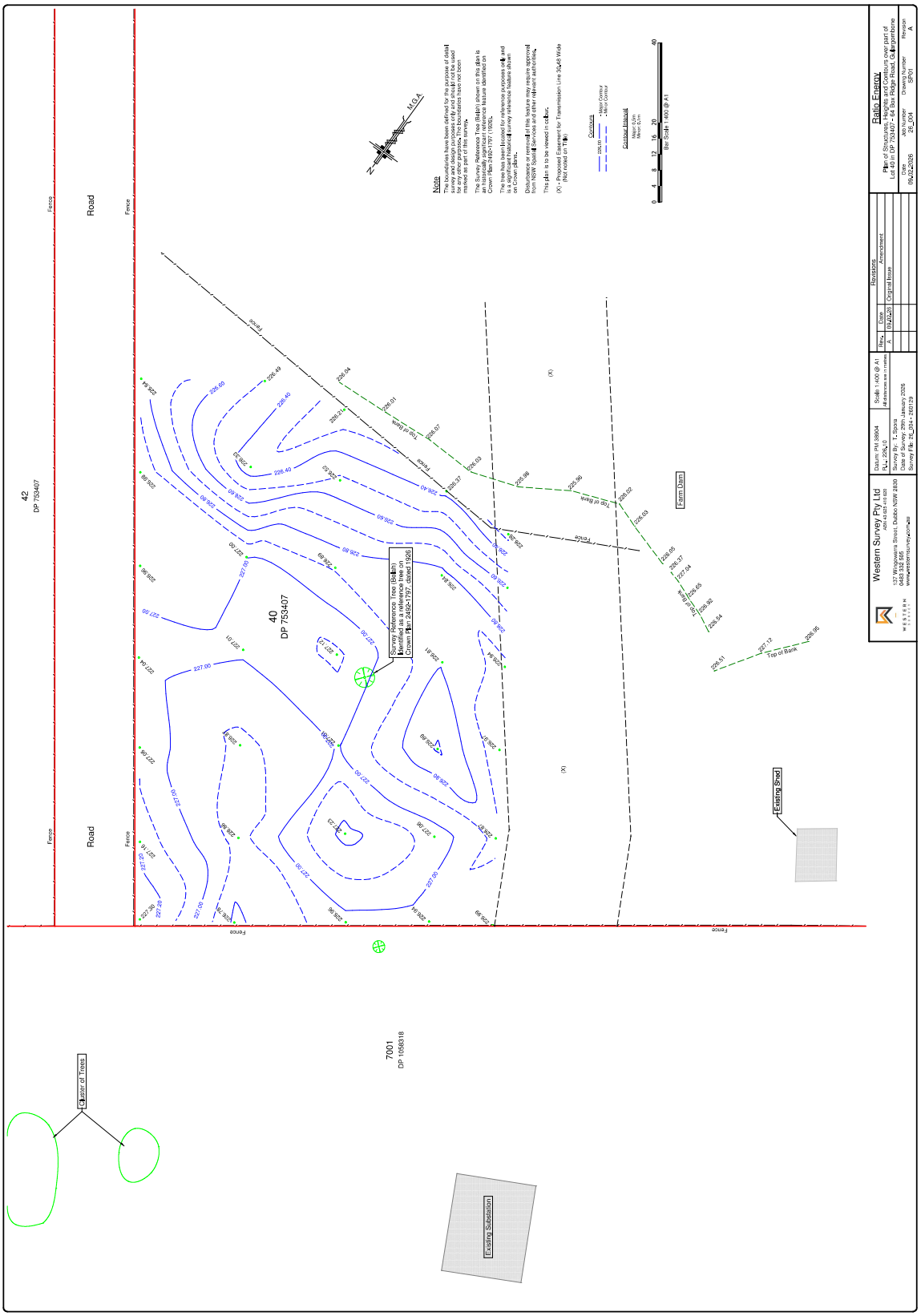
Regards,

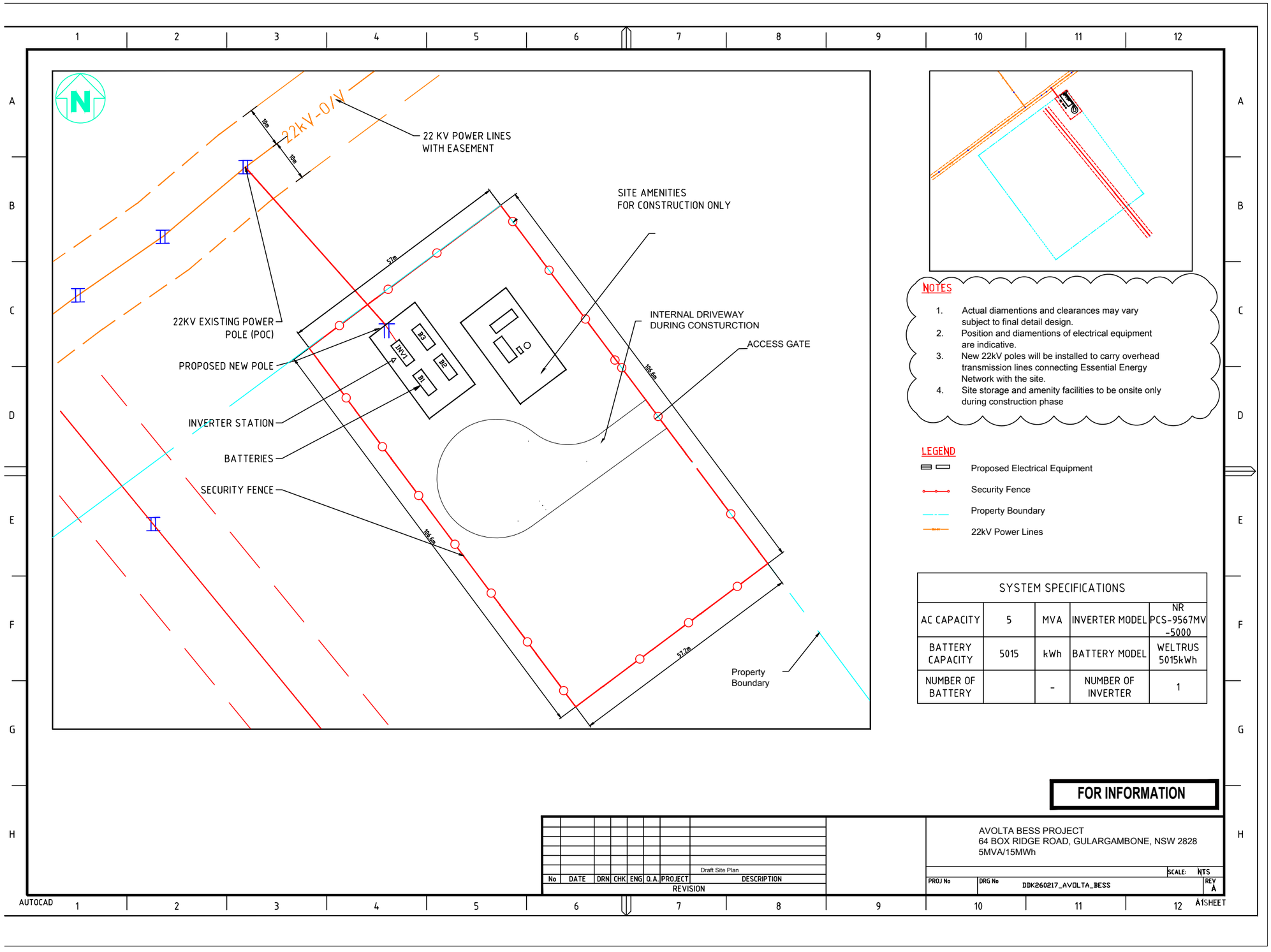


Ian Cady
Director – Planning

Attachments:

A - Preliminary Technical Specification prepared by Amani Power


Ratio Energy
Plan of Structures, Heights and Contours over part of Lot 40 in DP 753407 - 84 Box Ridge Road, Collarumbone
Western Survey Pty Ltd
Road
Fence
Farm Dam
Existing Shed
Existing Substation
Cluster of Trees
Survey Reference Tree (Ballin) Identified as a reference tree on Crown Plan 2492-1797, dated 1926
Note
Contours
Corridor Interval
Revisions
Amendment
Original Issue
Scale 1:400 @ A1
Datum: PAL 39804
Survey By: T. Spina
Date of Survey: 28th January 2026
Survey File: C:\24-100729
Drawing Number
Revision
Job Number
Date
0504236395


22KV-O/H
22 KV POWER LINES
WITH EASEMENT
10m
10m
SITE AMENITIES
FOR CONSTRUCTION ONLY
57m
22KV EXISTING POWER
POLE (POC)
PROPOSED NEW POLE
INVERTER STATION
BATTERIES
SECURITY FENCE
INV1
B3
B2
B1
INTERNAL DRIVEWAY
DURING CONSTURCTION
ACCESS GATE
106.6m
106.6m
57.2m
Property
Boundary
NOTES
1. Actual diamentions and clearances may vary subject to final detail design.
2. Position and diamentions of electrical equipment are indicative.
3. New 22kV poles will be installed to carry overhead transmission lines connecting Essential Energy Network with the site.
4. Site storage and amenity facilities to be onsite only during construction phase
LEGEND
Proposed Electrical Equipment
Security Fence
Property Boundary
22kV Power Lines
SYSTEM SPECIFICATIONS
AC CAPACITY 5 MVA INVERTER MODEL NR PCS-9567MV-5000
BATTERY CAPACITY 5015 kWh BATTERY MODEL WELTRUS 5015kWh
NUMBER OF BATTERY - NUMBER OF INVERTER 1
FOR INFORMATION
Draft Site Plan
No DATE DRN CHK ENG Q.A. PROJECT DESCRIPTION
REVISION
AVOLTA BESS PROJECT
64 BOX RIDGE ROAD, GULARGAMBONE, NSW 2828
5MVA/15MWh
SCALE: NTS
PROJ No
DRG No DDK260217_AVOLTA_BESS
REV A
AUTOCAD
A1SHEET


WELTRUS
4.99MW/10MWH
Energy Storage System Solution
Energy Storage System (ESS) is a system that stores electrical energy through a specific medium (mainly batteries) and releases it when needed. In the form of a container, it integrates the battery system, Battery Management System (BMS), fire protection system, thermal management system, power conversion system, and AC step-up system into a single unit. With the battery as the core, it ensures safety through BMS, achieves conversion through PCS, optimizes dispatch through EMS, and supports operation through auxiliary systems, enabling the storage and release of electrical energy. It serves as a solution for three major scenarios: power generation side, grid side, and user side.
Created By: Jean
Make energy more efficient, safer and greener

System Overview



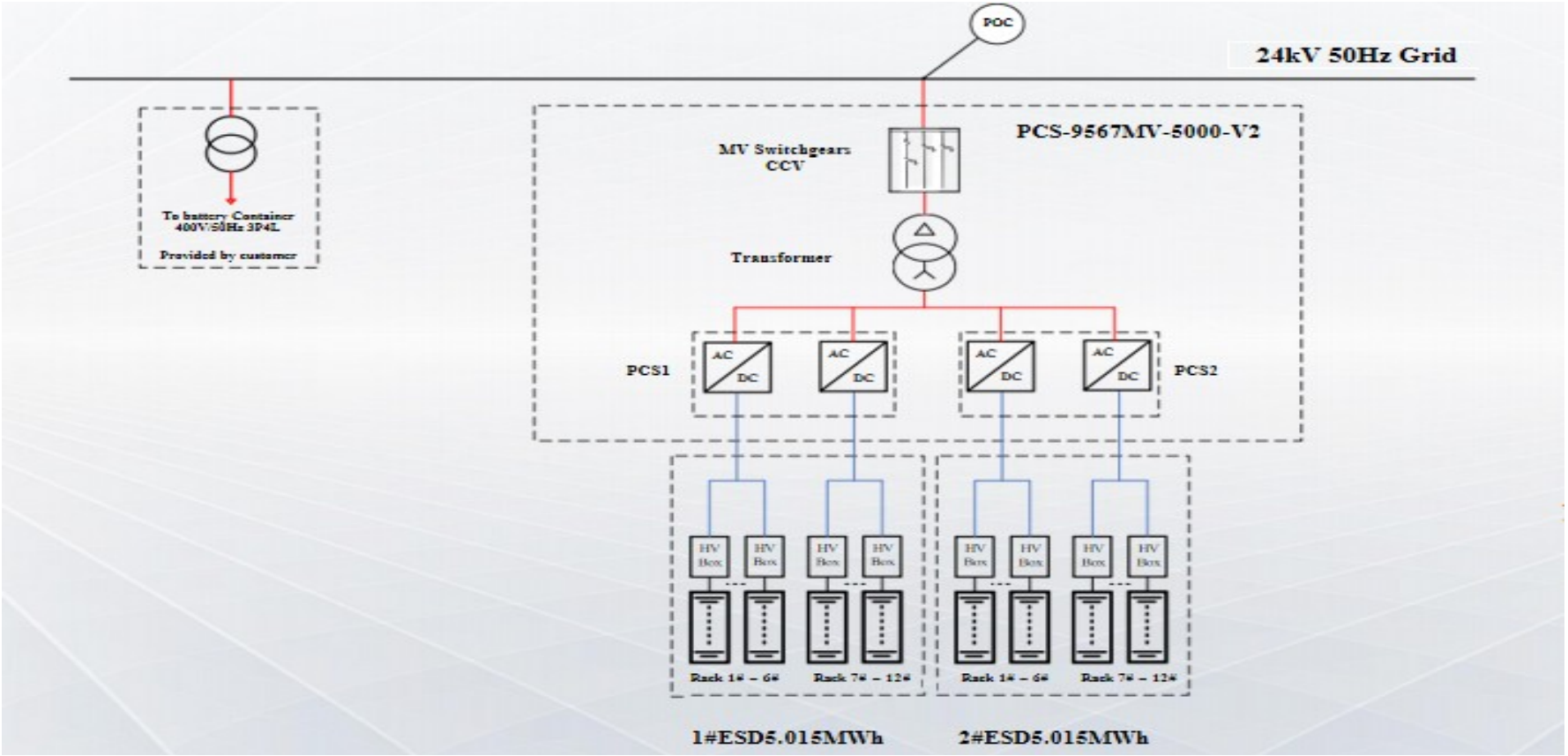
This is a centralized energy management system specifically designed for source-grid-side energy storage. By integrating the inverter and battery into one unit, the system can achieve the following functions:

✔ Grid-connected operation
✔ Backup power during power outages
✔ Optimization of self-consumption
✔ Peak-valley electricity price arbitrage
✔ Islanding operation capability

The system can be used for the following purpose:

- electricity cost optimization
- datacenter power backup
- microgrid energy hub

Single-Line Diagram



System Architecture

No.	Item	Indicative Specification	Qty	Remark
	4.99MWW/10MWH		1	Each consist of following 1 to 2
1	Welture-ESD5015		2	Each consist of following 1.1 to 1.5
1.1	LFP battery	5015kWh	1	-Nominal Capacity:314Ah,3.2V; -8 packs per rack; - Cable for module connection Communication & power cables in module and racks connection; - The discharge and charge should be less than or equal to 0.5P.
1.2	High voltage box		12	- Protect battery strings; - Level 2 BMS.
1.3	Battery cabinet	W*D*H 6058*2438*2896mm	1	- Liquid cooling unit, battery rack frames, cables between internal equipment; - IP54 protection (except liquid cooler); - Auxiliary power to be provided by customer;
1.4	Thermal managermen System	W18/L45	1	Liquid cooling chiller -Max cooling/heating power : 60/12kW - Coolant : 50% water + 50% Ethane-1,2-diol, additive H302 - Input Rated Power/Voltage/Current : 28kW/380Vac/64A - Including cooling piles, terminals and valve control unit, AC230V power supply Air Condition : 2000W(cool)/1050W(heat) - Rated input Votlage/Current 200Vac/4A

System Architecture

No.	Item	Indicative Specification	Qty	Remark
1.5	Fir Suppression System	Aerosol+ water sprinkle	1	• Extinguishant Control Panel -Heat Detector, Smoke Detector, Li-ion Tamer ®(Honeywell), alarm bell, horn strobe, extinguish disablement&abort switch • Aerosol -extinguishing capacity:5m³(100g/m³), • Water sprinkle system -Main pile(DN65), divert pile(DN40), water sprinkler -design flow rate 5.6L/min for a nozzle, 67.2L/min for a container • Ventilation System -air intake and exhaust fan/louver; • Pressure relief port, louver
2	PCS-9567MV-4990-V2		1	Each consist of following 2.1 to 2.3
2.1	PCS	PCS-9567-1250	4	- Nominal AC output power: 1247.5kVA; - DC voltage range: 1050V to 1500V; - Nominal AC voltage: 690V; - Nominal grid frequency: 50/60Hz; - Max. Efficiency: 98.7%.
2.2	Transformer	5160kVA	1	- 0.69kV/22kV, Oil type, ONAN; - Dy11;
2.3	MV switchgear	CCV	1	-CCV (2 cable feeders with load-break switch, 1 transformer feeder with circuit breaker); - Short-circuit: 20 kA 3s, rated voltage: 24kV.

System Operating Modes



Mode1-Enhance renewable energy integration

- Addresses the issue of "generated but not consumed or delivered,
- Supporting high-proportion renewable energy grid connection.s

Mode 2 —Enhance grid resilience

- Provides reserve capacity, black start capability, and emergency power support
- Improving power supply reliability.

Mode 3 — Defer grid investment

- Replaces part of the demand for transmission and distribution capacity expansion
- Reducing grid construction costs

Mode 4 — Participate in the electricity market

- Peak-valley arbitrage,
- Frequency regulation services,
- Capacity market participation
- Other mechanisms

System Design And Configuration

system design:

Init Capacity	DOD	P-rate	Operating temperature	Energy Efficiency	Cycle/day	Operating Voltage range（V)	EOL
10.03MWH	90%	0.5P	-30℃ ~55℃	≥93%	2 cycle	1075.2~1382.4	8000 cycles @ 70% SOH

system configuration:

Battery container	Battery cell	Pack Configuration	Rack configuration	Qty of racks per battery container	Thermal Management
ESD5015	LFP 3.2V/314Ah	1P104S	12 racks, each with 4 packs	12	liquid Cooling

CALENDARY DEGRATION

Assuming the batteries are stored with temperature between 26~35℃, and storage time between FAT and SAT is 6 months, according to below table,
the calendar degradation is calculated as below:
Calendar degradation (FAT-SAT) = 1.27% + 0.46% + 0.34% + 0.29% + 0.25% + 0.22% = 2.83%

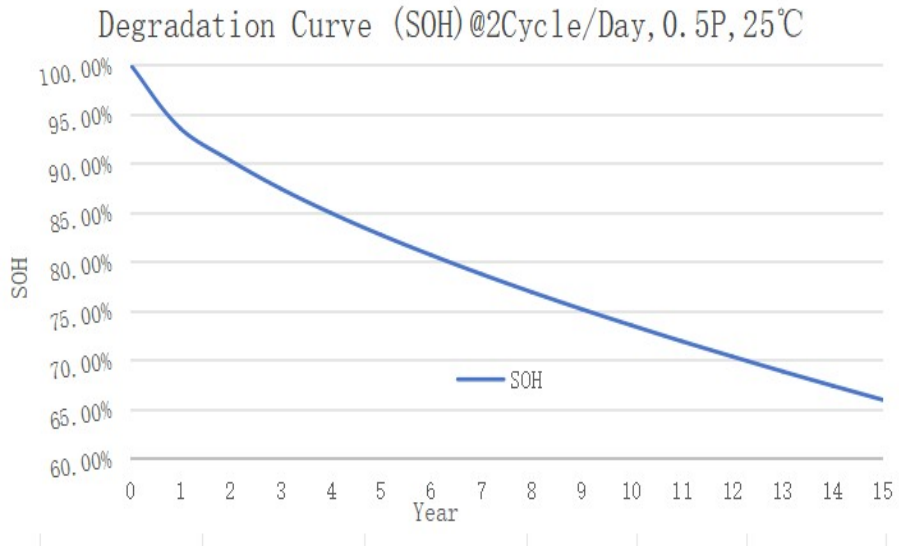
calendary degration formula = 1.27% + 0.46% + 0.34% + 0.29% + 0.25% + 0.22% = 2.83%

Therefore, we have the system capacity of :

Battery capacity retention = 1-2.83% = 97.17%

Full months between FAT and SAT	Irreversible SOH calendar degradation % by average container temperature					
	≤15°C	16~25°C	26~35°C	36~45°C	46~50°C	50~55°C
1	-0.57	-0.87	**-1.27**	-1.83	-2.46	-3.33
2	-0.21	-0.31	**-0.46**	-0.66	-0.89	-1.21
3	-0.16	-0.23	**-0.34**	-0.49	-0.67	-0.9
4	-0.13	-0.19	**-0.29**	-0.41	-0.55	-0.75
5	-0.11	-0.17	**-0.25**	-0.36	-0.48	-0.65
6	-0.1	-0.15	**-0.22**	-0.32	-0.43	-0.58
7	-0.09	-0.14	-0.2	-0.29	-0.39	-0.53
8	-0.08	-0.13	-0.19	-0.27	-0.36	-0.49
9	-0.08	-0.12	-0.17	-0.25	-0.34	-0.46

SOH Degradation

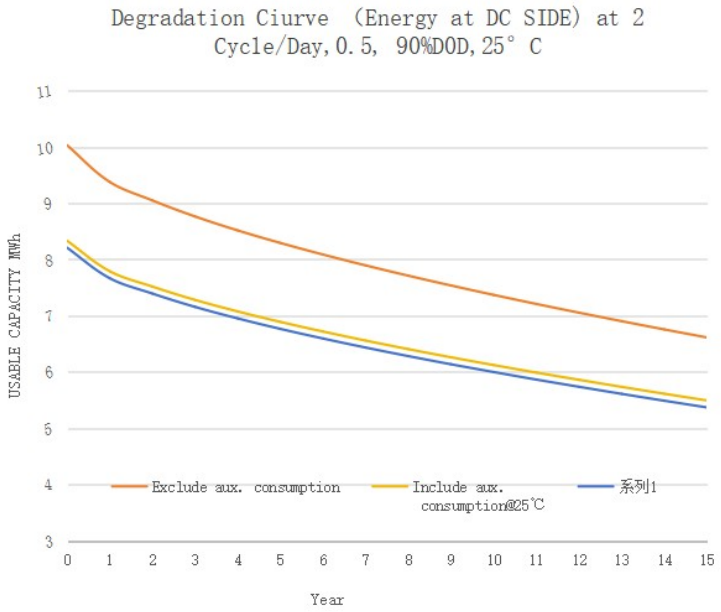


Year	SOH
0	100.00%
1	93.50%
2	90.22%
3	87.38%
4	84.91%
5	82.68%
6	80.63%
7	78.70%
8	76.88%
9	75.14%
10	73.48%
11	71.87%
12	70.33%
13	68.82%
14	67.36%
15	65.93%

Note*:

1. Temperature assumption is constant for every cases and is equal to 25℃±5℃.
2. This set of indicative degradation curve is no-binding and is only provided for indication to help customer in
their early project development activities and preliminary ESS battery sizing

Usable Capacity @ DC Side

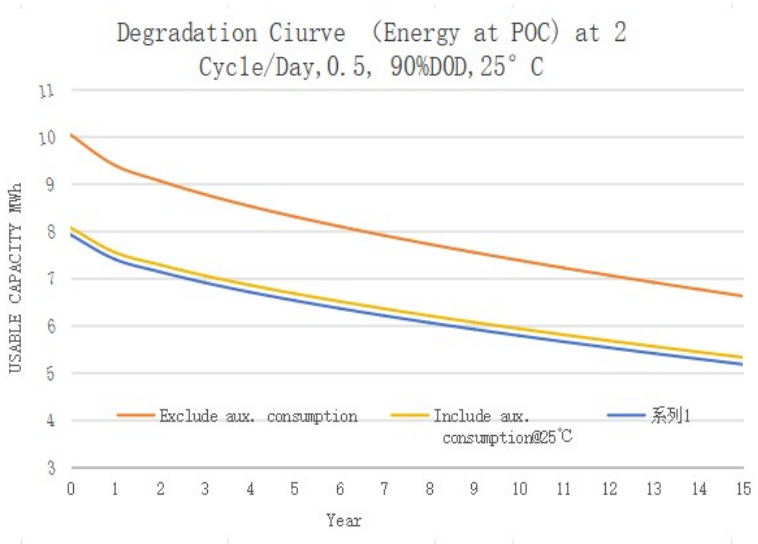


Note*:

1. Calendar degradation, SOH, DOD and battery container discharging efficiency are considered in the calculation.

Year	Usable capacity @ DC side (KWh)		
	Nominal capacity(MWh)	Exclude aux. consumption	Include aux. consumption@25℃
0	10.030	8.333	8.209
1	9.378	7.791	7.667
2	9.049	7.518	7.394
3	8.764	7.281	7.157
4	8.516	7.076	6.952
5	8.293	6.890	6.766
6	8.087	6.719	6.595
7	7.894	6.558	6.434
8	7.711	6.406	6.282
9	7.537	6.261	6.137
10	7.370	6.123	5.999
11	7.209	5.989	5.865
12	7.054	5.861	5.737
13	6.903	5.735	5.611
14	6.756	5.613	5.489
15	6.613	5.494	5.370

Usable Capacty @ POC

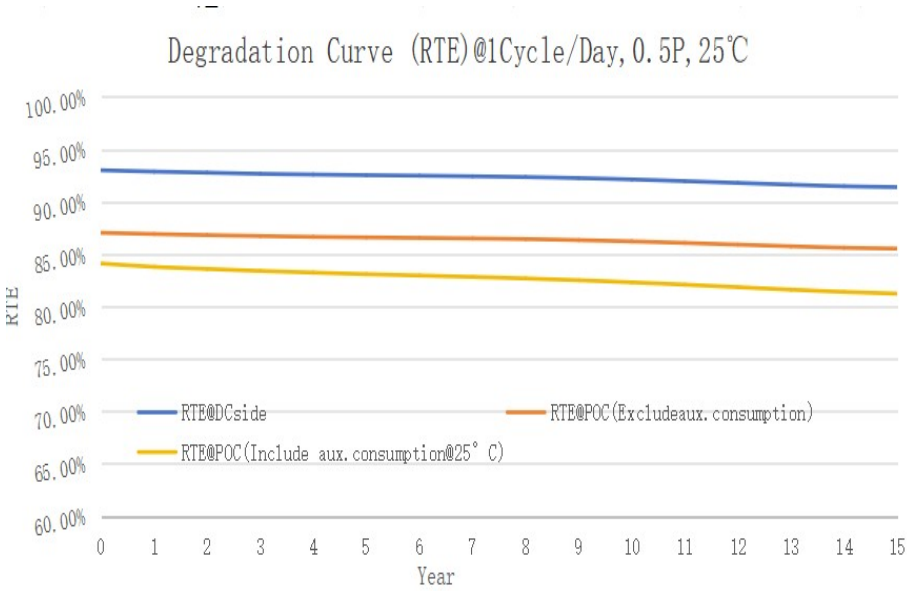


Year	Usable capacity @ DC side (MWh)		
	Nominal capacity(MWh)	Exclude aux. consumption	Include aux. consumption@25℃
0	10.03	8.061	7.914
1	9.378	7.537	7.39
2	9.049	7.273	7.125
3	8.764	7.044	6.896
4	8.516	6.845	6.697
5	8.293	6.665	6.518
6	8.087	6.5	6.352
7	7.894	6.344	6.197
8	7.711	6.197	6.05
9	7.537	6.057	5.91
10	7.37	5.923	5.776
11	7.209	5.794	5.646
12	7.054	5.669	5.522
13	6.903	5.548	5.4
14	6.756	5.43	5.283
15	6.613	5.315	5.167

Note*:

1. Calendar degradation, SOH, DOD, battery container discharging efficiency and losses till POC are considered in the calculation.

