COONAMBLE SHIRE COUNCIL

BUSINESS PAPER

Ordinary Council Meeting
Wednesday, 13 May 2026

Date: **Wednesday, 13 May 2026**

Time: **9.00am**

Location: **Shire Chamber**
Coonamble

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of Coonamble Shire and to faithfully and impartially carry out the functions, powers, authorities, and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement. It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

Daniel Keady

Mayor

Notice is hereby given that an Ordinary Meeting of Council will be held in the Shire Chamber, Coonamble on Wednesday, 13 May 2026 at 9.00am.

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1 OPENING MEETING

The meeting is being livestreamed and/or recorded for on-demand viewing via Council's website and a person's image and/or voice may be broadcast;

- Attendance at the meeting is to be taken as consent by a person to their image and /or voice being webcast (time will be allowed by the Chairperson for people to leave the meeting before it starts);
- All speakers should refrain from making any defamatory comments or releasing any personal information about another individual without their consent;
- Council accepts no liability for any damage that may result from defamatory comments made by persons attending the meetings – all liability will rest with the individual who made the comments;
- The recording will be available on Council's website for a minimum of 12 months and retained as a Council record;
- Individuals acting in a disorderly manner can be asked by the Chairperson to leave the meeting under the Council's Code of Meeting Practice;
- The meeting must not be recorded by others without the prior written consent of the Council in accordance with the Council's Code of Meeting Practice.

2 ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the traditional custodians of this land on which we meet today, the Wailwan people and the Gamilaroi people and recognise their continuing connection to land, water and culture. We pay our respects to Elders past, present and emerging.

3 COMMUNITY CONSULTATION

4 APOLOGIES/APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

5 CONFIRMATION OF MINUTES

RECOMMENDATION

That the minutes of the Ordinary Meeting of the Coonamble Shire Council held on Wednesday, 15 April 2026 be confirmed as a correct record of the proceedings of the meeting.

COONAMBLE SHIRE COUNCIL

MINUTES

Ordinary Council Meeting
Wednesday, 15 April 2026

DRAFT

MINUTES OF COONAMBLE SHIRE COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE SHIRE CHAMBER, COONAMBLE
ON WEDNESDAY, 15 APRIL 2026 AT 9 AM

PRESENT: Mayor Daniel Keady, Deputy Mayor Steven Butler, Cr Karen Churchill, Cr Adam Cohen, Cr Paul Fisher, Cr Margaret Garnsey, Cr Phillipa Goldsmith, Cr Ahmad Karanouh, Cr Paul Wheelhouse

IN ATTENDANCE: Greg Hill (General Manager), Bruce Quarmby (Director Corporate Services), Kerrie Murphy (Director Infrastructure), Tony Payne (Director Sustainable Communities & Planning), Rebecca Payne (Executive Assistant)

1 OPENING MEETING

The Mayor opened the meeting at 9.04am, advising the attendees of the following:

- The meeting is being livestreamed and/or recorded for on-demand viewing via Council's website and a person's image and/or voice may be broadcast;
- Attendance at the meeting is to be taken as consent by a person to their image and /or voice being webcast (time will be allowed by the Chairperson for people to leave the meeting before it starts);
- All speakers should refrain from making any defamatory comments or releasing any personal information about another individual without their consent;
- Council accepts no liability for any damage that may result from defamatory comments made by persons attending the meetings – all liability will rest with the individual who made the comments;
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3 COMMUNITY CONSULTATION

Nil

4 APOLOGIES/APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

Nil

5 CONFIRMATION OF MINUTES

RESOLUTION 2026/31

Moved: Cr Margaret Garnsey
Seconded: Deputy Mayor Steven Butler

That the minutes of the Ordinary Meeting of the Coonamble Shire Council held on Wednesday, 11 March 2026 and the Extraordinary Council Meeting of the Coonamble Shire Council held on Thursday, 19 March 2026 be confirmed as a correct records of the proceedings of the meetings.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Adam Cohen

CARRIED 8/0

6 DISCLOSURES OF CONFLICTS OF INTEREST

Cr Adam Cohen declared a Pecuniary Interest declaration with:

Item 9.1 Corporate Services Progress Report as he has a contract with the Coonamble Pool. He indicated he will stay in the meeting to debate and vote on the matter.

7 NOTICES OF MOTIONS/QUESTIONS WITH NOTICE/RESCISSION MOTIONS

Nil

8 MAYORAL MINUTE

MAYORAL MINUTE

RESOLUTION 2026/32

Moved: Cr Paul Fisher
Seconded: Mayor Daniel Keady

That the Mayoral Minute for April 2026 be noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Adam Cohen

CARRIED 8/0

SUPPORT FOR CAMPAIGN TO INCREASE FEDERAL ASSISTANCE GRANTS TO LOCAL GOVERNMENT

RESOLUTION 2026/33

Moved: Cr Paul Fisher
Seconded: Mayor Daniel Keady

That council:

1. **Notes the Country Mayors Association of NSW "Invest in US" campaign advocating for increased Commonwealth Financial Assistance Grants to Local Governments. The campaign seeks to restore at least 1% of total Commonwealth taxation revenue for local Councils across Australia.**
2. **Recognises the critical role Local Government plays in delivering essential services and infrastructure that underpin community wellbeing, economic vitality and national resilience.**
3. **Supports the campaign's core message: 'invest in us so we can invest in them.'**
4. **Commits to participating in the campaign by:**
    a. **Sharing campaign materials through Council communication channels.**
    b. **Engaging with local media and community stakeholders to raise awareness.**
    c. **Lobbying Federal representative to support the funding increase.**
5. **Requests the Mayor to write to the relevant Prime Minister, Treasurer, Federal Minister for Local Government, the Shadow Minister for Local Government, our local Member of Parliament and Senator expressing Council's support for the campaign and urging their commitment to the proposed funding increase.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Adam Cohen

CARRIED 8/0

At 9:20 am, Cr Adam Cohen attended the meeting.

9 SECTION A - FINANCE

9.1.A SUPPLEMENTARY BUSINESS - 2026/27 OPERATIONAL PLAN AND BUDGET UPDATE

RESOLUTION 2026/34

Moved: Cr Paul Fisher
Seconded: Cr Margaret Garnsey

That Council accepts the following item, 9.1.a - 2026/27 Operational Plan and Budget Update, as Supplementary Business.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

RESOLUTION 2026/35

Moved: Cr Paul Fisher
Seconded: Cr Margaret Garnsey

1. **Receive and note the 2026/27 Operational Plan and Budget Update report.**
2. **Councillors to have a more active role in the budget process.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

9.1 CORPORATE SERVICES - PROGRESS REPORT

RESOLUTION 2026/36

Moved: Cr Phillipa Goldsmith
Seconded: Cr Ahmad Karanouh

Receive and note the Corporate Services Progress report.

1. **The investments from 1 March 2026 to 31 March 2026 and that these investments comply with section 625(2) of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

At 9:44 am, Cr Paul Wheelhouse left the meeting.

At 9:46 am, Cr Paul Wheelhouse returned to the meeting.

9.2 DRAFT ASSET MANAGEMENT PLAN - WATER AND SEWER

RESOLUTION 2026/37

Moved: Cr Ahmad Karanouh
Seconded: Cr Adam Cohen

1. **That Council receive and note the contents of the draft Water and Sewer Asset Management Plan.**
2. **That the draft Water and Sewer Asset Management Plan be placed on public exhibition for a period of at least 28 days, with submissions invited for a period of at least 42 days.**
3. **That Council receive a further report following the completion of the public submission period, with a view to adopting the draft Water and Sewer Asset Management Plan.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10 SECTION B - GOVERNANCE AND GENERAL MANAGER

10.1 CORRESPONDENCE

RESOLUTION 2026/38

Moved: Cr Margaret Garnsey
Seconded: Cr Paul Wheelhouse

That the Correspondence Report for March 2026 be received and noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.2 COUNCIL RESOLUTIONS/ACTIONS UPDATE

RESOLUTION 2026/39

Moved: Cr Paul Wheelhouse
Seconded: Cr Paul Fisher

That Council receive and note the Council Resolutions report and status.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

At 9:57 am, Cr Phillipa Goldsmith left the meeting.

At 9:58 am, Cr Phillipa Goldsmith returned to the meeting.

10.3 MORRIS PIPER – QUARTER 1 2026 PERFORMANCE REPORT

RESOLUTION 2026/40

Moved: Cr Phillipa Goldsmith
Seconded: Cr Ahmad Karanouh

Receive and note the report.

1. **That the General Manager prioritise utilisation of the remaining retainer allocation towards high-value grant opportunities and business case development aligned to Council's strategic priorities**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.4 COONAMBLE ARTESIAN BORE BATHS - LAND TENURE OPTIONS (CROWN LAND VS ACQUISITION)

Cr Margaret Garnsey – Clarified that there is no Coonamble Turf Club. The additional land manager is the Coonamble Racecourse and Recreation Land Manger who manages it in cooperation with the needs of the Coonamble Golf Club and the Coonamble Jockey Club. Coonamble Shire Council has been approved by the Coonamble Racecourse and Recreation Land Manger to manage a section of the reserve.

RESOLUTION 2026/41

Moved: Cr Paul Wheelhouse
Seconded: Cr Ahmad Karanouh

That council:

1. **Proceed with the acquisition of the land.**
2. **Request a further report be presented to Council at an appropriate stage**

of the project outlining:

- **updated project costs and funding position**
- **detailed assessment of land acquisition costs, including native title implications**
- **long-term operational and asset management considerations**
- **a recommended position on land tenure (retain Crown land or proceed with acquisition).**

3. Note that Council will continue to engage with NSW Crown Lands and relevant stakeholders regarding appropriate tenure arrangements for the site as the project progresses.

In Favour: Crs Daniel Keady, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse

Against: Crs Steven Butler and Phillipa Goldsmith

CARRIED 7/2

10.5 GOVERNANCE QUARTERLY REPORT

RESOLUTION 2026/42

Moved: Cr Phillipa Goldsmith
Seconded: Cr Paul Wheelhouse

That Council receive and note the Quarterly Report on activities undertaken within the Corporate Governance division for the period January to March 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.6 DRAFT DISPOSAL OF ASSETS POLICY

RESOLUTION 2026/43

Moved: Cr Phillipa Goldsmith
Seconded: Cr Adam Cohen

That Council:

1. Places the Draft Disposal of Assets Policy on public exhibition for 28 days and allow 42 days to receive submissions.

2. A further report be presented to Council with or without any changes to the Draft Disposal of Assets Policy.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and

Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.7 QUARRY UPDATE

RESOLUTION 2026/44

Moved: Cr Paul Fisher
Seconded: Cr Ahmad Karanouh

That Council receive and note the Mt Magometon Quarry Operations and Sales Report for the period July 2025 to March 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.8 MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE (ARIC) MEETING

RESOLUTION 2026/45

Moved: Cr Phillipa Goldsmith
Seconded: Cr Karen Churchill

That Council receive and note the DRAFT minutes of the Audit, Risk and Improvement Committee meeting held on 4 March 2026.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11 SECTION C - PLANNING AND SUSTAINABILITY

11.1 SUSTAINABLE COMMUNITIES AND PLANNING DIRECTORATE REPORT

RESOLUTION 2026/46

Moved: Cr Paul Fisher
Seconded: Cr Paul Wheelhouse

That Council receive and note the Sustainable Communities and Planning

Directorate report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

The Council Meeting paused for recess at 10:33.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

At 10:33 am, Cr Paul Wheelhouse left the meeting.

11.2 KERBSIDE RECYCLING

RESOLUTION 2026/47

Moved: Cr Karen Churchill
Seconded: Deputy Mayor Steven Butler

1. **That Council does not introduce a kerbside recycling collection service at this time and that business as usual operations continue in the short term.**
2. **That community consultation be carried out to determine appetite for a kerbside recycling service, given the likely increase to the Domestic Waste Management Charge (DWMC).**
3. **That the expanded cardboard recycling and return and earn programs be acknowledged as achievable, cost-efficient environmental improvements in the interim.**
4. **That staff continue to monitor regional recycling markets in anticipation of grant or partnership opportunities.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

11.3 MOORAMBILLA SOLAR FARM

RESOLUTION 2026/48

Moved: Cr Paul Fisher

Seconded: Cr Phillipa Goldsmith

Receive and note the Moorambilla Solar Farm update report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

11.4 PLANNING PROPOSAL FINALISATION: REZONING AND REMOVAL OF MINIMUM LOT SIZE OF OLD SHEEP SALEYARDS, BACK GULAR ROAD (PP-2025-345)

RESOLUTION 2026/49

Moved: Cr Phillipa Goldsmith
Seconded: Cr Adam Cohen

That Council:

1. **Receive and note the changes made to the Planning Proposal as outlined below in accordance with the requirements of the gateway determination, and**
2. **Proceed with the amendment of the Coonamble Local Environmental Plan 2011 (Council ref: PP001/2025, Dept ref: PP-2025-345) to finalisation, and**
3. **Request the Department of Planning Housing and Infrastructure, as planning proposal authority, proceed with and exercise the functions as local plan making authority for this amendment under section 3.36(2) of the *Environmental Planning and Assessment Act, 1979.***

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

11.5 SIGNAGE AUDIT UPDATE

RESOLUTION 2026/50

Moved: Cr Margaret Garnsey
Seconded: Cr Paul Fisher

That Council:

1. **Receive and note the signage audit update report.**
2. **Endorse option 2 of this report, which proposes the upgrading of the existing sign structures at the seven (7) current entrance sign locations along with adding two (2) new structures at entrance points on**

Tooraweenah Road and Carinda-Coonamble Road.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

11.6 COONAMBLE MUSEUM & STABLES – EMERGENCY REMEDIATION WORKS

RESOLUTION 2026/51

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

That Council receive and note the report on the Coonamble Museum remedial conservation works assessment.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

11.7 HERITAGE REVIEW - COONAMBLE REFLECTIONS

RESOLUTION 2026/52

Moved: Deputy Mayor Steven Butler
Seconded: Cr Paul Fisher

That Council:

1. **Receive and note the report.**
2. **Provides feedback in the form of comments, questions or suggestions relating to the Stage 1 report of the Coonamble Reflections – Heritage Review project.**
3. **That Councillors endeavour to attend one or both Information Sessions to be held in Coonamble and Gulargambone on 22 and 23 April 2026 – locations and times to be advised.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

12 SECTION D - INFRASTRUCTURE

12.1 INFRASTRUCTURE SERVICES - WORKS IN PROGRESS

RESOLUTION 2026/53

Moved: Cr Ahmad Karanouh
Seconded: Cr Phillipa Goldsmith

Receive and note the Infrastructure Services - Works in Progress report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

12.2 TOORAWEENAH ROAD UPGRADE - MONTHLY STATUS UPDATE

RESOLUTION 2026/54

Moved: Cr Margaret Garnsey
Seconded: Cr Ahmad Karanouh

Receive and note the Tooraweenah Road Upgrade Monthly Status report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

13 COMMITTEE REPORTS

Nil

14 CONFIDENTIAL MATTERS

RESOLUTION 2026/55

Moved: Cr Margaret Garnsey
Seconded: Cr Paul Fisher

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

14.1 Closed (Public Excluded) Extraordinary Council Meeting of the

Coonamble Shire Council - 19 March 2026

14.2 Sale of Land Unpaid Rates General Manager Contract Delegation

This matter is considered to be confidential under Section 10A(2) - d(ii) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a competitor of the council.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

14.1 CLOSED (PUBLIC EXCLUDED) EXTRAORDINARY COUNCIL MEETING OF THE COONAMBLE SHIRE COUNCIL - 19 MARCH 2026

RESOLUTION 2026/31

Moved: Cr Margaret Garnsey
Seconded: Deputy Mayor Steven Butler

That the minutes of the Closed (Public Excluded) Extraordinary Council Meeting of the Coonamble Shire Council held on Thursday, 19 March 2026 be confirmed as a correct record of the proceedings of the meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

14.2 SALE OF LAND UNPAID RATES GENERAL MANAGER CONTRACT DELEGATION

RESOLUTION 2026/32

Moved: Cr Phillipa Goldsmith

Seconded: Cr Karen Churchill

Receive and note the report.

1. **Council considers the acquisition of the identified allotments at the upcoming auction for unpaid rates**
2. **Authorise the General Manager to participate in the auction and bid on the allotments identified in this report, up to a maximum cumulative value of $125,000.**
3. **Authorise the affixing of the Council seal pursuant to Reg400(2) of the Local Government Regulation 2021**

4. **Endorse the setting of reserve prices for all allotments at the Valuer General's land valuations**
5. **Authorise the Director Corporate Services to vary reserve prices at the time of auction (where necessary) to encourage competitive bidding and facilitate the sale of properties.**
6. **That a deposit of 10% of the of the purchase price be paid immediately upon the fall of the auctioneer's hammer and held as security for completion of the sale.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

RESOLUTION 2026/56

Moved: Cr Phillipa Goldsmith
Seconded: Cr Margaret Garnsey

That Council moves out of Closed Council into Open Council.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

Absent: Cr Paul Wheelhouse

CARRIED 8/0

15 Conclusion of the Meeting

The Meeting closed at 11:52.

The minutes of this meeting were confirmed at the Council held on 13 May 2026.

.....

CHAIRPERSON

6 DISCLOSURES OF CONFLICTS OF INTEREST

CONFLICTS OF INTEREST

DECLARATION FORM (COUNCILLOR)

In accordance with Council's code of Conduct for Councillors (the Code)

1. DECLARANT DETAILS	
NAME	
2. DETAILS OF THE CONFLICT OF INTEREST	
NAME OF MEETING	
MEETING ITEM NO	
REPORT TITLE	
DATE OF MEETING	
TYPE OF CONFLICT OF INTEREST (Refer to Annexure 1)	☐ Pecuniary ☐ Significant Non-Pecuniary ☐ Less than Significant Non-Pecuniary
DESCRIPTION OF CONFLICT OF INTEREST: Include name of person and/or organisation; the relationship to you; and the reason(s) why you consider that there is (or may be) a conflict of interest or perception of a conflict of interest.	
3. ACTION TO BE TAKEN TO MANAGE THE CONFLICT OF INTEREST	
☐ I intend to **leave** the meeting and take no part in any debate, discussion or decision on the item. ☐ I intend to **stay** in the meeting to debate and vote on the matter. ☐ Other: Provide details_____ _____	
4. DECLARATION	
I hereby declare that the above details are correct to the best of my knowledge and that I will take appropriate action as I have indicated above.	

SIGNATURE		DATE	

NOTE: This is not a standing Conflict of Interest declaration.

A declaration form must be completed on every relevant occasion including, but not limited to, each Council meeting and/or Councillor workshop.

Incomplete or partially completed declaration forms will not be accepted.

ANNEXURE 1

DEFINITIONS	
Conflict of Interest	Occurs where a Council Official's personal or private interests and relationships conflict, or could conflict with, the Council Official's ability to act impartially and in the best interest of Council.
Actual Conflict of Interest	Occurs where a Council Official's personal or private interests' conflict with their official duties.
Perceived Conflict of Interest	Occurs where a Council Official could be perceived by a third party to be acting in such a way that their official duties are influenced by their personal or private interests.
Potential Conflict of Interest	Occurs where a Council Official has personal or private interests that may later develop into a conflict of interest with their official duties.
Pecuniary Interest	An interest that an individual has based on a reasonable likelihood or expectation of significant financial gain or loss to themselves or to a related individual (eg spouse, direct family member, relatives or associated companies).
	Required Action: (clause 4.16 and 4.17 of the Code): Make a declaration, do not participate in the item, leave the meeting or forum during discussion, consideration and/or voting on the matter.
Significant Non Pecuniary Interest	A non-pecuniary interest whereby an individual has a close relationship with an individual; a strong relationship with an organisation; a nonpecuniary financial interest or stands to gain or lose a personal benefit; is a board member and there is a conflict between Council and the organisation interests, constituting a conflict of duties.
	Required Action: (clause 5.10 of the Code): Make a declaration, do not participate in the item, leave the meeting or forum during discussion, consideration and/or voting on the matter.
Less than Significant Non Pecuniary Interest	A private or personal interest that does not involve a financial gain or loss but may stem from family or personal interests and/or relationships.
	Required Action: (clause 5.11 of the Code): Make a declaration, when disclosing the interest you must also explain in writing why you consider that the non-pecuniary conflict of interest is not significant and does not require further action in the circumstances.

7 NOTICES OF MOTIONS/QUESTIONS WITH NOTICE/RESCISSION MOTIONS

7.1 CR AHMAD KARANOUH- NOTICE OF MOTION -RELOCATION OF HORSE TROUGH AND COBB & CO CARRIAGE

File Number: -

Annexures: Nil

RECOMMENDATION

That Council Staff investigate

1. **The relocation of the Old Horse Trough in the roundabout at the intersection of Castlereagh and Tooloon Streets, Coonamble, to a more central location in the main street precinct.**
2. **The relocation of the replica Cobb & Co Carriage, currently housed at the Coonamble Museum to Smith Park, adjacent to the Visitor Information Centre**
3. **A report to be presented to Council following the investigations on:**
    a) **Preferred location of both assets**
    b) **Cost to relocate both assets to their new location**
    c) **Cost to provide suitable, safe and secure housing for both assets**
    d) **Any perceived risks with the relocation of both assets**

SUBJECT HEADING

This Notice of Motion seeks Council's consideration to:

1. Relocate the Old Horse Trough from its current position within the roundabout at the intersection of Castlereagh and Tooloon Streets to a more central and accessible location within the main street precinct.
2. Relocate the replica Cobb & Co carriage from the Coonamble Museum to Smith Park, adjacent to the Visitor Information Centre, to improve public visibility and accessibility.

BACKGROUND AND ISSUES

The Old Horse Trough was originally located at the Coonamble Showgrounds, where public exposure was limited to event periods. It was subsequently relocated by Council to the roundabout at the intersection of Castlereagh and Tooloon Streets to increase its visibility.

However, the current installation presents several issues:

- The trough has been placed directly on soil without a concrete or hardstand base, resulting in ground subsidence and noticeable tilting over time.
- The location does not provide safe or practical pedestrian access, limiting the public's ability to view the asset at close proximity.

The replica Cobb & Co carriage is currently housed within a locked shed at the Coonamble Museum, with viewing restricted through a mesh barrier. The museum is presently closed to the public and will remain so until remediation works are completed to address structural issues. These works are dependent on Council securing external funding. As a result, the carriage is not accessible to visitors and does not contribute to the town's tourism offering.

RECOMMENDATION

It is recommended that Council staff investigate:

1. The relocation of the Old Horse Trough to a more suitable location within the main street precinct to improve visibility, accessibility, and presentation. Consideration should be given to installing the trough on a permanent hardstand base and, where feasible, connecting it to a water supply. A potential location includes the corner of Castlereagh and Aberford Streets within the existing garden bed adjacent to the footpath.
2. The relocation of the replica Cobb & Co carriage to Smith Park, adjacent to the Visitor Information Centre, to enhance tourism appeal and encourage visitor engagement.

The relocation would require:

- Installation on a concrete pad
- Construction of a protective structure (shed) to shield the carriage from weather exposure, particularly sunlight and prevailing winds
- Appropriate lighting to enable viewing during evening hours
- Installation of security measures to prevent vandalism or theft
- Controlled public access arrangements, potentially facilitated through the Visitor Information Centre during operating hours

Council staff should report back to Council outlining preferred locations, estimated costs, housing requirements, and any associated risks.

LEGAL/POLICY IMPLICATIONS

There are no identified legal or policy implications associated with undertaking the investigation into the relocation of these assets.

FINANCIAL IMPLICATIONS

There are no direct financial implications associated with conducting the investigation. However, staff time and internal resources will be required to undertake the assessment and prepare a report to Council.

Future financial implications associated with relocation, installation, and asset protection will be identified as part of the investigation report.

8 MAYORAL MINUTE

MAYORAL MINUTE

File Number: -

Author: Mayor

Authoriser: Mayor

Annexures: Nil

RECOMMENDATION

That the Mayoral Minute for May 2026 be noted.

I am pleased to deliver the Mayoral report for May 2026, covering a period since our last meeting in April.

REPORT:

Council's Draft Budgets

As Council's upcoming budgeting and planning process is progressing, I will be convening a small number of targeted focus groups with a cross section of community members to help clarify long-term strategic direction and strengthen Council decision-making.

Anzac Day ceremony at Coonamble

ANZAC Day in Coonamble once again brought our community together in quiet reflection and deep respect, as residents gathered at the Cenotaph for the Dawn Service, before later joining the march and commemorative service at 11am. These ceremonies honour the courage, sacrifice and enduring legacy of all who have served our nation and stand as a powerful reminder of the values of mateship, resilience and service that continue to shape our community. On behalf of Council, I extend sincere gratitude to the organisers, volunteers, veterans and all who participated in ensuring this year's commemorations were conducted with dignity and respect. Lest we forget

Heritage Review by David Scobie at Coonamble

As part of the local Heritage Review I attended a very informative Coonamble Information Session run by heritage consultant David Scobie on Wednesday 22 April.

It was encouraging to see the attendance by the owners and community custodians of various historic properties around the shire. A session was held in Gulargambone on Thursday 23 April that also created some good discussion around what can be done to protect our local history while still encouraging progress and development, particularly in all our town centres. Mr Scobie also visited Quambone and provided some individual advice on some local buildings in the days he was here.

Council will look forward to receiving Mr Scobie's report and recommendations in the next couple of months.

Country's Mayors Association

Country's Mayors Association Meeting is being held in Sydney on 8 May 2026. The aim of the discussion was to talk about Skills shortages and labour solutions.

Meeting with Rose Jackson Minister Water and Steph Cook (Shadow Minister for Water)

The General Manager and Mayor will be meeting with the Hon Rose Jackson, Minister Water and Steph Cook, Shadow Minister for Water on 6 May to discuss Coonamble Water Infrastructure concern and possible funding assistance.

Current Dry period and lack of rain

The current dry period and lack of rain have seen a number of major events cancelled, such as Coonamble Jockey Club Country Championship race meeting, The Coonamble Challenge and Campdraft and the Coonamble Rodeo Campdraft.

Marthaguy picnic Races

Council is assisting with track preparation for Marthaguy picnic Races which will be held on 9 May.

9 FINANCE

9.1 CORPORATE SERVICES - MONTHLY FINANCIAL REPORT

File Number: Corporate Services - 20411

Author: Director Corporate Services

Authoriser: General Manager

Annexures: 1. Coonamble Shire Council monthly report ⇩

RECOMMENDATION

1. That Council receive and note the Corporate Services Monthly Financial report.
2. The investments from 1 April 2026 to 30 April 2026 and that these investments comply with section 625(2) of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

EXECUTIVE SUMMARY:

This report provides updated information from the operations of the Corporate Services Department for Council's information.

BACKGROUND:

The progress report focuses on the performance of Council's Investment portfolio and its efforts in the collection of outstanding rates and charges for the past month.

REPORT:

Investment Status April 2026

The attached Investment Report was calculated on 30 April 2026 after all maturing dates for investments had passed. The total Capital Value of Investments is $21,250,000.

Cash And Investment Account Summary

Account	Current Month Balance	Prior Month Balance	Movement	Interest Rate	Current Month Interest Received	YTD Interest Received
Operating Account*	$1,965,477.41	$1,599,422.82	$366,054.59	3.10%pa	$4,701.38	$31,818.30
Online Saving Account	$0	$0	$0	4.00%pa	$2,291.01	$35,172.28
Term Deposits	$21,250,000	$25,250,000	-$4,000,000	4.43%pa (avg)	$102,353.42	$746,112.61
Total Cash at Bank 30 April 2026						**$813,103.19**

*Balances exclude overdraft facility

Interest Rate

The average interest rate on Council's investments is currently approximately 4.43%. With rates set by the Reserve Bank of Australia expected to increase over the coming months, Council will seek to invest additional funds at higher returns as suitable opportunities arise.

Available Working Funds

	Actual YTD (000's)
Total Cash and Investments	**23,189**
Externally Restricted	
Unexpended Specific Purpose Grants / Loans	6,679
Water Supplies	3,574
Sewerage Services	4,856
Domestic Waste Management	63
Total Externally Restricted	15,172
Internal Restrictions	
Building and Premises	498
Community Development	141
Corporate	1,615
General	384
Housing & Community	100
Mines (Quarry)	1,242
Public	43
Recreation	76
Transport	3,682
Governance	658
Total Internally Restricted	8,439
Total Restricted	**23,611**
Unrestricted Cash	**(422)**

Government Recievables owing to Council

Community Grants	1,618
Infrastructure Grants (Transport, Water Sewer)	2,448
Recreational & Culture Grants	490
Total	**4,556**

Restricted funds are monies set aside for specific future purposes, while unrestricted funds are available to meet Council's general operational needs. Where working funds fall into a negative position, as identified above, a transfer from internal reserves will be undertaken to support working funds. This adjustment will be

considered and formalised as part of the next Quarterly Budget Review recommendations.

Council will note a summary of the money owed to Council by government agencies as at 30 April 2026 has been included at the bottom of the table above. This has been provided to give Council a clearer picture of some of the major factors influencing Council's unrestricted cash position. Management will continue to actively follow up these amounts to ensure they are received as soon as possible.

Cash Outflows	
Materials, Contracts and Consumables	$3,821,983.83
Wages	$787,469.29
Total outflow as at 30 April 2026	**$4,609,453.12**

Cash Outflows

The below table shows the outflows for the month:

Rates and Charges Collections – April 2026

The below table summarises the Rates and Charges levied and paid which provides a total amount which remains outstanding at the end of the reporting period. This is compared to the same period last year.

	30 April 2026	30 April 2025
Rates & charges levied and arrears for 2025/26	10,918,372.79	10,063,987.23
Less - Pension Concession	- 101,050.42	- 101,357.19
- Amounts collected as at 30 April 2026	- 7,970,234.37	- 7,113,759.68
Total Rates and Charges Outstanding	**2,847,088.00**	**2,848,870.36**

The amount levied for rates and charges for 2025 / 26 includes the current year's annual rates and charges and any interest added since the date the rates notices were issued. The amount received as of 30 April 2026 includes receipts for both arrears and the current year's amounts outstanding.

It should be noted that the rates and charges 2025 / 26 levied amount is reduced by the pensioner concession of $101,050.42; reducing the amount of income derived from these rates and charges. Of this concession, Council's contribution is 45%, which represents an amount of $45,472.69.

The rates and charges as of 30 April 2026 represent 26.08% of the total annual rates and charges levied and outstanding (compared with 28.31% on 30 April 2025).

Water Consumption Charges

	30 April 2026	30 April 2025
Water Consumption Charges and arrears for 2025/26	2,169,842.77	510,585.85
Less - Amounts collected as at 30 April 2026	- 1,511,164.76	- 496,968.46

Total Water Consumption Charges Outstanding	**$658,678.01**	**13,890.39**

The water consumption charges as of 30 April 2026 represents 30.36% of the total water consumption charges outstanding (compared to 2.72% on 30 April 2025). Council will note the main variation between the two financial years is directly associated with the delay in generation of the water consumption charges for the 2024 / 25 year.

Debt Recovery Agency

Council staff have continued to consult with Council's debt recovery agency with a view to continuing Council's process outlined within Council adopted Debt recovery policy. For Council's information during April,

- 25 cases were closed due to full payment or being below recovery threshold.
- 139 cases remain under various stages of debt recovery action; including
    - 63 Payment Arrangements or awaiting promised payments through Debt Recovery Agency
    - 73 Rates/Water Cases in progress
    - 3 Sundry Debtor Cases in progress

A new round of referrals been sent to the debt recovery agency with initial contact letters issued. Statement of claims to commence legal action will be sent within the coming weeks.

Sale of Land for Unpaid Rates Update

Please note a separate report is presented for the Sale of Land update for April 2026.

COONAMBLE
SHIRE COUNCIL

Investment Report

01/04/2026 to 30/04/2026

COONAMBLE SHIRE COUNCIL

Portfolio Valuation as at 30/04/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
BOQ	A-2	TD	GENERAL	At Maturity	09/12/2025	11/05/2026	4.3400	1,000,000.00	1,000,000.00	17,003.29	3,567.12
NAB	A-1+	TD	GENERAL	At Maturity	25/09/2025	25/05/2026	4.2500	2,000,000.00	2,000,000.00	50,767.12	6,986.30
NAB	A-1+	TD	GENERAL	At Maturity	24/02/2026	16/06/2026	4.5200	2,000,000.00	2,000,000.00	16,346.30	7,430.14
Westpac	A-1+	TD	GENERAL	At Maturity	28/10/2025	29/06/2026	4.1100	1,000,000.00	1,000,000.00	20,831.51	3,378.08
Westpac	A-1+	TD	GENERAL	At Maturity	31/07/2025	31/07/2026	4.1700	2,500,000.00	2,500,000.00	78,258.90	8,568.49
Regional Australia Bank	A-2	TD	GENERAL	At Maturity	06/08/2025	06/08/2026	4.1500	1,000,000.00	1,000,000.00	30,471.23	3,410.96
IMB Bank	A-2	FRTD	GENERAL	Quarterly	06/08/2024	06/08/2026	4.4800	1,000,000.00	1,000,000.00	10,310.14	3,682.19
NAB	A-1+	TD	GENERAL	At Maturity	07/10/2025	07/08/2026	4.2500	1,000,000.00	1,000,000.00	23,986.30	3,493.15
BOQ	A-2	TD	GENERAL	At Maturity	27/02/2026	18/08/2026	4.8500	2,000,000.00	2,000,000.00	16,742.47	7,972.60
NAB	A-1+	TD	GENERAL	At Maturity	29/09/2025	31/08/2026	4.3000	1,500,000.00	1,500,000.00	37,816.44	5,301.37
Westpac	A-1+	TD	GENERAL	At Maturity	02/03/2026	02/09/2026	4.7200	1,000,000.00	1,000,000.00	7,758.90	3,879.45
Westpac	A-1+	TD	GENERAL	At Maturity	27/02/2026	27/10/2026	4.8100	2,000,000.00	2,000,000.00	16,604.38	7,906.85
Unity Bank	A-2	TD	GENERAL	At Maturity	18/11/2025	18/11/2026	4.1000	250,000.00	250,000.00	4,605.48	842.47
Westpac	A-1+	TD	GENERAL	At Maturity	20/11/2025	19/11/2026	4.3600	2,000,000.00	2,000,000.00	38,702.47	7,167.12
IMB Bank	BBB+	FRTD	GENERAL	Quarterly	16/01/2025	17/01/2028	5.0200	1,000,000.00	1,000,000.00	2,063.01	2,063.01
TOTALS								**21,250,000.00**	**21,250,000.00**	**372,267.95**	**75,649.32**

COONAMBLE SHIRE COUNCIL

Portfolio by Asset as at 30/04/2026

Asset Type: TD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
BOQ	A-2	TD	GENERAL	At Maturity	09/12/2025	11/05/2026	4.3400	1,000,000.00	1,000,000.00	17,003.29	3,567.12
NAB	A-1+	TD	GENERAL	At Maturity	25/09/2025	25/05/2026	4.2500	2,000,000.00	2,000,000.00	50,767.12	6,986.30
NAB	A-1+	TD	GENERAL	At Maturity	24/02/2026	16/06/2026	4.5200	2,000,000.00	2,000,000.00	16,346.30	7,430.14
Westpac	A-1+	TD	GENERAL	At Maturity	28/10/2025	29/06/2026	4.1100	1,000,000.00	1,000,000.00	20,831.51	3,378.08
Westpac	A-1+	TD	GENERAL	At Maturity	31/07/2025	31/07/2026	4.1700	2,500,000.00	2,500,000.00	78,258.90	8,568.49
Regional Australia Bank	A-2	TD	GENERAL	At Maturity	06/08/2025	06/08/2026	4.1500	1,000,000.00	1,000,000.00	30,471.23	3,410.96
NAB	A-1+	TD	GENERAL	At Maturity	07/10/2025	07/08/2026	4.2500	1,000,000.00	1,000,000.00	23,986.30	3,493.15
BOQ	A-2	TD	GENERAL	At Maturity	27/02/2026	18/08/2026	4.8500	2,000,000.00	2,000,000.00	16,742.47	7,972.60
NAB	A-1+	TD	GENERAL	At Maturity	29/09/2025	31/08/2026	4.3000	1,500,000.00	1,500,000.00	37,816.44	5,301.37
Westpac	A-1+	TD	GENERAL	At Maturity	02/03/2026	02/09/2026	4.7200	1,000,000.00	1,000,000.00	7,758.90	3,879.45
Westpac	A-1+	TD	GENERAL	At Maturity	27/02/2026	27/10/2026	4.8100	2,000,000.00	2,000,000.00	16,604.38	7,906.85
Unity Bank	A-2	TD	GENERAL	At Maturity	18/11/2025	18/11/2026	4.1000	250,000.00	250,000.00	4,605.48	842.47
Westpac	A-1+	TD	GENERAL	At Maturity	20/11/2025	19/11/2026	4.3600	2,000,000.00	2,000,000.00	38,702.47	7,167.12
TD SUBTOTALS								**19,250,000.00**	**19,250,000.00**	**359,894.79**	**69,904.11**

Asset Type: FRTD

COONAMBLE SHIRE COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
IMB Bank	A-2	FRTD	GENERAL	Quarterly	06/08/2024	06/08/2026	4.4800	1,000,000.00	1,000,000.00	10,310.14	3,682.19
IMB Bank	BBB+	FRTD	GENERAL	Quarterly	16/01/2025	17/01/2028	5.0200	1,000,000.00	1,000,000.00	2,063.01	2,063.01
FRTD SUBTOTALS								**2,000,000.00**	**2,000,000.00**	**12,373.15**	**5,745.21**

COONAMBLE SHIRE COUNCIL

Portfolio by Asset Totals as at 30/04/2026

Type	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
TD	19,250,000.00	19,250,000.00	359,894.79	69,904.11
FRTD	2,000,000.00	2,000,000.00	12,373.15	5,745.21
TOTALS	**21,250,000.00**	**21,250,000.00**	**372,267.95**	**75,649.32**

COONAMBLE SHIRE COUNCIL

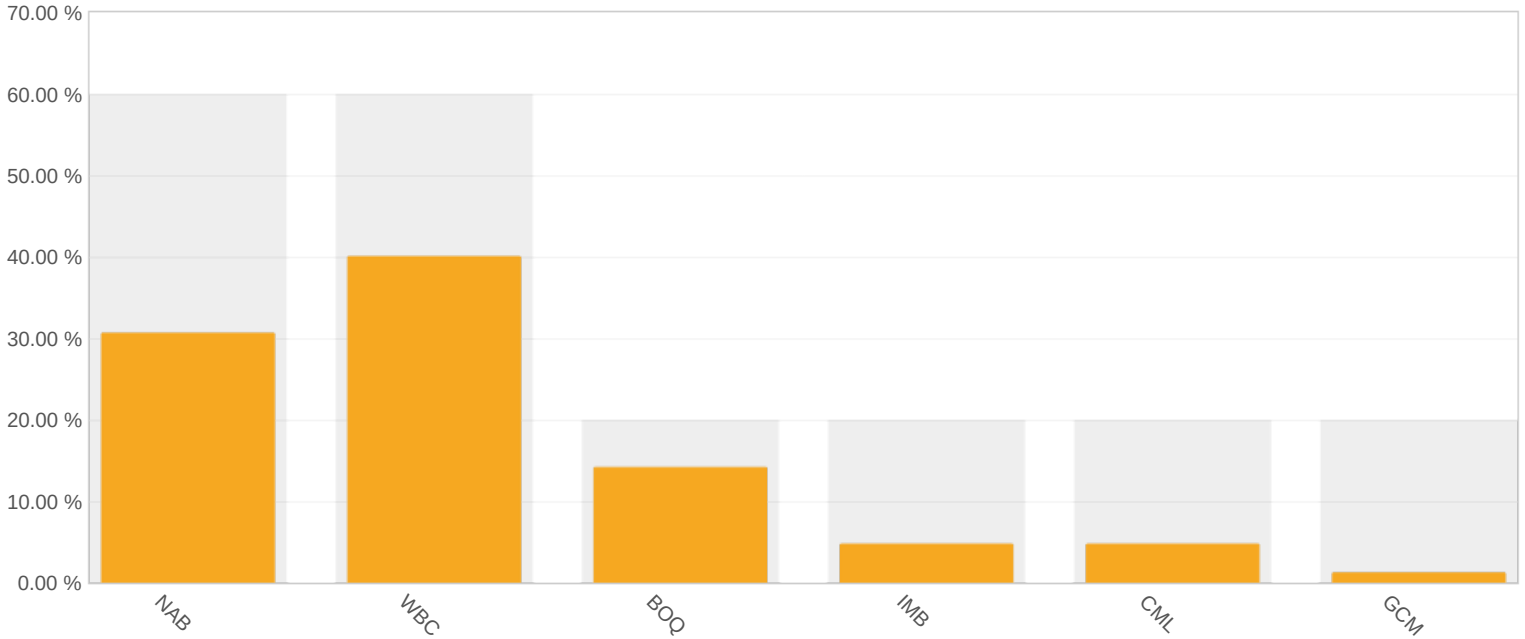
Counterparty Compliance as at 30/04/2026

Short Term Investments

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	NAB	Short	A-1+	6,500,000.00	30.59	60.00	-	6,250,000.00
✔	Westpac	Short	A-1+	8,500,000.00	40.00	60.00	-	4,250,000.00
✔	BOQ	Short	A-2	3,000,000.00	14.12	20.00	-	1,250,000.00
✔	IMB Bank	Short	A-2	1,000,000.00	4.71	20.00	-	3,250,000.00
✔	Regional Aust Bank	Short	A-2	1,000,000.00	4.71	20.00	-	3,250,000.00
✔	G&C Mutual Bank	Short	A-2	250,000.00	1.18	20.00	-	4,000,000.00
TOTALS				**20,250,000.00**	**95.29**			

COONAMBLE SHIRE COUNCIL

Counterparty Compliance - Short Term Investments



IMPERIUM MARKETS

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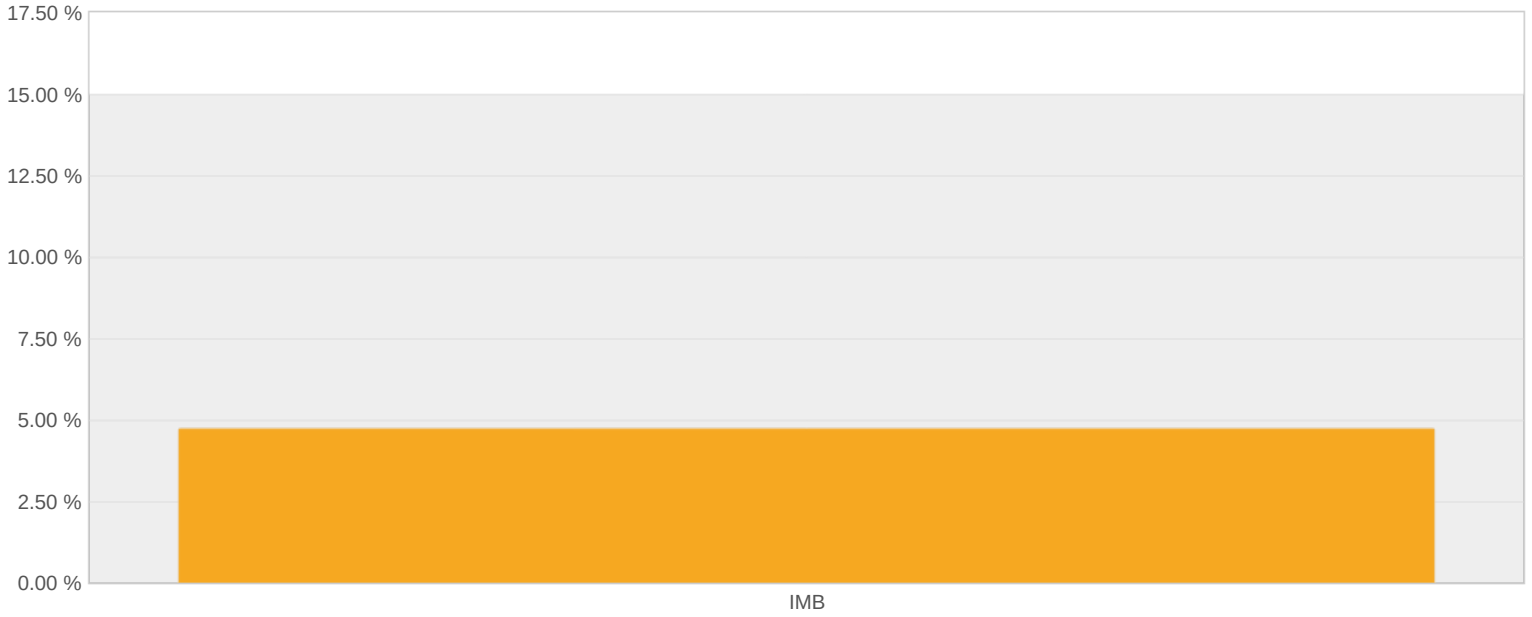
COONAMBLE SHIRE COUNCIL

Long Term Investments

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	IMB Bank	Long	BBB+	1,000,000.00	4.71	15.00	-	2,187,500.00
TOTALS				**1,000,000.00**	**4.71**			