Round trip effciency (RTE)(1 Cycle/DAY – 0.5P – 90%DOD)



Note*:
1.Battery system round trip efficiency, inverter efficiency, power cable efficiency are considered
in the calculation of RTE@POC.

Year	RTE @ DC side	RTE @ POC (Exclude aux. consumption)	RTE @ POC (Include aux. consumption @25° C)
0	93.00%	87.03%	84.10%
1	92.87%	86.91%	83.78%
2	92.77%	86.81%	83.58%
3	92.66%	86.72%	83.39%
4	92.59%	86.64%	83.23%
5	92.53%	86.59%	83.08%
6	92.48%	86.54%	82.95%
7	92.42%	86.49%	82.82%
8	92.35%	86.43%	82.67%
9	92.25%	86.33%	82.50%
10	92.12%	86.21%	82.30%
11	91.96%	86.06%	82.08%
12	91.79%	85.90%	81.84%
13	91.62%	85.74%	81.60%
14	91.47%	85.60%	81.39%
15	91.39%	85.52%	81.22%

Sub-system Introduction

Liquid Cooling Battery Rack Syestem

ESD5015	
Product name	1331.2V 314Ah Rack Mounted LFP Battery
Configuration method	1P104S
Battery category	LiFePO4
Rated energy	5015 kWh (25 ℃, 0.5C)
Rated voltage	1331.2 V
Rated capacity	314 Ah
Operating voltage	1040~1497.6
Working temperature	-30 ℃ ~ 55 ℃（>45,deration)
Communication	CAN, Ethernet, RS485
Thermal Management	Liquid-cooled Temperature Control + Air-Cooled (Liquid cooler built-in system)
Communication Interface	CAN, RS485, Ethernet
Communication Protocol	CAN, Modbus-TCP/IP, Modbus RTU, IEC104
Fire Suppression System	Explosion-proof+ Smoke extraction + PACK-level submerged fire extinguishing + Gas extinguishing system + Water sprinkler system
Standards&Certification(ongoing)	GB/T36276, UL1973, UL9540, UL9540A, UN38.3, UN3536, IEC62477,IEC60730, IEC61000, IEC62619, NFPA855 Compliant

1 **High-voltage platform:**

High-voltage platform reduces current and cable losses for higher system efficiency

2 **High integration:**

2064kWh liquid-cooled rack highly integrates battery packs, PCS, BMS and EMS to save space and on-site wiring

3 **Optimized liqiud cooling design**

Optimized liquid-cooling structure ensures wide-temperature operation with lower CAPEX and OPEX

4 **Standardized design**

Standard 20 ft container, time/cost saving for transportation and installation

Multiple production bases around the world

PCS-MV Skid

Type Designation	PCS-9567MV-4990-V2
DC Side	
DC Input Voltage Range	1050 V to 1500 V
Max. DC current	1310A*2 for each PCS
DC Voltage Ripple	< 2%
DC Current Ripple	< 3%
AC Side	
Nominal AC output power	1247.5 kVA * 4
Max. AC output current	1151 for each PCS
Nominal AC voltage / AC voltage range	690 V / 621 V to 759 V
Nominal grid freqency	50/60Hz
General Data	
Dimensions (W*H*D)	6058 * 2896 * 2438 mm(20ft)
Weight	≈ 24.3t
Efficiency	
PCS Max. efficiency	98.7%

1 Ultimate Efficiency

- 98.7% efficiency
- Three-level topology

2 High Reliability

- Derating design,
- Three-level short-circuit protection minimizes risks

3 Flexible Scalability

- Modular design
- MW-level parallel connection

4 Active Grid Support

- Ms-level scheduling,
- Weak grid adaptation

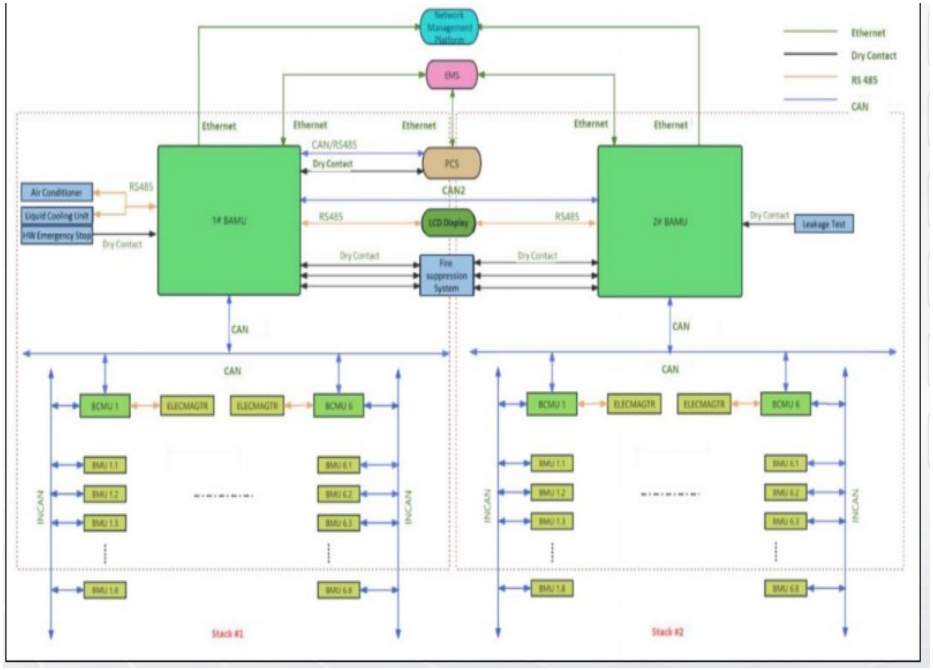


PCS

Type Designation	PCS-9567MV-4990-V2
DC Side	
DC Input Voltage Range	1050 V to 1500 V
Max. DC current	1310A
AC Side	
Nominal AC output power	1247.5 kVA
Max. AC output current	1151A
Nominal AC voltage / AC voltage range	690 V / 621 V to 759 V
Nominal grid freqency	50/60Hz
Nominal power factor	> 0.99
General Data	
Weight	1000kg
Cooling method	Forced air cooled
Degree of protection	IP65
Communication interface	CAN / RS-485 / RJ45 / optical fiber port
Communication protocol	CAN / Modbus / IEC 61850 / IEC 60870-5-103, etc



BMS Architecture



1. BMU (pack level, built into the pack):
Monitors the voltage, temperature of individual cells and the total voltage of a single pack, and the above information is transmitted to the upper-level BMS in real time through the CAN protocol, which can control the voltage balance of individual cells.

2. BCMU (rack level, built in the high- voltage box):
Detects the total voltage and total current of the entire battery pack and transmit the
above information to the upper-level BMS in real time through the CAN protocol. It can detect the capacity and health status of the battery during charging and discharging, the prediction of power, and the calculation of insulation resistance.

3.BAMU (system level, provided when
multi-rack batteries are connected in
parall e l): Coll e c ts l owe r-l e v e l BCMU
information, and can estimate the remaining
capacity and health status of the battery in real
time. Communicate with host and external
systems through RS-485, CAN, Modbus-TCP/IP. Depending on the complexity of the system, the
system BMS can be integrated into the switch box
or separately

3-Level Fire Suppression System

1st Layer Protection



Pack-level submerged protectionsystem

- Real-timecell-level temperature monitoring
- Activate for the battery pack with abnormal temperature
- Liquid coolantin jection
- Protectionefficiencycanreach90%

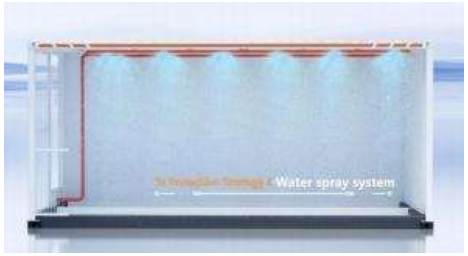
2nd Layer Protection



Submergedgasextinguishing(aerosol)

- Thermal runaway spread to the container
- Temperature sensor,smoke sensor and/or gas detector triggered(fire alarm activated)
- Aerosol released for gas extinguishing
- Temperature sensor,smoke sensor and/or gas detector triggered(fire alarm activated)

3rd Layer Protection



Submergedgasextinguishing(aerosol)

- External fire hydrant required
- If level 2 aerosol extinguishing cannot control the fire in the container,active water sprinkler system to ensure the thermal runaway in the container does not spread to adjacent containers
- Cooling the whole container to prevent reignition

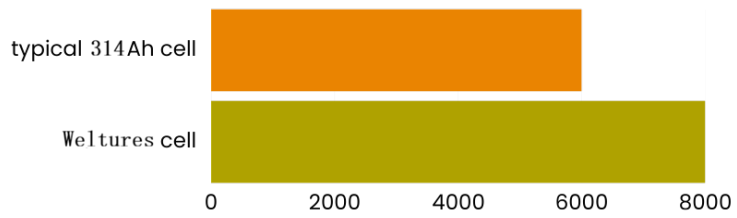
Standard Compliance

- **Long cycle life， cell lifespan over 12000 cycles @ 70% SOH**
- **High system consistency, cell temperature difference ≤ 3℃**

Long lifespan

Compare to typical 314Ah system (10000 cycles @ 70% SOH):

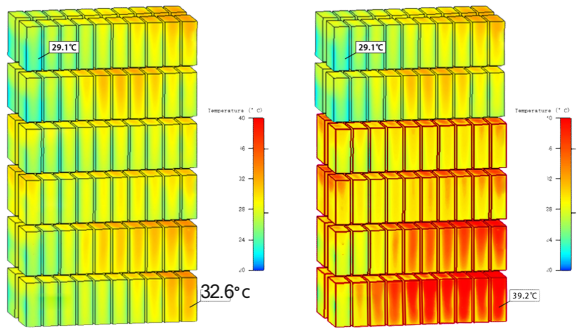
- lifespan increased by 20%



Consistency

Efficient smart air cooling system, ensure the temperature consistency:

- cell tem difference≤ 3℃



High Performance

WELTRUS

Compliant with relative UL,IEC,NFPA standards



UL9540 UL9540A UL1973 ROSH REACH NFPA855

IEC62619 IEC60356 IEC62477 IEC61000 IEC62933

UN38.3

UN3536

TARGET APPLICATION SCENARIOS

The rack mounted battery system in multi parallel is applicable for indoor electrical infrastructure areas as below



hospital and healthcare center



Manufacturing facilities



Data center



commercial building

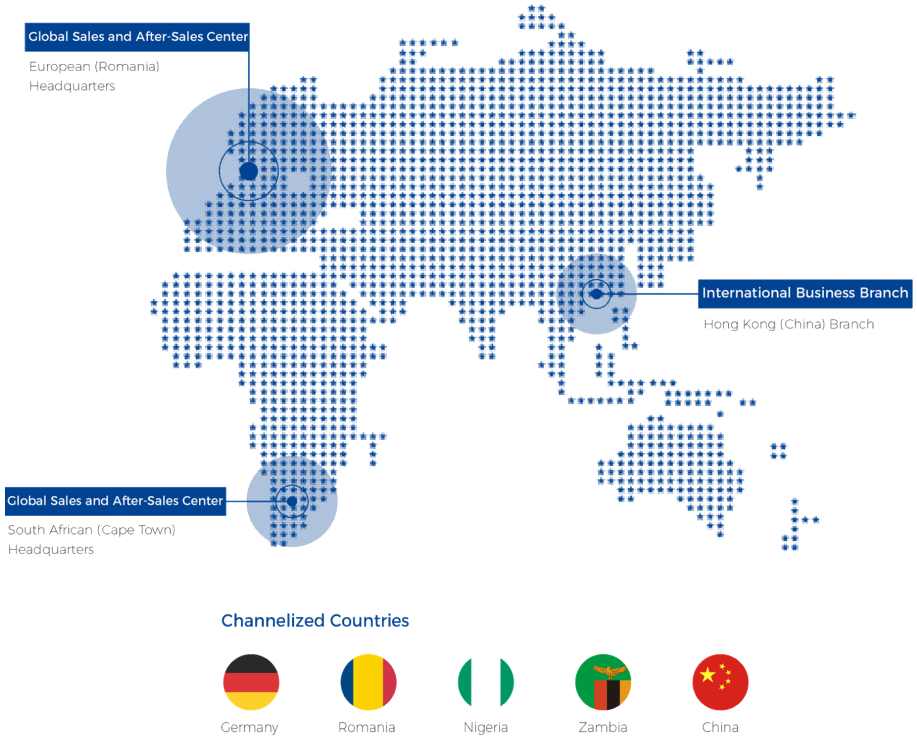


school and university



Industrial park

BOOSTESS GLOBAL FOOTPRINT



total capacity deployed

2GWh

successful projects

200+

countries & regions

100+


WELTRUS
MAKE GREEN ENERGY
ACCESSIBLE TO ALL

Client
AVOLTA PTY LTD

Date
20 March 2026

Transport Engineering

Battery Energy Storage System (BESS)

64 Box Ridge Road, Gulargambone

Planning
Transport
Urban Design
Waste Management
Landscape Architecture
Civil Engineering

ratio:

ratio.com.au

Project
64 Box Ridge Road, Gulargambone, NSW 2828

Prepared for
AVOLTA PTY LTD

Our reference
23120T

Directory path https://ratioconsultants1.sharepoint.com/sites/23120T/Shared Documents/Work/Reports/21320T-REP01-F02.docx

Version	Date	Issue	Prepared by	Checked by
D01	19/01/2026	Draft 01	HA	AW
F01	18/03/2026	Final 01	HA	AW
F01	20/03/2026	Final 01	HA	HA

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Acknowledgement of Country

We acknowledge the Traditional Owners of the land we work, live, and travel on, and appreciate the rich cultures of the Aboriginal and Torres Strait Islander Peoples and their enduring connection to country.

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1. Introduction

1.1. Overview

Ratio Consultants has been engaged by Avolta Pty Ltd to complete a Transport Impact Assessment Report for the proposed Battery Energy Storage System (BESS) project located on the land at 64 Box Ridge Road, Gulargambone, New South Wales (NSW).

The proposal involves the installation of a BESS facility located adjacent to an existing substation facility. A site layout plan has been provided at Appendix A for context.

The project will involve the construction, operation, and eventual decommissioning of a BESS.

A summary of the key development details is as follows:

— BESS Capacity of 4.9MW;

— Anticipated start of construction: Q3, 2026;

— Anticipated commandment of full operations: Q1, 2027;

— Delivery of BESS units based on a 5MWH Total Equivalent Unit: 20ft Container;

— Delivery of BESS components to the project area via Castlereagh Highway and Box Ridge Road; and,

— Vehicular access to the project is proposed via an existing driveway connecting to Box Ridge Road.

The proposed facility will consist of BESS containers, with each container having dimensions of approximately (W x H x D) 1,100metres x 2,160 metres x 800 millimetres and a weight of 6,000kg.

The BESS facility will be supported by one (1) inverter that will convert the electricity from the BESS and connect it to the existing Essential Energy substation via approximately 60metres overhead cabling.

1.2. Assessment Scope

This TIA report assesses the consistency of the development with Council planning controls and evaluates the impacts of the project on the surrounding transport network and identifies any transport infrastructure improvements required to support the project.

It is worth noting the site does not fall within the criteria for a State Significant Development.

1.3. Report Structure

This report has been prepared to address the following key issues pertaining to traffic and transport, including:

— Establishing the existing conditions;

— A description of the proposal;

— An assessment of the transport impacts of the project on the surrounding transport network; and,

— Drawing conclusions of the impact and any recommendations required.

References

In preparing this document, reference has been made to the following:

— Plans for the proposed development prepared provided within Appendix A of this report;

— Coonamble Shire Council DCP;

— Coonamble Shire Council Design Specification Guidelines;

— A desktop inspection of the site and surrounds;

— Existing conditions traffic data, as referenced in this report; and,

— Other documents as nominated.

2. Proposal

2.1. Location

The project area is 20.2 hectares (218,984sqm) in size and is formally known as Lot 39 and 40 DP753407. It is located on the southern side of Box Ridge Road, about 600m west of the Castlereagh Highway on rural land a short distance north-east of the town of Gulargambone.

The sites' location is shown in Figure 2-1.

Figure 2-1: Site Location



Source: Landchecker

2.2. Project Overview

The BESS site is rectangular in shape and is zoned RU1 – Primary Production in accordance with the Coonamble Local Environmental Plan 2012 (Coonamble LEP). The site is approximately 20.2 hectares (218,964sqm) in size and contains no existing built development. The neighbouring lots are predominately large rural lots and generally cleared land.

Access to the BESS site is provided via an existing unsealed driveway which connects to Box Ridge Road. Box Ridge Road connects to Castlereagh Highway 1km to the southeast of the site.

An existing substation is located approximately 60metres to the northwest of the proposed BESS site which is accessed from its own driveway connected to Box Ridge Road.

The project includes the construction of a BESS facility with a capacity of 4.9MV. It is proposed to connect to Essential Energy Gulargambone zone substation. The project will be delivered over 6months and will require the installation of associated infrastructure, including:

— Hardstand and site laydown area;

— Internal access road;

— Site amenities for construction;

— Power poles;

— Security fence;

— An inverter station; and,

— Transmission lines connecting to Essential Energy Substation.

It is not anticipated there will be extensive earth works.

2.3. Construction and Commissioning Phase

Construction Activities

Given the proposed size of the BESS facility, the construction of the project is expected to be limited. It is anticipated that the construction and commissioning phase will last approximately 6 months.

It will require heavy vehicles to deliver machinery and materials, but this is expected to be limited. We do not anticipate an extensive requirement for earth-moving equipment for civil and road works or cable trenching equipment.

The largest movements expected are for the delivery of the BESS Units, the site amenities block and if a crane is required.

Construction Programme

Anticipated construction is expected to commence in Q3 of 2026 and be completed by the end of Q4. Commissioning will be undertaken towards the end of Q3 to the start of Q4 of 2026, operation of the site expected to at the start of Q1, 2027.

Construction Materials

The following materials will be transported to the site to facilitate the construction of the project and ancillary facilities and infrastructure:

— 3 battery containers;

— 1 power conversion units/inverter;

— Hardstand work materials and equipment;

— Temporary site amenities block;

— Pole and cabling to connect to Essential Energy substation; and,

— Fence, gates and lighting.

Construction Hours and Personnel

For the construction workforce, based on Ratio's experience with other BESS facilities and client endorsement, it is expected that there will be a peak of 15 staff on site per day (or 30 trip movements per day), which across the 6 months (132-working day) construction period is equivalent to approximately 3,960 trip movements.

The proposed development construction timeframe consists of the following:

— Works are anticipated to take approximately 6 months (132-working days).

— Testing and commissioning of the BESS is anticipated to take approximately 2 months.

The proposed construction hours are anticipated to be as follows:

— Monday to Friday – 07:00hours to 18:00hours;

— Saturday, Sunday, and Public Holiday – no work.

Construction Traffic and Parking

Construction of the project will require a limited number of heavy vehicles to deliver machinery and materials to construction the proposed BESS facility. Light utility vehicles and some small trucks will be utilised for the delivery of electrical products. The construction traffic is addressed in more detail in Section 4.

All construction vehicles and equipment will be parked and located within the project site area. Any temporary parking and set down areas required during the construction phase will be reinstated and landscaped once the facility is operational.

2.4. Operational and Maintenance Phase

The following activities are anticipated during the operational phase of the development:

— 25-years operational period; and,

— Full servicing of the inverter and battery containers.

Operational Workforce

Once operational, there will be no activities that require large numbers of workforce on site.

For the majority of the development's lifespan, operations will involve a range of preventative, corrective and condition-based maintenance activities, which would entail various maintenance, inspection and servicing for the BESS, the associated electrical network and internal road infrastructure. During operation, a maximum of one (1) staff will be present on site.

For the first 6months of the site's operation, maintenance visits may be required weekly to resolve any initial issues as the asset becomes fully operational. Thereafter, scheduled maintenance visits will occur quarterly for one (1) day. These visits will occur Monday to Friday, within usual business hours and will be agreed beforehand.

Reactive, unplanned maintenance visits are extremely rare. However, access to the site will be required 24hours a day, 7 days a week to manage any faults or unexpected operational issues.

Hours of Operation

The BESS will operate at any time of the day, depending on different energy supply and demand scenarios; however, it will never operate continually 24 hours per day, 7 days per week.

2.5. Decommissioning Phase

The BESS is expected to operate for a 25-year period. It will then be decommissioned and the infrastructure removed, with reinstatement works required to return the site as close as possible to its original state and use. The standard construction hours and heavy vehicles, required for the construction of the BESS would also apply to the decommissioning phase.

2.6. Access and Site Configuration

PRIMARY ACCESS

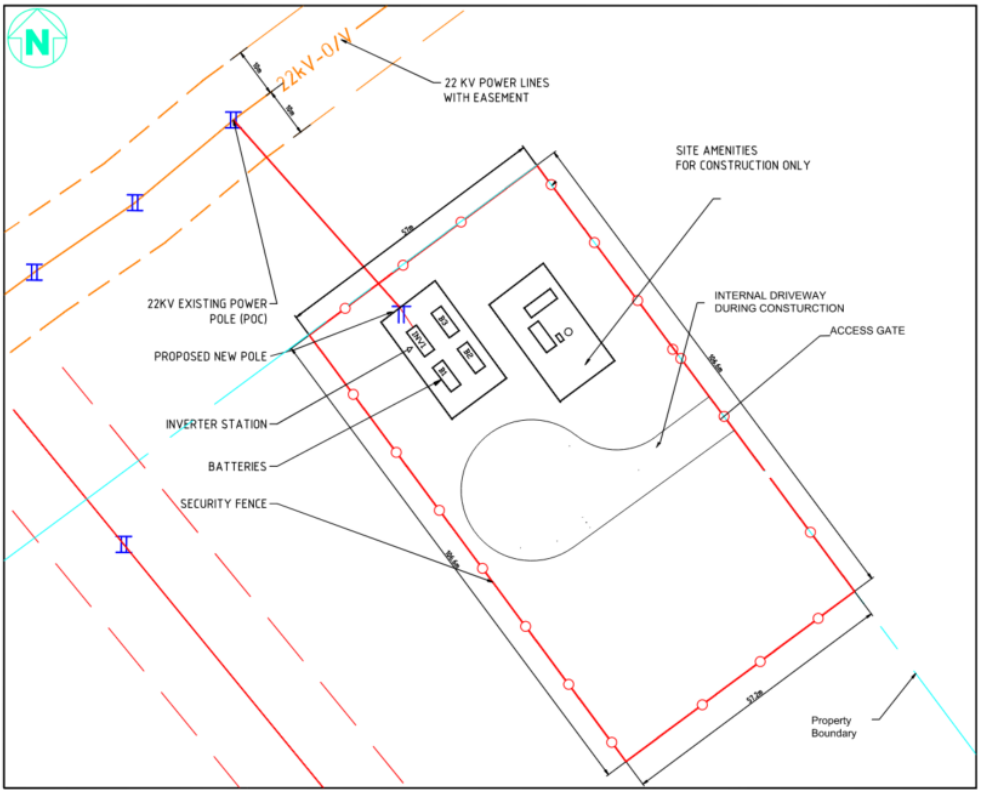
The project proposes a single site access, which will connect to an existing driveway that currently provides access to Box Ridge Road. During construction, an internal access road will also be provided within the site.

The proposed site access location is situated at approximately -31.325315, 148.486097 with the existing driveway connecting to Box Ridge Road at approximately -31.323653°, 148.484719°.

The proposed site access location is indicated on Figure 2-2 , with site photographs provided in Figure 2-3. The existing driveway connection to Box Ridge Road is shown in Figure 2-4.

The proposed site access will take the form of a priority-controlled T-intersection. It is proposed to be 8.0metres in width and to accommodate 19.5m AV which will be the predominate delivery vehicle to the site.