COONAMBLE SHIRE COUNCIL

Counterparty Compliance - Long Term Investments



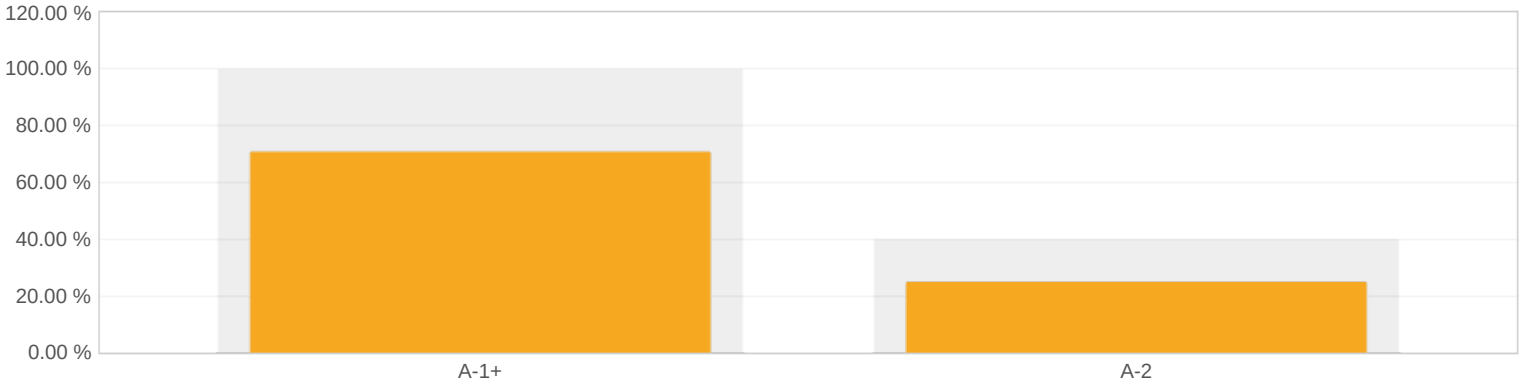
COONAMBLE SHIRE COUNCIL

Credit Quality Compliance as at 30/04/2026

Short Term Investments

Compliant	Rating	Invested ($)	Invested (%)	Limit (%)	Available ($)
✔	A-1+	15,000,000.00	70.59	100.00	6,250,000.00
✔	A-2	5,250,000.00	24.71	40.00	3,250,000.00
TOTALS		**20,250,000.00**	**95.29**		

Credit Quality Compliance - Short Term Investments

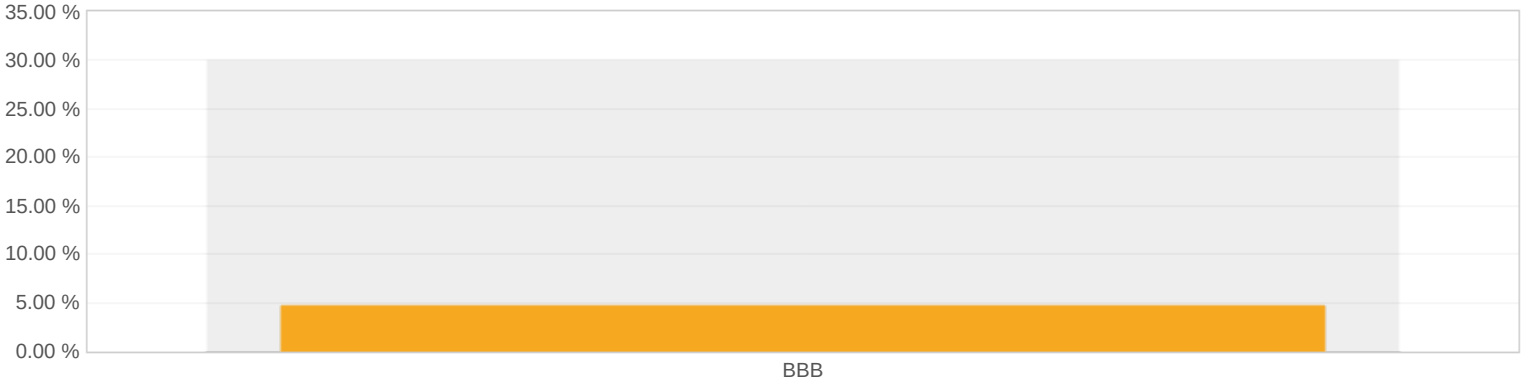


COONAMBLE SHIRE COUNCIL

Long Term Investments

Compliant	Rating	Invested ($)	Invested (%)	Limit (%)	Available ($)
✔	BBB	1,000,000.00	4.71	30.00	5,375,000.00
TOTALS		**1,000,000.00**	**4.71**		

Credit Quality Compliance - Long Term Investments

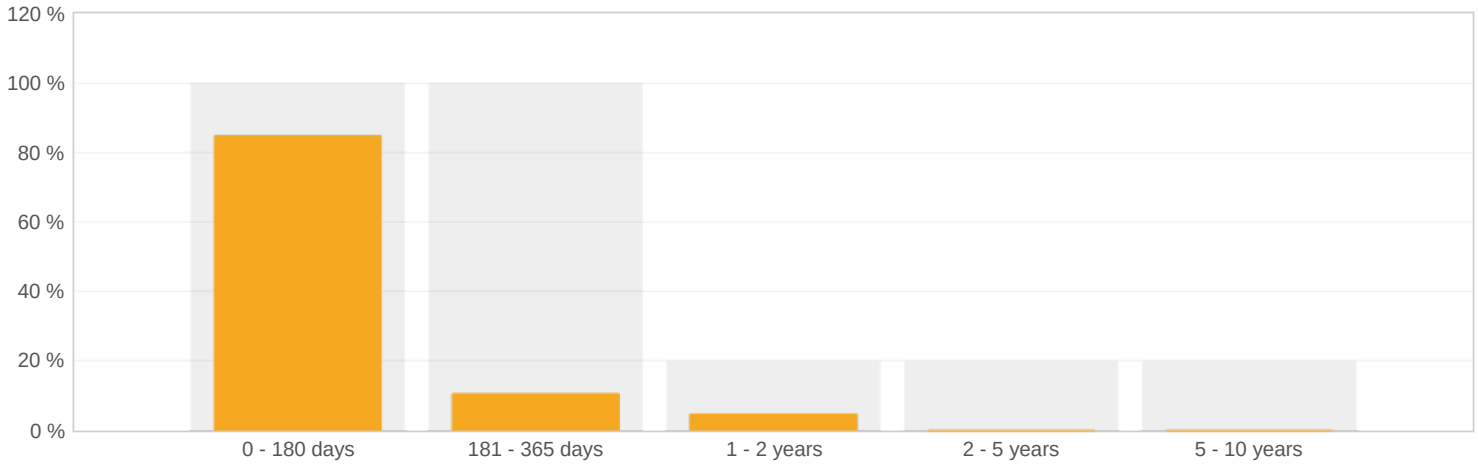


COONAMBLE SHIRE COUNCIL

Maturity Compliance as at 30/04/2026

Compliant	Term	Invested ($)	Invested (%)	Min Limit (%)	Max Limit (%)	Available ($)
✔	0 - 180 days	18,000,000.00	84.71	0.00	100.00	3,250,000.00
✔	181 - 365 days	2,250,000.00	10.59	0.00	100.00	19,000,000.00
✔	1 - 2 years	1,000,000.00	4.71	0.00	20.00	3,250,000.00
✔	2 - 5 years	-	0.00	0.00	20.00	4,250,000.00
✔	5 - 10 years	-	0.00	0.00	20.00	4,250,000.00
TOTALS		**21,250,000.00**	**100.00**			

Maturity Compliance

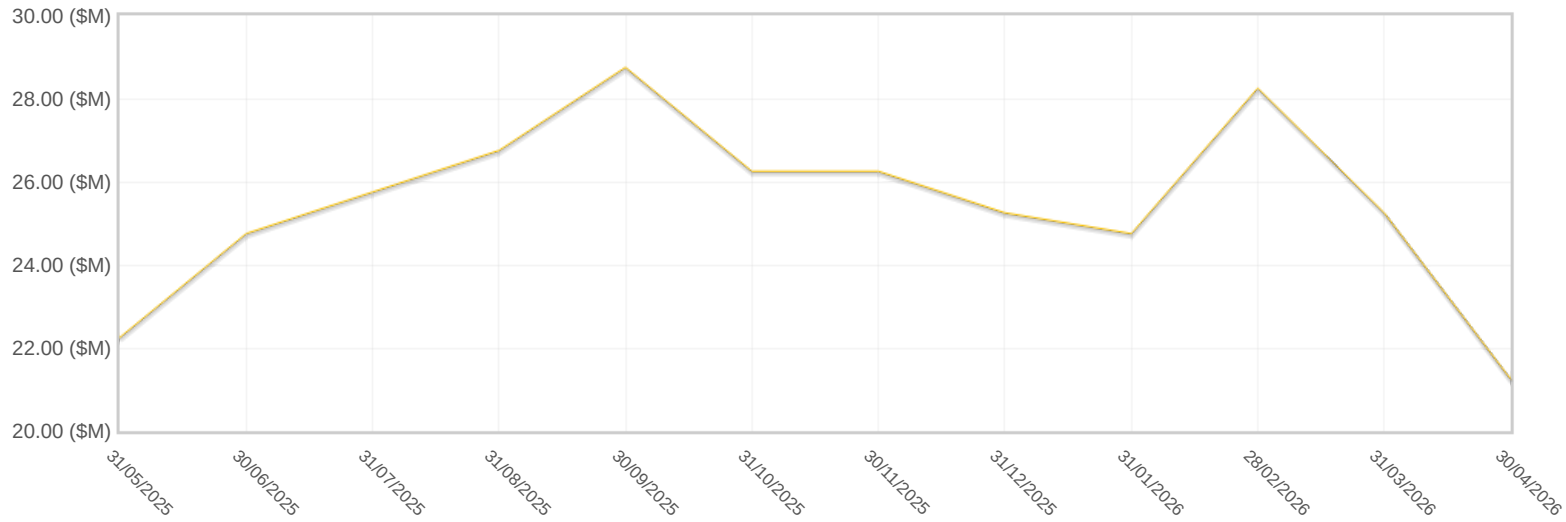


IMPERIUM MARKETS

COONAMBLE SHIRE COUNCIL

Historical Portfolio Balances as at 30/04/2026

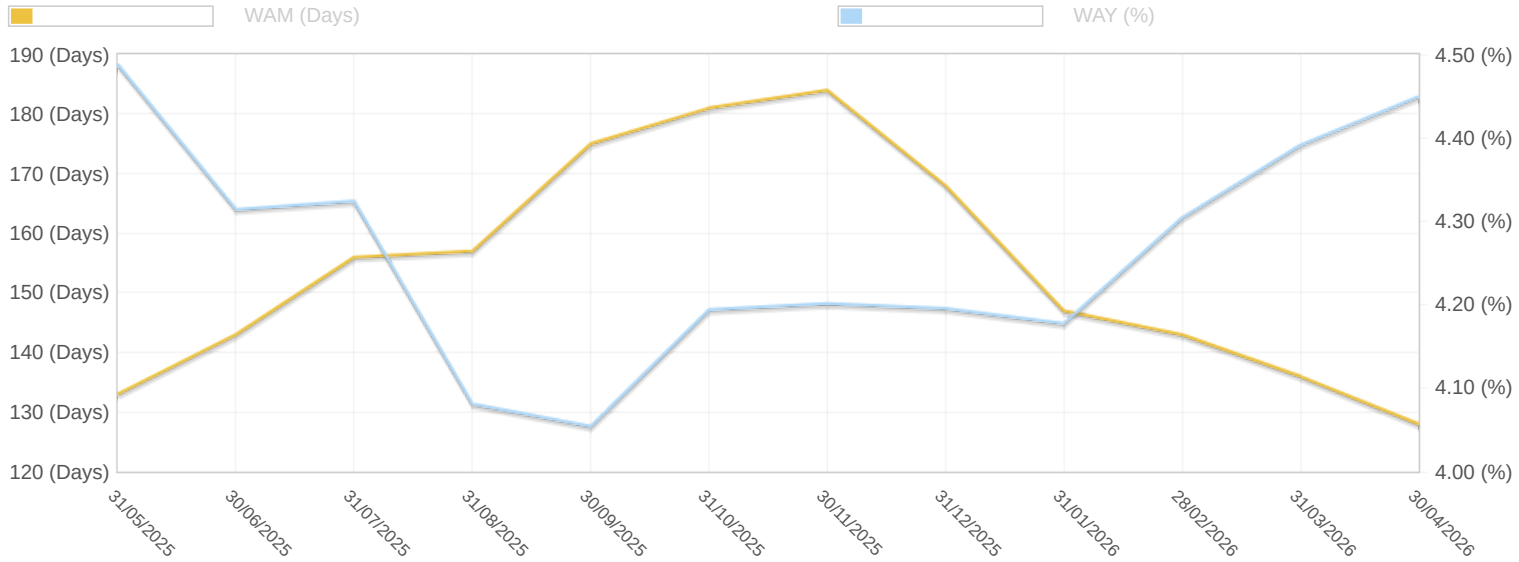
31/05/2025	30/06/2025	31/07/2025	31/08/2025	30/09/2025	31/10/2025	30/11/2025	31/12/2025	31/01/2026	28/02/2026	31/03/2026	30/04/2026
22.25	24.75	25.75	26.75	28.75	26.25	26.25	25.25	24.75	28.25	25.25	21.25



COONAMBLE SHIRE COUNCIL

Historical Ratios as at 30/04/2026

	31/05/2025	30/06/2025	31/07/2025	31/08/2025	30/09/2025	31/10/2025	30/11/2025	31/12/2025	31/01/2026	28/02/2026	31/03/2026	30/04/2026
WAM (Days)	133	143	156	157	175	181	184	168	147	143	136	128
WAY (%)	4.4882	4.3143	4.3241	4.0813	4.0543	4.1943	4.2017	4.1954	4.1776	4.3044	4.3913	4.4494



IMPERIUM MARKETS

DISCLAIMER

Accuracy & Reliability of Information

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“Accrued Interest” is the the accrued amount calculated since either from the purchase date or the last payment date. The quoted figure is not the accrued interest for the financial year to date (FYTD).

9.2 DRAFT OPERATIONAL BUDGET 2026-27 FOR PUBLIC EXHIBITION

File Number: C8

Author: Manager Finance & Procurement

Director Corporate Services

Authoriser: General Manager

Annexures:

1. Annexure 1 - 2026-27 Draft Operational Plan, Budget and Revenue Policy ⇩
2. Annexure 2 - 2026-27 Budget Detail By Function ⇩
3. Annexure 3 - 2026-27 Explanation of Budget Variances ⇩
4. Annexure 4 - 2026-27 Capital and Operating Projects ⇩
5. Annexure 5 - 2026-27 Draft Fees And Charges ⇩

RECOMMENDATION

Receive and note the report.

1. **That Council places the following Draft documents for public exhibition for a minimum period of 28 days pursuant to the requirements of the Local Government Act 1993 (NSW)**
   - **(a) Draft Operational Plan and Budget 2026-27**
   - **(b) Draft Revenue Policy 2026-27**
   - **(c) Draft Fees and Charges 2026-27**
2. **Note that the public exhibition period will run for 28 days from Thursday 14th May 2026 with submissions closing at 5pm Thursday 11th June 2026.**
3. **Note following the exhibition period, a report be presented to Council which outlines community submissions received for Council's consideration and adoption of the final Operational Plan and Budget 2026-27 at its Ordinary Meeting in June 2026.**

EXECUTIVE SUMMARY:

The purpose of this report is to endorse, for public exhibition, the draft documents required to be prepared under the Integrated Planning and Reporting Framework (IP&R) that detail the proposed activities over the four-year Delivery program period 2025-2029 and associated budget and resourcing required. The draft documents recommended for public exhibition are which are included under separate cover relating to this report include:

- Draft Operating Plan and Budget 2026-27 (including the operational and capital budget)
- Draft Revenue Policy 2026-27
- Draft Fees and Charges 2026-27

All public submissions received will be tables and considered as part of the final IP&R documents that must be adopted by Council by 30 June 2026.

BACKGROUND

Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework recognises that most communities broadly share similar aspirations: a safe, healthy and vibrant place to live, a sustainable environment, a caring and engaged community, opportunities for employment, reliable infrastructure, etc. The main difference lies in how each community responds to these needs. The IP&R framework allows NSW Councils to draw their various plans together, to understand how they interact and inform each another, and to get the maximum benefit from their efforts by planning holistically for the future.

NSW Councils are required to have a Community Strategic Plan (CSP) as part of their Integrated Planning and Reporting Requirement (IP&R). The CSP is the highest-level plan that a Council will prepare. The purpose of the CSP is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. It guides all remaining strategies and plans and must be developed by Council with and on behalf of the community.

The ten-year Community Plan 2025-2034 which was adopted at the June 2025 Ordinary Meeting of Council is supported by:

- A four-year Delivery Program which sets out what Council will deliver to help achieve the goals of the CSP, and a Resourcing Strategy that outlines the financial, human, and other resources necessary to achieve the Delivery Program.
- A one-year Operational Plan which sets out the individual projects and activities Council will undertake in the 2026-27 financial year. The Operational Plan includes the annual budget, Revenue Policy and Fees and Charges Schedule.

The CSP articulates the aspirations of the community and is owned by the community; whereas the Delivery Program, resourcing Strategy and Operational Plan set out Council's role in helping the community achieve these aspirations.

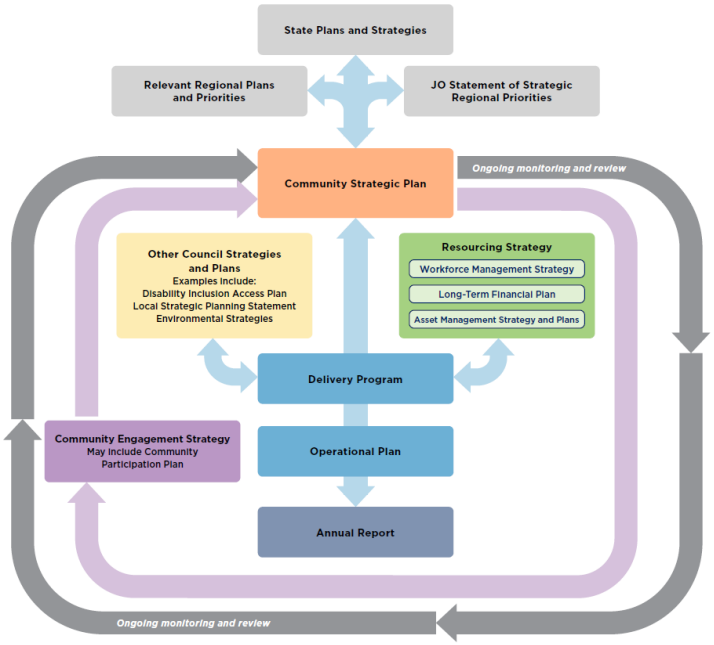


Figure 1: IP&R Framework

REPORT:

A summary of Council's 2026/27 draft budget is as follows:

	Recurrent Operation	Projects	Total
Income	33,012,166	82,500	33,094,666
Expenses	32,648,791	422,500	33,071,291
Operating Result	363,375	(340,000)	23,375
Add Back Depreciation	8,204,348	-	8,204,348
Amount Available for Non Operating Items	8,567,723	(340,000)	8,227,723
Capital Income	-	26,419,908	26,419,908
Capital Expenditure			
Capital Renewal	-	8,935,547	8,935,547
Capital New/Upgrade	-	25,991,336	25,991,336
Total Capital Expenditure	-	34,926,883	34,926,883
Borrowings	54,135	-	54,135
Increase/(decrease) in total funds	8,513,588	(8,846,975)	(333,387)

The summary highlights that Council is forecasting a $363,375 surplus from its recurrent ("business as usual") operations. This result includes full funding of depreciation totalling $8.2 million and incorporates approximates savings of $485,000 based on the assumption that a number of employee positions will remain unfilled for the full financial year. While this approach improves the short-term operating position, it is not sustainable in the longer term, as these positions will ultimately need to be filled to maintain service delivery. Reliance on vacancy savings therefore creates a

structural risk in future budgets, where the full cost of staffing will need to be absorbed without a corresponding increase in recurrent revenue, potentially placing downward pressure on future operating results.

At a broader level, the budget reflects a tightening financial position, with only marginal growth in overall income and limited flexibility to respond to emerging cost pressures. While increases in rates and operating grants provide some uplift, these are largely offset by reductions in user charges and ongoing expenditure demands. The consolidated position indicates that Council is operating with a very narrow margin, leaving minimal capacity to respond to unforeseen events, fund new initiatives, or absorb future increases in costs without further adjustments to revenue or service levels.

In addition, the delivery of the proposed capital works program will result in increased ongoing operating costs for Council in future years. New and upgraded assets will give rise to higher depreciation expenses as well as additional maintenance, renewal and operational costs. While these projects represent an expansion or enhancement of service levels to the community, they also create a recurrent funding obligation that must be sustainably supported. Without corresponding increases in revenue or reprioritisation of existing services, these additional costs will place further pressure on Council's future operating results and long-term financial sustainability.

FUNDS OVERVIEW

The draft operating result is broken down into the following results for each of the three (3) funds.

	General Fund	Water Fund	Sewerage Fund	Consolidated
Income	28,628,995	2,909,865	1,555,806	33,094,666
Expenses	29,526,388	2,406,924	1,137,979	33,071,291
Operating Result	(897,392)	502,941	417,826	23,375
Add Back Depreciation	7,247,952	515,467	440,929	8,204,348
Amount Available for Non Operating Items	6,350,560	1,018,408	858,755	8,227,723
Capital Income	26,419,908	-	-	26,419,908
Capital Expenditure				
Capital Renewal	5,900,547	1,835,000	1,200,000	8,935,547
Capital New/Upgrade	25,791,336	100,000	100,000	25,991,336
Total Capital Expenditure	31,691,883	1,935,000	1,300,000	34,926,883
Borrowings	54,135	-	-	54,135
Increase/(decrease) in total funds	1,024,450	(916,592)	(441,245)	(333,387)

General Fund

The General Fund continues to operate within a constrained revenue environment, where any consideration of increased income, particularly through rates and charges, must be balanced against the community's capacity to pay. While expenditure has been managed, the Fund has limited ability to generate additional operating surpluses without placing further pressure on ratepayers. This reinforces the need to

carefully align service levels with available resources. As Council progresses the finalisation of its asset management plans, there is a risk that identified renewal requirements may exceed currently available funding, highlighting potential future funding gaps that will need to be addressed through reprioritisation of services, efficiency improvements, or alternative funding sources.

Water Fund

The Water Fund demonstrates a sound operating position; however, future revenue growth remains constrained by the need to maintain water pricing at levels that are affordable to users while still meeting cost recovery objectives. The significant capital investment required to maintain and renew water infrastructure places ongoing pressure on the Fund. As asset management plans are finalised, there is a likelihood that renewal requirements may increase, potentially exceeding current funding capacity. This may necessitate a review of pricing structures or the identification of additional funding sources to ensure the long-term sustainability of the water network.

Sewerage Fund

The Sewerage Fund remains relatively stable from an operating perspective, although, similar to the Water Fund, revenue growth is constrained by affordability considerations for ratepayers. The Fund faces increasing long-term pressures associated with the renewal and maintenance of sewer infrastructure. The completion of asset management plans is expected to provide greater clarity on these renewal obligations and may identify funding shortfalls. Addressing these gaps will require careful balancing of service levels, pricing, and long-term financial planning to ensure that the Fund can sustainably meet its infrastructure responsibilities.

Assumptions

The 2026–27 budget has been developed with reference to both the 2025–26 adopted budget and updated forecast outcomes, together with an assessment of the conditions likely to impact the forthcoming financial year. This includes consideration of known price movements, the ongoing impacts of a variable economic environment, and other relevant operational factors.

In preparing the draft 2026–27 budget, projected income and expenditure have been based on a series of core financial assumptions informed by historical performance, current trends, and staff analysis. In relation to Council's income streams, the following key assumptions have been applied:

The full rate peg increase of **3.5%** has been applied to Council's general rate revenue.

- Based on the current pricing structures and associated system costs, Council's water access charges and user charges have been increased as follows.