Figure 2-2: Access Location on Site Layout Plan



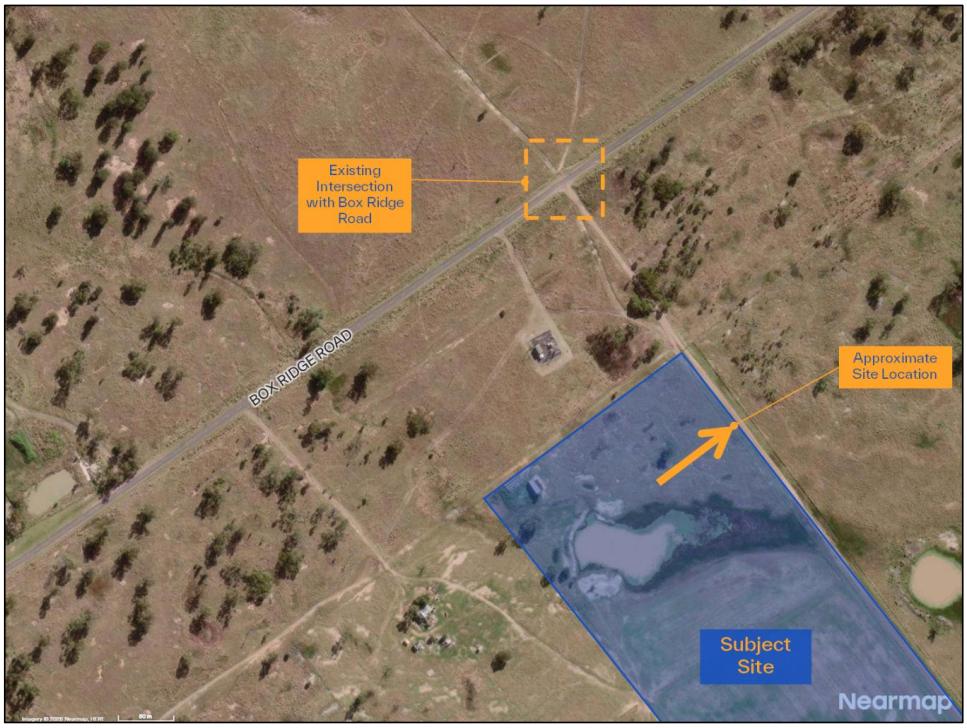
Source: AVOLTA PTY LTD

Figure 2-3: Site Photos of Approximate Proposed Access Location



Source: Ratio Consultants Site Visit

Figure 2-4:Project Access Location connection to Box Ridge Road



Source: Nearmap ©

The proposed access will be designed in accordance with:

— Coonamble Shire Council Design Specification D1: Geometric Road Design;

— Design Specification D13: Vehicular Access Design;

— Standard Design Drawing DS5-01; and

— Austroads Guide to Road Design Part 4A: Unsignalised and Signalised Intersections (AGRD4A).

3. Existing Conditions

3.1. Study Area and Scope

BESS facilities generate minimal traffic during operation, with greater traffic impacts typically concentrated during the construction period.

At this time the movement of construction materials and construction machinery will be required from regional centres with the BESS units being transported from major ports to the project area, therefore wider consideration is required of the broader road network.

The following assessment approach has been undertaken to determine the broader impact of the proposed project on the road network:

— A focus on construction traffic which includes:

- A review of the movement of the BESS units from the nominated import location to the project area.
- A review of the movement of construction materials and machinery from the nominated regional centre locations to the project area.
- A review of the movement of construction workers from nearby locations where they can be housed throughout the construction period.
- A review of the existing configuration of the road network in proximity to the project area including road hierarchy and intersections to be utilised by the project.
- Location of and configuration of the project access; and,
- Undertake a review of construction traffic generation of the proposed BESS project to determine potential impact on the adjacent road network.

— A review of operational traffic which includes:

- A review of the movement of infrequent maintenance workers and deliveries.
- A review of the existing configuration of the road network in proximity to the project area including road hierarchy and intersections to be utilised by the project.
- Location of and configuration of the project access; and,
- Undertake a review of operational traffic generation of the proposed BESS project to determine potential impact on the adjacent road network.

3.2. Site Visit

A site visit was undertaken on Saturday 27th September 2026 to observe the existing conditions and quality of the road network surrounding the site.

3.3. Nearby Developments

There are no nearby developments.

3.4. Project Transport Routes

The anticipated transport routes to and from the project area and the likely import location, location where machinery and materials will originate and the likely housing locations of construction workers has been reviewed.

BESS Units

The main BESS components will be transported by sea to Port of Newcastle in containerised units. Each BESS unit comprises of a 5MWh system which is contained within a single Total Equivalent Unit (TEU), i.e., one 20ft container.

The containerised units are transported to the project area utilising either 19.5m articulated vehicle (19.5m AV) which carries a total of two TEU.

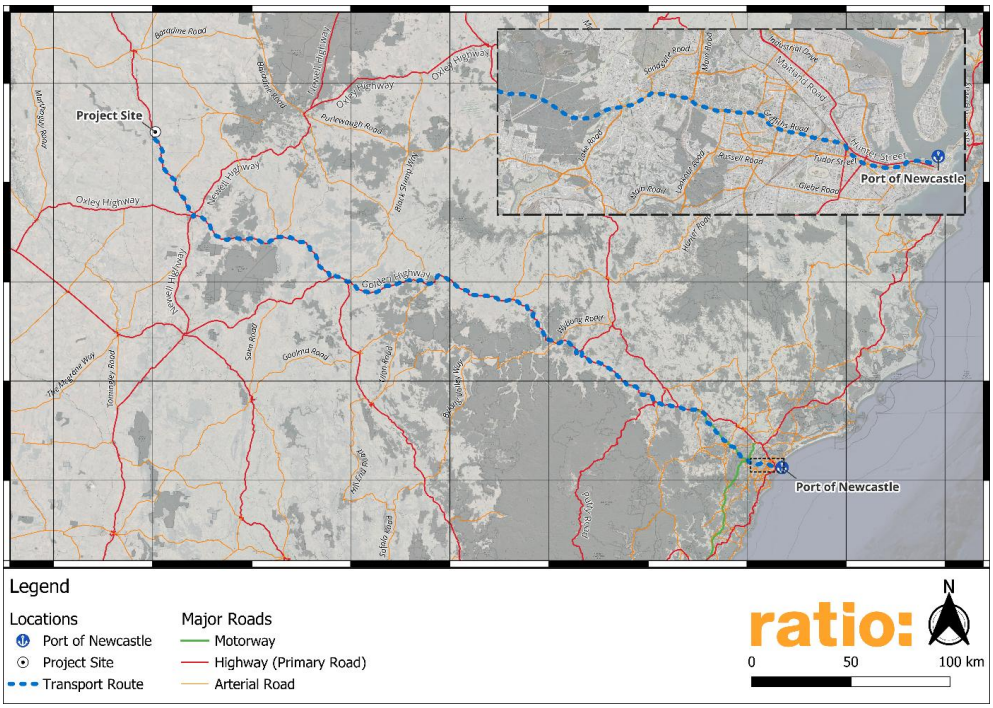
The transport of the container BESS units will be undertaken via existing freight routes from Port of Newcastle to the project area as shown in Figure 3-1. The roads utilised are summarised in Table 3-1 alongside the managing agent.

Table 3-1: Project Transport Route– BESS Units

Road Name	Ownership
Carmorant Road	
Tourle Street	
Industrial Drive	
Maitland Road	
New England Highway	
John Renshaw Drive	
Hunter Expressway	
New England Highway	State Controlled by TfNSW
Golden Highway	
Putty Road	
Mount Thorley Road	
Jerrys Plains Road	
Denman Road	
Merriwa Road	
Golden Highway	

Road Name	Ownership
Bolaro Street	
Castlereagh Highway	
Newell Highway	
Castlereagh Street	
Miller Street	
Castlereagh Highway	
Box Ridge Road	Local Council Control Coonamble Shire Council

Figure 3-1: Project Transport Route – BESS Units



Source: National Heavy Vehicle Network Map

Heavy Machinery and Materials

It is assumed nearby regional centres will provide machinery and materials to the site. A review of nearby townships it has been assumed most of the machinery and materials will be transported from Dubbo using existing freight routes. All machinery and materials will be transported via 19.5m AV.

Figure 2 2 and Table 3-2 demonstrate the route to be used the roads utilised to transport heavy machinery and materials.

Table 3-2: Project Transport Route– Heavy Machinery and Materials

Road Name	Ownership
Newell Highway	TfNSW
B55 Castlereagh Highway	TfNSW
Box Ridge Road	Coonamble Shire Council

Construction Workers

It is assumed that construction workers will stay at nearby townships Monday to Friday during the construction period returning to their homes at weekends. Reviewing nearby townships that the majority of construction worker will be housed in either Gilgandra or Coonamble where there are suitable hotels and boarding accommodation. Figure 2 2 and Table 3-3 demonstrate the routes used by construction workers and the roads utilised are listed within Table 3-3.

Table 3-3: Project Transport Route – Construction Workers

Road Name	Ownership
B55 Castlereagh Highway	TfNSW
Box Ridge Road	Coonamble Shire Council

3.5. Review of the Broader Road Network

Heavy Vehicle Route

The following heavy vehicle routes and restrictions along the Project Transport Routes have been assessed to determine if there is sufficient capacity in the existing road network to transport the BESS Units from the Port of Newcastle to the project area as well as ensuring required machinery and materials can be transported from Dubbo. The heavy vehicle routes and restrictions assessed include:

— NSW: Oversize Overmass (OSOM) Loading Carrying Vehicles Network;

— NSW: GML & CML 25/26metres B-Double Routes.

— NSW: HML 25/26metres B-Double Routes.

The above vehicle networks are shown in It is noted that significant Oversize Overmass (OSOM) movements are not anticipated as part of the project. Any OSOM movements would likely be limited to delivery of the site amenities block and potentially up to one (1) crane during the construction period.

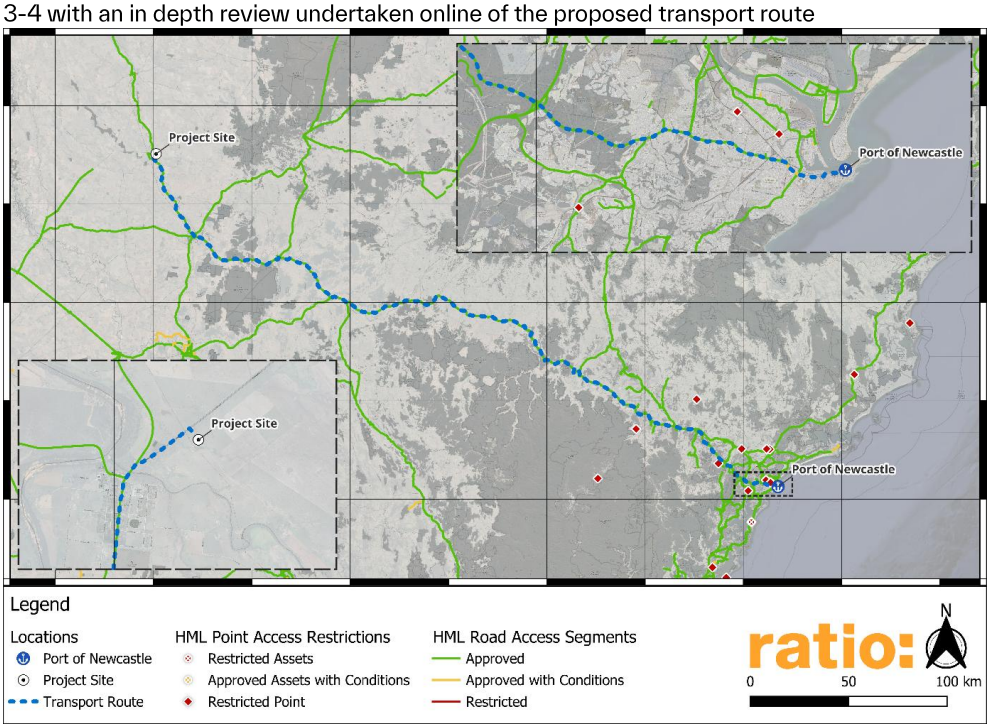
Transportation of these items would require the appropriate permit approvals through the National Heavy Vehicle Regulator (NHVR), in consultation with TfNSW and Coonamble Shire

Council. The movement of site amenities buildings and cranes is a standard construction activity across Australia, with an established regulatory framework in place for permit assessment and approval.

At this stage, detailed design has not been finalised, and the dimensions of the amenities block, and crane requirements are not yet confirmed. Accordingly, it is not possible to determine whether an applicable TfNSW exemption notice may apply. Notwithstanding this, escort vehicles and additional swept path assessments are not anticipated to be required, subject to confirmation of final vehicle dimensions and approved haulage routes.

It is anticipated that these loads would be transported from Dubbo.

Figure 3-2 and Figure 3-3. It worth noting the OSOM Loading Carrying Vehicles Network was not freely downloadable and therefore an extract from the map has been included at Figure 3-4 with an in depth review undertaken online of the proposed transport route



Source: National Heavy Vehicle Network Map

Figure 3-4.

It is noted that significant Oversize Overmass (OSOM) movements are not anticipated as part of the project. Any OSOM movements would likely be limited to delivery of the site amenities block and potentially up to one (1) crane during the construction period.

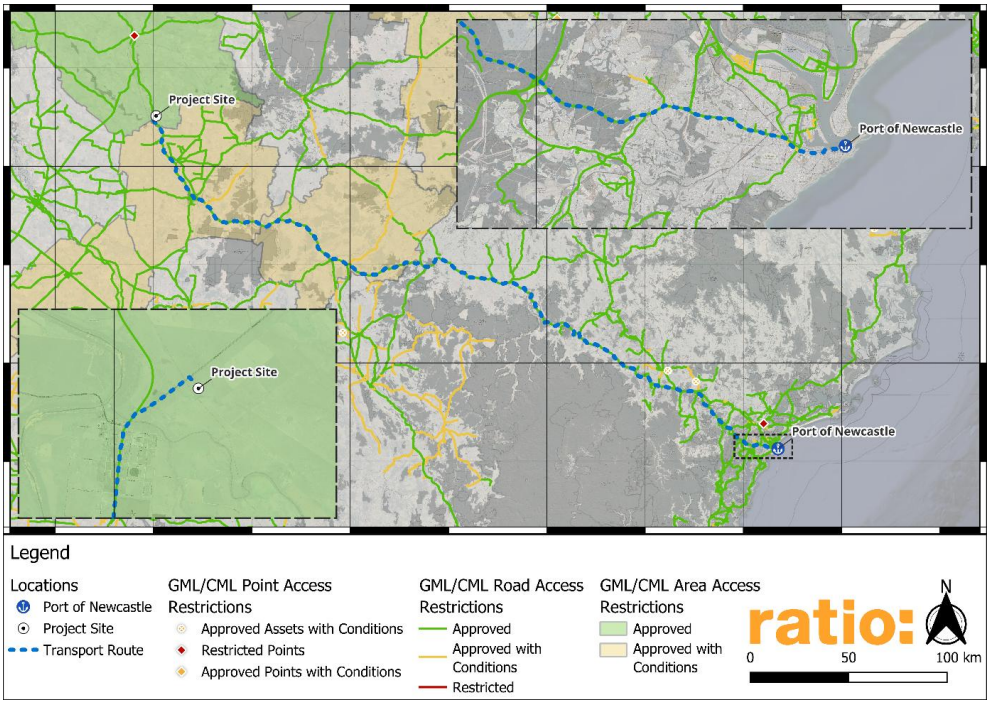
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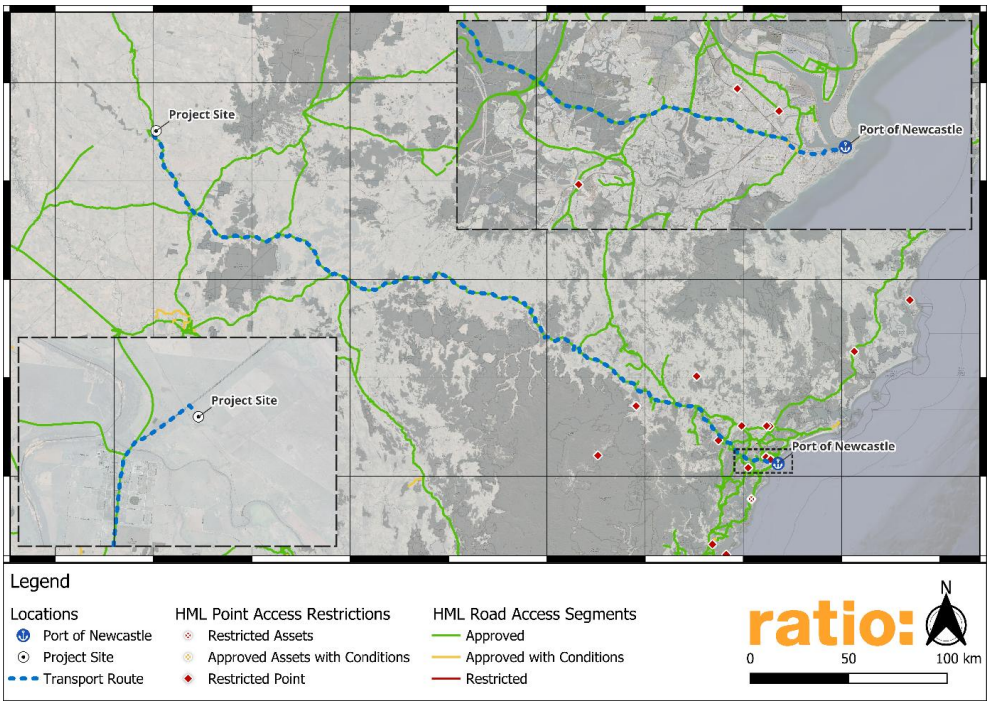
It is anticipated that these loads would be transported from Dubbo.

Figure 3-2: GML & CML 25/26metres B-Double Routes



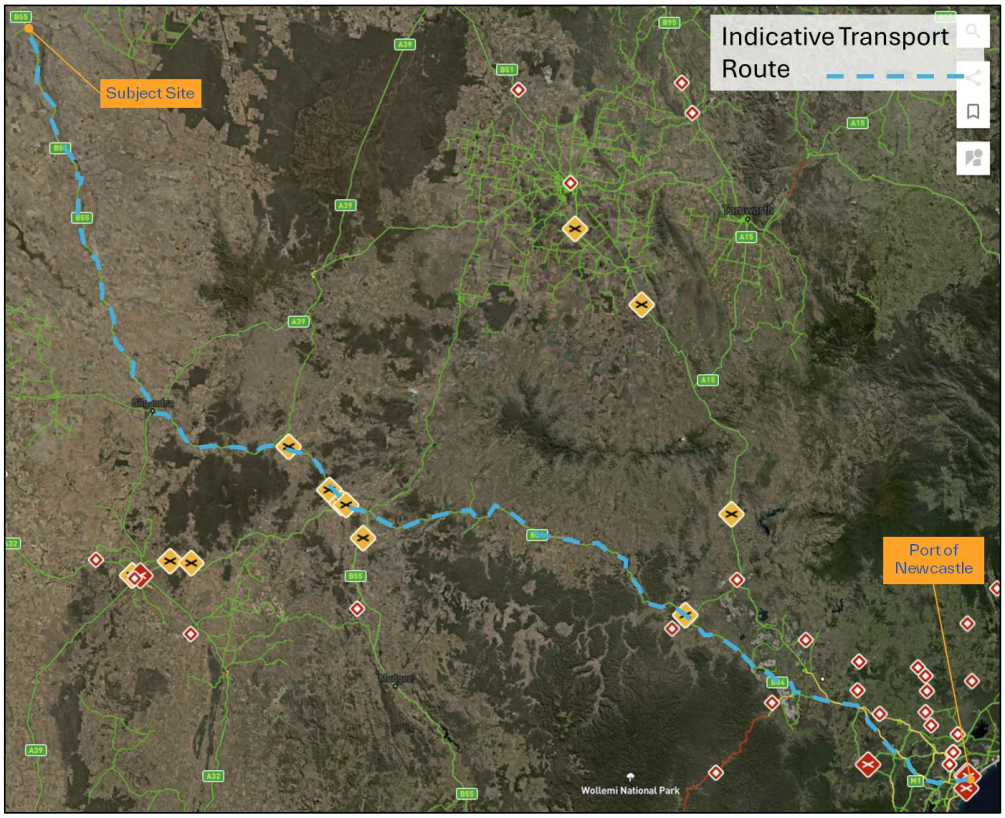
Source: National Heavy Vehicle Network Map

Figure 3-3: HML 25/26 metres B-Double Routes



Source: National Heavy Vehicle Network Map

Figure 3-4: Oversize Overmass Loading Carrying Vehicle Network



Source: National Heavy Vehicle Network Map

It is noted from our review, and as demonstrated in Figures 2.3 and 2.4, that the majority of the proposed transport route is contained within the existing freight network. However, Box Ridge Road, which provides direct access to the site, is not identified as part of the gazetted freight network and may therefore require a TfNSW permit for higher mass limit or restricted access vehicles.

A review of Coonamble Shire Council's published infrastructure information[1] indicates that there are no restrictions on road train or B-double access across sealed roads within the Local Government Area (LGA) (excluding unsealed roads during wet weather events). On this basis, it is understood that a 19.5m Articulated Vehicle (AV) would be permitted to use Box Ridge Road without specific access restrictions.

Notwithstanding this, a review of Box Ridge Road between the site access and the Castlereagh Highway intersection has been undertaken. No constraints were identified that would reasonably prevent approval for heavy vehicle access. While a culvert is located approximately 725m from the Castlereagh Highway intersection, the surrounding land uses are predominantly agricultural. It is therefore reasonable to assume the culvert has been

[1] *HTTPS://COONAMBLESHIRE.NSW.GOV.AU/BUSINESS/OUR-INFRASTRUCTURE*

designed to accommodate heavy vehicle movements, particularly given Council's stated allowance for road trains and B-doubles on sealed roads within the LGA.

Accordingly, no constraints have been identified that would preclude the transportation of the BESS units, heavy machinery, or associated materials from their origin to the site, and no significant access issues are anticipated.

Local Access

ACCESS ROAD

Access to the BESS site is provided via an existing crossover connecting to Box Ridge Road, located at -31.323653°, 148.484719°. The access road is currently unsealed and formed primarily as a dirt track. It presently services a farm and associated dwelling and has an approximate width of 4 metres. This connection is located:

— 1.0km northeast of the intersection between Box Ridge Road and Castlereagh Highway; and,

— 70metres northeast of the access to the Essential Energy Substation access.

An on site and desktop sight distance assessment for this connection was undertaken and deemed to be appropriate.

It should be noted throughout the construction period the applicant will maintain this Access Road.

Table 3-4: Access Road Feature Summary

Feature	Description
Carriageway	Unsealed, primarily a dirt track providing access to a farm dwelling.
Hierarchy	Access Road
Posted Speed Limit	n/a
Cross Section	4metres

BOX RIDGE ROAD

The existing access road connects to Box Ridge Road, which runs along the north-eastern boundary of the BESS site in a generally north-east to south-west direction. Box Ridge Road will provide the primary connection between the site and the broader road network.

Box Ridge Road is approximately 6.2 metres wide, accommodating one lane in each direction. The carriageway is sealed centrally with unsealed shoulders on either side. The road connects to Castlereagh Highway to the south-west and provides access to a number of rural properties to the north-east.

Table 3-5: Box Ridge Road Feature Summary

Feature	Description
Carriageway	All weather road, with two lanes and mainly sealed with a width of 6.2 metres.
Hierarchy	Local Road
Posted Speed Limit	No posted speed limit available assumed to be 100km/h
Cross Section	Circa 15metre road reserve with 6.2metres of sealed road.

CASTLEREAGH HIGHWAY

Castlereagh Highway intersects with Box Ridge Road and runs in a north–south direction, connecting Gilgandra to Walgett. It will provide the primary strategic route for construction workers, deliveries, and heavy vehicle movements accessing the site.

Table 3-6: Castlereagh Highway Feature Summary

Feature	Description
Carriageway	All weather road, with two lanes and mainly sealed with a width of 7.5 metres.
Hierarchy	State Road
Posted Speed Limit	Posted speed limit 80km/h
Cross Section	Circa 15metre road reserve with 7.5metres of sealed road.

3.6. Intersections Assessment

CASTLEREAGH HIGHWAY / BOX RIDGE ROAD

In the vicinity of the site, construction and operational traffic will utilise the Castlereagh Highway / Box Ridge Road intersection, which is configured as a priority-controlled T-intersection with no dedicated turning treatments. The existing arrangement currently accommodates agricultural vehicles, including heavy vehicle movements associated with rural land uses. Furthermore, as discussed earlier in this report, Coonamble Shire Council have approved to use of road trains and B-Double across their network.

Notwithstanding this, a swept path assessment has been undertaken to confirm that a 19.5m AV can safely manoeuvre within the existing intersection geometry.

The intersection layout is shown in Figure 3-5, with the detailed swept path assessment provided in Appendix B for reference.

Figure 3-5: Castlereagh Highway/Box Ridge Road Intersection



Source: Landchecker

BOX RIDGE ROAD / ACCESS ROAD INTERSECTION

The direct access to the road network is provided via an existing direct track which connect to Box Ridge Road. The intersection takes the form of a priority-controlled T intersection with no dedicated turning treatments. A review of the existing site distance was undertaken on site and deemed appropriate.

The existing arrangement currently accommodates agricultural vehicles, including heavy vehicle movements associated with rural land uses to the rear of the site. It is noted that the existing driveway, which is unsealed, does not form part of the local and strategic road network.

A swept path assessment has been undertaken to confirm that a 19.5m AV can safely manoeuvre within the existing intersection geometry.

The intersection layout is shown in Figure 3-6 and Figure 3-7, with the detailed swept path assessment provided in Appendix B for reference.

It is worth noting the 19.5m AV manoeuvres through the intersection well and has minimal overrun on the verge as it manoeuvres southbound from the site.

It should be noted throughout the construction period the applicant will maintain this intersection.

Figure 3-6: Box Ridge Road / Access Road Intersection



Source: Landchecker

Figure 3-7: Existing Connection to Box Ridge Road



Source: Ratio Consultants

3.7. Crash History

Transport for NSW crashes map has been reviewed as part of our assessment. The crashes map indicated there were no crashes in the proximity of the site or at any of the intersections providing access to the site.

3.8. Site Access

DESCRIPTION

As described at Section 2.6 the site access will take the form of a single access/egress point connecting to the existing dirt track as a priority T-intersection. It is proposed to 8.0 metre wide and will accommodate the proposed largest vehicle proposed to frequent the site.

The intersection layout is shown in Figure 3-8, with the detailed swept path assessment provided in Appendix B for reference.

Figure 3-8: Site Access/Access Road (Existing Driveway) Intersection

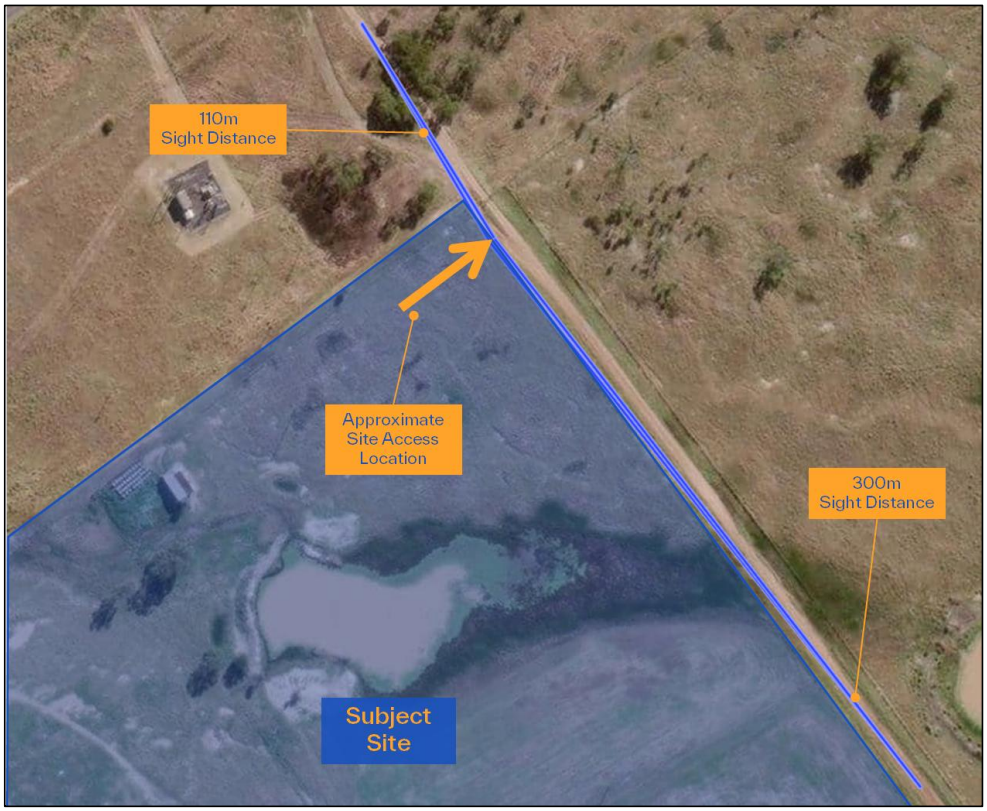


Source: AVOLTA Tech Pty Ltd

SIGHT DISTANCE ASSESSMENT

A desktop sight distance assessment has been undertaken and is illustrated in Figure 3-9. Observed sight distances from the site visit are shown in Figure 3-10 and Figure 3-11.

Figure 3-9: Sight Distance Assessment



Source: Nearmap ©

Figure 3-10: Sight Distance facing the Site Access



Source: Ratio Consultants Site Visit

Figure 3-11: Sight Distance Assessment facing the Site Access



Source: Ratio Consultants Site Visit

The required sight distance parameters for the proposed internal access connection to the existing driveway are summarised in Table 3-7.

Table 3-7: Sight Distance Summary

Parameter	Requirements
Posted Speed Limit	30km/h (no posted speed limit, assumed)
Design Speed Limit (Posted + 10km/h)	40km/h
Reaction Time (RT)	2.0 secs
Safe Intersection Sight Distance	300metres
Road Alignment	Generally level and straight alignment

The existing driveway provides access only to the subject site, a single dwelling and associated farm holding. Traffic volumes are therefore expected to be low. In addition, the driveway is unsealed, meaning vehicle speeds are likely to be low.

Accordingly, the available sight distances are considered appropriate and sufficient for the intended use.

3.9. Internal Site Layout Arrangements

Limited internal layout details have been provided at this stage. It is noted that an internal access road will be constructed and is proposed to 8.0metres in width with a turning circle to allow for vehicles to enter and exit the site in a forward gear.

Given the preliminary nature of the layout, a detailed internal traffic assessment has not been undertaken as part of this report. Relevant guidelines have, however, been reviewed.

The Coonamble Shire Council DCP does not specify detailed parking rates or loading requirements for this land use. Accordingly, a first-principles assessment should be undertaken in accordance with the TfNSW Guide to Transport Impact Assessments once the detailed layout is prepared.

At detailed design stage:

— Parking and servicing areas will be designed to accommodate forecast construction workforce demand;

— Adequate loading and unloading areas will be provided to ensure all vehicles are contained within the site; and

— All arrangements will be designed in accordance with AS/NZS 2890.1 and AS/NZS 2890.2.

As the site is rural in nature and will predominantly be accessed by 4WD light vehicles and heavy vehicles during construction, informal (ad-hoc) parking is proposed during the construction phase.

For the operational and maintenance phase, parking will be provided to meet the maximum number of staff on site, in accordance with AS/NZS 2890.1, including:

— Standard parking spaces: 2.6 m x 5.4 m

— Aisle widths: 6.2 m

— Accessible (PWD) spaces (if required): 2.4 m x 5.4 m (plus shared area)

Given the available land area and rural context, provision of compliant parking and servicing facilities is anticipated to be readily achievable.

3.10. Swept Path Assessment

A swept path assessment of the sites internal arrangements has been undertaken and is included at Appendix B.

The swept path analysis demonstrates that the proposed site internal arrangements can safely accommodate the design vehicles anticipated to regularly access the site.

4. Traffic Impacts

4.1. Traffic Generation Overview

The project consists of three (3) phases, which includes:

— Construction and Commissioning;

— Operation and Maintenance Phase; and,

— Decommissioning of the Project.

The Construction Phase is anticipated to have the most measurable consistent impact on the road network of which can be further broken down into four (4) sub-stage including:

— Site Establishment Works – Approximately 1 months;

— Construction Works – Approximately 3 months consisting of;

- Construction of the access arrangement and internal layout of the site;
- Installation and construction of set down areas;
- Infrastructure to support BESS units;
- Delivery and installation of BESS units;
- Electrical connections work;

— Commissioning Works – Approximately 2 months; and,

— Demobilisation – Approximately 2 months.

For the purpose of this report, a consecutive timeframe of 6-months and a 5-day working week has been adopted for all three (3) stages of the project. This adopts the approach that the phases within the construction stage rolls on the next stage of the project, i.e., site establishment moving between each of the three (3) project stages on site.

4.2. Background Traffic and Growth

Existing traffic volumes have been sourced from the TfNSW Traffic Volume Viewer. The data was collected in 2025 on Newell Highway. The traffic counter is located 48km to the south of the site but is the closest permanent traffic counter to the site.

Newell Highways is a state-controlled road, is sealed and has a lane in each direction. The posted speed limit is 100km/h.

Although it is not anticipated that these traffic flows will impact the operation of the site. It provides an indicative traffic flow for Castlereagh Highway which is in close proximity to the site.

The TfNSW Traffic Volume Viewer data has been summarised in Table 4-1.

Table 4-1: Background Traffic Growth

Traffic Counter Site ID	2015	2025 AADT	Road Name/Section ID	Description	HV	10-Year Traffic Growth
6146	3,198	3,194	Newell Highway	48km south of proposed site.	34%	-0.125%
6147	3,198	3,071	Newell Highway	48km south of proposed site.	33%	-3.97%

Source: TfNSW Traffic Volume Viewer

Based on the marginal decline in traffic volumes over the last 10-years, we have not applied any background traffic growth to our assessment.

4.3. Construction Traffic

CONSTRUCTION PHASE TRAFFIC

The vehicle fleet anticipated to be associated with the construction of the site is summarised in the following subsections.

Light Vehicle Movements

— Estimated number of **construction workers, 10-15 per day**, it is assumed they will arrive and depart in their own vehicles, **totalling 30 light vehicle movements per day**.

Heavy Vehicle Movements

— Heavy vehicle movements will be highest during the construction and demobilisation phase of the project.

— The heavy vehicle movements during the construction period will be as follows:

- Delivery of construction equipment i.e., graders, dozer, excavator (x2), roller, compactors;
- Removal of spoil / debris;
- Delivery of materials i.e., gravel, road base, bases for BESS units, concrete, reinforcement;
- Water trucks;
- Delivery of site office;
- If required, a up to one (1) mobile crane driving to site for a part of the construction works and installation phase.

— The above heavy vehicle movements would be infrequent across the 4 weeks of proposed civil works i.e., deliveries and site establishment in week one (1), excavations in week two (2) and construction during weeks three (3) and four (4).

A summary of the anticipate vehicle movements and size are provided in Table 4-2.

Table 4-2: Summary of Heavy Vehicle Movements and Type

Phase	Vehicle Type	Total No. Vehicle Trips
Delivery of Construction Equipment	Low Loaders (20metres)	7 delivers during week one (1) 14 total movements
Removal of Spoil/Debris	HRV (12.5metres)	3 total movements
Delivery of Materials	32t truck and dog (17metres) Concrete Truck (7.4 cubic metres) 19.5m AV	2 movements per day
Delivery of BESS Units Delivery of Site Office	19.5m AV Oversize and Overmass	5 total movements
Water Trucks	HRV (12.5metres)	1 movement per day
Mobile Cranes	Oversize and Overmass	2 total movements

Source: AVOLTA PTY LTD

Construction Traffic Generation

Based on similar BESS developments and information provided by AVOLTA PTY LTD the daily construction traffic generated by the project is anticipated to be as follows:

— **An average of 30 light vehicle trips to and from the project site per day; and,**

— **An average of 8 heavy vehicle trips to and from the project site per day.**

Heavy vehicles are generally expected to arrive at the project outside of the road peak hours. However, a conservative approach is to apply a proportion of the daily heavy vehicle movements to the peak hour and therefore the following has been considered:

— 20% of daily trips occurring within the AM peak period; and,

— 20% of daily trips occurring within the PM peak period.

The full expected traffic volume of the light vehicle movements to and from the site have been applied to the AM and PM peak periods.

The traffic to be applied to the assessment is summarised in Table 4-3.

Table 4-3: Anticipated Construction Period Traffic Volumes

Vehicle Type	Volume	Peak Proportion	Total AM Peak Hour Traffic	Total PM Peak Hour Traffic
Heavy	8	20%	1	1
Light	30	100%	15	15
Total	38	-	16	16

TRAFFIC DISTRIBUTION

The project transport routes for heavy vehicles are expected to primarily travel from the south of the site with the BESS Units being delivered from Port of Newcastle and construction machinery and material being delivered from Dubbo. Access to the site from both Port of Newcastle and Dubbo will be via Castlereagh Highway.

The project transport routes for light vehicles are expected to primarily travel from Coonamble and Gilgandra. Access to the site from here will also be via Castlereagh Highway.

A conservative approach has been adopted to proportion all traffic as follows:

Heavy Vehicles:

— 100% of movements arriving from the south in the AM peak; and

— 100% of movements departing from the site will travel south in the PM peak.

Light Vehicles:

— 50% of movements arriving from the north during the AM peak;

— 50% of movements arriving from the south during the AM peak;

— 50% of movements departing the site to the north during the PM peak; and,

— 50% of movements departing the site to the south during the PM peak.

Based on the above assumptions, during the construction period there will be an additional (8.5)9 vehicle movements travelling northbound to the site location on the Castlereagh Highway during the AM peak and an additional (8.5)9 vehicle movements travelling southbound from the site on the Castlereagh Highway during the PM peak.

In addition, during the AM peak there will be an additional 8 light vehicle movements travelling southbound during the AM peak to the site on Castlereagh Highway and an additional 8 light vehicle movements travelling northbound during the PM peak from the site on Castlereagh Highway.

4.4. Operational Traffic

BESS facilities typically comprise limited equipment that requires regular maintenance. Therefore, the operational traffic demands associated with the site are expected to be minimal and limited to minor servicing activities.

Based on this, the operational traffic of the site it is not considered a critical element within this traffic assessment. Nonetheless, the operational workforce has been provided by the applicant and are summarised in Table 4-4.

Table 4-4: Operational Phase Traffic Demands

Component	Quantity	Delivery Vehicle	Two-way Trips
Maintenance Workforce	One (1) per day	Light Vehicle	2 daily trips
Maintenance Vehicle	Once (1) per week	Heavy Vehicle	1 weekly trip
Maximum Total Trips	-	-	3

Table 4-4 demonstrates there will be an additional 3 vehicle movements during the operation of the site on Castlereagh Highway and Box Ridge Road. These are anticipated to be from the south of the site.

4.5. Assessment of Traffic Impacts

Construction Traffic Impact

The six-month construction period is anticipated to generate the highest volume of traffic and has therefore been adopted to assess peak traffic impacts.

During both the AM and PM peak hours, the development is expected to generate a maximum of 16 vehicle movements in total, equating to approximately one vehicle every three minutes. This level of activity is considered negligible.

In the absence of site-specific traffic count data for Castlereagh Highway, indicative two-way daily traffic volumes of approximately 3,194 vehicles have been adopted (based on Newell Highway traffic data as a proxy), comprising approximately 1,640 northbound and 1,558 southbound movements. When compared to this baseline, the forecast 16 additional peak hour movements represent less than a 0.5% increase in traffic volumes, which is negligible.

A review of Coonamble Shire Council's Design Specifications has also been undertaken, specifically Table D.1.7 – Characteristics of Rural Residential Subdivision Road Networks. While the proposal is not a rural residential subdivision, the table provides useful benchmark daily traffic volumes for different road classifications.

For Rural Sub-Arterial Roads (which Castlereagh Highway would be classified as), the expected maximum traffic volume is noted as greater than 2,000 vehicles per day. When assessed against this benchmark, the additional 16 movements equate to approximately a 0.8% increase in daily traffic volumes, which remains negligible.

No traffic survey data is available for Box Ridge Road. However, a review of aerial imagery indicates the road services a limited number of rural lots, predominantly agricultural land, and single dwellings. Accordingly, daily traffic volumes are expected to be low.

Table D.1.7 identifies that Local Roads (which Box Ridge Road would be classified as) typically accommodate up to 500 vehicles per day. When assessed against this benchmark, the additional 16 movements represent approximately a 3.2% increase in daily traffic volumes. This increase is also considered negligible.

Furthermore, as outlined in Table 4-3 , of the total forecast vehicle movements to the site, only eight (8) are attributed to heavy vehicles. This volume is considered minimal, particularly given that the proposed transport route predominantly utilises the established freight network and the Coonamble Shire Council local road network, which is approved for road trains and B-doubles. Accordingly, the vehicle types and projected traffic volumes are consistent with those anticipated on the surrounding road network.

Furthermore, as noted earlier, the existing intersection connecting the Access Road to Box Ridge Road, as well as the existing driveway providing access to the site, will be maintained by the applicant throughout the construction period and therefore if any defects arise these will be rectified.

Given the above and the minimal percentage increases on both Castlereagh Highway and Box Ridge Road, further assessment in the form of intersection modelling at Castlereagh Highway / Box Ridge Road or Box Ridge Road/Access Road or dedicated turning lane analysis is not considered warranted.

Operational Traffic Impact

Similarly to the construction assessment above, operational traffic movements have also been considered. The development is forecast to generate a peak of three (3) vehicle movements on one day per week.

When assessed against the indicative daily traffic volumes on Castlereagh Highway and the benchmark volumes for Box Ridge Road, this would equate to an approximate increase of 0.15% and 0.6%, respectively. These increases are negligible and would not result in any material impact on the operation or function of the surrounding road network.

5. Conclusion

This TIA has reviewed and assessed the proposed Battery Energy Storage System (BESS) project located on land at 64 Box Bridge Road, Gulargambone of which considers:

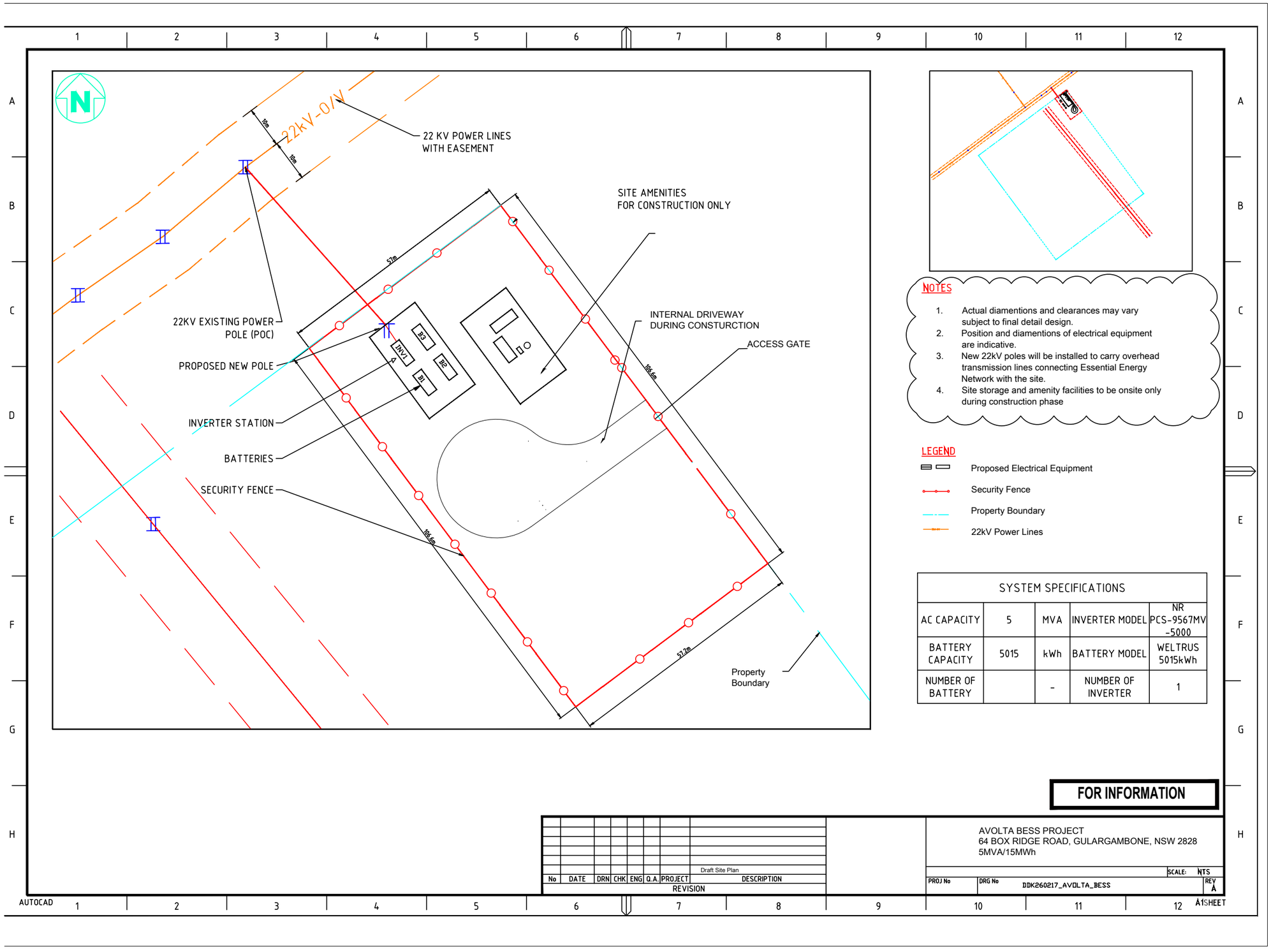
- Installing three stages of 4.9MW BESS with anticipated start of construction in Q3, 2026 and an anticipated lifecycle of each BESS unit in the order of 25 years.
- The site will be accessed via an existing driveway which directly connects to the Box Ridge Road.
- The development is to use the Port of Newcastle for receiving delivery of 5MWh BESS units contained within 20ft container.
- The BESS units will be delivered to the project site utilising heavy vehicles up to and include 19.5m AV. These 19.5m AV will utilise the existing approved freight and heavy vehicle network.
- It is noted that Box Ridge Road is an approved road-train and B-Double route as endorsed by Coonamble Shire Council, which states on its website that there is a right of access over all sealed roads within the LGA for AVs and B-Doubles; therefore, we do not anticipate the need to apply for a permit. However, should a permit be required, a review of Box Ridge Road has been undertaken, and no constraints have been identified that would prevent its issuance.
- The movements from the state-controlled road network onto the local road network is undertaken at the intersection between Castlereagh Highway/Box Ridge Road intersection.
- OSOM movements are expected to be limited to delivery of the site amenities block and up to one (1) crane, with approvals to be obtained through the NHVR/TfNSW framework.
- A crash review has indicated that there have been no crashes within the last five (5) years within the proximity of the site.
- A swept path assessment has been undertaken at the site access and the connection to Box Ridge Road to demonstrate both a 19.5m AV can access to site through this intersection and that the site access is suitable.
- The sight distance requirements have been reviewed at both the proposed site access connecting to the existing driveway and where the existing driveway connects to Box Ridge Road. These sight distance requirements are provided and exceeded.
- The construction phase of the works is anticipated to require the highest volume of traffic generated by the project over a 6-month period.
- Peak construction traffic (16 movements per peak hour) represents less than 0.5% of traffic on Castlereagh Highway and approximately 3.2% on Box Ridge Road. These increases are negligible and do not warrant intersection modelling or turning lane upgrades.
- Both roads have sufficient capacity under Coonamble Shire Council benchmarks, with the additional construction traffic representing only a minor percentage increase.

— Operational traffic (maximum three movements on one day per week) results in negligible increases of approximately 0.15% on Castlereagh Highway and 0.6% on Box Ridge Road, with no material network impact.

— Given the minimal percentage increases on both Castlereagh Highway and Box Ridge Road, further assessment in the form of intersection modelling at Castlereagh Highway / Box Ridge Road or dedicated turning lane analysis is not considered warranted. Given this, road network improvements or upgrades where not deemed necessary.

In summary, the proposed development is considered satisfactory from a traffic and transport perspective and addressed the local planning controls.

Appendix A


22KV-O/H
22 KV POWER LINES
WITH EASEMENT
10m
10m
SITE AMENITIES
FOR CONSTRUCTION ONLY
57m
22KV EXISTING POWER
POLE (POC)
PROPOSED NEW POLE
INVERTER STATION
BATTERIES
SECURITY FENCE
INV1
B3
B2
B1
INTERNAL DRIVEWAY
DURING CONSTURCTION
ACCESS GATE
106.6m
106.6m
57.2m
Property
Boundary
NOTES
1. Actual diamentions and clearances may vary subject to final detail design.
2. Position and diamentions of electrical equipment are indicative.
3. New 22kV poles will be installed to carry overhead transmission lines connecting Essential Energy Network with the site.
4. Site storage and amenity facilities to be onsite only during construction phase
LEGEND
Proposed Electrical Equipment
Security Fence
Property Boundary
22kV Power Lines
SYSTEM SPECIFICATIONS
AC CAPACITY 5 MVA INVERTER MODEL NR PCS-9567MV-5000
BATTERY CAPACITY 5015 kWh BATTERY MODEL WELTRUS 5015kWh
NUMBER OF BATTERY - NUMBER OF INVERTER 1
FOR INFORMATION
Draft Site Plan
No DATE DRN CHK ENG Q.A. PROJECT DESCRIPTION
REVISION
AVOLTA BESS PROJECT
64 BOX RIDGE ROAD, GULARGAMBONE, NSW 2828
5MVA/15MWh
SCALE: NTS
PROJ No
DRG No DDK260217_AVOLTA_BESS
REV A
AUTOCAD
A1SHEET

Appendix B



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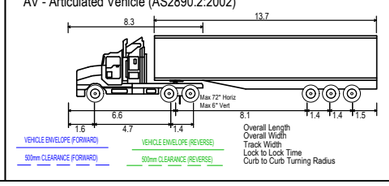
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GEELONG

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BRISBANE

HOBART
ADELAIDE

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AV - Articulated Vehicle (AS2890.2:2002)



Overall Length	19.000m
Overall Width	2.500m
Track Width	2.500m
Lock to Lock Time	6.00 sec
Curb to Curb Turning Radius	12.500m

Battery Energy Storage Site
64 Box Ridge Road, Gularganbone
Articulated vehicle Site Circulation

NOTE:
1) Base Plan Supplied By Avolta Tech
2) Maximum Design Speed 10km/h

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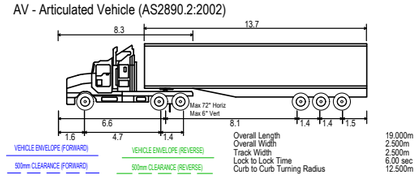
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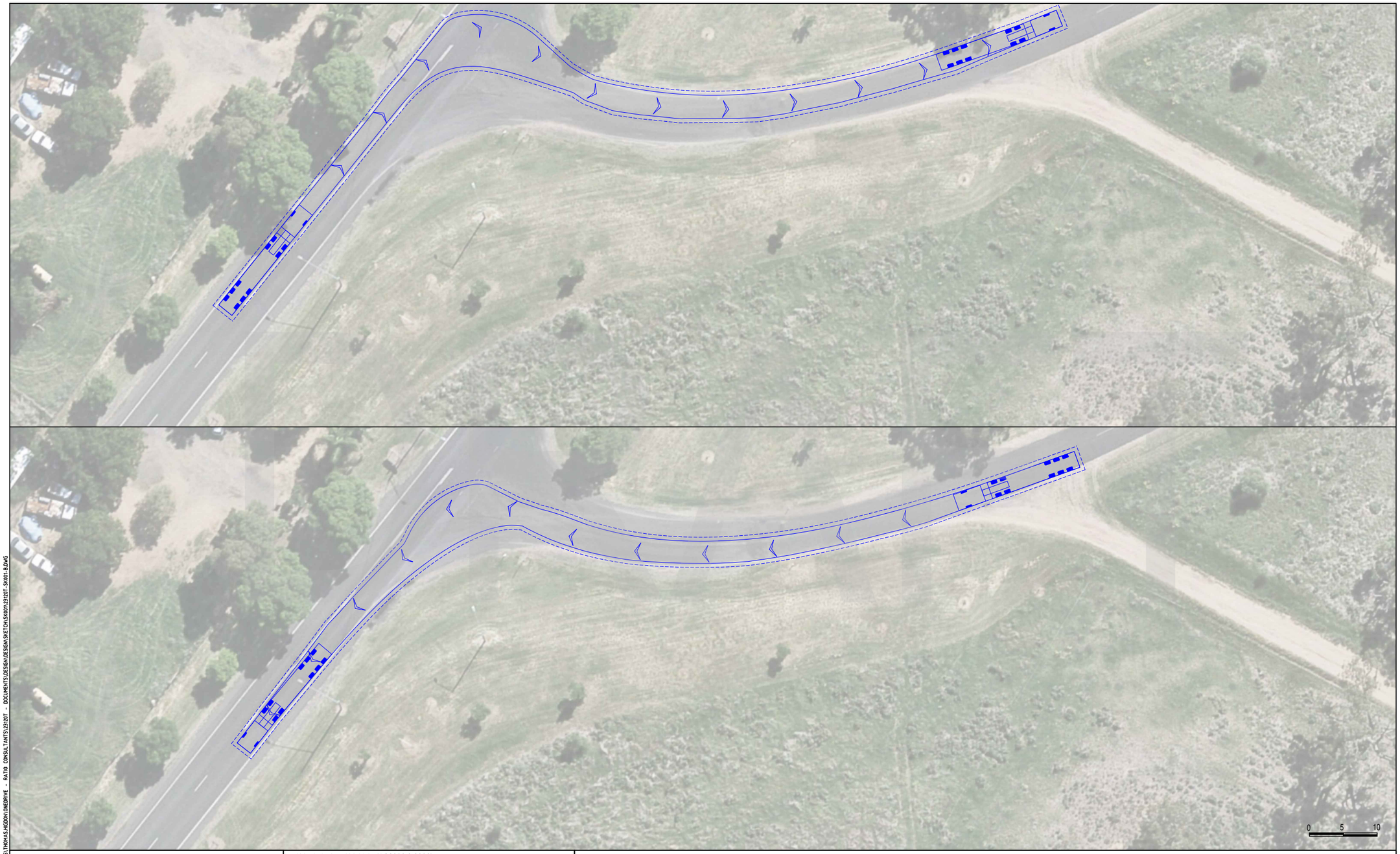
AV - Articulated Vehicle (AS2890.2:2002)



Battery Energy Storage Site
64 Box Ridge Road, Gularganbone
Articulated vehicle Site Access

NOTE:
1) Base Plan Supplied By Avolta Tech
2) Maximum Design Speed 10km/h

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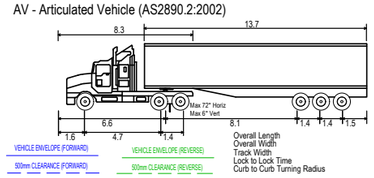
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AV - Articulated Vehicle (AS2890.2:2002)



Overall Length	19.000m
Overall Width	2.500m
Track Width	2.500m
Lock to Lock Time	6.00 sec
Curb to Curb Turning Radius	12.500m

Battery Energy Storage Site
64 Box Ridge Road, Gularganbone
Articulated vehicle Castlereagh Hwy / Box Ridge Road Intersection Movement

NOTE:
1) Base Plan Supplied By Avolta Tech
2) Maximum Design Speed 10km/h

RATIO REFERENCE	SHEET No.	PREPARED BY	SCALE	DATE
23120T-SK001-B	2 of 2	T.H.	1:500 @A3	18/03/2026

Client
Avolta Energy

Date
19 March 2026

Waste Management

Proposed Battery Energy Storage System (BESS)

64 Box Ridge Road, Gulargambone

Planning
Transport
Urban Design
Waste Management
Landscape Architecture
Civil Engineering

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Project
64 Box Ridge Road, Gulargambone

Prepared for
Avolta Energy

Our reference
23120W-R01F01

Directory path https://ratioconsultants1.sharepoint.com/sites/23120W/Shared Documents/7. Waste management plans/23120W-R01F01.docx

Version	Date	Issue	Prepared by	Checked by
R01D01	13/02/2026	Draft	M Mendez	L Harris
R01F01	19/03/2026	Final	L Harris	L Harris

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Acknowledgement of Country

We acknowledge the Traditional Owners of the land we work, live and travel on, and appreciate the rich cultures of the Aboriginal and Torres Strait Islander Peoples and their enduring connection to country.