	Access charge	User charge	
		Tier 1	Tier 2
Coonamble	10.87%	11.76%	11.54%
Gulargambone	5.56%	7.69%	10.00%
Quambone	5.56%	6.25%	7.69%

- Based on the current pricing structure and associated system costs, Council's Sewer Access charges for Coonamble and Gulargambone have been increased by 5.6%, with the standard annual Sewer Access Charge being $940 for both
- With the continuing increasing costs related to Council's Solid Waste Management service provision, Council has been required to increase the fees charged for the service by 20%.
- The income from Financial Assistance Grants has been increased by CPI of 3.5%
- The income from interest earned on Council's investments has been modelled on an average interest rate of 4.8% for the 2026-27 financial year with an average amount of $22M invested in compliance with the Investment Policy.

The following core assumptions were used in estimating Council's expenditure:

- Insurance premium expenses were increased by 4%.
- Electricity expenses were based on the 2025-26 spend and increased by CPI
- Salaries and wages are based on a likely 4% rate increase. However, reductions of $485,000 have also been included for positions that are unlikely to be filled for the full year.

Projects

Council's planned expenditure on projects can be broken down as per the following table:

FUNCTION	2026/27						
	CAPITAL				OPERATING		
	Capital Income	Capital Renewal	Capital New/Upgrade	Cost to Council	Operating Income	Operating Expenditure	Cost to Council
Administration & Governance	99,606	1,599,442	92,580	1,592,416	-	240,000	240,000
Environment	-	-	95,000	95,000	-	33,333	33,333
Transport & Communication	20,543,908	3,513,057	17,871,697	840,846	-	-	-
Economic Affairs	5,876,000	30,000	7,146,000	1,300,000	-	33,333	33,333
Recreation & Culture	-	358,048	283,392	641,440	60,000	60,000	-
Housing & Community Amenities	-	100,000	102,667	202,667	-	-	-
Mines, Manufacturing & Construction	-	300,000	200,000	500,000	-	33,333	33,333
Water	-	1,835,000	100,000	1,935,000	22,500	22,500	-
Sewerage	-	1,200,000	100,000	1,300,000	-	-	-
TOTAL	26,519,514	8,935,547	25,991,336	8,407,369	82,500	422,500	340,000

The projects have been detailed within the Operational Plan and Budget document within each of the functional areas; however, a consolidated project listing has been provided as an Annexure to this report.

As detailed in the table Council's contributions to projects in 2026-27 will be $8.7M made up of $8.4M in capital projects ad $0.3M in operating projects.

Council proposes to allocate $8.9M towards capital renewal, compared to depreciation expenditure of $8.2M, equating to a renewal ratio of 108%. While this indicates that renewal expenditure is currently exceeding the rate of asset consumption, it does not necessarily reflect the full extent of renewal requirements. Known asset backlogs exist, and the finalisation of asset management plans is required to determine the true level of funding needed to sustainably renew Council's asset base.

This may identify that a higher level of investment is required in future years to address accumulated renewal gaps.

The capital program includes a significant level of expenditure on new and upgraded assets, which represents an expansion of Council's asset base and associated service levels. While this investment delivers improved infrastructure and community outcomes, it will also result in **increased ongoing operating costs in future years**, including higher depreciation, maintenance, and lifecycle renewal requirements. This creates a growing recurrent funding obligation that must be sustainably supported. Without corresponding increases in revenue or reprioritisation of existing services, the additional asset base will place further pressure on Council's future operating results and long-term financial sustainability.

Reserve Movements

The following table provides a summary of the proposed movements in Council's reserves for the 2026–27 financial year, including transfers to and from both internally and externally restricted funds.

Reserve/Fund Name	Opening	Projects		Recurrent Operations		Total		Closing
		Transfer to	Transfer from	Transfer to	Transfer from	Transfer to	Transfer from	
	1/07/2026	2026/27	2026/27	2026/27	2026/27	2026/27	2026/27	30/06/2027
	Forecasted BR3	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
INTERNALLY RESTRICTED								
Building and Premises	435,218.00	-	(75,000.00)	-	-	-	(75,000.00)	360,218.00
General	-	-	-	-	-	-	-	-
Community	140,808.07	-	-	-	-	-	-	140,808.07
Corporate	1,615,247.00	-	-	-	-	-	-	1,615,247.00
Housing	100,255.00	-	-	-	-	-	-	100,255.00
Transport	2,986,837.00	-	-	-	-	-	-	2,986,837.00
Recreation	75,674.00	-	-	-	-	-	-	75,674.00
Governance	785,000.00	-	-	-	-	-	-	785,000.00
Mines	1,232,399.00	-	(500,000.00)	-	-	-	(500,000.00)	732,399.00
Public	43,124.00	-	-	-	-	-	-	43,124.00
Waste	-	-	-	-	-	-	-	-
Total Internally Restricted	7,414,562.07	-	(575,000.00)	-	-			6,839,562.07
EXTERNALLY RESTRICTED								
Water Supplies	3,500,561.76	-	(1,935,000.00)	1,018,408.28	-	1,018,408.28	(1,935,000.00)	2,583,970.04
Sewerage Services	4,815,717.94	-	(1,300,000.00)	858,755.31	-	858,755.31	(1,300,000.00)	4,374,473.25
Unused Loans	-	-	-	-	-	-	-	-
Unexpended Specific Purpose Grants	7,294,000.00	-	-	-	-	-	-	7,294,000.00
Domestic Waste Management	145,409.00	-	-	159,886.68	-	159,886.68	-	305,295.68
Total Externally Restricted	15,755,688.70	-	(3,235,000.00)	2,037,050.28	-	2,037,050.28	(3,235,000.00)	14,557,738.98
	23,170,250.77	-	(3,810,000.00)	2,037,050.28	-	2,037,050.28	(3,235,000.00)	21,397,301.05

Transfers to reserves are primarily driven by operating surpluses and the funding of depreciation, while transfers from reserves are used to fund capital expenditure, including both renewal and new or upgraded assets. In principle, where depreciation

is fully funded, Council should have sufficient capacity to fund its asset renewal program. Operating surpluses can also assist in addressing cost escalation in renewal works and contribute towards funding new infrastructure.

However, operating surpluses also play a critical role in maintaining financial resilience. They provide a buffer to manage financial risks and respond to unforeseen cost increases, such as those currently being experienced in areas like fuel and materials. Where operating surpluses are fully allocated to additional expenditure or new initiatives, Council reduces its capacity to absorb these external pressures, increasing the risk of future financial instability.

While reserves are essential for funding future capital works and managing long-term financial commitments, excessive accumulation of funds may result in generational inequity, where current ratepayers are contributing towards costs that primarily benefit future communities. As such, reserve allocations should be aligned with identified future liabilities and asset renewal requirements to ensure a fair and balanced distribution of costs across current and future users.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area
Our Community	Caring for Community
Our Economy	Cultivating Our Wealth
Our Assets	Our Assets
Our Country	Sustainable Care for Country
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	Positive
Environmental	Positive
Economic	Positive
Governance	Positive

Financial Resource Implications:

There are economic and asset management related action items included within the Operational Plan 2026-27 and these can be found in the ‘Our Economy’ and ‘Our Infrastructure’ sections.

Policy / Legal and Statutory Implications:

The Operational Plan 2026-27 action items were prepared in line with the Integrated Planning and Reporting Framework Guidelines (2021) and the Integrated Planning and Reporting Framework Handbook (2021).

Risk Management – Business Risk/Work Health and Safety / Public:

Council has a responsibility to its community to produce an Operational Plan 2026-27 and to ensure Council themselves are aware and understand the actions and measures. Failure to produce and note the Operational Plan 2026-27 would risk compliance with the OLG's IP&R requirements, and a failure to meet its commitment made to its community to deliver the overarching CSP and DP

Options:

It is recommended that the draft Operational Budget is placed on public exhibition for a minimum period of 28 days and closing on 11 June 2026.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: Yes

External Exhibition: Yes

COONAMBLE SHIRE COUNCIL

OPERATIONAL PLAN 2026/2027



COONAMBLE
SHIRE COUNCIL

Operational Plan 2026-27

Version: Draft

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.




vision
by 2035 we are....
We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

COONAMBLE
SHIRE COUNCIL

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COONAMBLE SHIRE COUNCIL

Section One:

Introduction

introduction

INTEGRATED PLANNING AND REPORTING FRAMEWORK

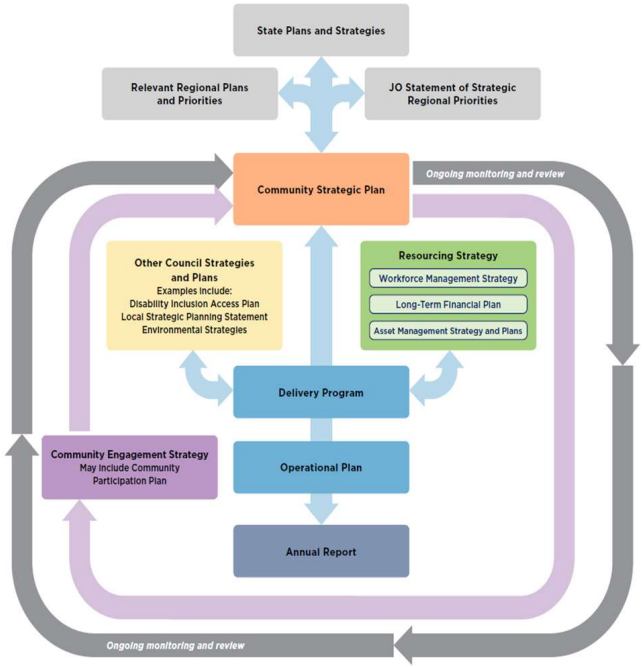
The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

The **Community Strategic Plan (CSP**) is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan (OP)** is a one year plan renewed each financial year and provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the new OP after taking into consideration any submissions made. The CSP remains unchanged, and Council have elected to leave the DP unchanged also.



COONAMBLE SHIRE COUNCIL

introduction

THE COONAMBLE SHIRE OPERATIONAL PLAN 2026/2027

The Operational Plan (OP) is Council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program (DP).

An OP is prepared each year and adopted by Council. Each OP identifies the projects, programs and activities that council will conduct to achieve the commitments of the DP.

WHAT IS REQUIRED?

An OP is developed and adopted by 30 June each year for the following financial year. It must be placed on public exhibition for 28 days before it can be adopted. As a sub-plan of the DP, the OP must also:

• allocate responsibilities for each project, program or activity to be undertaken by council that year

• specify each service review to be undertaken that year • include a detailed annual budget

• include a Statement of Revenue Policy

• identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the OP.

PROGRESS MEASURING

This OP identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.

The achievement of OP measures will be assessed over the 4 years of the DP. The sum of all the actions undertaken should move the council towards achieving the objectives identified in the CSP.

The progress of the OP is monitored by the quarterly budget review statements and the Annual Report which reports progress against the action items' measurers.



introduction

Key points of the Operational Plan 2026/2027

The 2026-27 Operational Plan outlines Council's priority actions for the third year of the Delivery Program 2025-2029 and has been developed in alignment with the Draft Budget 2026-27 and Council's adopted Integrated Planning and Reporting framework.

The plan reflects Council's continued focus on financial sustainability, service delivery, asset management and infrastructure renewal, while responding to emerging operational pressures and changing service demands.

The Draft Budget 2026-27 demonstrates a balanced operating position across Council's General Fund, Water Fund and Sewerage Fund, with a continued emphasis on cost control, grant maximisation and targeted investment in critical infrastructure.

Key drivers informing the 2026-27 Operational Plan include increased capital renewal activity across roads, water and sewerage networks, rising depreciation associated with ageing assets, and the need to ensure long-term financial sustainability, service affordability and regulatory compliance.





Introduction

how to read the Operational Plan

The OP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals and the DP's actions are achieved in the long term. Each OP action item includes crucial operational implementation information including:

- The corresponding CSP goal (e.g. CSP Goal 1)
- The corresponding CSP strategy (e.g C1.1).
- The corresponding Delivery Program actions (e.g C1.1.1).
- Which function area(s) of Council are responsible for its implementation.
- What measures will be used to review and monitor progress and success of each OP action item.

Refer to Section 3 to review and understand Council's 2026-27 OP actions.

Section 4 outlines relevant financial information including revenue sources and budget.

COONAMBLE SHIRE COUNCIL

Section Two:

Context

COONAMBLE SHIRE COUNCIL

context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

Working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted to rollover the previous CSP for another term, some amendments were made to keep the CSP up to date and community focused.

To accompany the work of the CSP, extensive community engagement and consultation occurred and was documented in a **Community Engagement Report** that will be presented at the June 2025 Council meeting. Additionally, the 2024 Community Satisfaction Survey, current statistics, a new CSP focused survey, online forums and meeting attendance were used to engage with and understand the needs and aspirations of the community.

The CSP was the result of the extensive engagement that occurred between November 2024 through to May 2025. The information provided by those valued people who participated has also influenced the development of the DP 2025-2029 and OP 2026/2027.

Found on the following pages is the CSP presented on a page including overarching goals and corresponding strategies across the five theme areas; Our Community; Our Economy; Our Homes and Assets; Our Country; Our Leadership.



strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area which also flow into the DP and OP.

Our Community

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Assets

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Country

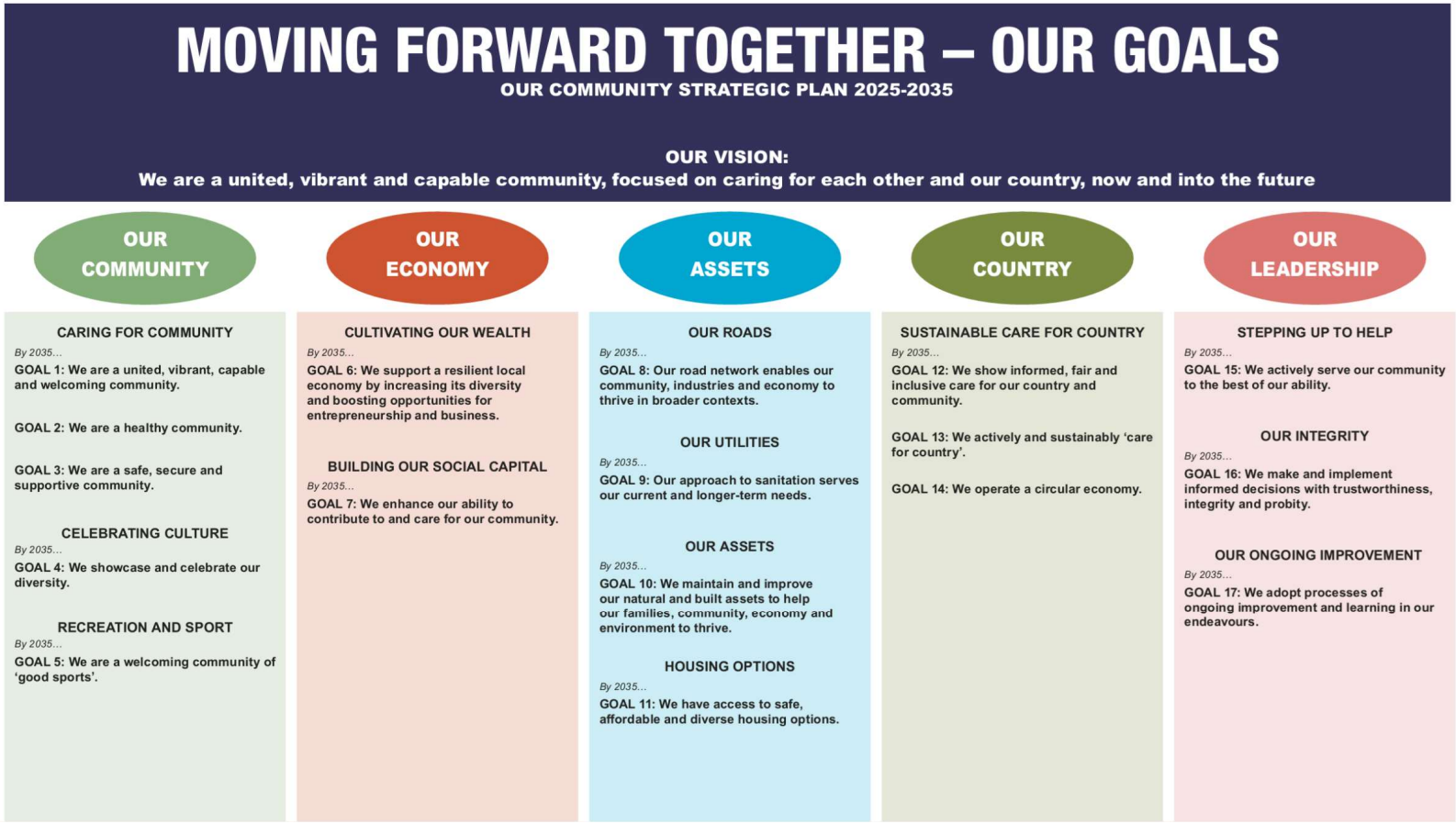
Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

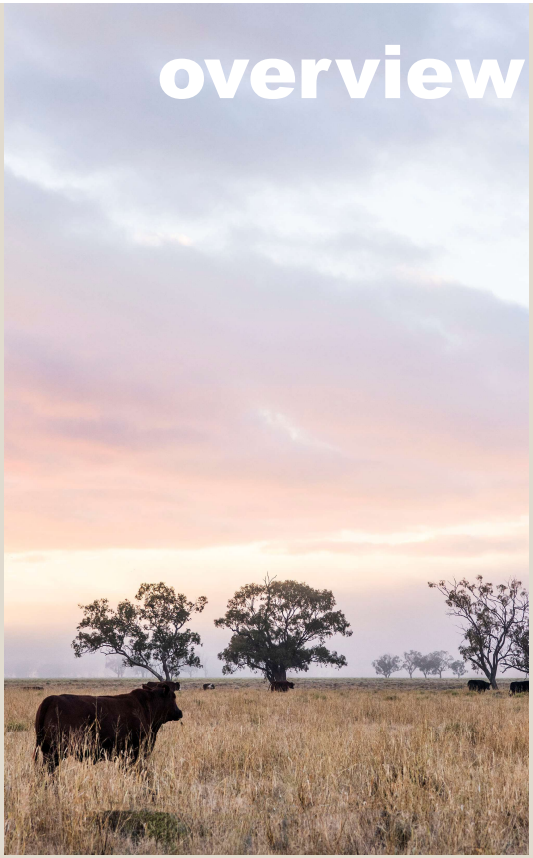
Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example



13


MOVING FORWARD TOGETHER – OUR GOALS
OUR COMMUNITY STRATEGIC PLAN 2025-2035
OUR VISION:
We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future
OUR COMMUNITY
OUR ECONOMY
OUR ASSETS
OUR COUNTRY
OUR LEADERSHIP
CARING FOR COMMUNITY
By 2035...
GOAL 1: We are a united, vibrant, capable and welcoming community.
GOAL 2: We are a healthy community.
GOAL 3: We are a safe, secure and supportive community.
CELEBRATING CULTURE
By 2035...
GOAL 4: We showcase and celebrate our diversity.
RECREATION AND SPORT
By 2035...
GOAL 5: We are a welcoming community of 'good sports'.
CULTIVATING OUR WEALTH
By 2035...
GOAL 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business.
BUILDING OUR SOCIAL CAPITAL
By 2035...
GOAL 7: We enhance our ability to contribute to and care for our community.
OUR ROADS
By 2035...
GOAL 8: Our road network enables our community, industries and economy to thrive in broader contexts.
OUR UTILITIES
By 2035...
GOAL 9: Our approach to sanitation serves our current and longer-term needs.
OUR ASSETS
By 2035...
GOAL 10: We maintain and improve our natural and built assets to help our families, community, economy and environment to thrive.
HOUSING OPTIONS
By 2035...
GOAL 11: We have access to safe, affordable and diverse housing options.
SUSTAINABLE CARE FOR COUNTRY
By 2035...
GOAL 12: We show informed, fair and inclusive care for our country and community.
GOAL 13: We actively and sustainably 'care for country'.
GOAL 14: We operate a circular economy.
STEPPING UP TO HELP
By 2035...
GOAL 15: We actively serve our community to the best of our ability.
OUR INTEGRITY
By 2035...
GOAL 16: We make and implement informed decisions with trustworthiness, integrity and probity.
OUR ONGOING IMPROVEMENT
By 2035...
GOAL 17: We adopt processes of ongoing improvement and learning in our endeavours.



overview of our shire

COONAMBLE SHIRE COUNCIL

Coonamble LGA has an area of 9,955 square kilometres and is located on the traditional lands of the Wailwan and Gamilaraay people. Coonamble Shire is part of the Orana Region of Central Northern NSW and is bounded by the Shires of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west. Coonamble LGA encompasses the townships of Coonamble and Gulargambone, and the smaller villages of Quambone and Combara.

Coonamble LGA has strong connection to its Aboriginal heritage and culture, with 33.9 percent (Census, 2021) of the community identifying as Aboriginal.

Agriculture is the dominant industry in the LGA with 26 percent (Census, 2021) of the local labour force employed in the agricultural sector. The community and families who make their livelihoods from the agriculture industry also contribute to the identity and feel of this vibrant and diverse community. Dryland broadacre crops, sheep and cattle are the dominant agriculture commodities produced in the LGA.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Quambone is the gateway to the Macquarie Marshes, a rich ecological wetland and growing tourism hotspot. The Coonamble LGA has a diverse array of signature events including the annual Coonamble Rodeo and Campdraft, the largest event of its kind in the southern hemisphere, the annual Pave The Way To Gular, a vibrant cultural and artistic event, the Coonamble Show, the Gulargambone Show and the bi-annual Coonamble Ag Field Day.

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overview of our shire

COONAMBLE SHIRE COUNCIL

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.



Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.



Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.