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1. Project Description

1.1. Background

This Waste Management Plan (WMP) has been prepared by Ratio Consultants on behalf of Avolta Energy to support the proposed development of a 4.99-megawatt (MW) battery energy storage system (BESS), at 64 Box Ridge Road in Gulargambone, NSW.

The subject site is in an RU1 Primary Production Zone, which is prescribed as a non-residential zone.

The project area is 20.2 hectares (218,984sqm) in size and is formally known as Lot 39 and 40 DP753407. It is located on the southern side of Box Ridge Road, about 600m west of the Castlereagh Highway on rural land and a short distance north-west of the town of Gulargambone.

The sites' location is shown in **Figure 1.1**.

The Figure 1.1 – Site Location



SOURCE: LANDCHECKER

The environmental planning documents relevant to this WMP include:

— The Coonamble Local Environmental Plan (2011)

— The Stat Environmental Planning Policy (Transport and Infrastructure) 2021

Due to the size and magnitude, the proposal is not considered to require concurrence or an 'integrated Development Assessment'. This waste management plan has been prepared as part of the Statement of Environmental Effects (SEE) prepared by Ratio Consultants.

1.2. Purpose

The WMP's purpose is to facilitate:

— Ongoing waste avoidance.

— The implementation of circular economy principles within Project planning and operations.

— The development of on-site waste separation techniques and other measures that assist waste collection and management.

— Construction techniques that minimise waste generation.

— Opportunities to reuse and recycle building and construction materials and waste throughout the life of the proposed development.

— A reduction in the demand for waste disposal.

The purpose of this WMP is to describe the waste and resources management approach that will be used by staff and sub-contractors of the proponent Avolta Energy during the construction, operation and decommissioning of the proposed development. The WMP will inform the assessment of the relevant authority of the proposed development.

1.3. Objectives

The key objectives of the WMP include:

— Identifying and implementing measures to minimise and manage waste, reduce resource use and maximize the use of recycled materials throughout the life of the project

— Ensuring the preferred waste management hierarchy (reduce, reuse, recycle and disposal) is followed

— Providing staff with an increased level of understanding and awareness of waste and resource use management issues

— Ensuring legislative compliance by implementing this Plan.

— Contribute to the achievement of the sustainability and circular economy vision for the region.

1.4. Project Overview

The proposed Project comprises a small-scale Battery Energy Storage System (BESS) consisting of the following components:

— A 4.99MW Battery Energy Storage System (BESS) including battery enclosures, inverters, transformer

— Inverter substation

— Connection to the existing 22kV transmission line

It will be a standalone unit that draws electricity from the grid in off-peak periods, storing it to be sold back to the grid in peak periods, helping to smooth peak loads.

Refer to *Appendix A – Plans Assessed* for a copy of the architectural plans used in the preparation of this Waste Management Plan and refer to *Appendix B – BESS Specifications* for a technical specification of the proposed BESS.

1.5. References and Applicable Standards

Relevant policies and guidelines considered as part of the preparation of this Waste Management Plan include:

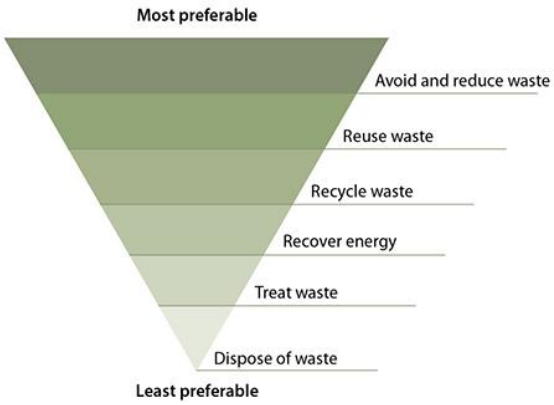
- Australian Department of Sustainability, Environment Water, Population and Communities (2011) Construction and Demolition Waste Guide - Recycling and Re-use Across the Supply Chain.
- NSW EPA (2012) Better Practice Guidelines for Waste Management and Recycling in Commercial and Industrial Facilities.
- NSW EPA (2021) NSW Waste and Sustainable Materials Strategy 2041. NSW EPA (2014) Waste Classification Guidelines.
- NSW EPA (2016) Recycling Signs, Posters and Symbols. Available at: http://www.epa.nsw.gov.au/wastetools/signs- posters-symbols.htm.
- NSW Government (1997) Protection of the Environment Operations Act.
- NSW Government (2000) Environmental Planning and Assessment Regulation.
- NSW Government (2001) The Waste Avoidance and Resource Recovery Act
- Protection of the Environment Operations (POEO) Act 1997
- Protection of the Environment Operations (Waste) Regulation 2014
- Dangerous Goods (Roads and Transport) Act 2008
- Hazardous Waste (Regulation of Exports and Imports) Act 1989
- EPA Waste Classification Guidelines
- The EPA Waste Classification Guidelines (EPA 2014)
- AS/NZS ISO 14001: Environmental Management
- NSW Waste and Resource Recovery Strategy 2014-21 (NSW EPA, 2014)
- NSW Government Resource Efficiency Policy (NSW OEH, 2019)
- Waste Classification Guidelines (NSW EPA, 2014)
- Waste Reduction and Purchasing Policy (DEC, 2006).

2. Waste Management Strategy

2.1. Waste Management Hierarchy

The waste management strategy for the project during its entire life cycle and across all stages is aligned to the objectives of the Waste Avoidance and Resource Recovery Act (2021), by adopting the use of the waste hierarchy approach outlined in Figure 2.1 below.

Figure 2.1: Waste Hierarchy Diagram



This section outlines the strategies that will be applied across all project phases to minimise waste generation and maximise the recovery of reusable and recyclable materials. The approach is aligned with the **NSW Waste Hierarchy**, prioritising avoidance, reuse, recycling, and resource recovery before disposal. The project's waste minimisation objectives are to:

- Avoid waste where possible through efficient design, procurement, and planning.
- Maximise reuse and recycling through effective segregation and contractor engagement.
- Recover materials and energy from residual waste streams where feasible.
- Reduce environmental impact and landfill reliance.

These strategic actions are outlined in Table 2.1 below and will be reviewed by the Project Manager on a regular basis:

Table 2.1: Waste Minimization Strategic Actions

Project Phase	Strategic Actions for Waste Minimisation	Hierarchy Level
Construction Phase	**Procurement controls:** Source materials in bulk and with minimal packaging. Prioritise suppliers offering take-back schemes for pallets and cable drums.	**Avoidance**
	Design optimisation: Modular and pre-engineered components will reduce onsite cutting, offcuts, and waste generation.	**Avoidance**
	Worker education: Site inductions and toolbox talks will include guidance on waste segregation, spill prevention, and minimisation behaviours.	**Avoidance**
	Just-in-time delivery: Staggered delivery of panels, cables, and components to prevent material damage and reduce storage-related losses.	**Avoidance**
	Resource Recovery Actions All steel, aluminium, and copper waste will be separated and sent to licensed metal recyclers. Cardboard, soft plastics, and wooden crates will be segregated for local recycling contractors. Cleared vegetation will be mulched and reused onsite for erosion control where feasible.	**Reuse, recycling and recovery**
	Waste Collection and Disposal Use licensed contractors to dispose of contaminated soils, damaged components, or non-recyclable materials Keep records of all landfill-bound waste	**Disposal**

Project Phase	Strategic Actions for Waste Minimisation	Hierarchy Level
Operational Phase	**Preventative maintenance** Regular servicing of inverters, panels, and battery systems will extend asset life and reduce premature disposal.	**Avoidance**
	Inventory management Spare parts and consumables will be stored appropriately and rotated to prevent expiration or redundancy.	**Resue**
	Material separation Batteries and cables will be dismantled and sorted at source to enable efficient recycling.	**Recycling and recovery**
	Contractor selection Engage certified recycling operators experienced in end-of-life BESS infrastructure	**Recovery**
	Resource Recovery Obsolete electronics, and cables will be sent to certified e-waste processors for materials recovery. End-of-life battery units will be handled by manufacturers or third-party specialists under extended producer responsibility schemes.	**Recycling and recovery**
	Waste Collection and Safe Disposal Safe disposal of end-of-life equipment (e.g. damaged batteries, inverters). Maintain logbooks for waste transport and disposal.	**Disposal**

3. Classification of Waste Streams

3.1. Waste Characterization

The activities and types of waste materials that may be generated by the proposed development during the construction, operation and decommissioning phases are outlined in Table 3.1.

As an emerging technology in Australia, knowledge of BESS waste management will continue to evolve and advance over time. At this stage, details regarding future decommissioning of BESS are best estimates. A decommissioning plan would be developed for the BESS prior to commencement of this phase and would provide final, accurate details regarding waste quantities and recycling and recovery methods.

Table 3.1: Waste Classification per Project Stage of the Proposal

Activity/material	Waste Type	Waste Classification	Approx. Volume	Storage and Treatment onsite	Proposed reuse /recycling/disposal methods	Resource Recovery Target
Stage 1 - Construction						
Construction Activities	Paper, cardboard, recyclable plastic, soft plastic	General solid waste (non- putrescible)	600 litres (L)	Separate bins emptied into secured comingled bulk bins	Resource recovery off-site	100%
	Glass and aluminium	General solid waste (non- putrescible)	<50L	Separate bins emptied into secured	Resource recovery off-site	100%

Activity/material	Waste Type	Waste Classification	Approx. Volume	Storage and Treatment onsite	Proposed reuse /recycling/disposal methods	Resource Recovery Target
				comingled bulk bins		
	Food waste	General solid waste (non- putrescible)	200 L	Separate bins emptied into secured comingled bulk bins	Disposal off-site at an appropriately licensed waste facility	0%
	Effluent	Liquid	200 L	Portable Restroom	Off-site disposal, collected with bulk effluent tanker.	0%
Site establishment	Removal of existing fences/ boundary features	General solid waste (non- putrescible)	<1 t	Stockpile	Off-site recycling	100%
Earthworks	Excavated material	Classification based on soil tests carried out during construction	<100 metres (m)3	Stockpile	Reuse on-site where possible Disposal off-site of any unsuitable material at an appropriately licensed waste facility	100%
	Vegetation clearing and grubbing	General solid waste (non- putrescible)	<4 t	Stockpile	Resource recovery ONSITE where possible	100%
	Weed material	General solid waste (non- putrescible)	<1 t	Skip bin	Disposal off-site of any unsuitable material at an appropriately licensed waste facility	0%

Activity/material	Waste Type	Waste Classification	Approx. Volume	Storage and Treatment onsite	Proposed reuse /recycling/disposal methods	Resource Recovery Target
Construction	Timber	General solid waste (non- putrescible)	Approx. 2 t	Skip bin	Resource recovery off-site	100%
	Concrete waste	General solid waste (non- putrescible)	<50 m3	Stockpile	Resource recovery off-site	100%
	Packaging materials	General solid waste (non- putrescible)	< 2 t	Skip bin	Resource recovery off-site	100%
Plant and equipment maintenance	Tyres	Special waste	< 10 t	Stockpile	Resource recovery off-site (Specialized facility)	100%
	Liquid wastes - waste oil, coolants, lubricants.	Liquid waste	Dependent on contamination levels of vehicles and containers to be washed.	Containerised in covered bunded storage	Disposal off-site of any unsuitable material at an appropriately licensed waste facility	0%
	Spill kit waste	General solid waste (non- putrescible)	<100 L	Covered bunded storage	Disposal off-site of any unsuitable material at an appropriately licensed waste facility	0%
Operation						
Plant maintenance	Liquid wastes – Electrolytes, waste oil, coolants, lubricants.	Liquid waste	Dependent on contamination levels of equipment and containers to be washed.	Containerised in covered bunded storage	Disposal off-site of any unsuitable material at an appropriately licensed waste facility	0%

Activity/material	Waste Type	Waste Classification	Approx. Volume	Storage and Treatment onsite	Proposed reuse /recycling/disposal methods	Resource Recovery Target
	Used battery modules	Hazardous waste	<5kg	Covered bunded storage	Resource recovery off-site	100%
Decommissioning						
BESS	Containerised BESS containing LFP battery modules	Hazardous waste	Approx. 100t	To be uncoupled on-site before transport off-site for recycling.	Resource recovery off-site	95%
	Metal	General Solid Waste (non- putrescible)	Approx. 50t	Stockpile	Resource recovery off-site	95%
	Timber framing	General solid waste (non- putrescible)	< 1 t	Skip bins	Resource recovery off-site	95%
	Foam insulation	General solid waste (non- putrescible)	< 1 t	Covered bunded storage	Resource recovery off-site	95%
Electrical cables	Copper / aluminium	General solid waste (non- putrescible)	Approx. 10t	Covered bunded storage	Resource recovery off-site	100%
	Polyvinyl chloride (PVC)	General solid waste (non- putrescible)	Approx. 2.5t	Covered bunded storage	Resource recovery off-site	100%
	Rubber	General solid waste (non- putrescible)	Approx. 2.5t	Covered bunded storage	Resource recovery off-site	100%

Activity/material	Waste Type	Waste Classification	Approx. Volume	Storage and Treatment onsite	Proposed reuse /recycling/disposal methods	Resource Recovery Target
Concrete waste	Concrete	General Solid Waste (non- putrescible)	<50 m3	Stockpile	Resource recovery off-site	100%
Fencing	Metal	General Solid Waste (non- putrescible)	<5t	Stockpile	Resource recovery off-site	100%

4. Waste Storage and Equipment Details

4.1. General Principles

Effective waste storage is essential to ensure safety, compliance, and environmental protection across all project phases. Waste generated during construction and operation will be stored and managed in accordance with the NSW Protection of the Environment Operations (Waste) Regulation 2014, EPA guidelines, and site-specific risk controls.

- Waste will be segregated at the source to maximise recovery and minimise cross-contamination.
- Clearly labelled bins and skips will be provided for each waste stream, with colour-coded signage and instructions.
- Waste will be stored on level, impermeable surfaces, away from drainage lines and sensitive areas.
- Temporary waste areas will be regularly inspected, and all waste removed at appropriate intervals by licensed contractors.

4.2. Waste and Bin Storage Area – Construction Phase

During the construction phase, a centralised waste storage area will be established to manage the high volume and variety of waste streams generated by civil works, electrical installations, and worker accommodation.

KEY FEATURES

- Location: Sited on compacted ground or a hardstand surface near site offices and laydown areas, with adequate separation from watercourses and sensitive vegetation.
- Layout: Designed with segregated zones for different waste types (general, recyclables, hazardous, e-waste, green waste), clearly delineated by signage or barriers.
- Access: Accessible by foot for workers and by truck for regular waste collection; traffic management plans will ensure safe manoeuvring of vehicles around the area.
- Security: Fenced or screened to prevent illegal dumping, windblown litter, and animal intrusion. Hazardous and e-waste areas will be lockable.
- Drainage and Spill Management: Surfaces will be graded and bunded to prevent stormwater entry. Hazardous materials will be stored on bunded pallets or in containment cabinets to avoid leaks.

Table 4.1: Waste Storage Area - Construction Phase

Waste Stream	Storage Method	Equipment/Infrastructure
Construction waste (non-recyclables)	Stored in bulk skips or hook lift bins	12m³ steel skips; covered when not in use
Packaging waste (recyclables)	Kept in segregated bins or cages to prevent wind-blown litter	240–660 L wheelie bins; metal cages for pallets
Excavation and inert materials (soil)	Stockpiled temporarily onsite before reuse or disposal	Earth bunded areas, geotextile-covered stockpiles
Green waste (removed vegetation)	Windrowed or containerised onsite before reuse/removal	Dedicated organic waste bins; on-ground mulching zones
Scrap metal	Separated from general waste; kept dry to retain value	Lockable metal bins or stillages for security
E-waste	Stored in weatherproof, labelled containers	Lockable cages or dedicated e-waste pallets with liners
Hazardous waste	Segregated, bunded and clearly marked containers; no mixing	DG-compliant drums and IBCs; bunded pallets and cabinets
General domestic waste	Contained in sealed bins to reduce odour and vermin	240 L bins; emptied regularly
Recyclables (hard plastics, cardboard, aluminium, glass)	Collected in labelled bins and stored undercover	240L bins or separate drop-off points
Food waste	Stored in lidded organics bins and removed frequently	120 L organics bins; washable and pest-proof
Liquid waste (sewage)	Treated or pumped from holding tanks as per site design	Temporary holding tanks or septic systems with pump-out access

WASTE STORAGE AREA REQUIREMENTS

To provide sufficient area to store all waste generated during the construction phase, the following waste storage area requirements shall be observed:

Table 4.2: Waste Storage Area Requirements for Laydown Area

Waste Stream	Equipment Type	Quantity	Approx. Footprint (m^2)
Construction Waste	12m3 Skip Bin	1	13.50
Packaging waste	660L Bin	2	1.96
Excavation	Stockpile	1	15.00
Green waste	Stockpile	1	15.00
Scrap metal	12m3 Skip Bin	1	13.50
E-waste	660L Bin	1	1.00
Hazardous Waste	Drop-Off Area (Drums and Pallets)	1	2.00
General waste	240L Bin	2	0.85
Recyclables	240L Bin	2	0.85
Food waste	120L Bin	1	0.26
Liquid waste	Portable Restroom	1	1.50
Total Footprint to be Provided (m^2):			**65.15**

MANAGEMENT AND OVERSIGHT:

A waste zone map and layout will be developed and displayed on site and in staff inductions. Regular inspections will ensure segregation compliance and prevent overflows or contamination.

Waste service contractors will maintain scheduled collections based on fill levels and construction activity. This setup will provide a safe, efficient, and compliant system for handling all waste during the high-activity construction period and support the broader goals of minimisation and recycling.

4.3. Waste and Bin Storage Area – Operational Phase

Because of the nature and magnitude of the proposal, no employees and personal are expected to attend the site daily. Therefore, a waste storage area is expected to only provide sufficient space for the safe storage of any waste generated during scheduled maintenance activities.

A dedicated waste storage area will be provided within the proposal boundaries to allow the temporary holding of waste during said activities. It is expected that the personnel appointed

for these activities will remove any waste generated from the site and transfer it to an appropriated facility for disposal.

KEY FEATURES:

— Location: Positioned on a level, hardstand surface adjacent to any equipment laydown areas but away from the BESS and any sensitive zones.

— Access: Designed to be easily accessible to maintenance staff and contractor vehicles, with vehicle turning space and safety signage.

— Containment: Any bins and containers will be housed in a screened enclosure to prevent windblown litter, discourage wildlife, and maintain site aesthetics.

— Weather Protection: The area will be partially covered or use weatherproof bins to reduce rain ingress and odour.

— Safety: A spill kit is to be provided to prevent any contamination of the environment from spillages.

SIGNAGE AND PROCEDURES:

Signage and procedures during the operation phase are as follows:

— Clear instructional signage will be affixed within the waste storage area.

— Maintenance staff shall be required to receive induction on correct waste segregation and disposal procedures.

— A waste register will be maintained to track the generation and correct disposal of waste during operation and maintenance activities.

5. Waste Transport and Disposal

5.1. General Procedures

This section outlines the procedures for the **collection, transport, and final disposal or recovery** of waste materials generated during the construction, operation and decommissioning phases of the BESS. Waste shall be collected and transported in accordance with:

- NSW Protection of the Environment Operations (Waste) Regulation 2014
- NSW EPA Waste Classification Guidelines (2021)
- All applicable licensing, chain of custody, and recordkeeping obligations.
- All waste shall be collected by licensed contractors authorised to handle, transport, and dispose of the specific waste type.
- Waste bins and containers will be monitored regularly and collected on a scheduled or as-needed basis.
- Waste tracking documentation (e.g. weighbridge dockets, EPA waste transport certificates) will be maintained for compliance and reporting.
- Where possible, recyclable and organic waste will be processed or reused on-site, subject to environmental and safety controls.

5.2. Waste Tracking and Documentation

A structured waste tracking system will be implemented to ensure compliance with regulatory requirements and to support continuous improvement throughout construction and operation. Key information for each waste stream will be recorded in a central Waste Register and supported by contractor reports.

Table 5.1: Waste Tracking and Documentation Outline

Tracking Element	Description
Waste Classification	Recorded per NSW EPA Waste Classification Guidelines
Source Location	Construction and upgrade zones, scheduled maintenance, decommissioning activities
Volume/Weight & Collection Time	Quantities recorded with date and time of collection

Contractor & Transport Details	Includes contractor name, licence, vehicle registration
Destination	Landfill, recycling, composting, or treatment facility
Supporting Documentation	Weighbridge dockets, consignment notes, EPA forms for hazardous waste
Tracking Tools	Waste Register maintained by Site Manager or Contractor
Hazardous Waste Protocol	Tracked using EPA-compliant forms
Contractor Reporting	Monthly/quarterly waste summaries required from all waste service providers
Review & Reporting	Annually reviews, performance reporting, corrective actions for non-compliance

6. Compliance and Management

6.1. Waste Management Responsibilities

Clear assignment of responsibilities is essential to ensure effective implementation of this Waste Management Plan (WMP) during all phases of the BESS project. The following roles and associated duties outline how waste will be managed in compliance with environmental regulations and best practice guidelines.

Table 6.1: Waste Management Roles and Responsibilities

Role	Responsibilities
Project Manager / Site Manager	- Overall accountability for compliance with this WMP - Ensure that all contractors and subcontractors are aware of and follow site waste protocols - Engage licensed waste contractors for transport, recycling, and disposal - Monitor performance and ensure corrective actions are taken when issues arise
	- Provide advice and training on sustainable waste practices - Coordinate waste audits and inspections - Maintain records of waste volumes and destinations - Update the WMP as needed throughout the project lifecycle
Construction Supervisor (during construction phase)	- Implement site-specific waste segregation and storage procedures - Ensure that waste bins are labelled and located correctly - Supervise daily housekeeping to prevent litter and illegal dumping - Liaise with waste contractors regarding scheduled pickups
Maintenance Contractor (during operational phase)	- Manage waste generated from equipment maintenance and administrative activities - Ensure safe handling and disposal of e-waste, used filters, and cleaning waste

Role	Responsibilities
	- Monitor and report on waste volumes to support continuous improvement
All Site Personnel and Contractors	- Comply with site waste segregation and disposal procedures - Use designated bins and report full or contaminated bins - Participate in inductions and toolbox talks related to waste management - Report any incidents of illegal dumping or hazardous waste spillage immediately

6.2. Training and Induction

All employees, contractors and staff working on site will undergo a site induction that includes waste management requirements and protocols. The induction will address the following:

— Existence and requirements of this WMP

— Relevant legislation

— Incident response, management and reporting

— Requirements of the waste hierarchy

— Waste/recycle storage requirements

— Waste reporting requirements

— Targeted training in the form of toolbox talks or specific training will also be provided to personnel with a key role in waste and energy management

6.3. Compliance and Incident Reporting

Effective waste management requires ongoing attention to compliance, incident response, and improvement opportunities. This section outlines how the Waste Management Plan (WMP) will be reviewed, enforced, and refined throughout the project lifecycle.

To ensure adherence to environmental obligations and internal waste procedures, the following compliance measures will be implemented:

— **Environmental Compliance:** All waste activities must comply with the *NSW Protection of the Environment Operations Act 1997*, *Waste Regulation 2014*, and EPA guidelines. Breaches will be treated and addressed in line with the site's Environmental Management System (EMS).

— **Training and Induction:** All site workers, contractors, and maintenance personnel will receive induction on relevant waste management protocols, including segregation, hazardous waste handling, and emergency procedures.

— **Incident Reporting:** Any incidents involving:

- Improper disposal or illegal dumping
- Hazardous waste spills or exposure
- Cross-contamination of waste streams
- Non-compliance by waste contractors

The above must be reported immediately to the **Site Manager and/or Environmental Officer** and documented in the site's **Incident Register**. Where required, incidents will be escalated to regulatory authorities (e.g. NSW EPA) within the mandated timeframes.

6.4. Auditing and Review

To maintain the relevance and effectiveness of this Waste Management Plan:

— **Audits:** Internal waste audits will be conducted:

- **Quarterly** during construction phase
- **As per maintenance schedule** during operation phase
  These audits will assess waste segregation compliance, signage adequacy, storage conditions, and contractor performance.

— **Contractor Evaluation:** Waste service providers will be reviewed annually to ensure that:

- They hold appropriate licenses and insurances
- Waste is being transported to approved facilities
- Documentation and reporting are accurate and complete

— **Plan Review:** This WMP will be:

- Reviewed and updated **annually**, or
- **Immediately revised** if there is a significant change to the project scope, waste types, or regulations

— **Responsible Party:** The **Site Manager** is responsible for coordinating plan reviews, ensuring corrective actions from audits are implemented, and keeping all waste documentation up to date.

6.5. Continuous Improvement

Continuous improvement of this WMP will be achieved by the ongoing evaluation of environmental management performance against environmental policies, objectives, and targets for the purpose of identifying opportunities for improvement.

The continuous improvement process will be designed to:

— Keep abreast of emerging recycling and resource recovery opportunities for BESS waste streams.

— Identify areas of opportunity for improvement of environmental management and performance.

— Determine the cause or causes of non-conformances and deficiencies.

— Develop and implement a plan of corrective and preventative action to address any non-conformances and deficiencies.

— Verify the effectiveness of the corrective and preventative actions.

— Document any changes in procedures resulting from process improvement.

— Make comparisons with objectives and targets.

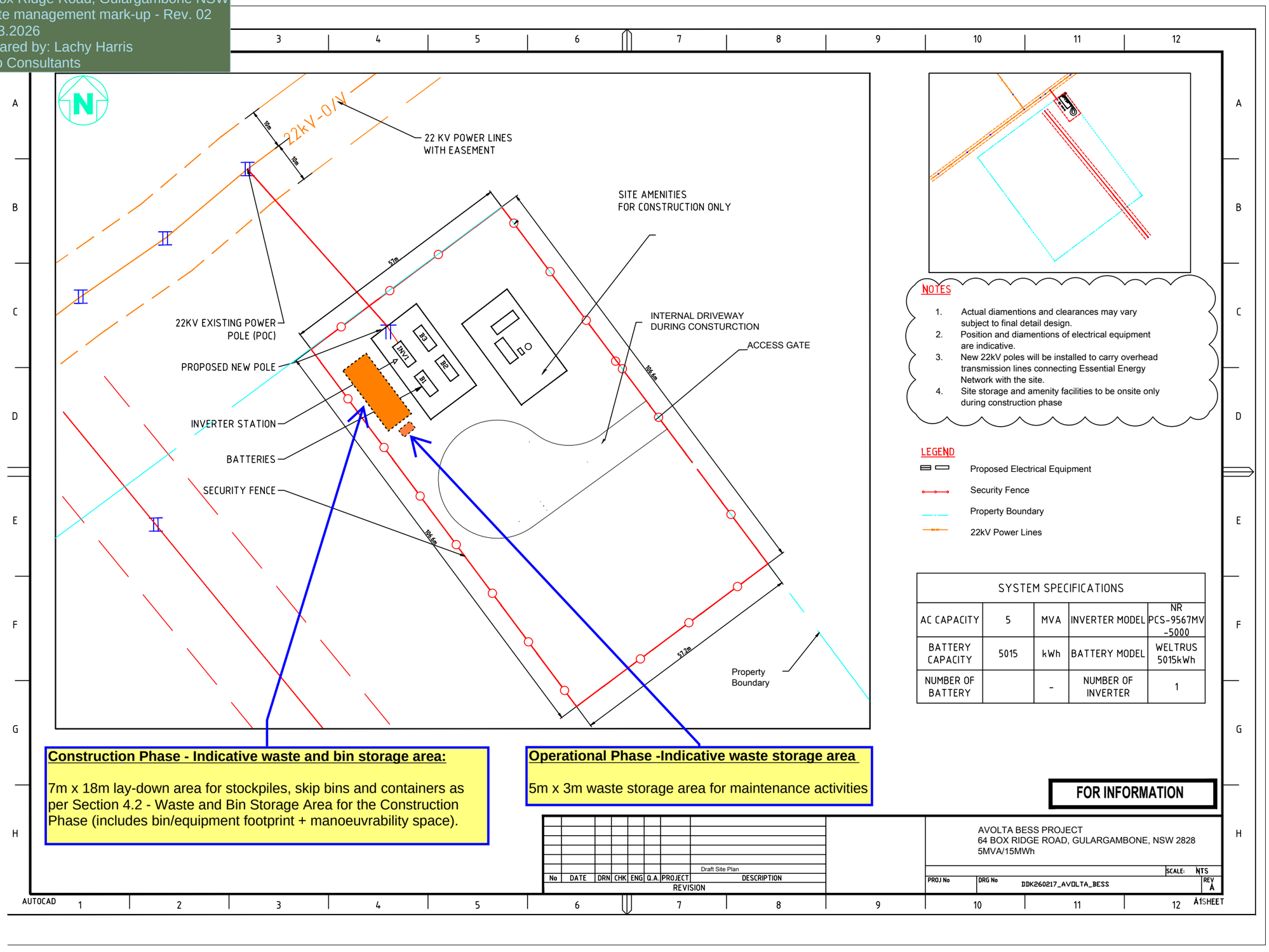
As an emerging technology in Australia, knowledge of BESS waste management will continue to evolve and advance over time.

DECOMMISSIONING

At this stage, details regarding future decommissioning of BESS are best estimates. A decommissioning plan would be developed for the BESS prior to commencement of this phase and would provide final, accurate details regarding waste quantities and recycling and recovery methods.

Appendix A – Waste Management Drawings

64 Box Ridge Road, Gulargambone NSW
Waste management mark-up - Rev. 02
19.03.2026
Prepared by: Lachy Harris
Ratio Consultants



NOTES

1. Actual diamentions and clearances may vary subject to final detail design.
2. Position and diamentions of electrical equipment are indicative.
3. New 22kV poles will be installed to carry overhead transmission lines connecting Essential Energy Network with the site.
4. Site storage and amenity facilities to be onsite only during construction phase

LEGEND

- Proposed Electrical Equipment
- Security Fence
- Property Boundary
- 22kV Power Lines

SYSTEM SPECIFICATIONS				
AC CAPACITY	5	MVA	INVERTER MODEL	NR PCS-9567MV-5000
BATTERY CAPACITY	5015	kWh	BATTERY MODEL	WELTRUS 5015kWh
NUMBER OF BATTERY		-	NUMBER OF INVERTER	1

Construction Phase - Indicative waste and bin storage area:

7m x 18m lay-down area for stockpiles, skip bins and containers as per Section 4.2 - Waste and Bin Storage Area for the Construction Phase (includes bin/equipment footprint + manoeuvrability space).

Operational Phase -Indicative waste storage area

5m x 3m waste storage area for maintenance activities

FOR INFORMATION

No	DATE	DRN	CHK	ENG	Q.A.	PROJECT	DESCRIPTION
							Draft Site Plan

REVISION

AVOLTA BESS PROJECT
64 BOX RIDGE ROAD, GULARGAMBONE, NSW 2828
5MVA/15MWh

SCALE: NTS
PROJ No | DRG No DDK260217_AVOLTA_BESS | REV A
AUTOCAD | A1SHEET

Appendix B – Waste Management Register Template (Indicative Only)

Waste Management Register										
ID	Date	Waste Stream	Source Location	Qty	Contractor Name	Destination Facility	Receipt	Diversion Outcome	Initials	Notes / Issues
W001	01/08/25	Construction waste	Demolition Area A	2.5m3	GreenEarth Waste Pty Ltd	RecycleCo Concrete Plant	Weighbridge #98234	Recycled	JT	-
W002	01/08/25	Food waste	Workers' Area	20kg	CleanCycle Organics	EcoCompost Centre	Consignment Note #5589	Composted	MR	-
W003	02/08/25	General domestic waste	Workshop B	120kg	HazardPro Transport	EPA Approved Treatment Plant	EPA Waste Track #WT3344	Treated/ Disposed	KL	-

Appendix C – Training Log Template (Indicative Only)

Training and Induction Register										
Date	Employee Name	Role	Department	Topic	Trainer	Training Method	Duration	Completed (Y/N)	Certificate (Y/N)	Initials
02/06/2026	Jordan Taylor	Site Manager	Construction	WMP Induction	Sophie Green	In-person	60min	Y	Y	JT

Appendix D – Contact Information (Contractors and Suppliers)

The Table below includes a complimentary listing of contractors that have confirmed capacity to service the site and provide the project with all required equipment and infrastructure to manage all waste streams across the construction and operation stages of the project.

Waste Management Contractor Details

Contractor/Supplier	Service	Contact Information
Cleanaway	All waste stream services	Dubbo Depot Tanya Crowe P: 02 5304 0310 E: Tanya.Crowe@cleanaway.com.au W: www.cleanaway.com.au
JR Richards	All waste stream services	Dubbo Depot Luke Crittenden P: 02 6884 1200 E: Luke.Crittenden@jrrichards.com.au W: www.jrrichards.com.au



Preliminary Enquiry Response

Arch Sunsail Australia Pty Ltd

00316500 – AVOLTA BESS

04 July 2025

Essential Energy

essentialenergy.com.au

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Arch Sunsail Australia Pty Ltd **0**

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1.0 INTRODUCTION

1.1 GENERAL

Essential Energy is registered under Chapter 2 of the National Electricity Rules as a network service provider and holds an electricity distributor's licence under the *Electricity Supply Act 1995* (NSW).

This Preliminary Response to your Enquiry provides information, relevant matters and a description of the process required to progress your preliminary enquiry through to a connection application. This process is governed principally by Chapter 5A of the National Electricity Rules (NER). The NER documents are available via the following website link: https://www.aemc.gov.au/regulation/energy-rules/national-electricity-rules/current

References in this report and accompanying documentation are in accordance with the version of the NER in force as of the date of this response.

1.2 CONTACT DETAILS

The Major Connections Coordinator is the primary point of contact for management of the subsequent connection application and can be contacted via email at networkconnections@essentialenergy.com.au.

1.3 VALIDITY OF RESPONSE

Information provided within this response and its attachments are given with network information and current configuration of the network at the date of this response.

Essential Energy wishes to advise Arch Sunsail Australia Pty Ltd that there may be additional projects seeking connection in the vicinity of Arch Sunsail Australia Pty Ltd 's proposed 00316500 – AVOLTA BESS that may impact augmentation required to facilitate connection. Network capacity will only be allocated upon submission and acceptance of a compliant Connection Application.

2.0 REFERENCES

2.1 INTERNAL

This Preliminary Enquiry Response references documents that are available to any Connection Applicant through the information package on the Essential Energy website or through the document library.

- HV Connections Documents
- Document Library

2.2 EXTERNAL

- National Electricity Rules
- NSW Service and installation Rules

2.2.1 APPLICABLE PLANT STANDARDS

- AS/NZS TR IEC 61000.3.6:2012 Standard Assessment of emission limits for distorting loads in MV and HV Power Systems
- AS/NZS TR IEC 61000.3.7:2012 Standard Assessment of emission limits for fluctuating loads in MV and HV Power System
- AS/NZS IEC/TR 61000.3.13: 2012 Standard – Assessment of emission limits for the connection of unbalanced installations to MV, HV and EHV Power Systems
- AS 1824 – Insulation coordination phase to earth and phase to phase, above 1kV
- AS 2067 – Substations and high voltage installations exceeding 1 kV a.c.

3.0 NETWORK CAPABILITY

Arch Sunsail Australia Pty Ltd is seeking information regarding the grid connection of a Standalone BESS (Battery Energy Storage System) project at Lot 40 DP 753407 with an indicated transfer capacity totaling 4.99MW export and 4.99MVA import.

3.1 LOCATION

Electricity Network infrastructure in the vicinity of 00316500 – AVOLTA BESS is shown in Figure 3.1.1 below:

- Essential Energy's 66kV subtransmission circuit as yellow lines.
- Essential Energy's 22kV distribution circuit as light blue lines.

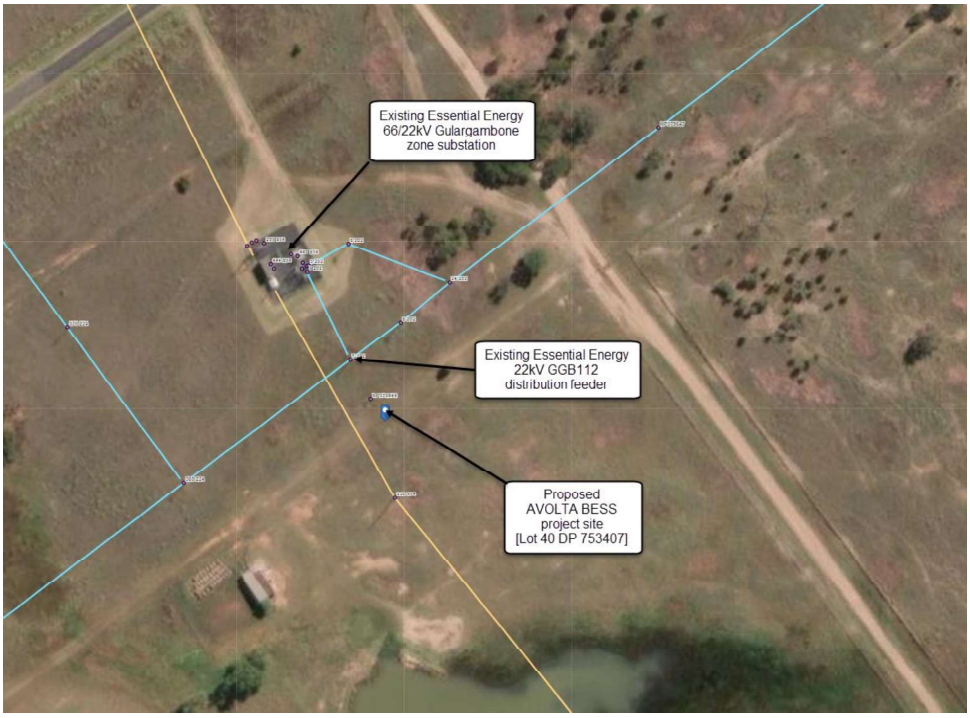


Figure 3.1.1: Location of proposed site with respect to Gulargambone zone substation.

3.2 CAPACITY FOR CONNECTION

The proposed 4.99MW Standalone BESS at the location indicated in your enquiry may be connected to Essential Energy's 22kV GGB112 distribution feeder supplied from Essential Energy's 66/22 kV Gulargambone zone substation.

Subject to detailed technical studies, the network augmentation required to facilitate the proposed generating system may involve:

- Installation of a recloser downstream of the connection point recloser to provide adequate protection coverage on the downstream network.
- Installation of a recloser at or near the point of connection for protection and isolation of the proposed Standalone BESS Project.
- Installation of a recloser upstream of the connection point recloser to provide adequate protection coverage on the upstream feeder.
- Augmentation of the 22kV GGB112 distribution feeder to allow for the proposed generation of 4.99MW. This may include either, or a combination of, reconductoring, pole replacement, line survey or thermal updates.

A protection review would be required on the 22kV GGB112 distribution feeder. Pending the results of the protection review, additional field protection devices or upgrade to existing protection may be required to provide adequate protection coverage of the feeder.

Detailed technical studies may highlight the requirement for additional augmentation on either the distribution or subtransmission network to facilitate connection.

3.2.1 PRELIMINARY NETWORK INFORMATION

The details provided below are based on publicly available information. If further details are required that are not listed below, a request to proceed to detailed studies and enter into a Connection Services Agreement will be required.

TABLE 3.2.1.1 DISTRIBUTION FEEDER DATA

Id	Common Name	Voltage	Phases	HV Feeder	Poles	Length
6008110	Gopher 6/1/0.093 ACSR/GZ (BS215)	22kV	HV3	GGB112	2	24.212 m
6838258	Gopher 6/1/0.093 ACSR/GZ (BS215)	22kV	HV3	GGB112	3	35.950 m

TABLE 3.2.1.2 SUBTRANSMISSION FEEDER DATA

Feeder #	Voltage	Feeder Origin	Feeder Destination	Line Rating (MVA) Summer	Line Rating (MVA) Winter
814/1	66	Gilgandra ZS	Gulargambone ZS	11	19

TABLE 3.2.1.3 SUBSTATION TRANSFORMER RATINGS

Substation	Voltage (kV)	Transformer Rating (MVA)		
		Tx.1	Tx.2	Tx.3
Gulargambone	66/22	3		
The zone substation is operated with a single transformer in service and the entire output of the proposed solar farm is to be accommodated by this single transformer				

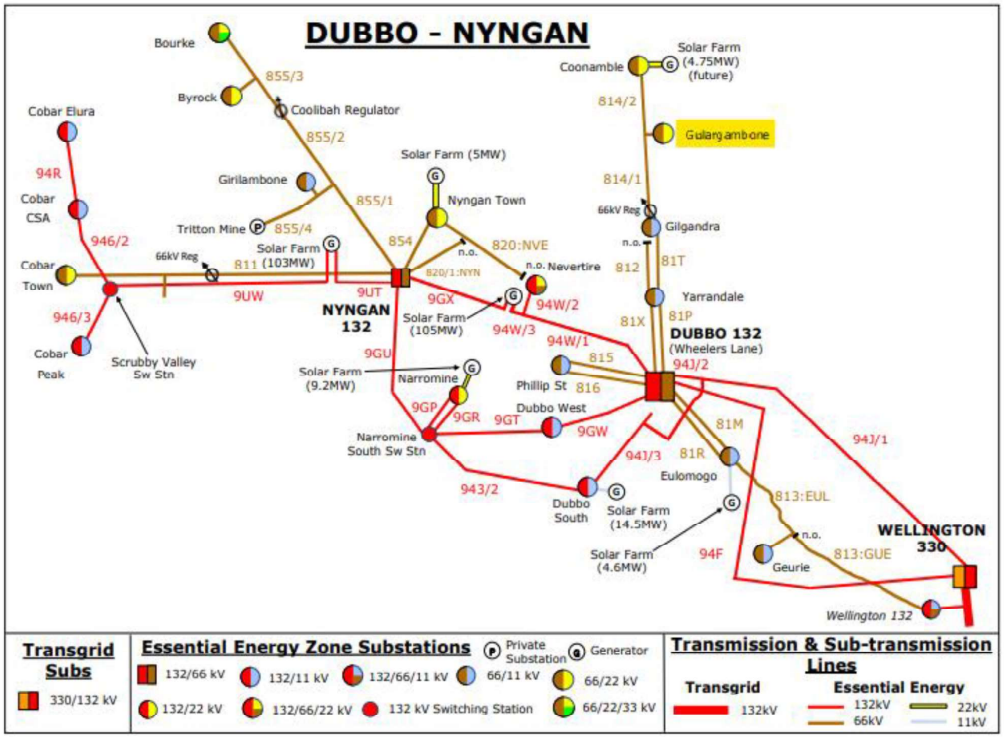


Figure 3.2.1 Essential Energy's Dubbo-Nyngan subtransmission network, including Gulargambone zone substation

Choose a building block.

3.2.2 EXISTING GENERATION IN THE VICINITY OF THE SITE

Further information on the capacity of existing, withdrawn, committed and proposed generation projects in the National Electricity Market can be found on AEMO's website.

3.3 DESIGN REQUIREMENTS

3.3.1 CONNECTION ARRANGEMENT

The connection arrangement will be confirmed in the Design Information Pack (DIP).

Essential Energy will provide a site-specific Project Definition and Design Information Pack following approval of the network studies for the 00316500 – AVOLTA BESS project.

3.3.2 PRIMARY PROTECTION & BACKUP PROTECTION REQUIREMENTS

Protection schemes and settings shall be implemented such that the performance of existing protection schemes is not adversely impacted.

Protection design shall comply with the following standards:

- CEOP8002.01 – Sub transmission Protection Guidelines
- CEOP8002.02 – Distribution Protection Guidelines
- CEOP8012 - Generation Connection: Protection Guidelines
- IEC 60255 Electrical Relays
- National Electricity Rules

3.3.3 SCADA

In order to guarantee continuity across Essential Energy's footprint, Essential Energy will provide a comprehensive list of SCADA equipment requirements in the Connection Investigation Response (CIR).

All SCADA designs shall comply with the following standards: -

- CEOS7902 – Operational Standard: SCADA and DSA Systems

3.3.4 METERING

All metering designs shall comply with the following standards:

- CEOP8032 – Transmission and Zone Substation Design Guidelines
- IEC 60255 Electrical Relays
- IEC 61000 Electromagnetic Compatibility
- AS/NZS 3000 Wiring Rules
- National Electricity Rules

Metering must comply with, the requirements set by AEMO, National Electricity Rules (NER) "Chapter 7– metering" and NEM "Metrology Procedure".

Revenue metering will be undertaken at the connection voltage and be located as close as practicably possible to the connection point.

3.3.5 EARTH SYSTEM DESIGN & TEST REQUIREMENTS

All Earth System Design shall comply with the following standard: -

CERM2456 - External Network Connection - Earth System Design & Test Requirements

This document is intended to inform Connection Applicants of the system earthing design and verification test requirements when generation or large connected loads are to be connect to Essential Energy's High Voltage (HV) subtransmission or distribution networks.

3.4 NETWORK PERFORMANCE ANALYSIS

The connection will be assessed against the following technical requirements:

- Voltage level (including power factor)
- Power flow
- Fault level
- Protection Grading
- Power Quality
- Frequency disturbance response
- Dynamic voltage/fault disturbance response
- Impact on local Frequency Injection System

It will be a requirement of any Connection Application that Arch Sunsail Australia Pty Ltd provide evidence that the project is capable of meeting the Access Standards and must be submitted with the application.

3.4.1 FREQUENCY INJECTION LOAD CONTROL

Detailed studies in the next stage of the process will reveal if FI exists in the vicinity of the proposed connection location. If Essential Energy does operate FI in the location of the proposed connection, full frequency injection studies may be required to be submitted to Essential Energy for review and approval to ascertain the impact of the new connection on the frequency injection system.

4.0 STEPS TO ACHIEVING CONNECTION

Please be guided by Essential Energy's High Voltage Connection Process in the CEOP8079 - HV Connection Process Guideline, which is available on the Essential Energy website.

4.1 Exemption from Registering as a Generator in the NEM

Arch Sunsail Australia Pty Ltd should be familiar with this document as it reflects the NER and will govern many aspects of the connection process.

Section 11(1)(a) of the National Electricity Law requires any person engaging in the activity of owning, controlling or operating a generating system in the National Electricity Market (NEM) to register as a Generator. This requirement applies irrespective of whether that activity is carried out jointly with others, on the person's own behalf, or on behalf of someone else.

https://aemo.com.au/en/energy-systems/electricity/national-electricity-market-nem/participate-in-the-market/registration/exemption-from-registering-as-a-generator-in-the-nem

5.0 RISKS

Project risks, at this stage, may be identified in the following categories: -

- Conditions may exist where Essential Energy will require an instant constraint or trip of the proposed Standalone BESS for a trip of the upstream Distribution or Subtransmission network. The installation of communication systems between the proposed site and upstream Distribution or Transmission network may be required to manage the system constraints during these contingency events.
- Connection output may be continuously or from time-to-time, limited or constrained due to local Distribution and upstream Subtransmission limitations which may presently exist or develop over time. To alleviate any constraints, additional funding may be required from Arch Sunsail Australia Pty Ltd.
- Nothing within this response is to be read or construed as Essential Energy having undertaken detailed design or having performed detailed technical studies or analysis. The data provided within this response is an accurate representation of Essential Energy records, subject to validation, at the time of publication.
- If Land and Easement acquisitions are required, the process will be onerous. The Connection Applicant should familiarise themselves with this process and CEOP8046 – Easement Requirements (accessible via Essential Energy Document Library). This document provides guidelines for easement requirements for powerlines in Essential Energy's New South Wales distribution area. It outlines the need for easements when they are required and how they are obtained. A brief overview on Easements is also available on our Essential Energy website.

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11.4 COMMUNITY DEVELOPMENT

Author: **Community Services Manager**

Authoriser: **Director Sustainable Communities and Planning**

Annexures: **Nil**

RECOMMENDATION

1. That Council receive and note the Community Development report for July 2026.

EXECUTIVE SUMMARY:

It has been a busy and productive few weeks for the Community Development team with Grant funding applications being submitted to support activities during the upcoming spring and summer school holiday periods.

Following the successful delivery of the winter school holiday program across all townships, the program has now progressed to the acquittal stage. Service providers were engaged with a strong focus on collaboration and partnership, contributing to a more coordinated, safe and inclusive program of activities.

Planning is also underway for the upcoming Local Government Week celebrations.

In Gulargambone, the Youth Centre has reopened after being closed for almost a year, supported by the recruitment and commencement of a new casual Youth Worker.

BACKGROUND:

Community Development continues to support programs, activities and initiatives that strengthen community engagement, promote wellbeing, and provide opportunities for residents, particularly children and young people.

Recent work has focused on the development of youth programs in Gulargambone, delivery of holiday programs, the maintenance and activation of community facilities and activities, grant funding applications, staff recruitment and engagement with the broader community.