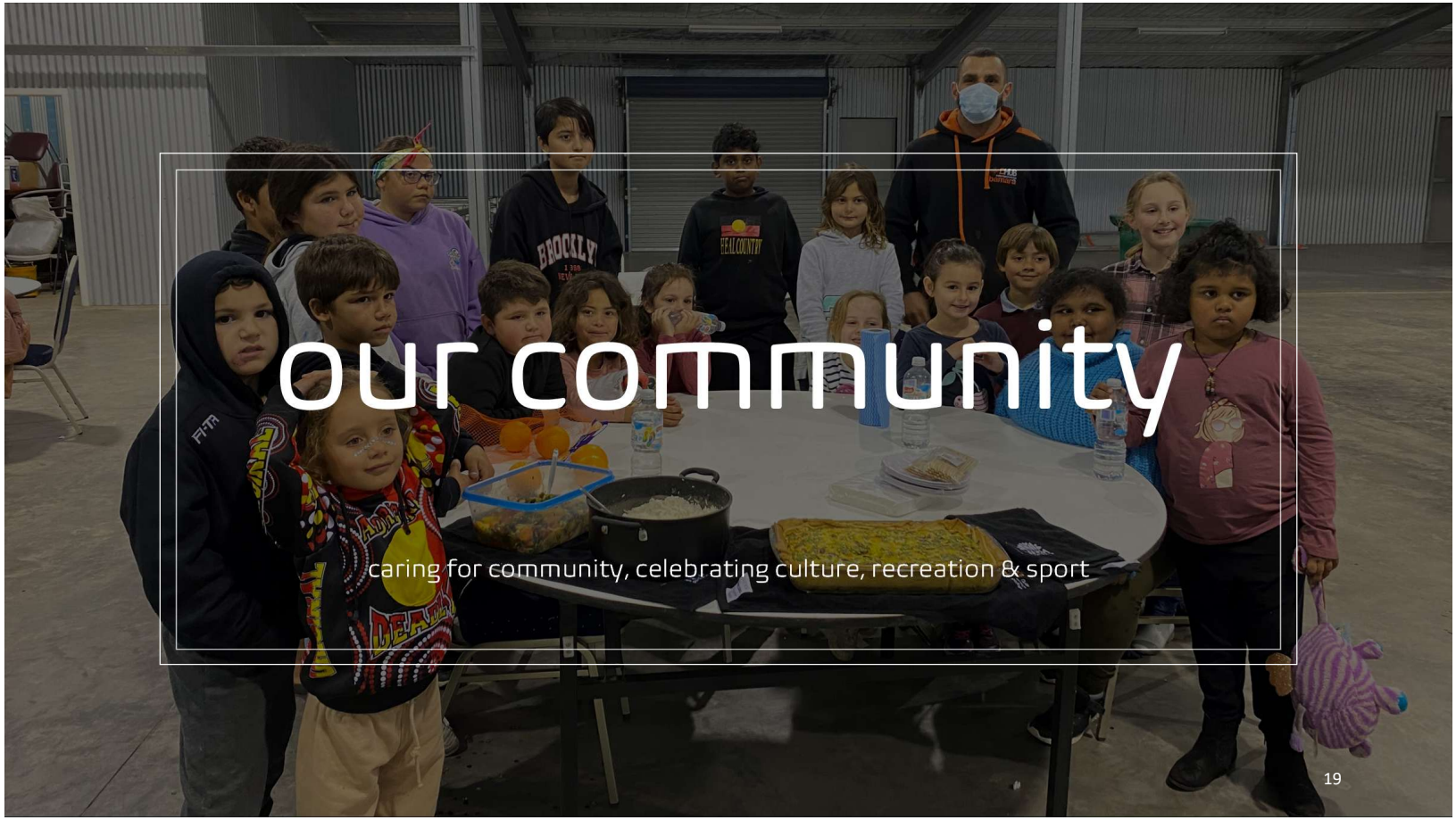



COONAMBLE
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COONAMBLE SHIRE COUNCIL

Section Three:

Actions items


our community
caring for community, celebrating culture, recreation & sport
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our community

C1: Caring for community

COONAMBLE SHIRE COUNCIL

CSP Goal 1: We are a united, vibrant, capable and welcoming community

CSP C1.1- Initiate and/or participate in community programs that improve access, connection, wellbeing, unity, vibrancy, learning and skills.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	SCP	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.	C1.1.1.1	Promote and support the development of a whole of community Youth Interagency Framework which builds on collaboration.	SCP	Youth Interagency Framework developed.
					C1.1.1.2	Build on well attended and vibrant youth programs and initiatives including school holiday programs and Youth Council.	SCP	Number increases in line with the services provided.
					C1.1.1.3	Prepare relevant procedures and policies which results in safe, well attended and enhanced community programs.	SCP	Procedures and policies created and adopted.
C1.1.2	Enhance safer regulatory and compliance strategies and operations.	SCP	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented.	C1.1.2.1	Review Council's regulatory and compliance services including policies, procedures and community engagement tools.	SCP	Review completed.
				Demolition of derelict properties. Upkeep of vacant blocks by owners through engagement then enforcement by Council.	C1.1.2.2	Develop an action plan to address the housing issues within our communities.	SCP	Action Plan developed for housing strategy.

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our community

P1: Caring for community

COONAMBLE SHIRE COUNCIL

CSP Goal 2: We are a healthy community

CSP C1.2 - Improve support for physical, mental and spiritual health and wellbeing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	SCP	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.	C1.2.1.1	Action the Economic Development Strategy 2021 (2.3.1) to work with our community's health services stakeholders to understand and address gap areas in our health services	SCP	Gaps analysis undertaken.

CSP Goal 3: We feel a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	SCP	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.	C1.3.1.1	Actively participate in initiatives for the reduction of crime including maintaining and improving our connections with local command, interagency and other service providers.	SCP	Number of initiatives undertaken and continues to increase.
					C1.3.1.2	Achieve crime prevention through environmental design.	SCP	Number of CPTED undertaken.

2026 – 2027 Operational Plan

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our community

P1: Caring for community

COONAMBLE SHIRE COUNCIL

CSP Goal 3: We are a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	SCP, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.	C1.3.2.1	Implement Flood Risk Management Plan (2021)'s recommendation and actions.	I SPC	Number of recommendations and actions completed.
					C1.3.2.2	Work with agencies for disaster preparation and facility development.	I	Progression ongoing.
C1.3.3	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	SCP	RSPCA, OLG, community, North West Vets	Asset Management Plan completed Coonamble Pound.	C1.3.3.1	Investigate future opportunities for animal welfare and the pound facility.	SCP	Opportunities identified.
					C1.3.3.2	Deliver an animal welfare program.	SCP	Animal welfare program developed and delivered.
								No. of programs undertaken and number of take up.
				Initiatives and regulatory programs completed.	C1.3.3.3	Educate and engage with the community and animal owners to improve understanding on companion animal management.	SCP	Number of correspondence sent.
								Number of engagements.
C1.3.4	Enhance safer regulatory and compliance strategies and operations.	SCP	Regional Development Australia, DPIE	No. of policies and procedures.	C1.3.4.1	Review regulatory and compliance strategies and operations.	SCP	Compliance with industry best practice standards.

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our community

C2: Celebrating culture

COONAMBLE SHIRE COUNCIL

CSP Goal 4: We showcase and celebrate our diversity

CSP C2.1 – Celebrate diverse cultural projects and programs within a united, vibrant and capable community.
CSP C2.2 – Celebrate, engage and connect through the delivery of an exciting and diverse community events scene.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	SCP	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.	C2.1.1.1	Implement the Public Arts Policy, and appoint members to the Public Art Panel.	SCP	Public Art Policy implemented. Appointed Public Art Panel
					C2.1.1.2	Upon funding approval, construct public art elements of the Masterplan including the Coonamble Region Art Trail.	SCP	Coonamble Region Art Trail completed.
					C2.1.1.3	Support and deliver creative and cultural programs which strengthens our community's identity and connection to each other.	SCP	Number of programs and events supported.
P2.1.2	Deliver dynamic and diverse cultural services.	SCP	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.	C2.1.2.1	Coordinate dynamic library programs and projects which increase our community's engagement and maintains their satisfaction with, our library service.	SCP	Number of programs and projects delivered.
					C2.1.2.2	Provide opportunities to the Aboriginal and Multicultural members of our communities in cultural activities.	SCP	Number of events supported. NAIDOC Week Events

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our community

C3: Recreation and sport

COONAMBLE SHIRE COUNCIL

CSP Goal 5: We are a welcoming community of 'good sports'.

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.
CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	SCP, I	Local sporting organisations and the community.	Improve community satisfaction with sporting and recreational opportunities.	C3.1.1.1	Deliver grant funding application support to sporting, recreation and community organisations to sustain and grow their offering to the community.	SCP	Number of grant applications successful.
C3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations and the community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.	C3.1.2.1	Asset Management Plans are progressed for all sporting and recreational facilities across the LGA, including the Coonamble Showgrounds Management Plan and the Recreational Facilities Management Plan	CS	Total number of Asset Management Plans progressed.
C3.2.1	Progress the Masterplan for MacDonald Park Precinct.	I	Local sporting organisations and the community.	Completion of detailed design and funding sort & allocated.	C3.2.1.1	Community consultation for MacDonald Park Masterplan undertaken.	I	Community consultation completed.

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our community

C3: Recreation and Sport

CSP Goal 5: We are a welcoming community of 'good sports'.

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.
CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
C3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	I, SCP	Coonamble Sportsground users, community.	No. of funding applications submitted.	C3.2.2.1	Improve and attract funding for our sporting facilities across the LGA including; completed Coonamble Sportsground's female changerooms and public amenities; completed Gulargambone Sportsground canteen and amenities.	I, SCP	Coonamble Sportsground's female changerooms and amenities completed. Gulargambone Sportsground canteen and amenities completed. Additional funding for sporting facilities pursued.

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our economy
cultivating our wealth, building our social capital
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our economy

E1: Cultivating our wealth

COONAMBLE SHIRE COUNCIL

CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting op entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.
CSP E1.2 – Develop a visitor economy through the provision of related infrastructure, services and experiences.
CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.
CSP E1.4 – Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	SCP	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov.	Progression of the Economic Development Strategy.	ED1.1.1.1	Real Country Strategy progressed. Funding pursued.	SCP	Progression of projects identified in the Real Country Strategy.
ED1.1.2 Cont. over	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (Cont. over)	SCP	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.1	Masterplan priority project: Street Tree Transition Planting 2033 – progress staged delivery across Coonamble, Gulargambone and Quambone, subject to available funding.	I	Community consultation completed. Initial tree planting commenced.
					ED1.1.2.2	Masterplan priority project: Progress reactivation opportunities/projects for Coonamble CBD including property development, subject to available funding.	SCP	CBD reactivation projects progressed.

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our economy

ED1: Economic Development and Growth

COONAMBLE SHIRE COUNCIL

CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.
CSP E1.2 – Develop a visitor economy through the provision of related infrastructure, services and experiences.
CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.
CSP E1.4 – Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
E1.1.2 (con't)	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (continued)	SCP	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.3	Masterplan priority project; Active travel priority projects delivered inline with PAMP and Cycleway Plan including Coonamble Sportsground walking loop and Limerick St, subject to available funding.	SCP	Projects completed.
							I	Future priority projects progressed.
					ED1.1.2.4	Masterplan priority project; Commission way finding and interpretative signage audit and plan for the LGA.	SCP	Audit and plan commenced.
					ED1.1.2.5	Masterplan priority project; Complete Smith Park upgrades (seats,bins,chairs), subject to available funding.	I	Smith Park upgrades complete.
					ED1.1.2.6	Masterplan priority project; Wood chipping trialed as opportunity to reduce maintenance and costs.	I	Wood chipping integrated into tree planting program to minimise works.
ED1.2.1	Progress the Artesian Bore Bath facility.	SCP	Country and Outback Tourism Authority.	Project completion.	ED1.2.1.1	Finalise detailed design for the Artesian Bore Bath facility.	SCP	Detailed design complete.

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our economy

ED2: Building our social capital

COONAMBLE SHIRE COUNCIL

CSP Goal 7: We enhance our ability to contribute to and care for our community

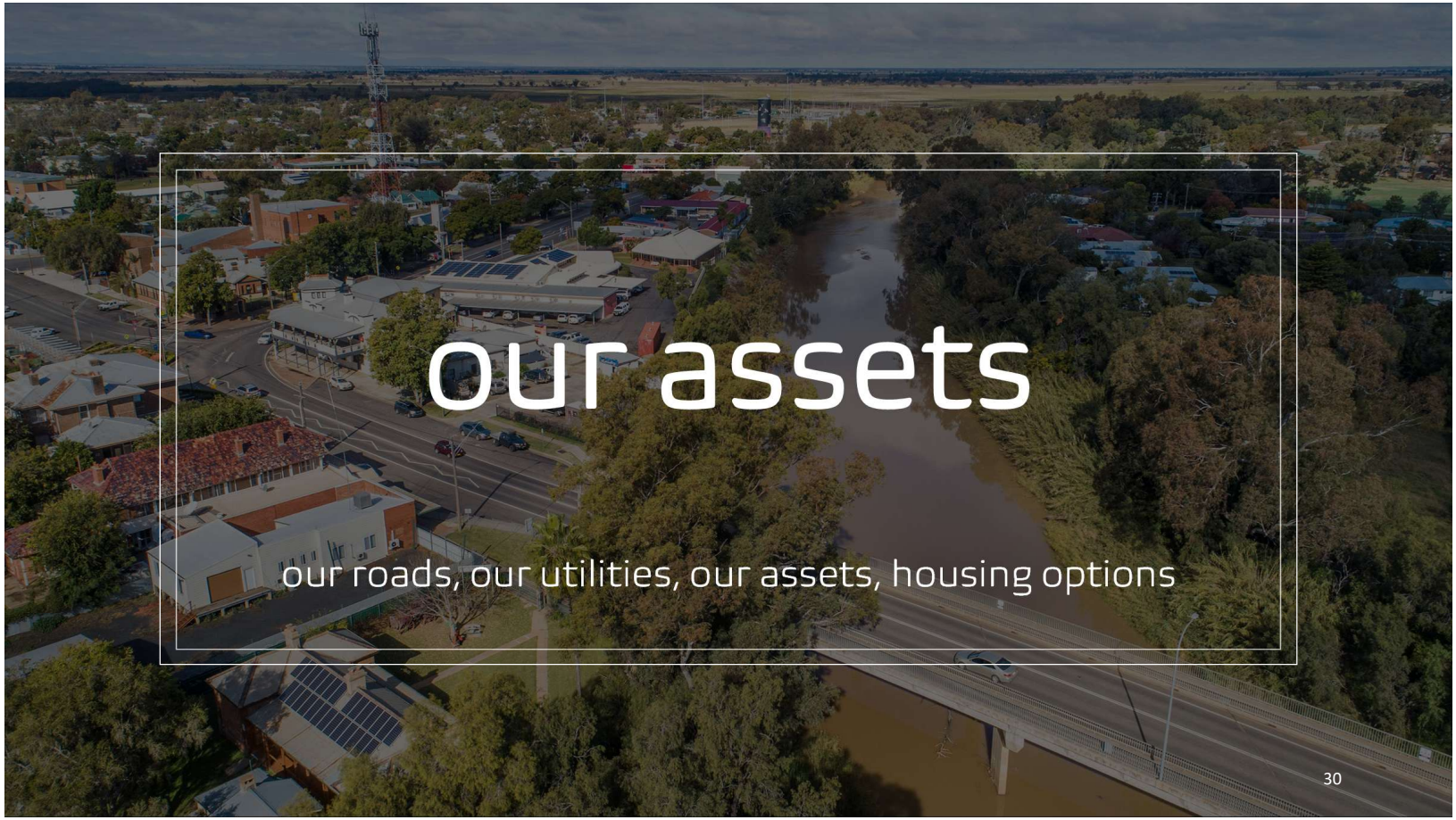
CSP E2.1 – Increase knowledge, qualities and skills to support prosperity for ourselves, our children and youth, families, neighbours and community.
CSP E2.2 – Enhance our leadership, consultation and other skills to create a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
E2.1.1	Develop and implement community-building programs (eg small business seminars, doing business with Council workshops, youth activities).	SCP	Regional Development, Biz HQ, education providers, community groups, community members.	Number of programs available in the local community.	E2.1.1.1	Liaise with relevant stakeholders to deliver community-building programs.	SCP	Number of programs available in the community.
E2.2.1	Collaborate with local businesses, non-profits and educational institutions to promote opportunities for skill-development and employment.	SCP	Education and training providers, Chamber of Commerce, community groups, community members.	Increase in local employment opportunities.	E2.2.1.1	Liaise with relevant stakeholders to promote opportunities for skill-development and employment.	SCP	Number of promotions made.
E2.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	CPDE	Education providers, community, AECG.	Number of polices/strategies introduced to address adequate and quality education choices.	E2.3.1.1	Commence an education mapping exercise for the LGA to understand the needs and priorities of our community and education providers.	SCP	Education mapping exercise commenced.

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our assets
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our assets

A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A1.1.1	Review and implement Council's ten-year roads Capital Works Program.	I	TfNSW	Ten-year Capital Works Program updated annually and adopted by 30 June. Works program completed within +/- 5%	A1.1.1.1	Review, adopt and implement the annual works component of Council's 10-year Roads Capital Works Program.	I	10-Year roads Capital Works Program implemented.
A1.1.2	Continue to maintain roadside slashing when grass impedes visibility.	I	TfNSW,RFS community.	Undertake slashing program annually. Apply for hazard reduction funding through RFS prior to 31 March annually.	A1.1.2.1	Develop and implement annual slashing program.	I	Annual slashing program implemented and monitored.
					A1.1.2.2	Prepare and submit application for hazard reduction funding through RFS.	I	Application for hazard reduction funding submitted by 31 March.
A1.1.3	Liaise with State and Federal Members and the Roads Minister on rural road funding issues.	I	Federal and State Governments	Meet every six months with State and Federal Members, and annually with NSW Minister for Roads.	A1.1.3.1	Ensure regular meetings with State and Federal Members and NSW Minister for Roads	I	Six-monthly meetings held with State and Federal Members. Annual meeting held with NSW Minister for Roads.

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our assets

A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A1.1.4	Complete the Tooraweenah Road upgrade project.	I	Project delivery stakeholders, community, State and Federal Governments	Monthly reporting and meetings undertaken with State and Federal Governments.	A1.1.4.1	Meet regularly and report monthly on progress of Tooraweenah Road upgrade project.	I	Monthly reporting.
				Meet agreed milestones on time.	A1.1.4.2	Deliver works and reporting requirements to meet agreed funding and milestone obligations for the Tooraweenah Road upgrade.	I	Milestones met as per agreement.
A1.1.5	Advocate to ensure that transport issues of the community are adequately addressed.	I	Community, Local Traffic Committee	Local Traffic Committee meetings held quarterly wherein issues are raised.	A1.1.5.1	Convene quarterly Local Traffic Committee meetings in accordance with committee terms of reference.	I	Quarterly Local Traffic Committee meetings held.

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our assets

A2: Our utilities

COONAMBLE SHIRE COUNCIL

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.
CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.
CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A2.1.1	Carry out water strategic planning.	I	DCCEEW	Complete and obtain Department of Climate Change, Energy, the Environment and Water (DCCEEW) concurrence with Integrated Water Cycle Management Strategy (IWCMS)	A2.1.1.1	Develop and adopt IWCMS in conjunction with DCCEEW	I	IWCMS is adopted and receives concurrence from DCCEEW.
				Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.	A2.1.1.2	Progress development of the 30-year Water Asset Management Plan and Long-Term Financial Plan in line with available funding and regulatory requirements.	I	Adoption of Water AMP and LTFP.
				Complete 5-year Drought Contingency and Emergency Response Plan.	A2.1.1.3	Prepare and adopt 5-year Drought Contingency and Emergency Response Plan.	I	5-year Drought Contingency and Emergency Response Plan adopted.

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GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

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our assets

A2: Our utilities

COONAMBLE SHIRE COUNCIL

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.
CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.
CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A2.1.2	Ensure all development approvals consider existing utilities infrastructure in their determination.	SCP	Community, developers	100% of approvals have had adequacy of existing utilities determined.	A2.1.2.1	Develop and implement procedure to ensure all development approvals consider existing utilities infrastructure in their determination.	SCP	Procedure implemented and monitored.
A2.1.3	Utilities performance audited annually through Triple Bottom Line (TBL) reporting.	I	DCCEEW	Report submitted annually.	A2.1.3.1	Prepare and submit annual report through TBL reporting.	I	Annual utilities performance report submitted.
A2.1.4	Implement water efficiency programs.	I	Community	Publicise two (2) programs/activities per year.	A2.1.4.1	Develop and implement water efficiency programs.	I	Two programs publicised annually.

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our assets

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.
CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.
CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A2.2.1	Carry out Sewerage Strategic Planning	I,CS	DCCEEW	Trade Waste Policy implemented, monitored and reviewed.	A2.2.1.1	Review and monitor Trade Waste Policy.	I	Trade Waste Policy implemented and monitored.
				Obtain and expend funding in provision of concept and detailed designs for Coonamble Sewer Treatment Plant.	A2.2.1.2	Seek external funding and, where secured, undertake concept and detailed design for the Coonamble Sewer Treatment Plant.	I	Concept and detailed designs for Coonamble Sewer Treatment Plan completed.
				Complete 30-year Total Asset Management Plan and 30-year Long term Financial Plan.	A2.2.1.3	Progress development of the 30-year Total AMP and LTFP for Coonamble LGA sewerage in line with available funding and regulatory requirements.	I	Coonamble sewerage 30-year Total AMP and LTFP completed.
A2.3.1	Carry out Drainage Strategic Planning	I	DCCEEW	Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.	A2.3.1.1	Progress development of the 30-year Total AMP and LTFP for Coonamble LGA drainage in line with available funding and regulatory requirements.	I	Coonamble drainage 30-year Total AMP and LTFP completed.

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our assets

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A3.1.1	Successfully represent the interests of our community with regards to rail freight.	SCP	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.	A3.1.1.1	Respond and engage where appropriate with the Inland Rail project and other rail infrastructure services and projects to advocate for best outcomes for our community.	SCP	Number of responses.
					A3.1.1.2	Monitor the implementation of the Master Inland Rail Development Agreement (MIRDA).	I	Monitoring and ongoing dialogue occurring with ARTC regarding MIRDA.
A3.1.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	SCP	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan. MOU and operating protocols deliver operational effectiveness and governance.	A3.1.2.1	Develop the Asset Management Plan (AMP) for the Coonamble Regional Livestock Market.	SCP	AMP commenced.
A3.1.3	Ensure priority measures implemented from the PAMP.	I, CS	Community	Annual inspections of footpaths and cycleways prior to finalising works program.	A3.1.3.1	Develop and implement annual program of inspections of footpaths and cycleways, aligned to preparation of the annual works program.	I	Inspection program implemented and monitored.

our assets

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A3.1.4	Maintain compliance with *Work Health and Safety (Mines and Petroleum Sites) Regulation 2022.*	I	NSW Resources Regulator	Participate in annual inspections as requested by the NSW Resources Regulator.	A3.1.4.1	Ensure the quarry is adequately resourced to participate in annual inspection as required by the NSW Resources Regulator.	I	Annual quarry inspection completed.
				Review Safety Management System annually.	A3.1.4.2	Develop and implement annual review program of the safety management system.	I	Safety Management System reviewed annually.
				Review Principal Mining Hazard Management Plans (PMHMP) annually.	A3.1.4.3	Review and implement annual review of the PMHMP	I	PMPMP reviewed annually.
A3.1.5	Maintain compliance with *Protection of the Environment Operations Act 1997.*	I	EPA	Submission of Annual Licence Return.	A3.1.5.1	Ensure the quarry is adequately resourced to prepare and submit annual licence return.	I	Annual Licence Return for quarry submitted.
				Test Pollution Incident Response Management Plan annually.	A3.1.5.2	Develop and implement annual program to test Pollution Incident Response Management Plan (PIRMP).	I	Annual testing of PIRMP.

GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

our assets

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A3.1.6	Deliver plant and fleet management efficiencies.	I		Installation of GPS in all plant and fleet.	A3.1.6.1	Progress staged implementation of GPS installation across all Council plant and fleet vehicles.	I	GPS installed in all Council plant and fleet vehicles.
				Installation of digital radio in all plant and fleet.	A3.1.6.2	Complete program to install digital radio in all Council plant and fleet vehicles.	I	Digital radio installed in all Council plant and fleet.
				Review of plant hire rates undertaken annually.	A3.1.6.3	Develop and implement program of annual review of plant hire rates.	I	Annual review of plant hire rates completed.
A3.1.7	Deliver a Long Term Financial Plan (LTFP) that achieves balance between the Council's financial capabilities and the community's aspirations, and which is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	A3.1.7.1	Review and update the Long-Term Financial Plan to ensure alignment with adopted Asset Management Plans.	CS	Adopted Long Term Financial Plan cross references Asset Management Plans.

GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

our assets

A4: Housing options

COONAMBLE SHIRE COUNCIL

CSP Goal 11: We have access to safe, affordable and diverse housing options.

CSP A4.1 – Land is suitably zoned, sized and located to allow for a variety of housing types.
CSP A4.2 – Development opportunities are communicated to the community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
A4.1.1	Develop a housing strategy to address affordability and availability of residential land and housing.	SCP	DPIE, developers, community	Development of successful strategies and frameworks including Conditions of Consent framework.	A4.1.1.1	Develop and implement Coonamble Shire Housing Strategy, addressing affordability and availability of residential land and housing.	SCP	Adoption of Coonamble Shire Housing Strategy
						Ensure planning framework includes strategies such as Conditions of Consent framework that support affordable and available residential land and housing.	SCP	Planning strategic framework developed and implemented.
A4.1.2	Amend and improve our planning instruments and development control plans.	SCP	DPIE, developers, community	Endorsed Coonamble LEP Amendment and adopted DCPs.	A4.1.2.1	Review LEP and development control plans (DCPs).	SCP	LEP Amendment endorsed and DCPs adopted.
A4.2.1	Develop a procedure that includes a communications strategy to ensure that all development opportunities are advertised in the Coonamble LGA.	SCP	Media channels, developers	100% of development opportunities are advertised in the Coonamble LGA.	A4.2.1.1	Develop and implement a procedure for property development that includes a communications strategy.	SCP	Property development procedure implemented and monitored for 100% compliance with local advertising requirement.

2026 – 2027 Operational Plan

GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

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our country
sustainable care for country
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our country

OC1: Planning and Development

COONAMBLE SHIRE COUNCIL

CSP Goal 12: We show informed, fair and inclusive care for our country and community.

CSP OC1.1 – We balance land use interests and minimise risks by following planning framework and regulations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
OC 1.1.1	Achieve flood risk management strategies and projects.	SCP	DPIE, developers, community	Delivery of DCP.	OC1.1.1.1	Complete Stage 5 of the Coonamble Flood Levee	I	Completion of Stage 5.
		I	Community	Stage 4A Coonamble Levee construction complete.	OC1.1.1.2	Draft Development Control Plans to include flood planning area development controls.	SCP	DCP adopted by Council.
		I	Community	Stage 5 Coonamble Levee complete.	OC1.1.1.3	Implement Council's Floodplain Risk Management Study.	SCP	Number of recommendations and actions completed.
OC 1.1.2	Implement Planning and Development Approvals Process which enhances operational efficiencies.	SCP	DPIE, developers, community.	Delivery of Development Control Plans.	OC1.1.2.1	Condition of Consent Framework uploaded to the NSW Planning Portal.	SCP	Uploading complete.
					OC1.1.2.2	Update and establish all Development Control Plans.	SCP	DCPs reviewed and adopted.

GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

our country

OC1: Sustainable care for country

COONAMBLE SHIRE COUNCIL

CSP Goal 13: We actively and sustainably 'care for country'.

CSP OC1.2 – Learn about, apply practices and comply with legislation that sustains our environment for ourselves and our future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
OC1.2.1	Support stakeholders such as the Castlereagh Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	SCP	Castlereagh Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.	OC1.2.1.1	Continue our involvement and support with our environmental service partners.	CS, SCP	Continued involvement and participation.
OC1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	SCP	Community.	Response level to emerging community expectation in relation to the environment.	OC1.2.2.1	Engage with community on environmental expectations and adapt to evolving requirements for Local Government's role in delivering environmental outcomes.	SCP	Number of engagements offered and uptake.

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our country

OC1: Sustainable care for country

COONAMBLE SHIRE COUNCIL

CSP Goal 14: We operate a circular economy

CSP OC1.3 – Implement programs and plans that balance our waste disposal expectations with the resources and capacity available to us.
CSP OC1.4 – Reduce landfill waste by actively recycling and using reusable products and materials.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
OC1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	SCP	NSW State Dept, community.	Delivery of Waste Management Strategy	OC1.3.1.1	Review the Waste Management Strategy.	SCP	Review completed.
					OC1.3.1.2	Review current waste management service levels.	SCP	Review completed.
OC1.3.2	Develop and adopt recycling practices including recycling collection and the identification and sale of reusable materials.	SCP	NSW State Dept, community.	Reduction of volume of materials going to landfill.	OC1.3.2.1	Introduce household recycling collection.	SCP	Household recycling collection implemented.
					OC1.3.2.2	Develop program to identify and sell reusable materials at landfill sites.	SCP	Reduction in volume of material in landfill.

GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People


our leadership
stepping up to help, our integrity, our ongoing improvement
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our leadership

L1: Stepping up to help

COONAMBLE SHIRE COUNCIL

CSP Goal 15: We actively serve our community to the best of our ability

CSP L1.1 – Find opportunities to use our skills, and work with others to build a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	GM, GP	Community, community groups.	Number of initiatives supported.	L1.1.1.1	Continue Council's involvement with recognising community leadership.	All	Number of initiatives and programs implemented.

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity

CSP L2.1 – Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.
CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
L.2.1.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	SCP, GP	Community, community groups.	Implementation of evolved community engagement tools and methods.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.

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our leadership

COONAMBLE SHIRE COUNCIL

L1: Stepping up to help

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity

CSP L2.1 – Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.
CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
L2.1.2	Maintain compliance with best practice governance standards.	GP	Councillors, Council officers.	Governance practices comply with industry best practice (eg, Eight Elements of Good Governance).	L2.1.2.1	Develop and implement an annual review of governance best practice advice, keeping Council up to date with industry standards.	GP	Annual review of governance guidance.
					L2.1.2.2	Review Council's water and sewerage pricing methodology to ensure it aligns with best-practice cost recovery principles, long-term financial sustainability, regulatory requirements and community affordability.	CS	Review completed and a revised water and sewerage pricing methodology endorsed by Council, or Council resolution to note findings and implementation approach.
L2.1.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	SCP	Community	Number of publications in circulation each month in the LGA.	L2.1.3.1	Implement annual review of communication strategy to increase engagement and communication with target groups.	SCP	Number of engagement and communication to outreach ratio.

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GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

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our leadership

L2: Our ongoing improvement

COONAMBLE SHIRE COUNCIL

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours

CSP L2.1 – Regularly identify and remove operational bottlenecks.
CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
L2.1.1	Achieve organisational decision making which is strategic and not ad hoc.	GP	Councillors, Council officers	100% compliance with Integrated Planning and Reporting requirements.	L2.1.1.1	Ensure continuous learning process is applied to development and implementation of Council's IP&R and other policies/ strategies/programs etc.	GP	100% compliance with Integrated Planning and Reporting requirements.
L2.1.2	Achieve redundancy within our organisational structure and provide effective pathways for our people by successfully becoming a learning organisation.	GP	People & Culture business unit, Council officers.	Resourced annual training plan.	L2.1.2.1	Resource the Annual Training Plan which facilitates the successful delivery of commitments made in the Delivery Plan and Operational Plan.	GP	Annual training plan included in budget.
				Workforce plan completed.	L2.1.2.2	Complete actions/strategies contained in the workforce plan.	GP	Number of actions/ strategies from workforce management plan completed.
L2.1.3	Develop and adopt strategies including Customer Service Charter that positively influence the way we think and do business.	CS	Community	Develop customer focused procedures including Customer Service Charter, Complaint Handling Framework, Customer Response System.	L2.1.3.1	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System so that our people and systems achieve closed loop/double loop learning.	CS	Relevant documentation and policies developed.
				Deliver long-term records management solution.	L2.1.3.2	Deliver a long term solution to records management.	CS	Records Management system implemented.

2026 – 2027 Operational Plan

GM – General Manager's Office; SCP – Sustainable Communities and Planning; CS – Corporate Services; I – Infrastructure; GP – Governance and People

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L2: Our ongoing improvement

COONAMBLE SHIRE COUNCIL

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours

CSP L2.1 – Regularly identify and remove operational bottlenecks.
CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2026-27 Action	Function Area	Measure
L2.2.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC's) Strategic Four Year Plan.	GP	ARIC, OLG	ARIC Strategic Plan complete.	L2.1.2.1	In conjunction with ARIC and Council, develop and implement four year strategic plan.	GP	Strategic Plan adopted and program followed.
L2.2.2	Complete a Service Delivery Review program for the organisation.	GP	OLG	Four-year Service Delivery Review Program endorsed.	L2.2.2.1	Develop four-year Service Delivery Review Program.	GP	Adoption of four-year Service Delivery Review Program.
				Service reviews completed as per program.	L2.2.2.2	Complete service reviews as per four-year program.	All	Completion of relevant service review.

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COONAMBLE
SHIRE COUNCIL

Financial resourcing : 2026-27 Draft Operational Budget & Revenue Statement.

Operational Plan 2025 - 2026


Operational Plan
Budget
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Section 4.1: Budget 2025-26 Consolidated Result

COONAMBLE SHIRE COUNCIL

Consolidated	Original Approved Budget 2025/26	QBR3 Proposed Budget 2025/26	Draft Budget 2026/27	Estimated Projects Projects 2026/27	Draft Budget Total 2026/27	Movement to the Original Budget $	Movement to the Original Budget %
Income							
Rates and annual charges	9,055,504	9,056,799	9,624,486	-	**9,624,486**	568,982	6%
User charges and fees	10,701,289	9,015,814	9,958,918	-	**9,958,918**	-742,371	-7%
Other revenues	1,183,499	1,416,397	1,109,912	-	**1,109,912**	-73,587	-6%
Grants and contributions provided for operating purposes	10,418,604	9,136,726	10,997,841	82,500	**11,080,341**	661,737	6%
Interest and investment income	1,087,999	1,087,999	1,010,918	-	**1,010,918**	-77,081	-7%
Other income	170,608	176,998	160,091	-	**160,091**	-10,517	-6%
Net gain from the disposal of assets	100,000	100,000	150,000	-	**150,000**	50,000	50%
Total income	**32,717,503**	**29,990,733**	**33,012,166**	**82,500**	**33,094,666**	**377,163**	**1%**
Expenses							
Employee benefits and on-costs	13,016,887	12,851,285	12,879,238	-	**12,879,238**	-137,649	-1%
Materials and services	10,815,904	11,923,102	10,435,477	422,500	**10,857,977**	42,073	0%
Borrowing costs	19,044	20,044	16,585	-	**16,585**	-2,459	-13%
Other expenses	1,107,705	1,118,295	1,113,143	-	**1,113,143**	5,438	0%
Depreciation amortisation and impairment of non-fina	7,742,841	8,167,090	8,204,348	-	**8,204,348**	461,507	6%
Total expenses	**32,702,381**	**34,079,816**	**32,648,791**	**422,500**	**33,071,291**	**368,910**	**1%**
Operating result	**15,122**	**-4,089,083**	**363,375**	**-340,000**	**23,375**	**8,253**	**55%**
Add Back							
Depreciation amortisation and impairment of non-fina	7,742,841	8,167,090	8,204,348	-	8,204,348	461,507	6%
Amount Available for Non Operating Items	**7,757,963**	**4,078,007**	**8,567,723**	**-340,000**	**8,227,723**	**469,760**	**6%**
Capital Income	30,522,422	28,693,415	-	26,419,908	**26,419,908**	-4,102,514	
Capital Expenditure							
Capital Renewal	10,242,822	7,924,469	-	8,935,547	8,935,547	-1,307,275	-13%
Capital New/Upgrade	29,793,882	24,996,436	-	25,991,336	25,991,336	-3,802,546	-13%
Total Capital Expenditure	**40,036,704**	**32,920,905**	-	**34,926,883**	**34,926,883**	**-5,109,821**	**-13%**
Borrowings	51,327	51,327	54,135	-	54,135	2,808	5%
Increase/(decrease) in total funds	**-1,807,646**	**-200,810**	**8,513,588**	**-8,846,975**	**-333,387**	**1,474,259**	**-82%**

Budget 2025-26 General Fund

COONAMBLE SHIRE COUNCIL

General	Original Approved Budget 2025/26	QBR3 Proposed Budget 2025/26	Draft Budget 2026/27	Estimated Projects Projects 2026/27	Draft Budget Total 2026/27	Movement to the Original Budget $	Movement to the Original Budget %
Income							
Rates and annual charges	6,934,833	6,937,802	7,339,690	-	**7,339,690**	404,857	6%
User charges and fees	9,301,525	7,586,150	8,269,028	-	**8,269,028**	-1,032,497	-11%
Other revenues	1,161,194	1,386,892	1,078,957	-	**1,078,957**	-82,237	-7%
Grants and contributions provided for operating purposes	10,219,893	9,010,788	10,762,495	60,000	**10,822,495**	602,602	6%
Interest and investment income	880,237	880,237	808,734	-	**808,734**	-71,503	-8%
Other income	170,608	176,998	160,091	-	**160,091**	-10,517	-6%
Net gain from the disposal of assets	100,000	100,000	150,000	-	**150,000**	50,000	50%
Total income	**28,768,290**	**26,078,867**	**28,568,995**	**60,000**	**28,628,995**	**-139,295**	**-0%**
Expenses							
Employee benefits and on-costs	12,073,247	12,387,220	12,056,775	-	**12,056,775**	-16,472	-0%
Materials and services	9,496,003	9,452,480	8,828,333	400,000	**9,228,333**	-267,670	-3%
Borrowing costs	19,044	20,044	16,585	-	**16,585**	-2,459	-13%
Other expenses	909,915	857,505	976,743	-	**976,743**	66,828	7%
Depreciation amortisation and impairment of non-fin	6,871,016	7,195,286	7,247,952	-	**7,247,952**	376,936	5%
Total expenses	**29,369,225**	**29,912,535**	**29,126,388**	**400,000**	**29,526,388**	**157,162**	**1%**
Operating result	**-600,935**	**-3,833,668**	**-557,392**	**-340,000**	**-897,392**	**-296,457**	**49%**
Add Back							
Depreciation amortisation and impairment of non-fin	6,871,016	7,195,286	7,247,952	-	7,247,952	376,936	5%
Amount Available for Non Operating Items	**6,270,081**	**3,361,618**	**6,690,560**	**-340,000**	**6,350,560**	**80,479**	**1%**
Capital Income	**29,124,230**	**26,768,068**	-	26,419,908	**26,419,908**	-2,704,322	**-9%**
Capital Expenditure							
Capital Renewal	8,307,163	5,686,098	-	5,900,547	**5,900,547**	-2,406,616	-29%
Capital New/Upgrade	29,665,291	24,853,978	-	25,791,336	**25,791,336**	-3,873,955	-13%
Total Capital Expenditure	**37,972,454**	**30,540,076**	-	**31,691,883**	**31,691,883**	**-6,280,571**	**-17%**
Borrowings	51,327	51,327	54,135	-	54,135	2,808	5%
Increase/(decrease) in total funds	**-2,629,470**	**-461,717**	**6,636,425**	**-5,611,975**	**1,024,450**	**3,653,920**	**-139%**

Budget 2025-26 Water Fund

COONAMBLE SHIRE COUNCIL

Water	Original Approved Budget 2025/26	QBR3 Proposed Budget 2025/26	Draft Budget 2026/27	Estimated Projects Projects 2026/27	Draft Budget Total 2026/27	Movement to the Original Budget $	Movement to the iginal Budg %
Income							
Rates and annual charges	1,029,091	1,026,892	1,129,907	-	**1,129,907**	100,816	10%
User charges and fees	1,092,848	1,124,248	1,414,260	-	**1,414,260**	321,412	29%
Other revenues	8,450	14,650	16,600	-	**16,600**	8,150	96%
Grants and contributions provided for operating purposes	188,876	116,101	225,506	22,500	**248,006**	59,130	31%
Interest and investment income	103,881	103,881	101,092	-	**101,092**	-2,789	-3%
Other income	-	-	-	-	**-**	-	0%
Net gain from the disposal of assets	-	-	-	-	**-**	-	0%
Total income	**2,423,146**	**2,385,772**	**2,887,365**	**22,500**	**2,909,865**	**486,719**	**20%**
Expenses							
Employee benefits and on-costs	584,930	453,977	520,272	-	**520,272**	-64,658	-11%
Materials and services	1,043,828	1,877,639	1,282,484	22,500	**1,304,984**	261,157	25%
Borrowing costs	-	-	-	-	**-**	-	0%
Other expenses	108,360	133,360	66,200	-	**66,200**	-42,160	0%
Depreciation amortisation and impairment of non-fin	471,365	522,178	515,467	-	**515,467**	44,102	9%
Total expenses	**2,208,482**	**2,987,154**	**2,384,424**	**22,500**	**2,406,924**	**198,441**	**9%**
Operating result	**214,664**	**-601,382**	**502,941**	**-**	**502,941**	**288,278**	**134%**
Add Back							
Depreciation amortisation and impairment of non-fin	471,365	522,178	515,467	-	515,467	44,102	9%
Amount Available for Non Operating Items	**686,029**	**-79,204**	**1,018,408**	**-**	**1,018,408**	**332,380**	**48%**
Capital Income	981,586	1,613,974	-	-	**-**	-981,586	**-100%**
Capital Expenditure							
Capital Renewal	1,134,428	1,528,328	-	1,835,000	**1,835,000**	700,572	62%
Capital New/Upgrade	61,822	83,288	-	100,000	**100,000**	38,178	62%
Total Capital Expenditure	**1,196,250**	**1,611,616**	**-**	**1,935,000**	**1,935,000**	**738,750**	**62%**
Borrowings	-	-	-	-	**-**	-	0%
Increase/(decrease) in total funds	**471,365**	**-76,846**	**1,018,408**	**-1,935,000**	**-916,592**	**-1,387,956**	**-294%**

Budget 2025-26 Sewerage Fund

COONAMBLE SHIRE COUNCIL

Sewerage	Original Approved Budget 2025/26	QBR3 Proposed Budget 2025/26	Draft Budget 2026/27	Estimated Projects Projects 2026/27	Draft Budget Total 2026/27	Movement to the riginal Budg $	Movement to the riginal Budg %
Income							
Rates and annual charges	1,091,580	1,092,105	1,154,889	-	**1,154,889**	63,309	6%
User charges and fees	306,916	305,416	275,630	-	**275,630**	-31,286	-10%
Other revenues	13,855	14,855	14,355	-	**14,355**	500	4%
Grants and contributions provided for operating purposes	9,835	9,837	9,840	-	**9,840**	5	0%
Interest and investment income	103,881	103,881	101,092	-	**101,092**	-2,789	-3%
Other income	-	-	-	-	-	-	0%
Net gain from the disposal of assets	-	-	-	-	-	-	0%
Total income	**1,526,067**	**1,526,094**	**1,555,806**	**-**	**1,555,806**	**29,739**	**2%**
Expenses							
Employee benefits and on-costs	358,710	10,088	302,191	-	**302,191**	-56,519	-16%
Materials and services	276,073	592,983	324,660		**324,660**	48,586	18%
Borrowing costs	-	-	-	-	-	-	0%
Other expenses	89,430	127,430	70,200	-	**70,200**	-19,230	0%
Depreciation amortisation and impairment of non-fin	400,460	449,626	440,929	-	**440,929**	40,469	10%
Total expenses	**1,124,673**	**1,180,127**	**1,137,979**	**-**	**1,137,979**	**13,306**	**1%**
Operating result	**401,394**	**345,967**	**417,826**	**-**	**417,826**	**16,433**	**4%**
Add Back							
Depreciation amortisation and impairment of non-fin	400,460	449,626	440,929	-	440,929	40,469	10%
Amount Available for Non Operating Items	**801,854**	**795,593**	**858,755**	**-**	**858,755**	**56,902**	**7%**
Capital Income	416,606	311,373	-	-	-	-416,606	**-100%**
Capital Expenditure							
Capital Renewal	801,231	710,043	-	1,200,000	**1,200,000**	398,769	50%
Capital New/Upgrade	66,769	59,170	-	100,000	**100,000**	33,231	50%
Total Capital Expenditure	**868,000**	**769,213**	**-**	**1,300,000**	**1,300,000**	**432,000**	**50%**
Borrowings	-	-	-	-	-	-	0%
Increase/(decrease) in total funds	**350,460**	**337,753**	**858,755**	**-1,300,000**	**-441,245**	**-791,704**	**-226%**

ADMINISTRATION AND GOVERNANCE

Key Service Levels

Governance	Elected Members	Civic Functions and Representation	Information Technology	People and Culture
- Manage governance framework, policies & delegations - Support council & committees (agendas, minutes) & ARIC functions - Administer GIPA, privacy & statutory compliance - Coordinate IP&R requirements - Maintain governance systems & tools	**Elected Members** **Administer** - Councillor fees, travel and subsistence - Elected member training **Elections** - Electoral Commission liaison - Candidate and community information - Caretaker protocols	Organise - Receptions - Official duties - Delegates to peak/state bodies - Civic events (eg citizenship ceremonies) - Local celebrations (eg Australia Day)	- Provide user support, service desk & training - Maintain secure, reliable infrastructure, systems & cloud services - Manage cybersecurity, data protection & business continuity - Oversee assets, vendors, performance & continuous improvement	- Lead HR strategy, governance & organisational culture - Manage workforce planning, recruitment & development - Oversee employee relations, payroll & WHS compliance - Maintain performance, risk, records & continuous improvement

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Asset Management - Depreciation	-	1,617,956	(1,617,956)	-	1,787,311	(1,787,311)
Civic Activities	10,000	-	10,000	12,400	-	12,400
Corporate Services Support	333,650	5,396,480	(5,062,830)	123,500	5,484,262	(5,360,762)
Disposal of Council Assets	100,000	-	100,000	150,000	-	150,000
Engineering & Works	-	1,589,099	(1,589,099)	-	1,775,807	(1,775,807)
Engineering Technical Support	-	-	-	-	-	-
General Purpose Revenues	10,118,776	-	10,118,776	10,594,388	-	10,594,388
Governance	-	368,621	(368,621)	-	451,934	(451,934)
Insurance	40,000	-	40,000	31,200	-	31,200
Interest	880,237	-	880,237	808,734	-	808,734
Plant Operations	167,595	(2,636,410)	2,804,005	108,100	(1,802,595)	1,910,695
Stores & Procurement	5,000	-	5,000	5,000	-	5,000
Workforce Operations	91,945	(121,397)	213,342	15,490	(247,019)	262,509
	11,747,203	6,214,349	5,532,854	11,848,812	7,449,700	4,399,112

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Building and Premises Works	-	150,000	150,000
Information and Technology Capital Replacement Program	-	175,000	175,000
Information and Technology Screens	-	10,000	10,000
Coonamble - Depot Upgrade mealroom & toilets, linemarking	-	126,085	126,085
Coonamble - Workshop Electrical Upgrades	-	42,690	42,690
Plant Replacement	99,606	1,095,667	996,061
Total Renewal	99,606	1,599,442	1,499,836

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Gulargambone - Depot Yard Security fencing	-	92,580	92,580
Total New	-	92,580	92,580
Operating Projects			
Enterprise System Software Replacement	-	75,000	75,000
Demolition/Cleanup of buildings and structures on council land	-	165,000	165,000
Total Operating			240,000