REPORT:

Facilities and Staffing

We are pleased to welcome a new casual Youth Worker for Gulargambone. The Gulargambone Youth Centre has undergone maintenance works, including a deep clean, and is now fully operational. The centre is currently open two days per week

during after school hours from 2.30pm – 5.30pm, with plans to increase operating hours as staffing capacity grows.

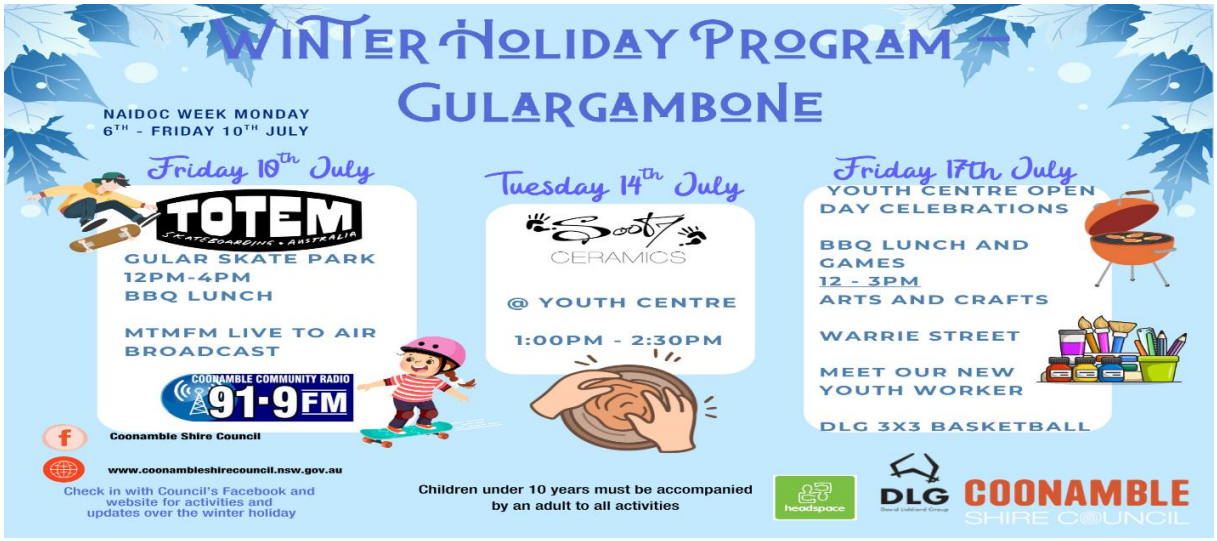
A further casual youth worker is scheduled to commence onboarding on 26 July 2026. This position will be primarily based in Quambone.

In addition, expressions of interest have been received from two (2) prospective Youth Workers for Gulargambone and Coonamble. Filling these positions will enable the youth centres to operate for longer periods and reduce the and reduce travel requirements for Community Development Officers. In the interim, we continue to work collaboratively with REDI.E Youth Services, whose Youth Workers are providing on-site support to help maintain service delivery.

Winter Holiday Program

The Community Development Department successfully delivered a diverse and engaging Winter School Holiday Program across Coonamble, Gulargambone (Gular), and Quambone. The program provided local children and young people with a range of cultural, recreational, educational, and wellbeing-focused activities in a safe and welcoming environment. The holiday program also highlighted the importance of collaboration, with numerous local organisations and community groups contributing activities, resources and support.







NAIDOC Celebrations

The holiday program commenced with the celebration of NAIDOC Week. This year's theme being '50 years of Deadly', beginning with a community morning tea and smoking ceremony hosted at the Local Aboriginal Land Council (LALC). Participants enjoyed a cultural performance by Davo Jones, alongside a group of young men who proudly performed traditional dance, providing an opportunity for attendees to connect with and celebrate Aboriginal culture and heritage. Council's General Manager and Community Development Officer attended the event.




CELEBRATING
50
NAIDOC WEEK
NAIDOC WEEK
50 YEARS
DEADLY
5–12 JULY 2026

Continuing the NAIDOC Week theme, participants attended an Emu Egg Carving and Painting Workshop at JobLink Plus. The activity encouraged creativity while fostering cultural appreciation. During the workshop, Mel prepared and served freshly made

Johnny Cakes, which were enjoyed by all participants.





Sports and Fitness Activities

A collaborative Basketball Day was held at Coonamble High School with support from DLG, headspace, and Mission Australia. The event encouraged participation in physical activity and teamwork while also providing lunch for attendees.

JobLink Plus, also organised an exciting Obstacle Course Challenge at the primary school oval for young people aged 12–25 years. The event tested participants' strength, endurance, and teamwork through a series of activities including:

- Tug-of-war
- Sprint races
- Tyre flipping
- Fitness and endurance challenges
- The activity was highly engaging and promoted healthy lifestyles and resilience among participants.

Totem Skateboarding Workshop

One of the standout events of the program was the Totem Skateboarding Workshop, which attracted approximately 35–40 young participants throughout the day.

The workshop provided opportunities for young people to:

- Learn new skateboarding skills and tricks
- Develop confidence using local skateboard facilities
- Practise safe skateboarding techniques

The majority of participants were under the age of 12, demonstrating strong interest from younger community members.

The event received excellent community support, with the Gular Lions Club providing BBQ lunch and MTMFM attending to provide music and conduct interviews with participants.





Gulargambone Lions Club





Sooty Ceramics Workshops

The Sooty Ceramics Workshop in Coonamble proved to be another success, this time attracting 19 participants. Young people enjoyed creating their own ceramic pieces while exploring their artistic abilities in a supportive environment.

A second ceramic session was held the following day at the Gular Youth Centre. Participants were accompanied by our newly appointed Gular Youth Worker. While some young people participated in ceramics, others enjoyed informal indoor basketball activities.









Amazing Race Challenge

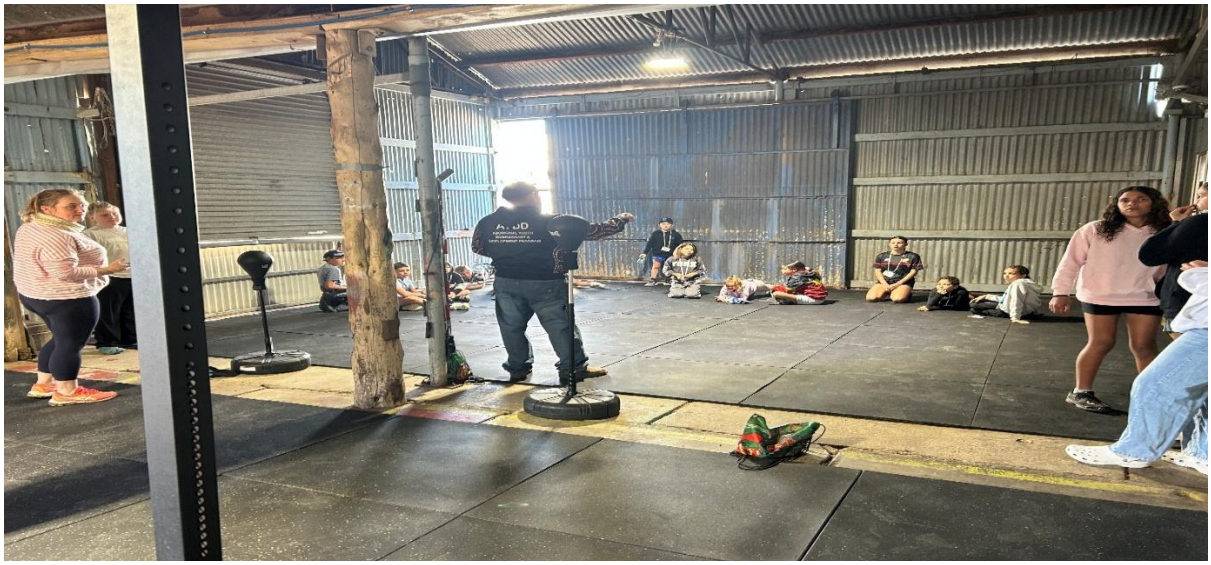
Another highlight of the holiday program was the Amazing Race Day, organised by DLG with support from Coonamble Shire Council.

This community-wide event brought together numerous services and organisations from across Coonamble. Inspired by the television series, participants followed a map, completed challenges, and collected items at various locations throughout the township.

The event commenced at the DLG Shed and concluded at the Sports Oval, where participants enjoyed:

- A free barbecue lunch
- Laser tag activities
- Games and entertainment
- Prize giveaways

The Amazing Race promoted teamwork, problem-solving, community engagement, and physical activity while strengthening connections between local services and young people.



Girls Glow Up Day

The Girls Glow Up Day was held at the DLG Shed in partnership with:

- Coonamble Aboriginal Health Service
- Community Neighbourhood Centre

The event provided a positive and supportive environment for girls to participate in activities focused on wellbeing, self-confidence, and social connection.

Quambone Disco

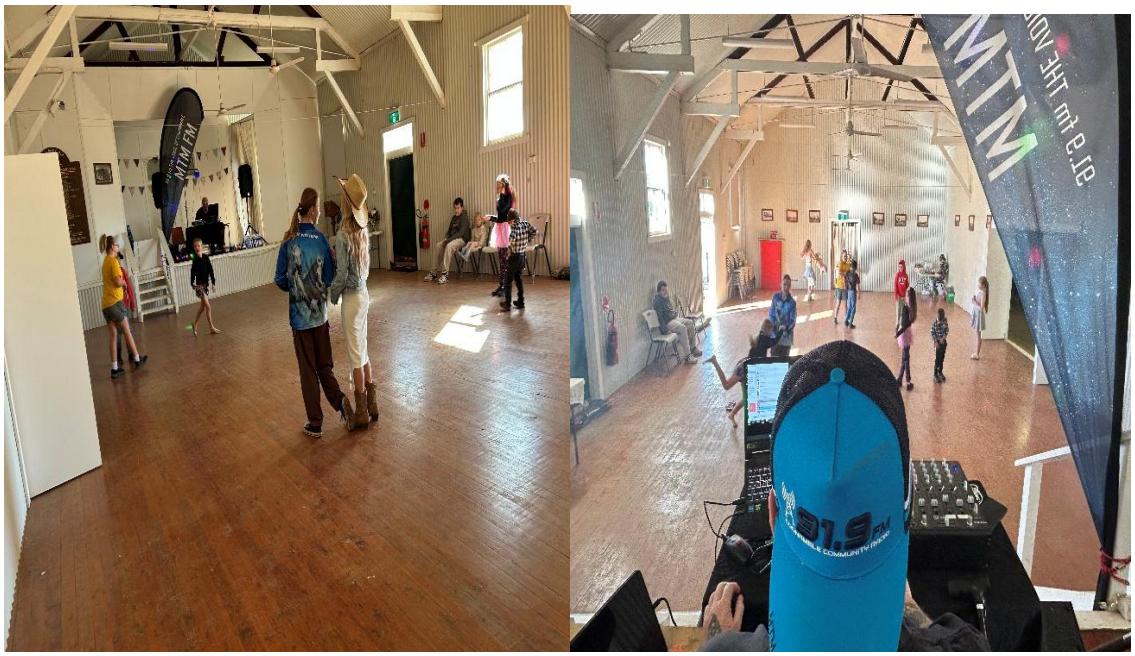
MTMFM travelled to Quambone Hall to host a community disco for local children.

The event attracted 15 participants, who enjoyed an afternoon of music, dancing, and social interaction. The Macarena proved particularly popular, with participants enthusiastically joining in.

All attendees received:

- A complimentary drink of their choice
- Snacks throughout the event

The disco provided a fun and inclusive opportunity for children in Quambone to connect and celebrate during the school holidays.



Official Opening of the Gular Youth Centre

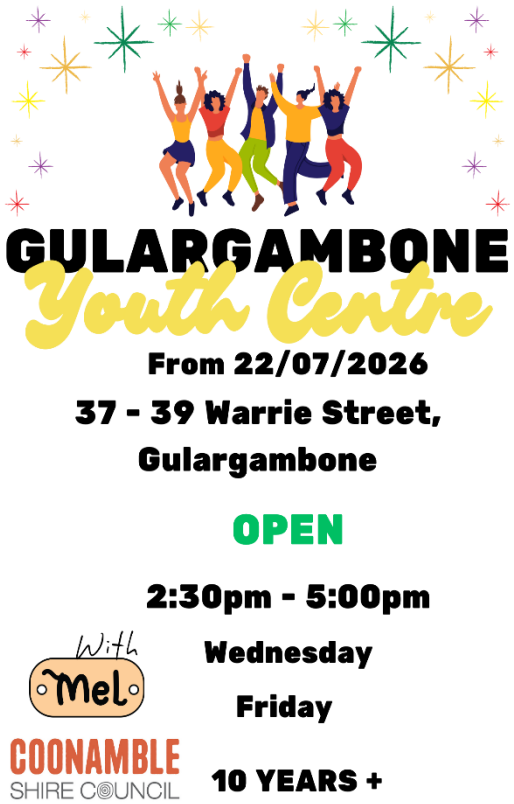
The Winter Holiday Program concluded with the official opening of the Gular Youth Centre.

The opening celebration featured:

- Basketball activities facilitated by DLG and Headspace
- Music and BBQ provided by MTMFM
- Opportunities for young people to explore the facility and surrounding outdoor spaces

The event provided an opportunity for participants to meet the newly appointed Youth Worker, Mel Fendle, and become familiar with the centre and the services available to them.

The relaxed atmosphere encouraged social interaction, recreation, and community connection, marking a positive beginning for the Youth Centre's future programs.







LGA week (Aug 3 – 9)

Preparations are now underway to deliver low- or no-cost activities for local children, to celebrate Local Government Week. This also helps them better understand the role of local Council. This will provide opportunities to learn what our Council does, why it matters, and the significant impact it has on the community and back to how it directly affects them. By involving young people, we aim to highlight how Council shapes our town and influences our everyday life, while also encouraging a sense of connection, belonging and future participation within showcasing our community.

LIBRARY SERVICES

Seniors Cinema

The monthly Seniors Cinema continues to be a popular and well-supported program, with attendance consistently ranging between 8 and 14 participants each month. The opportunity to enjoy quality films that many attendees have never seen before, combined with the chance to socialise and share morning tea, has proven to be a successful and much-valued combination.

Participants have made it clear that they particularly enjoy films based on true stories, and we continue to seek out engaging, inspiring, and thought-provoking titles that reflect this preference. The screenings not only provide entertainment but also spark conversation, encourage reminiscence, and foster meaningful social connections, contributing to the overall wellbeing of those who attend. The positive feedback and regular attendance demonstrate that Seniors Cinema remains a valued part of our monthly program.

Forward Planning

Planning is underway for a range of upcoming seasonal and promotional events, including the Children's Book Week, and Library and Information Week. Staff are developing a variety of engaging activities, interactive displays, and competitions designed to encourage participation from all age groups and celebrate the many services and resources the library has to offer.

The Winter School Holiday program provided fun and educational opportunities for children and families, while Children's Book Week will highlight the joy of reading through themed activities and displays inspired by this year's selected titles. Library and Information Week will showcase the important role libraries play in supporting literacy, lifelong learning, digital inclusion, and community connection, with activities aimed at promoting library services and encouraging both new and existing members to engage with the library.

LIBRARY STATISTICS

	June 2026	
Service	**Coonamble**	**Gular**
Loans	423	25
New Memberships	4	0
Wi-Fi (People)	32	96
Internet (people)	81	
Internet (hours)	66	
Kids Comp (children)	32	
Junior Visits	79	
Adult Visits	201	

Manual Statistics

Coonamble	# of People – June 2026
Library Visits	280
Reference Enquiries	6
Technology Enquiries	19
Local History	2

Activity Statistics

Coonamble	# of People – June 2026
Senior Craft	13
Seniors Cinema	14
Other	18

CONCLUSION

The Community Development Department has continued to deliver positive outcomes across the Shire through strong partnerships, targeted programs, and a commitment to supporting local communities. The successful delivery of the Winter School Holiday Program provided a diverse range of cultural, recreational, educational, and wellbeing-focused activities, with strong participation across Coonamble, Gulargambone, and Quambone. The reopening of the Gulargambone Youth Centre, the recruitment of new Youth Workers, and ongoing collaboration with community organisations have strengthened the capacity to provide safe, inclusive, and accessible services for young people.

Looking ahead, the department remains focused on securing grant funding opportunities, expanding youth engagement initiatives, and delivering meaningful community programs. Preparations for Local Government Week are progressing well and will provide valuable opportunities for young people to learn about the role of Council while fostering a greater sense of community pride, connection, and participation. Through continued collaboration and investment in local initiatives, the Community Development Department will continue to support the wellbeing and development of residents across the Shire.

11.5 ECONOMIC DEVELOPMENT & GROWTH

Author: **Manager Economic Development & Growth**

Authoriser: **Director Sustainable Communities and Planning**

Annexures: **1. Tin Town Panel Draft Design ⇩**

RECOMMENDATION

Receive and note the report.

1. That the Economic Development and Growth report for July 2027 be received and noted.

EXECUTIVE SUMMARY:

The Economic Development and Growth (EDG) team are focused on initiatives aimed at:

- Assisting the growth and retention of local business and population.
- Attracting diverse, sustainable and responsible new industry and development.
- Building the profile of the Coonamble LGA to attract investment, industry, news residents and tourism.

BACKGROUND:

The EDG portfolio includes both economic development and tourism components.

Key projects and activities included in Council's strategic and operational plans are being progressed as outlined below:

REPORT:

Economic Development

1. Sons of the Soil site (SOTS) redevelopment – Options Analysis (budgeted)

- Expressions of interest for interested buyers closed 24 July

Next steps:

- Evaluation of submissions will be carried out late July – early August
- Report to Council for final consideration will be presented to Council's September 2026 meeting.

2. Housing Action Plan

a) Secured Survey123 mobile app tool for mapping vacant homes/land. 2 x EDG staff and 1 x Planning and Sustainability staff inducted to use the tool.
b) Draft Housing Action Plan in development.

Next steps:

a) Council staff to ground-truth maps to identify vacant government housing stock using Survey123 mobile app.

b) Liaise with registered Community Housing Providers to reactivate unoccupied homes.

c) Finalise draft Housing Action Plan for council consideration.

3. CBD Masterplan / Reactivation

- Working with consultant to map out a strategy that brings together existing and emerging projects, links to other plans and strategies, and has a clear implementation pathway.

Next steps:

Prepare draft strategy for council consideration.

4. Coonamble Main Street Enhancement (budgeted)

- Contacted main street businesses who had expressed interest in painting.
- 1 x EOI approved, 2 x pending.

Next Steps:

- Determine level of assistance possible within budget.

5. Heritage Review for Local Environment Plan (grant-funded)

- Heritage consultant has provided information and advice for interpretive panels relating to Tin Town in consultation with Regional Art Trail project officer.
- Consultant is awaiting access to online Coonamble Heritage Inventory held by NSW Heritage Office to update database.

Next Steps:

a) Install 3 interpretive panels through Regional Art Trail funding. Panels to be located at Tin Town site (1), Smith Park (1), the Cutting/Limerick St (1). The panels to be up to 2280mm high and 630mm wide. The artwork to be enamel panel fixed on a corten steel sheet. The artwork is text and images and is placed on the upper part of the panels. Each panel has artwork on both sides so there is a total of six separate sets of information. **See concept design attached.**

b) Support consultant in final phases of Heritage Review:

1. Review the primary recommendation to create heritage lists for the shire in Coonamble, Gulargambone, Quambone and the sundry areas.
2. Review the recommendation to create two (2) heritage conservation areas for Coonamble and Gulargambone.
3. Review a proposal for future heritage advice to shire property owners.
4. Review a proposal for a nominal annual heritage grant scheme.
5. Table the report.

5. Dental Services (staff time only at this stage)

- Liaising with Coonamble Local Aboriginal Land Council (CLALC) regarding potential options if they choose to make the dental clinic space and equipment available.

  Next steps:
  - Await further advice from CLALC on future of dental clinic.
  - Draft Prospectus to take to potential dental service providers.

6. Health Services Gap Analysis & Stakeholder Roundtable (staff time only)

- Requested by Mayor and General Manager
- A stakeholder roundtable was tentatively set for 21 August 2026 to identify local needs and gaps in services.
- Compiled list of relevant stakeholders.
- **Roundtable on hold** due to limited EDG staff resources at the moment.

Next steps:

- Continue to liaise with health services to facilitate a local roundtable post-September 2026

7. Business Support (staff time only)

- Responding to inquiries from private businesses.
- Provided referral to government support for 2 new micro businesses.
- Digital Solutions Program – first free hands-on workshop for small business offered for Tuesday 11 August 2026 on exploring AI. Venue organised at Koonambil Boardroom. Ten registrations received as of 27 July 2026.
- Drought and disaster preparedness – support for business and community. An application for a Small Network grant was submitted to develop a Drought Dashboard on council's website to link business and community to sources of support; formalise the Drought Busters Alliance trialled during the last major drought which included circulating donated funds through the local economy; and events to bring community/business together.

Next steps:

- Link businesses to government-funded sources of advice and support.
- Provide relevant local information and facilitate connections to progress investment proposals.
- Advocate on behalf of local business and community.
- Promote next round of Business Activation Fund to local businesses.
- Await outcome of Drought Busters project funding application.

8. *Youth Transition Accommodation – Coonamble and Gulargambone*

- Negotiations with two potential Property Managers has continued.

- Met with delegation from Premiers Department 18 June 2026 where concerns were raised concerns regarding lack of budget for ongoing operation.
- Verbal offer from Homes NSW and Office of Youth to fully fund ongoing operations received 9 July 2026. The offer is that Council retains ownership, selects a suitable Property Manager, facilitates an agreement and receives market rent.
- Facilitated meeting with locally based youth service providers on 15 July 2026 to gain feedback on target cohorts, referral pathways to entry, support services, and criteria for selection of property management company. Those present also expressed initial interest in being involved in a collaborative approach to supporting the young people in the accommodation.
- Further information from Homes NSW regarding funding being sought.

Next steps:

- Seek further detail on funding parameters from Homes NSW.
- Hold discussions with potential property management groups.
- Submit report to Council for a decision on property management.
- Continue to liaise with local youth service stakeholders.

9. Workforce Development & Training

a) Surveying some of the district's largest private employers to gauge current skill gaps and training needs. Information to be provided to Department of State & Regional Development (DPIRD) as evidence of need for initiatives to address workforce shortages.

b) Manager EDG accepted invitation to attend TAFE Connects with Coonamble session on 6 August 2026.

B. Tourism & Events

1. Artesian Baths Operations & Marketing Plan (budgeted)

- Liaising with Jenny Rand & Associates (JRA) to research and develop the Plan/s.
- Draft Marketing Plan expected Thursday 30 July. Draft Business/Operations Plan expected Monday 3 August.

Next steps: TBC

2. Coonamble Museum – Remediation Work on Station & Stables

- Progressing with plan supplied to July Council meeting.
- Approached 2 x external consultants for cost estimate and potential approach.
- Approached 2 x experienced museum advisers already employed within local government.

Next Steps:

- Two LGA advisers will visit Coonamble, meet with staff and interested community members, inspect museum spaces and collection, and provide initial advice to guide re-opening. No cost expected to council.

3. Freedom Ride Blue Plaque Trail - Gulargambone

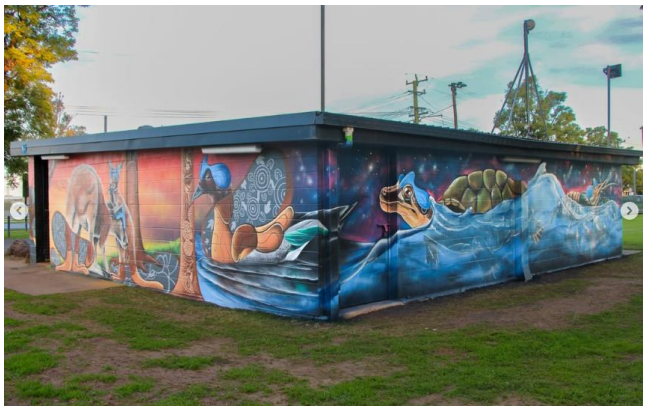
- Blue plaque was installed on front exterior wall of 2828 Cafe by Heritage NSW on 15 July 2026.
- Official launch of Freedom Ride Blue Plaque Trail by Minister Penny Sharpe in Taree on Wednesday 28 July 2026.
- Local unveiling of Gulargambone Blue Plaque on Friday 31 July 2026, 1pm. Invited community and guests. Catering and program organised by Council.

Next steps:

- Progressively update Council website and marketing collateral to include Gulargambone Blue Plaque.

4. Coonamble Regional Art Trail (grant-funded)

- The Coonamble Regional Art Trail Project is currently within budget and projected timeframe for completion/acquittal in late August 2026.
- The project is developing 4 unique public artworks in Gulargambone, Quambone, and Coonamble, each with specific relevance to their community.
- Community members have been sought for consultation in all projects, local artists and fabricators have been engaged in the process.
- The project Coordinator has worked closely with Council Economic Development Manager, and the nominated art panel have been consulted and
- updated at all stages.









a) Smith Park Mural – Completed

Amenities block - mural artist Lukas Kasper has completed the mural (images below) along with the input of some talented local artists - Sooty Welsh, Jaimie-Lea Trindall, Anna Kennedy, Laiken Robison-Cooper, Lindsey Kennedy, Rainy King, Sonja Sands, Nina Sands, Paul Underwood, Maxine Hall, Brayden Fernando, Zane Fernando, Ana Robson, Mim McKeown, Tanya McEwen, Lilyarna Lacrosse, Arabella Lacrosse & John Murray.

b) Quambone Contemplation Circle

Local artists engaged to develop designs for sculptures (complete). Local plasma cutter engaged to cut out steel (complete). Local welder engaged to assemble sculptures and mechanism (complete)

Next steps:

- Assembly of sculptures; Site preparation including circle construction and electricity delivery; Completion and installation

c) Tin Town Contemplation Circle

- Local stakeholders consulted on final piece – memorial stones
- Locals consulted on potential text for memorials
- Stones procured and letter-cutter artist engaged

Next steps:

- Community events – carving of stones 10 -14 August 2026
- Engineering certificate and installation on site
- Signage to be installed (see Heritage Reflections project)

d) Gulargambone Point of Entry Signage

- Locals consulted on final piece – Brian Campbell sculptures
- Artist engaged and work commenced.