PUBLIC ORDER AND SAFETY

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Fire Services	559,149	30,402	528,747	550,957	34,239	516,718
Emergency Services	-	28,790	(28,790)	-	31,175	(31,175)
Rural Fire Services	-	765,408	(765,408)	-	761,238	(761,238)
Animal and Regulatory Control Services	11,325	171,951	(160,626)	21,000	231,156	(210,156)
Other Public Order & Safety	-	11,343	(11,343)	-	18,400	(18,400)
Public Order & Safety - Depreciation	-	88,200	(88,200)	-	88,411	(88,411)
	570,474	1,096,094	(525,620)	571,957	1,164,619	(592,662)

Projects for 2026/27

HEALTH REGULATORY AND PLANNING SERVICES

Key Service Levels

Building Certification	Health Administration	Regulatory Administration	Town Planning
- Assess Construction & Complying Development Certificates - Conduct critical stage inspections - Issue Occupation & Building Information Certificates - Provide technical building advice - Maintain certification records & documentation	- Conduct food safety & public health inspections - Assess on-site sewage systems - Monitor pollution & environmental hazards - Investigate health complaints & nuisances - Deliver compliance programs & community education	- Patrol urban & rural areas for animal control compliance - Respond to animal management complaints & incidents - Investigate illegal dumping & issue penalties - Remove abandoned vehicles & goods - Promote responsible pet ownership	- Assess Development & Modification Applications - Provide planning advice to stakeholders - Coordinate internal & external referrals - Maintain statutory registers & records - Prepare reports & recommendations

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Building Control	35,500	5,000	30,500	41,500	5,000	36,500
Health Administration	82,075	604,331	(522,256)	10,000	262,835	(252,835)
Regulatory Administration	5,000	186,069	(181,069)	55,000	188,109	(133,109)
Town Planning	89,200	82,600	6,600	101,500	60,500	41,000
	211,775	878,000	(666,225)	208,000	516,443	(308,443)

Projects for 2026/27

COMMUNITY SERVICES & EDUCATION

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Aged & Disabled	5,000	15,000	(10,000)	5,000	15,000	(10,000)
Children & Youth Services	15,000	182,625	(167,625)	4,000	114,157	(110,157)
Education	-	3,000	(3,000)	-	3,000	(3,000)
Other Community Services	-	194,339	(194,339)	-	229,684	(229,684)
Community Services - Depreciation	-	15,100	(15,100)	-	16,171	(16,171)
	20,000	410,064	(390,064)	9,000	378,013	(369,013)

Projects for 2026/27

HOUSING & COMMUNITY SERVICES

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Council Housing	66,300	124,085	(57,785)	68,300	168,601	(100,301)
Public Cemeteries	94,370	140,470	(46,100)	100,000	174,988	(74,988)
Public Conveniences	-	127,615	(127,615)	-	124,500	(124,500)
Street Lighting	42,000	140,400	(98,400)	43,000	145,000	(102,000)
Housing & Community Depreciation	-	104,500	(104,500)	-	106,046	(106,046)
	202,670	637,070	(434,400)	211,300	719,135	(507,835)

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Renovations Residential Premises	-	100,000	100,000
Total Renewal	-	100,000	100,000

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Coonamble - Cemetery additional headstone lawn area	-	18,561	18,561
Coonamble - Cemetery extension plan	-	38,530	38,530
Coonamble - Cemetery seal roads	-	32,680	32,680
Gulargambone - Cemetery seal roads	-	12,896	12,896
Total New	-	102,667	102,667

COONAMBLE SHIRE COUNCIL

Operational Plan 2025-2026

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WATER SUPPLY OPERATIONS

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Coonamble Water Operations	2,018,972	1,503,577	515,395	2,416,511	1,627,421	789,091
Coonamble Water Depreciation	-	383,630	(383,630)	-	418,965	(418,965)
Gulargambone Water Operations	328,551	126,505	202,046	372,482	145,046	227,436
Gulargambone Water Depreciation	-	63,420	(63,420)	-	70,096	(70,096)
Quambone Water Operations	75,623	107,035	(31,412)	98,372	96,490	1,882
Quambone Water Depreciation	-	24,315	(24,315)	-	26,406	(26,406)
	2,423,146	2,208,482	214,664	2,887,365	2,384,424	502,941

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Bore 5/Reservoir 5 Fencing Upgrade	-	80,000	80,000
Coonamble - Mains Replacement Program -	-	100,000	100,000
Coonamble - Mains relining program	-	250,000	250,000
Coonamble - Meter replacement program	-	25,000	25,000
Coonamble - WTP sed lagoon Refurbishment works	-	40,000	40,000
Coonamble Bore's - Refurbishment/Renewal	-	250,000	250,000
Coonamble Water Treatment Plant - Capital Renewal	-	400,000	400,000
Gulargambone - Mains Replacement Program	-	50,000	50,000
Gulargambone - Meter replacement program	-	5,000	5,000
Gulargambone Rd Bore Shed Replacement	-	150,000	150,000
Gulargambone Reservoir upgrades	-	50,000	50,000
Quambone - Mains Replacement	-	50,000	50,000
Quambone - Meter replacement program	-	5,000	5,000
Quambone Reservoir Improvements	-	30,000	30,000
Telemetry Replacement - Water	-	300,000	300,000
Valve Replacement Program	-	50,000	50,000
Total Renewal	-	1,835,000	1,835,000

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Reservoir improvement program	-	100,000	100,000
Total New	-	100,000	100,000
Operating Projects			
Coonamble AOSP-WTP Op Review upgrade	22,500	22,500	-
Total Operating	22,500	22,500	-

SEWERAGE SERVICES OPERATIONS

Recurrent Operations

	2025/26 Approved Budget			2026/27 Draft Budget		
	Revenue	Expense	Operating Result	Revenue	Expense	Operating Result
Coonamble Sewerage Operations	1,265,785	617,853	647,932	1,297,965	607,783	690,182
Coonamble Sewerage Depreciation	-	318,460	(318,460)	-	351,250	(351,250)
Gulargambone Sewerage Operations	260,282	106,360	153,922	257,841	89,267	168,573
Gulargambone Sewerage Depreciation	-	82,000	(82,000)	-	89,679	(89,679)
	1,526,067	1,124,673	401,394	1,555,806	1,137,979	417,826

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Coonamble - Mains relining	-	200,000	200,000
Coonamble - SSWP STP Replacement Option Report and Concept Design	-	215,000	215,000
Coonamble - STP Building Improvements	-	20,000	20,000
Coonamble - STP Plant - Equipment Renewal	-	30,000	30,000
Coonamble - Main Junction Replacement Program	-	50,000	50,000
Coonamble - SPS (minor pump stations excluding SPS 1 & 2) upgrades	-	50,000	50,000
Coonamble - Sewer rising main replacement from Tooloon St SPS	-	200,000	200,000
Gularambone Mains - Relining	-	100,000	100,000
Gulargambone Sewer Treatment Plant - Equipment Renewal	-	35,000	35,000
Telemetry Replacement - Sewer	-	300,000	300,000
Total Renewal	-	1,200,000	1,200,000

Allow for Business Plans to commenc

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Coonamble - Sewer effluent reuse facilities upgrade	-	100,000	100,000
Total New	-	100,000	100,000

COONAMBLE SHIRE COUNCIL

RECREATION AND CULTURE

Key Service Levels

Health Libraries	Parks and Gardens	Health Hall Operations	Sporting Grounds Operations	Swimming Pools	Other Sport and Recreation
Council operates 3 libraries - Coonamble (30.5 hours pw) - Quambone (4 hours pw) - Gulargambone (15 hrs pw) Visitation or number lends to be recorded	Council operates and maintains 12 main parks - Coonamble (8) - Quambone (1) - Gulargambone (3) Weekly mow - Smith St, McDonald F/nightly - Broome, C - Lions, Janet Cant	Maintenance occurs as incidents or faults are detected and cleaning as required. Utilisation is still to be determined.	Council operates and maintains sportsgrounds at Coonamble, Gulargambone & Quambone. The Quambone facility has limited use. - Mowing weekly (3 wk in winter) - Toilet/changerooms scheduled cleaning - Maintenance reactive Utilisation still to be determined	Council operates 3 pools Oct - Apr - Coonamble (49 hrs pw-contractor managed) - Quambone (daylight - unmanned) - Gulargambone (50 hrs pw) Grounds mowed weekly Quambone and fortnightly Gulargambone	Includes town approach maintenance - Coonamble mow and whipper snip fortnightly

Recurrent Operations

	2025/26 Adjusted Budget			2026/27 Draft Budget		
	Income	Expense	Operating Result	Income	Expense	Operating Result
Museums Operations	200	33,925	(33,725)	-	25,297	(25,297)
Parks & Gardens Operations	1,250	468,825	(467,575)	5,000	453,157	(448,157)
Public Hall Operations	-	24,238	(24,238)	-	38,397	(38,397)
Public Libraries	82,950	338,553	(255,603)	82,750	341,931	(259,181)
Showground Operations	28,250	221,115	(192,865)	33,500	232,118	(198,618)
Sporting Grounds Operations	20,700	252,860	(232,160)	24,400	245,934	(221,534)
Swimming Pools	10,000	644,002	(634,002)	10,000	691,383	(681,383)
Other Cultural Services	-	14,735	(14,735)	-	14,735	(14,735)
Other Sport & Recreation	-	102,120	(102,120)	-	96,374	(96,374)
Recreation & Culture Depreciation	-	675,000	(675,000)	-	759,821	(759,821)
	143,350	2,775,373	(2,632,023)	155,650	2,899,148	(2,743,498)

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Quambone Pool Cleaner replacement	-	5,000	5,000
Coonamble - Pool renew concrete concourse	-	24,563	24,563
Coonamble Pool Cleaner replacement	-	25,000	25,000
Gulargambone - Lions Park Shade sails	-	25,870	25,870
Gulargambone - Sportsground grandstands	-	25,410	25,410
Coonamble - Smith Park Shade sails	-	25,870	25,870
Coonamble Pool Leak fix	-	100,000	100,000
Showground Upgrades	-	126,335	126,335
Total Renewal	-	358,048	358,048

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Coonamble - McDonald Park Picnic Tables	-	5,600	5,600
Coonamble - Sportsground Carparks	-	141,750	141,750
Gulargambone - Swimming Pool Amenities Upgrade	-	86,452	86,452
Gulargambone - Swimming Pool Landscaping	-	22,631	22,631
Quambone Campsite Solar Lighting	-	8,547	8,547
Quambone Park Solar Lighting	-	8,547	8,547
Quambone Tennis Court Improved Access	-	9,865	9,865
Total New	-	283,392	283,392
Operating Projects			
Coonamble Museum - Review, reactivate and automate display	40,000	40,000	-
Warrena Ck Reserve - Masterplan and Management Plan	20,000	20,000	-
Total Operating	60,000	60,000	-

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MINING, MANUFACTURING & CONSTRUCTION

Key Service Levels

Quarry Operations

Provide reliable, compliant supply of aggregates and quarry materials at 2025/26 published rates.

- 7mm, 10mm, 14mm, 20mm aggregates and DGB (10 000 t)
- Precoated: 7mm, 10mm, 14mm (20 000 t)
- Rockfill 20/40mm (20 000 t)
- 20mm crusher run (10 000 t)
- DGB20mm, DGS20mm and DGS40mm (40 000 t)

Recurrent Operations

	2025/26 Adjusted Budget			2026/27 Draft Budget		
	Income	Expense	Operating Result	Income	Expense	Operating Result
Quarries, Pits & Crusher Operations	3,783,772	2,826,442	957,331	4,633,768	3,694,106	939,662
Mining & Const Depreciation	-	90,680	(90,680)	-	93,012	(93,012)
	3,783,772	2,917,122	866,651	4,633,768	3,787,118	846,650

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Quarry Refurbishment and Upgrades		300,000	300,000
Total Renewal	-	300,000	300,000
Operating Projects			
Software Package - Weighbridge	-	33,000	33,000
Total Operating	-	33,000	33,000

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Quarry Refurbishment and Upgrades	-	200,000	200,000
Total New	-	200,000	200,000

TRANSPORT & COMMUNICATION

Recurrent Operations

	2025/26 Adjusted Budget			2026/27 Draft Budget		
	Income	Expense	Operating Result	Income	Expense	Operating Result
Financial Assist Grant - Roads	2,238,204	-	2,238,204	2,374,702	-	2,374,702
Roads to Recovery Grant Funds	1,636,486	-	1,636,486	1,766,660	-	1,766,660
Regional Roads Block Funding	1,473,900	-	1,473,900	1,503,400	-	1,503,400
State Roads - M & R	4,750,270	4,055,435	694,835	2,704,400	2,215,400	489,000
Aerodromes	3,228	134,700	(131,472)	5,900	124,092	(118,192)
Flood Damage Funding	-	-	-	450,000	-	450,000
Urban Roads - Local	-	162,500	(162,500)	-	175,000	(175,000)
Sealed Rural Roads - Local	-	300,000	(300,000)	-	290,000	(290,000)
Unsealed Rural Roads - Local	-	720,000	(720,000)	-	741,600	(741,600)
Sealed Rural Roads - Regional	-	732,060	(732,060)	-	598,077	(598,077)
Unsealed Rural Roads - Regional	-	139,990	(139,990)	-	69,200	(69,200)
Local Bridges - M & R	-	25,000	(25,000)	-	50,000	(50,000)
Bridges SRR - Regional	-	40,800	(40,800)	-	27,100	(27,100)
Ancillary Services - Footpaths	-	245,000	(245,000)	-	265,100	(265,100)
Ancillary Services - Kerb & Guttering	-	24,000	(24,000)	-	19,600	(19,600)
Bus Shelters & Parking	-	7,500	(7,500)	-	7,800	(7,800)
Transport & Communication Depreciation	-	4,009,700	(4,009,700)	-	4,093,677	(4,093,677)
	10,102,088	10,596,685	(494,597)	8,805,062	8,676,646	128,416

Projects for 2026/27

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Coonamble - Footpaths/Cycleways	-	100,000	100,000
Gulargambone - Footpaths/Cycleways	-	50,000	50,000
Kerb and Gutter Renewal	-	30,084	30,084
Regional Emergency Road Repair Fund	990,550	990,550	-
Regional Roads - Culvert	47,898	47,898	-
Regional Roads - Rehabilitation	588,536	588,536	-
Regional Roads - Reseals	80,003	80,003	-
Regional Roads - Resheeting	93,086	93,086	-
Rural Roads - Culvert	-	208,528	208,528
Rural Roads - Rehabilitation	658,317	658,317	-
Rural Roads - Reseals	232,659	232,659	-
Rural Roads - Resheeting	281,162	411,796	130,634
Urban Roads - Reseal	-	6,980	6,980
Urban Roads - Resheeting	-	14,620	14,620
Total Renewal	2,972,211	3,513,057	540,846

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Aerodrome - Upgrades	130,060	130,060	-
Construction Carpark - rear of Coonamble Pool	-	300,000	300,000
Sealed Roads Extension Program	790,400	790,400	-
Tooraweenah Road - Extension of Sealed length	16,651,237	16,651,237	-
Total New	17,571,697	17,871,697	300,000

COONAMBLE SHIRE COUNCIL

ECONOMIC AFFAIRS

Key Service Levels

Economic Development	Tourism & Area Promotion
Support business growth & diversification - Develop workforce to enable growth - Deliver infrastructure to support growth - Revitalise CBDs across key towns - Promote the LGA as a place to live, work & invest	Delop a visitor economy through - Visitor Information - Visitor accommodation & facilities - destination development - marketing - events - sponsorhip, partner or host events

Recurrent Operations

	2025/26 Adjusted Budget			2026/27 Draft Budget		
	Income	Expense	Operating Result	Income	Expense	Operating Result
Council Property NEI -	6,500	78,680	(72,180)	6,700	86,436	(79,736)
Truckwash	50,000	32,795	17,205	40,000	29,906	10,094
Caravan Parks	35,000	35,680	(680)	45,000	38,100	6,900
Saleyards	102,000	121,350	(19,350)	66,800	133,905	(67,105)
Farming	83,080	54,320	28,760	68,451	37,123	31,328
Service NSW Agency	114,615	98,770	15,845	118,500	100,818	17,682
Tourism & Area Promotion	43,900	435,926	(392,026)	151,800	410,394	(258,594)
Economic Development	-	545,163	(545,163)	-	425,673	(425,673)
Industrial Development	-	9,500	(9,500)	-	8,100	(8,100)
Economic Affairs Depreciation	-	92,880	(92,880)	-	116,753	(116,753)
	435,095	1,505,064	(1,069,969)	497,251	1,387,207	(889,956)

Projects for 2026/27

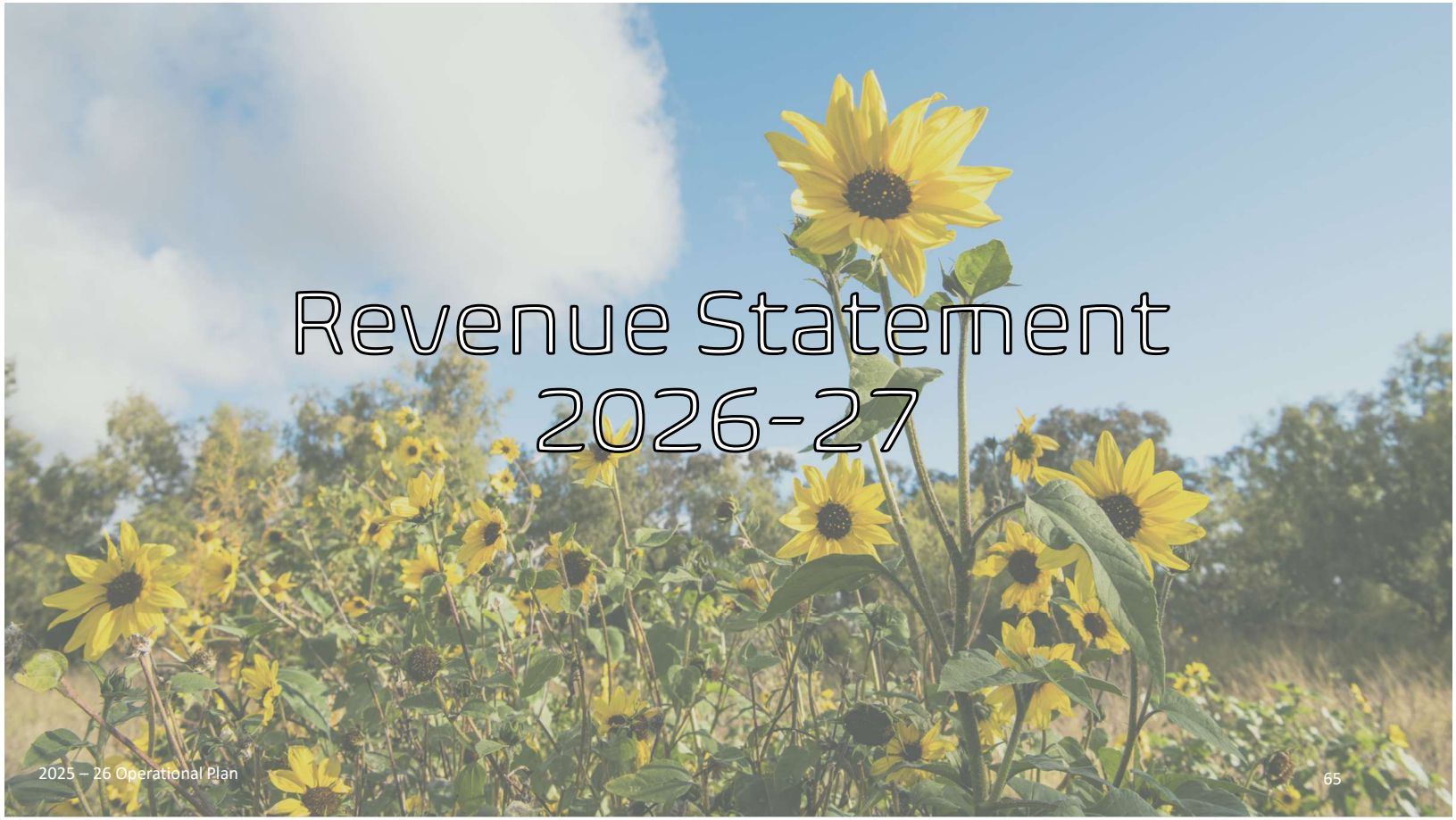
	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital Renewal Projects			
Coonamble Saleyards - Renewal of facilities	-	30,000	30,000
Total Renewal	-	30,000	30,000
Operating Projects			
Software Package - weighbridge	-	33,333	33,333
Total Operating	-	33,333	33,333

	2026/27 Draft Budget		
	Income	Cost	Council Funded
Capital New Projects			
Additional Accomodation - Riverside Caravan Park	376,000	376,000	-
Artesian Bathing Experience	5,500,000	6,500,000	1,000,000
Coonamble CBD - Activation / Revitalisation Program	-	150,000	150,000
Flags and Visitor Signage	-	50,000	50,000
Mural Art Trail - Coonamble Shire	-	70,000	70,000
Total New	5,876,000	7,146,000	1,270,000

Budget 2025-26 Reserve Movements

COONAMBLE SHIRE COUNCIL

Reserve/Fund Name	Opening	Projects		Recurrent Operations		Total		Closing
		Transfer to	Transfer from	Transfer to	Transfer from	Transfer to	Transfer from	
	1/07/2026	2026/27	2026/27	2026/27	2026/27	2026/27	2026/27	30/06/2027
	Forecasted BR3	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
INTERNALLY RESTRICTED								
Building and Premises	435,218.00	-	(75,000.00)	-	-	-	(75,000.00)	360,218.00
General	-	-	-	-	-	-	-	-
Community	140,808.07	-	-	-	-	-	-	140,808.07
Corporate	1,615,247.00	-	-	-	-	-	-	1,615,247.00
Housing	100,255.00	-	-	-	-	-	-	100,255.00
Transport	2,986,837.00	-	-	-	-	-	-	2,986,837.00
Recreation	75,674.00	-	-	-	-	-	-	75,674.00
Governance	785,000.00	-	-	-	-	-	-	785,000.00
Mines	1,232,399.00	-	(500,000.00)	-	-	-	(500,000.00)	732,399.00
Public	43,124.00	-	-	-	-	-	-	43,124.00
Waste	-	-	-	-	-	-	-	-
Total Internally Restricted	7,414,562.07	-	(575,000.00)	-	-			6,839,562.07
EXTERNALLY RESTRICTED								
Water Supplies	3,500,561.76	-	(1,935,000.00)	1,018,408.28	-	1,018,408.28	(1,935,000.00)	2,583,970.04
Sewerage Services	4,815,717.94	-	(1,300,000.00)	858,755.31	-	858,755.31	(1,300,000.00)	4,374,473.25
Unused Loans	-	-	-	-	-	-	-	-
Unexpended Specific Purpose Grants	7,294,000.00	-	-	-	-	-	-	7,294,000.00
Domestic Waste Management	145,409.00	-	-	159,886.68	-	159,886.68	-	305,295.68
Total Externally Restricted	15,755,688.70	-	(3,235,000.00)	2,037,050.28	-	2,037,050.28	(3,235,000.00)	14,557,738.98
	23,170,250.77	-	(3,810,000.00)	2,037,050.28	-	2,037,050.28	(3,235,000.00)	21,397,301.05


Revenue Statement
2026-27
2025 – 26 Operational Plan
65

Section 4.2: Financial Information

4.2.1 Revenue Policy (Section 405)

The Independent Pricing and Regulatory Tribunal (IPART) has determined that Council's general income may be increased by the rate peg, which is 3.5% for the 2026-27 year. The rate peg is only applicable to Ordinary Rates and does not apply to Annual Charges, with the exception of the Drainage Service Charge, which is part of Council's general income.