Next steps:

- Engineering certificate and installation on site

e) Art Trail Brochure and DLs

- Graphic Artist engaged and work commenced; Initial consultation and scoping meeting held with Council staff.

Next steps: Design, approval and printing of brochure and DL

5. Coonamble Riverside Caravan Park

- Council staff met with Belgravia representatives on 1 July 2026 and again on 24 July 2026 to discuss park operations and lease.
- Improvements to amenities block is yet to commence. Difficulties securing material for replacing steps on 2 cabins has delayed work but is due to be completed week commencing 3 August 2026.

Next steps:

- Investigate Caravan Park management options and implications for Council in conjunction with planning for Artesian Baths stage 1 and beyond.
- Prepare report for Council consideration.

6. Tourism Signage: (budgeted)

- Flagpoles and banners: Poles have been supplied and flags have been delivered. Request for installation of new flagpoles has been made with Council's Infrastructure department.
- Shire Entrance Signage: The design for the new Shire entrance signage has been completed. Quotes have been sought for the printing and installation of the signage. Only one quote received to date. Once a supplier has been selected, the installation will be scheduled in accordance with the signage company's availability.
- RV Friendly Camping at Showground: QR code for payment/donation for staying at the RV Friendly site continues to draw in donations, with a total of 17 bookings since beginning of July 2026.
- Information & Exhibition Centre: New Open/Closed signage is being designed.

7. Real Country Regional Tourism Collaboration

- Real Country Destination Strategic Plan adopted.
- Real Country project, Warrena Creek Reserve development business case adopted in principle.

- Real Country gift hampers created and sold over the Christmas period and still available for purchase at our Information & Exhibition Centre.
- Instagram account: @thisisrealcountry active with engagement increasing.

Next Steps:

- Creation of Warrena Creek Reserve Masterplan with the incorporation of the Real Country infrastructure works.
- Creation of Warrena Creek Reserve Plan of Management.

8. Country Heartline – Regional Drought Resilience Program Grant consortium project

This is a collaborative initiative between Bogan and Warren Shires, led by Warren Shire staff, with a similar objective to the Real Country Regional Tourism partnership involving Coonamble, Gilgandra and Warrumbungle Shires.

After the installation of the signage this completes the funded part of this project, which has now been acquitted by Warren Shire.

Next Steps:

- Work with Bogan & Warren Shires on social media plan and new business onboarding plan which will need to be funded by each Shire.

9. Neville Owen Collection – Digitisation

The Neville Owen Collection of photographs and negatives is held by Coonamble Shire Council on behalf of the Coonamble district community, having been bequeathed by Mr Owen prior to his passing in 2020.

A Significance Assessment of the Collection has been completed in previous years, followed by a Preservation Needs Assessment.

The next steps is to have the Collection digitised so it can then be made available to the wider community. A grant application for digitisation was submitted to National Library Community Heritage Grants in May.

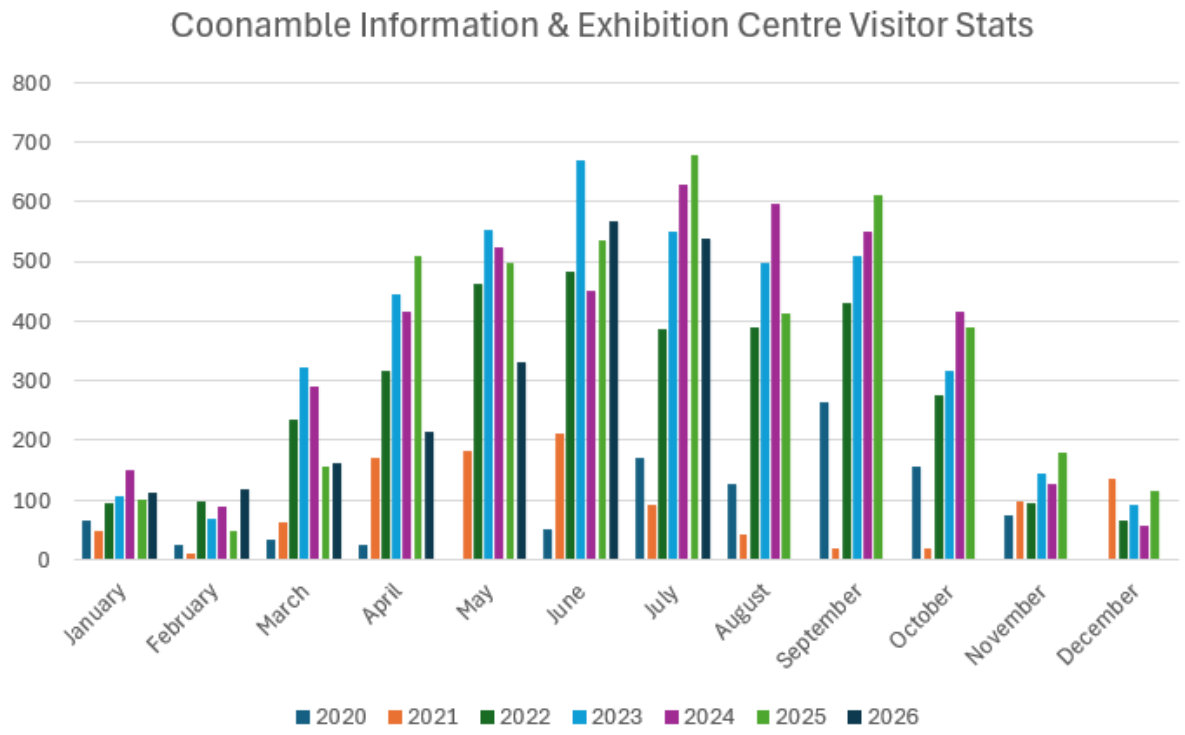
A further grant application was submitted to Royal Australian Historical Society (RAHS) on 23 June 2026.

Next steps:

- Await outcome of CHG funding and RAHS funding.

9. Coonamble Information and Exhibition Centre

- The Coonamble Information and Exhibition Centre has welcomed 537 visitors from 1 to 22 July 2026. While this is slightly lower than the same period last year, it is still early in the month and does not reflect the final visitor numbers for July.



10. Cowchella

EVENT: Saturday 3 October 2026

Artist announcements commenced on 11 July 2026 via social media, with 7 artists revealed: Beau Shearer, Barrel Dawg, Sarah Catania, Ashton Wenning, Bryce Sainty, Sons of Atticus, and Hayley Jensen.

COWCHELLA
COONAMBLE

Tickets were released for sale on 19 July 2026 and have been promoted through social media. Tickets are available via the Cowchella website at https://www.cowchellacoonamble.com/.

While tickets are free, the booking process captures valuable attendee data that will assist with future event planning, marketing, and audience analysis.

11. Coonamble Mural Trail (budgeted)

a) Neville Owen artwork – Bore Shed Smith Park

- Investigating options, implementation opportunities and constraints, and costings.

b) Quambone Park mural

- Unsolicited offer received from artist Anne Golledge to refresh/update the existing Macquarie Marshes-themed mural in the local park in honour of her mother and her brother Sean. Anne painted the original approx. 20 years ago which needs renewal. Anne will undertake the work for cost of materials only (under $1500) with the result being more a vibrant and appealing display.

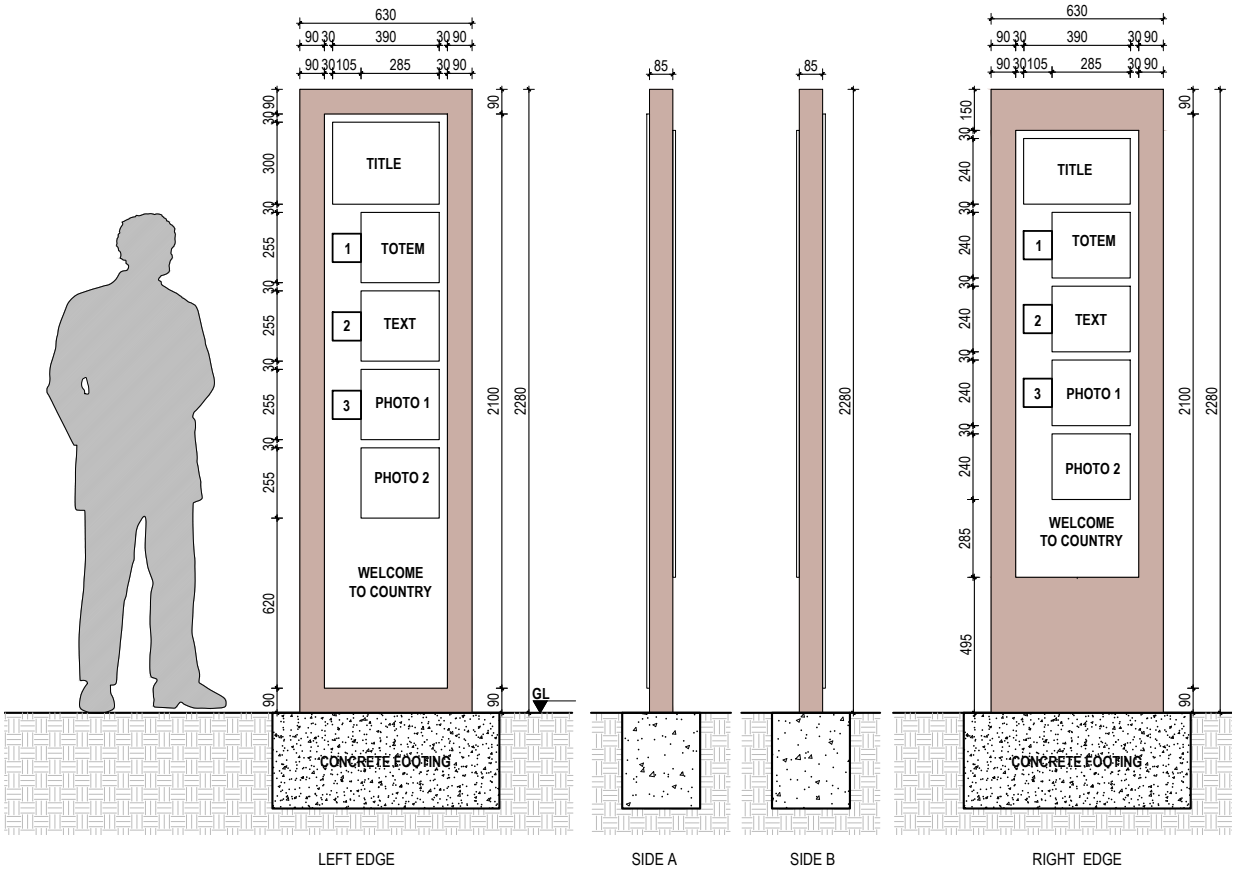
Next steps:

a) Finalise Neville Owen artwork proposal and submit to council.

b) Arrange for Quambone mural refresh as proposed.

12. Proposed relocation of heritage-related items

- The Manager and tourism staff provided feedback to Urban Services staff on the proposals to relocate the Horse Trough and Mail, including considerations for positioning, presentation, interpretation (what story do the items tell), and requirements for effective marketing.



TYPICAL INTERPRETIVE PANEL
1:20 @A 4

KEY

1. KANGAROO
2. BLACK DUCK
3. NATIVE GRASS

NOTES

OP 1 -EXPRESSED STEEL FRAME
OP 2 -SHEET CLAD FRAME

CLIENT: COONAMBLE	PROJECT: TIN TOWN INTERPRETIVE SIGNAGE		SCALE 1 / 20 @ A4	
ARCHITECT: DAVID SCOBIE ARCHITECTS +61 412 516 010 scobiearchitect@gmail.com			DRAWN ARB / CERTIFY BY DS / DATE 24/07/2026	
	DRAWING: TYPICAL PANEL	DRAFT	PROJECT NO. 673	DWG. NO. 101 / REV. A

12 INFRASTRUCTURE

12.1 INFRASTRUCTURE SERVICES - WORKS IN PROGRESS

Author: **Acting Director Infrastructure**

Authoriser: **General Manager**

Annexures: **Nil**

RECOMMENDATION

Receive and note the Infrastructure Services - Works in Progress report.

EXECUTIVE SUMMARY:

This report provides Council with an update of the works in progress in the Infrastructure Directorate. Updates are provided for each Departmental area which includes Utilities, Urban Services and Roads.

BACKGROUND:

Coonamble Shire Council's Infrastructure Department is responsible for the following services and facilities:

- Roads and Bridges
- Kerb and Guttering
- Stormwater
- Water
- Sewer
- Recreation and Open Spaces
- Swimming Pools
- Facility Cleaning
- Cemeteries
- Workshop
- Depots
- Aerodrome
- Plant and Fleet
- Buildings
- Emergency Management

REPORT:

UTILITIES

The Utilities team have undertaken the following work since the June Council meeting:

- Several water main breaks and leaking services have been repaired in and around Coonamble, Gulargambone and Quambone.
- Sewer Pump station blockages continue in Coonamble,
- Drilling of bore 5 has commenced.
- Water meter readings have been completed.

- ***Upcoming works:***
- *Chlorination system to be installed at Bores 3 and 5.*
- *Removal of vegetation at Gulargambone Sewer plant.*
- *Gulargambone sludge pond to be desilted and banks reconstructed due to erosion.*
- *Installation of flow meter at head of sewer treatment plant works in Coonamble.*

URBAN SERVICES

- Slashing of blocks and roadsides.
- Regular mowing of parks and ovals.
- Cleaning up of old sheep yards.
- Weed control of town laneways.
- McDonald Park toilets have been repaired and are open.
- Cemetery maintenance including mowing trimming and grave maintenance.

Aerodrome

- Slashing and vegetation control.
- Regular inspections.

ROADS

Regional and Local Roads Maintenance

Maintenance grading has been carried out on the following roads.

Floddenfield, Killara, Gilgooma, Peronne, Merri Merri, Weenya, Mena, Bramble, Bullagreen, Collie and Gulargambone roads.

- *Maintenance grading of other Shire roads will continue to provide a safe road travelling surface for the public.*
- *Grading will continue Gulargambone road.*
- *A heavy patch will be done on the Pilliga Road.*

RMCC

Maintenance is being completed in accordance with the Routine Maintenance Annual Plan (RMAP), (agreed schedule with TfNSW). This includes potholes patching, rest area cleaning, routine inspections, sign repairs and roadside slashing.

- Work has commenced on the Castlereagh Highway intersection with Warren Road.

- *Heavy Patching on Tooraweenah and Gulargambone Roads*
- *Dish drain maintenance in various town streets.*

Upcoming works:

- *Maintenance grading and shoulder grading on local and regional roads where conditions and resources permit.*

12.2 TOORAWEENAH ROAD UPGRADE - MONTHLY STATUS UPDATE

Author: **Acting Director Infrastructure**

Authoriser: **General Manager**

Annexures: **Nil**

RECOMMENDATION

Receive and note the Tooraweenah Road Upgrade Monthly Status report.

EXECUTIVE SUMMARY:

Council resolved to appoint MAAS Civil Pty Limited as the successful contractor at their extraordinary meeting held on 22 January 2026.

Works commenced in May 2026.

BACKGROUND:

Tooraweenah Road is the most direct route from the town of Coonamble to the Warrumbungle National Park.

The section of road to be upgraded commences from the end of the sealed section at Coonamble and continues to the boundary with Gilgandra Shire Council.

The 56.8 km road currently consists of 30.1 km sealed pavement of varying width, followed by 26.7 km of unsealed road with an average width of 7m. The unsealed section includes two short-sealed sections that total 1.3km.

This project is to seal the remaining unsealed section of the road.

REPORT:

The following work has been undertaken since Council's previous update at their Ordinary meeting of Council on 8 July 2026:

Proactive community consultation regarding resident access and impacts is ongoing. There have been no community complaints received to date regarding the undertaking of the works from key stakeholders.

Escalation / Complaints Procedure implemented at Council and will be communicated to residents. A fridge magnet with key contact information is to be circulated.

Changes to road closures and detours are communicated in advance through direct resident emails via the project specific email. The wider community is notified through posts on Facebook via the Coonamble Shire Council facebook page and media releases as appropriate.

Consultation with residents to proactively maintain appropriate access is ongoing.

Monthly meetings are held with the Department of Infrastructure (DOI) and Transport for NSW (TfNSW) are ongoing as part of the funding agreement.

A claim for the commencement of construction of $2,500,000 has been submitted for May 2026. Awaiting payment to be made to Council.

Council has received confirmation of the release of the remaining funding commitment of $18,200,000. Taking the total amount for the project to $41,172,000 for the total project.

On 24 July 2026 the Council submitted claim for payment of scheduled July 2026 project milestone "*Commencement of 14 Reinforced Concrete Box Culverts - Site Wide"* for a value of $8,000,000. Initial feedback from the DOI has indicated that the evidence package is appropriate. The DOI will provide Council with an update as the claim assessment progresses.

Works undertaken in July:

- Continuation of earthworks in Segment 1 and 2.

- Commencement of box culverts in Segments 5 to 1. A total of 14 box culverts has been commenced as of this report.

- Implementation of Detour 2 via Mungery Road and Goorianawa Road.

Works Planned for August:

- Continuation of earthworks in Segment 1, 2, and 3.

- Continuation of Box Culverts in Segments 1 to 5. Commencement of placement of precast crown units.

- Commencement of subbase placement

Key Upcoming Milestones within the Program include:

- Earthworks have continued in Segment 1 and 14.

- Box culvert base slab construction has commenced with blindings and base slabs commenced in Segments 1 to 5.

Coonamble Shire Council - Tooraweenah Road Upgrade

Executive Summary Report

July 2026

Activity Summary

Completed This Month (July)	Planned for Next Month (August)
- Continuation of earthworks in Segment 1 and 2. - Commencement of box culverts in Segments 5 to 1. A total of 14 box culverts have been commenced as of this report. - Implementation of Detour 2 via Mungery Road and Goorianawa Road.	- Continuation of earthwroks in Segment 1, 2, and 3. - Continuation of Box Culverts in Segments 1 to 5. Commencement of placement of precast crown units. - Commencement of subbase placement.

Activity Status

Item	Units	Total Quantity	Quantity Commenced	Quantity Completed	Cumulative Total	% In Progress	Comments
Reinforced Concrete Box Culverts	Each	39	14	0	14	36%	Reinforced concrete box culverts are in progress with base slabs and blindings poured.
Reinforced Concrete Pipe Culverts	Lineal M	970	0	0	0	0%	Not yet commenced - works required to progress to achive suitable levels to commence pipe culvert construction.
Foundation Treatments	M2	423,500	35,000	13,800	48,800	8%	Foundation treatments commenced.
Earthworks (Cut/Fill of Formation)	M3	111,500	3,400	940	4,340	3%	Earthworks commenced.
Subbase	M3	35,050	0	0	0	0%	Not commenced.
Basecourse	M3	46,100	0	0	0	0%	Not commenced.
Spray Seal	M2	241,500	0	0	0	0%	Not commenced.

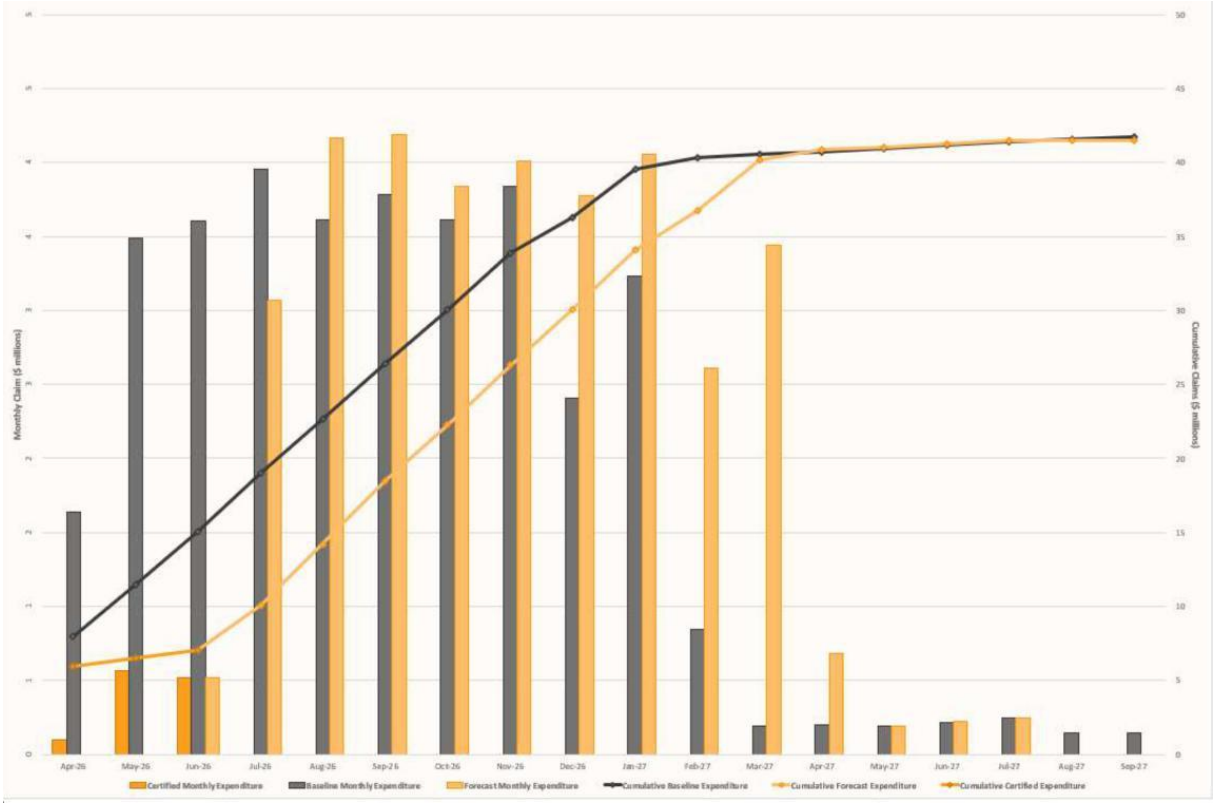
Cost Summary

CSC - Toowahreenah Rd Upgrade - Project Budget Summary

Report as at the end of June 2026

	Cost Item		Worksheet Name	Budget	Commitments		Certification		Forecast Final Cost (FFC)	Previous Month's FFC	Variance	
				Current Approved	Committed Costs	Uncommitted Costs	Certified to Date	Remaining to be Certified			From Previous Month's Forecast	From Current Approved Budget
				A	B	C	D	E = B - D	F = B + C	G	H = G - F	J = A - F
CSC - Toowahreenah Rd Upgrade												
1	**Pre-Construction Costs**											
	1.1	Pre-Planning & Development	PPD	5,039,008	5,039,008	0	5,039,008	0	5,039,008	5,039,008	0	(0)
	Total Pre-Construction Costs			**5,039,008**	**5,039,008**	**0**	**5,039,008**	**0**	**5,039,008**	**5,039,008**	**0**	**(0)**
2	**Client-Side Project Management**											
	2.1	Projence - Project Manager	Projence	3,316,320	2,979,565	0	490,642	2,488,923	2,979,565	2,979,565	0	336,755
	2.2	Rigore - Design	Rigore	0	0	0	0	0	0	0	0	0
	2.3	Access Environmental Planning - Environmental Consultant	Access	0	0	0	0	0	0	0	0	0
	2.4	Western Survey - Surveying	Surveying	0	0	0	0	0	0	0	0	0
	Total Client-Side Project Management			**3,316,320**	**2,979,565**	**0**	**490,642**	**2,488,923**	**2,979,565**	**2,979,565**	**0**	**336,755**
3	**Contractor**											
	3.1	Maas Civil - Contractor	MAAS	32,146,623	32,146,623	633,444	819,738	31,326,885	32,780,067	32,816,623	36,556	(633,444)
	Total Contractor			**32,146,623**	**32,146,623**	**633,444**	**819,738**	**31,326,885**	**32,780,067**	**32,816,623**	**36,556**	**(633,444)**
4	**Council Delivered Works**											
	4.1	PM & Contract Management	CouncilPM	50,586	0	50,586	0	0	50,586	50,586	0	0
	4.2	Final Seal of the Works	FinalSeal	0	0	0	0	0	0	0	0	0
	4.3	Guide posts	GuidePosts	22,500	0	22,500	0	0	22,500	22,500	0	0
	Total Council Delivered Works			**73,086**	**0**	**73,086**	**0**	**0**	**73,086**	**73,086**	**0**	**0**
C	**Contingency**											
	C.1	Contingency	Cont1	596,963	0	300,273	0	0	300,273	263,717	(36,556)	296,690
	Total Contingency			**596,963**	**0**	**300,273**	**0**	**0**	**300,273**	**263,717**	**(36,556)**	**296,690**
	Total CSC - Toowahreenah Rd Upgrade Cost Summary			**41,172,000**	**40,165,196**	**1,006,803**	**6,349,388**	**33,815,808**	**41,171,999**	**41,171,999**	**0**	**0**

The Summary extract of the Project Cost Report has been provided above.Please note above cost summary consists of Actual Costs to 30 June 2026 with forecast figures for July 2026.



Comments:

- Forecasted cashflow is to be adjusted based on the Contractor's submission of revised program and forecast cashflow to complete.

- Shift in project cashflow is evident due to wet weather impact to works progress in April, May and June 2026.

This report has been provided in a new format and is a work in progress which will be added to, providing council with additional information as the project progresses.


Southeast
-31.23111, 148.79407
23 July 2026 at 12:50 pm AEST


Southeast
-31.23669, 148.80236
21 Jul 2026 at 1:51:43 pm AEST


Northeast
-31.24726, 148.82188
22 Jul 2026 at 2:02:50 pm AEST


Southwest
-31.23083, 148.79385
22 Jul 2026 at 12:38:57 pm AEST

13 COMMITTEE REPORTS

Nil

14 CONFIDENTIAL MATTERS

RECOMMENDATION

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

14.1 Closed (Public Excluded) Council Meeting of the Coonamble Shire Council - 8 July 2026

14.2 Professional Indemnity Claim determination - 2018 CBD Fire

This matter is considered to be confidential under Section 10A(2) - a and g of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors) and advice concerning litigation, or advice as comprises a discussion of this matter, that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

14.3 Regional Procurement - Tenders for Supply and Delivery of Goods and Services.

This matter is considered to be confidential under Section 10A(2) - d(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

14.4 TENDER T102627OROC PROVISION OF PLANT AND EQUIPMENT HIRE

This matter is considered to be confidential under Section 10A(2) - d(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

15 CONCLUSION OF THE MEETING