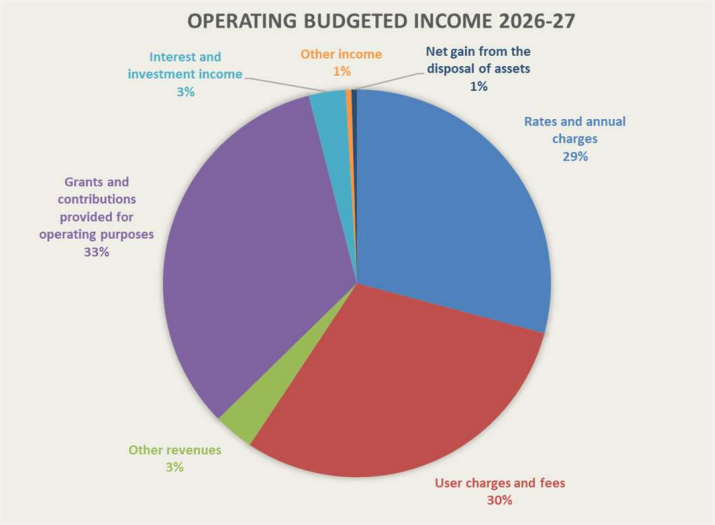
The Revenue Policy includes the following statements for the 2026-27 year:

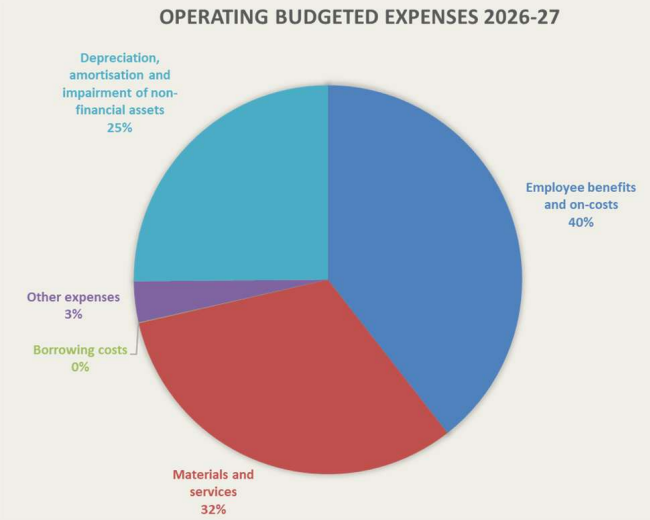
1. Statement of Budgeted Income and Expenses
2. Rates Statement
3. Annual Charges Statement and Charges for Actual Use of Services Statement
4. Pensioner Concession Rates Rebate
5. Fees and Charges Statement
6. Statement of Proposed Borrowings
7. Interest on Overdue Rates & Charges



COONAMBLE SHIRE COUNCIL

4.2.1 Statement of Budgeted Income and Expenses for 2026-27





COONAMBLE SHIRE COUNCIL

4.2.3 RATES STATEMENT

Section 405 of the Local Government Act 1993 requires a Statement of Council's Revenue Policy to be included in the Operational Plan. This document constitutes the Coonamble Shire Council Revenue Policy and is prepared in accordance with Section 405 of the Local Government Act 1993.

IPART has determined that Council's general income may be increased by the rate peg, which is 3.5% for the 2026-27 year.

Section 494 of the Local Government Act 1993 requires Council to make and levy ordinary rates for the year 2026-27.

All figures are based on valuations on hand in November 2025. Council, in levying the 2026-27 rates must take necessary steps to avoid exceeding the allowable notional yield for 2026-27.

The ad-valorem amounts contained within this document may be varied slightly prior to the Making of the Rates and Charges for 2026-27, depending on the current land valuations at the adoption of the rates, to ensure Council does not exceed its allowable notional yield.

COONAMBLE SHIRE COUNCIL

Rate Code	2025-26			Proposed 2026-27				
	Min $	Cents in $	Est Yield $	Min $	Cents in $	Est Yield $	Increase Rate %	Increase Amount %
1 – Coonamble Ordinary	570	1.5505	635,831	590	1.36444	646,648	-12	3.51
2 – Gulargambone Ordinary	570	1.088	103,170	590	0.95744	107,380	-12	3.51
3 – Village Ordinary	560	1.377	69,440	580	1.21176	71,340	-12	3.57
5 – Farmland	455	0.2507	4,554,407	470	0.20608	4,686,304	-18	3.30
7 – Small Rural	590	0.7806	174,064	610	0.72596	190,992	-7	3.39
10 – Rural Residential	560	0.634	87,445	580	0.59596	92,650	-6	3.57
15 - Business	620	2.125	225,945	640	1.80625	239,425	-15	3.23
Total Ordinaryinary			5,850,302			6,034,739		

Rate Code	Previous Yrs		Proposed 2026-27				
	2024-25	2025-26	2026-27	Changes ($)	No. of Assess on Min	Total Assess	% min
1 – Coonamble Ordinary	545	570	590	20	798	1026	78%
2 – Gulargambone Ordinary	545	570	590	20	182	182	100%
3 – Village Ordinary	535	560	580	20	123	123	100%
5 – Farmland	435	455	470	15	74	806	9%
7 – Small Rural	565	590	610	20	22	92	24%
10 – Rural Residential	535	560	580	20	61	122	50%
15 - Business	590	620	640	20	110	212	52%
Total					1370	2563	

COONAMBLE SHIRE COUNCIL

4.2.4 ANNUAL CHARGES STATEMENT AND CHARGES FOR ACTUAL USE OF SERVICES STATEMENT (SECTION 405)

(a) DOMESTIC WASTE MANAGEMENT SERVICE CHARGE (SECTION 496)

Domestic Waste Management Charges are determined in accordance with the Reasonable Cost Guidelines issued under Section 504(3) of the Local Government Act 1993 (NSW). These guidelines require that income from domestic waste management charges not exceed the reasonable cost of providing the service. Accordingly, Council applies a strict cost-recovery approach to waste services.

Revenue raised from these charges cannot be used to generate a surplus for other purposes, and ordinary rate income must not subsidise domestic waste services, except where permitted through internal loan arrangements that are repayable.

Compliance with these requirements is subject to an independent audit.
Council provides a standard Domestic Waste Management Service to residential properties, which generally consists of one bin collected weekly. Variations to the standard service may apply in specific circumstances, including arrangements for certain commercial or non-residential properties. Where a bi-weekly service applies, it is defined as one bin collected twice weekly. This is only an option for Coonamble Commercial ratepayers.

Additional domestic waste services may be requested by residents, including extra bins or increased service levels. Such services are provided on a user-pays basis and are charged in accordance with the Council's adopted Fees and Charges Schedule.

2026-27 Domestic Waste Management Charge (per service)

Particulars	2025-26 Charge $	2026-27 Charge $	Estimated Yield $	No of Services
Coonamble	550	660	706,860	1,071
Coonamble – additional service	310	370	41,070	111
Gulargambone	550	660	117,480	178
Gulargambone – additional service	310	370	6,290	17
Quambone	550	660	30,360	46
Quambone – additional service	310	370	740	2
Coonamble/Vacant Land	110	130	13,000	100
Gulargambone/ Vacant Land	110	130	3,380	26
Quambone/Vacant Land	110	130	4,290	33
Coonamble Commercial	550	660	109,560	166
Gulargambone Commercial	550	660	17,160	26
Quambone Commercial	550	660	3,960	6
Rural Waste Management Charge	45	50	40,100	802

COONAMBLE SHIRE COUNCIL

(b) OTHER WASTE MANAGEMENT CHARGES (SECTION 501)

2026-27 Commercial Waste Management Charge (Per Service)

Commercial Waste Management Charge (Per Service)	2025-26	2026-27	Increase $
Coonamble	$550 service	$660 service	110
Coonamble – (Biweekly Service)	$860 service	$1,030 service	170
Gulargambone	$550 service	$660 service	110
Quambone	$550 service	$660 service	110

COONAMBLE SHIRE COUNCIL

(c) WATER SUPPLY SERVICE ACCESS CHARGE and (d) SEWERAGE SERVICE CHARGE

Coonamble Shire Council adopts best practice water pricing principles in accordance with the NSW Government's Regulatory and Assurance Framework for Local Water Utilities to ensure the long-term financial sustainability, efficiency and equity of its water supply and sewerage services.

Council sets water supply and sewerage charges to achieve full cost recovery of the efficient cost of service provision, including operating, maintenance, administrative and capital costs. Pricing is set at no less than the lower bound cost of service delivery and does not exceed the upper bound of efficient costs.

Water and sewerage pricing is cost-reflective, fair and equitable, and structured to promote the efficient and sustainable use of water services. Council applies a two-part tariff structure, comprising a fixed service availability charge and a usage-based charge. Usage charges are set based on the marginal cost of supply to encourage efficient consumption, while fixed charges recover the residual revenue requirement.

Council ensures that separate revenue requirements are established for water supply and sewerage services, and that each service is financially self-sustaining. Pricing decisions are based on sound demand forecasts, efficient cost estimates, and long-term strategic planning.

Council maintains price stability and affordability by adopting multi-year pricing paths and considering the impact of pricing on customers, including vulnerable groups. Where necessary, price increases will be phased in over time and supported by appropriate hardship and concession policies.

In accordance with legislative requirements, Council is ring-fencing water supply and sewerage operations from its general-purpose activities. Revenue generated from water and sewerage charges will be used solely for the provision of those services, and financial reporting clearly separates these functions.

Coonamble Shire Council commits to transparent and accountable pricing practices, ensuring that pricing methodologies are evidence-based, clearly documented, and subject to appropriate review and audit processes.

COONAMBLE SHIRE COUNCIL

2026-27 Water Access Charges

Item	Access charge for Coonamble ($)	Access charge for Gulargambone ($)	Access charge for Quambone ($)	Estimated Yield per Item ($)
Access charge (20mm meter)	$510	$570	$570	$861,150
Access charge (25mm meter)	$800	$895	$895	$79,730
Access charge (32mm meter)	$1,306	$1,460	$1,460	-
Access charge (40mm meter)	$2,040	$2,280	$2,280	$46,320
Access charge (50mm meter)	$3,188	$3,565	$3,565	$56,081
Access charge (65mm meter)	$5,390	$6,025	$6,025	-
Access charge (75mm meter)	$7,171	$8,015	$8,015	$15,186
Access charge (80mm meter)	$8,160	$9,120	$9,120	-
Access charge (100mm meter)	$12,750	$14,250	$14,250	$92,250

2026-27 Water User Charges

	2025-26				2026-27			
Town/Village	Usage Charge – 1st Tier ($/kl)	2nd Tier Pricing Limit (kl)	Usage Charge 2nd Tier ($/kl)	Est. Yield ($)	Usage Charge – 1st Tier ($/kl)	2nd Tier Pricing Limit (kl)	Usage Charge 2nd Tier ($/kl)	Est Yi ($)
Coonamble	$1.70	450	$2.60	1,032,490	$1.90	450	$2.90	1,317,
Gulargambone	$1.30	450	$2.00	90,730	$1.40	450	$2.20	125,
Quambone	$1.60	430	$2.60	20,560	$1.70	430	$2.80	34,

A minimum charge, being the amount equivalent to a 20mm water service charge, will apply to each parcel of rateable land which does not have a water service connected but to which a water service is available in accordance with the provision of Section 552 (1) (b) of the Local Government Act 1993.

COONAMBLE SHIRE COUNCIL

2026-27 Residential Sewer Charges

The annual sewerage service charge to apply to all residential multiple residence properties where individual separate occupancies are situated on a single parcel of land (includes non-strata flats, units, villas and dwellings within retirement villages) will be the number of occupancies x the residential single dwelling annual charge x .75.

	2025-26		2026-27	
Town/Village	**Annual Domestic Charge ($)**	**Estimated Yield ($)**	**Annual Domestic Charge ($)**	**Estimated Yield ($)**
Coonamble Residential	890	871,310	940	921,200
Gulargambone Residential	890	159,310	940	168,260
Coonamble – Flats	690	68,310	730	72,270
Gulargambone – Flats	810	10,530	850	11,050

2026-27 Non-Residential Sewer Charges

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of $940 for Coonamble and Gulargambone. Non-residential services are also subject to a sewer discharge factor (usage charge) related to water consumption.

The treatment charge per kilolitre is 410 cents for both Coonamble and Gulargambone.



COONAMBLE SHIRE COUNCIL

4.2.5 PENSIONER CONCESSION RATES REBATE

Coonamble Shire Council provides a Pensioner Concession Rates Rebate to eligible ratepayers in accordance with relevant legislation. This rebate is intended to assist pensioners and qualifying concession card holders with the cost of municipal rates and associated service charges.

Eligible applicants may receive a rebate of up to **$250 per annum** on ordinary rates and domestic waste management charges. In addition, where applicable, a rebate of up to **$87.50 per annum** may be applied to annual water charges and **$87.50 per annum** to annual sewerage charges, where such services are provided by Council.

To qualify for the rebate, applicants must hold a valid **Pensioner Concession Card** issued by Services Australia or an eligible **Department of Veterans' Affairs Gold Card** (endorsed as Totally Permanently Incapacitated (TPI) or Extreme Disablement Adjustment (EDA)). War widows, widowers, or wholly dependent partners who meet eligibility requirements may also qualify.

The rebate is only applicable to the property that is the applicant's **sole or principal place of residence**, and it must be occupied by the eligible pensioner. Ratepayers are not entitled to claim the rebate on multiple properties within the same period.

Where a property is jointly owned, each eligible owner must submit an individual application to receive the full entitlement. Failure to do so may result in a proportional or partial rebate being applied.

Applicants are required to provide consent for the Council to verify their eligibility with Services Australia or the Department of Veterans' Affairs. Eligibility may be reviewed periodically to ensure continued compliance.

Coonamble Shire Council reserves the right to refuse or revoke a rebate where eligibility criteria are not met or where false or misleading information has been provided.

COONAMBLE SHIRE COUNCIL

4.2.6 FEES AND CHARGES STATEMENT (SECTION 405)

Coonamble Shire Council has resolved to apply fees and user charges for the services it provides, in accordance with the *Local Government Act*. It is authorised to charge and recover approved fees for a wide range of services, including service delivery, provision of information, regulatory functions (such as approvals and inspections), and access to facilities.

When determining fees, Council must consider key factors such as:

- the **cost of providing the service**
- any **recommended or benchmark pricing** from relevant authorities
- the **importance of the service to the community**
- any **legislative requirements or regulations**

The detailed schedule of fees and charges for the 2026 - 27 financial year is included in the Revenue Policy document attached to the budget report. This document also outlines the purpose and pricing basis for each fee or charge.

4.2.7 Statement of Borrowings

Council borrows funds to provide infrastructure and community assets which are not able to be funded out of normal revenue sources.
The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by the Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council.

Loan Purpose	Principal O/Stand 30/06/2026	Principal O/Stand 30/06/2027	Principal Repaid 2026-27	Interest Payable 2026-27
General Fund				
Infrastructure (Fixed)	$353,239	$299,104	$54,135	$15,585
Sewerage Fund				
Nil	-	-	-	-
Water Fund				
Nil	-	-	-	-
	$353,239	$299,104	$54,135	$15,585

COONAMBLE SHIRE COUNCIL

4.2.8 Interest on Overdue Rates and Charge

2026-27 Maximum Rate of Interest Payable on Overdue Rates and Charges

In accordance with section 566(3) of the Local Government Act 1993, the maximum rate of interest payable on overdue rates and charges for the period 1 July 2026 to 30 June 2027 (inclusive) is to be announced. However, it is not expected to be less than 10.50% per annum.

ADMINISTRATION AND GOVERNANCE

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 2026/27	Movement to the Original Budget
Civic Activities				
Mayor Lease Back Vehicle Income	-	-	-	-
Other Grants - Australia Day Grant	12,000	10,000	12,400	2,400
Civic Activities Total	**12,000**	**10,000**	**12,400**	**2,400**
Corporate Services Support				
Certificates - Sec 603	13,500	12,000	12,000	-
Grants - A Fresh Start Traineeship	-	65,150	-	-65,150
Legal Costs Recovered	295,000	245,000	100,000	-145,000
Refund of Expenses	5,000	5,000	5,000	-
Sundry Sales & Services	6,500	6,500	6,500	-
LGP Grant - Procurement Uplift	22,727	-	-	-
Corporate Services Support Total	**342,727**	**333,650**	**123,500**	**-210,150**
Disposal of Council Assets				
Net Profit on Disposal of Assets - Building	-	-	-	-
Net Profit on Disposal of Assets - Land	-	-	100,000	100,000
Net Profit on Disposal of Assets - Plant & Fleet	100,000	100,000	50,000	-50,000
Disposal of Council Assets Total	**100,000**	**100,000**	**150,000**	**50,000**
Engineering Technical Support				
Flood Damage Income	96,776	-	-	-
Engineering Technical Support Total	**96,776**	**-**	**-**	**-**
General Purpose Revenues				
Extra Charges on Ordinary Rates	52,749	52,749	70,295	17,546
Financial Assistance Grant - General Component	2,135,908	4,232,011	4,504,626	272,615
Grants Op (State)-Pens Rates Subsidy	19,011	19,995	18,667	-1,328
Ordinary Rates - Business	229,370	225,945	239,425	13,480
Ordinary Rates - Farmland	4,554,056	4,554,407	4,686,304	131,897
Ordinary Rates - Residential	737,180	739,002	754,029	15,027
Ordinary Rates - Rural Residential	89,311	87,444	92,650	5,206
Ordinary Rates - Small Rural Holdings	172,921	174,064	190,992	16,928
Ordinary Rates - Villages	68,880	69,440	71,340	1,900
Pensioner Rates Abandoned	-33,940	-36,281	-33,940	2,341
General Purpose Revenues Total	**8,025,446**	**10,118,776**	**10,594,388**	**475,612**

ADMINISTRATION AND GOVERNANCE

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 2026/27	Movement to the Original Budget
Insurance				
Administration Sundry Income - Rebates & Refunds	40,000	40,000	31,200	-8,800
Insurance Total	**40,000**	**40,000**	**31,200**	**-8,800**
Interest				
Interest on Investments	880,237	880,237	808,734	-71,503
Interest Total	**880,237**	**880,237**	**808,734**	**-71,503**
Plant Operations				
Diesel Fuel Rebate Tax Credits	85,000	85,000	100,000	15,000
Grants - A Fresh Start Traineeship	-	77,095	-	-77,095
Insurance Claims proceeds - Council Plant	78,798	-	-	-
Sundry Plant Income	6,000	3,000	3,100	100
Profit on Private Works	2,500	2,500	5,000	2,500
Plant Operations Total	**172,298**	**167,595**	**108,100**	**-59,495**
Stores & Procurement				
Sale of Surplus Materials	5,000	5,000	5,000	-
Stores & Procurement Total	**5,000**	**5,000**	**5,000**	**-**
Workforce Operations				
Contributions to Functions	2,000	2,000	2,000	-
Contributions to Leave Entitlements	10,000	10,000	-	-10,000
Employee Vehicle - Lease Back Income	18,890	15,000	12,740	-2,260
Grants - A Fresh Start Traineeship	-	64,195	-	-64,195
Sundry Income - Jury Service	750	750	750	-
Workforce Operations Total	**31,640**	**91,945**	**15,490**	**-76,455**
Total Revenue	**9,706,124**	**11,747,203**	**11,848,812**	**101,609**
	-	-	-	

ADMINISTRATION AND GOVERNANCE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 2026/27	Movement to the Original Budget
Governance				
- Coonamble CWA Rates	1,100	1,100	1,100	-
- Mayoral Donation Allocation	5,000	5,000	5,000	-
- Sponsorship - Coonamble Rodeo Assoc.	12,000	12,000	12,000	-
- Sponsorship - Coonamble Show Society	5,000	5,000	5,000	-
- Sponsorship - Fishers Ghost	3,000	3,000	3,000	-
- Unallocated Donations	46,500	43,500	46,500	3,000
Cnclrs Travel & Subsistence Exps	15,500	11,000	14,000	3,000
Community Survey	-	-	20,000	20,000
Councillor Other Expenses	2,100	2,000	1,000	-1,000
Councillors Fees	115,030	109,030	115,301	6,271
Councillors Training Expenses	15,000	15,000	15,000	-
Election Expenses	-	5,000	-	-5,000
Governance - Other - Webcasting	2,000	2,000	2,000	-
Grant Management Expenses		-	75,000	75,000
Mayoral Fees	24,391	21,391	25,033	3,642
Mayoral Travel & Subsistence Exps	1,000	1,000	1,000	-
Membership fee - FWJO	16,302	12,500	12,500	-
Other Civic Expenses - Anzac Day	9,000	3,000	5,600	2,600
Other Civic Expenses - Australia Day	15,500	20,000	24,000	4,000
Other Civic Expenses - Christmas Carnival	6,000	25,000	15,000	-10,000
Other Civic Expenses - Flags and Banners	5,000	2,000	4,000	2,000
-Pre-approved minor donations	1,500	1,500	1,500	-
-Sponsorship - Coonamble Challenge	2,000	2,000	2,000	-
-Sponsorship - Coonamble Greyhounds	-	3,000	-	-3,000
Subscriptions & Membership Exps	40,110	34,100	28,900	-5,200
Other Civic Expenses	1,000	-	-	-
Delegates Expenses - GST	10,000	14,500	10,000	-4,500
Governance - Contract Services	11,000	15,000	7,500	-7,500
Governance Total	**365,033**	**368,621**	**451,934**	**83,313**

ADMINISTRATION AND GOVERNANCE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 2026/27	Movement to the Original Budget
Corporate Services Support				
Admin Subscriptions & Membership	33,300	33,300	34,300	1,000
Admin Telephone & Comms Charges	30,000	27,400	28,300	900
Administration - Rates & Charges	10,000	8,000	12,592	4,592
Administration Insurance Premiums	310,290	310,290	322,800	12,510
Administration Legal Expenses	180,000	150,000	150,000	-
Advertising Expenses	24,500	15,000	21,700	6,700
Asset - Subs & Membership	15,675	16,200	16,700	500
Asset - Misc Expenses	2,000	5,000	5,000	-
Asset Management Improvement Program	82,645	30,000	40,000	10,000
Asset Management Salaries	192,785	272,785	339,676	66,891
Bad & Doubtful Debts Expense	105,000	25,000	30,000	5,000
Bank Fees & Charges	25,000	25,000	25,000	-
Council Offices Electricity	19,440	11,440	20,500	9,060
Council Offices Insurances	44,910	46,234	45,900	-334
Council Offices Repairs & Mntce	75,400	68,400	85,000	16,600
External Audit Fees	90,500	90,500	90,000	-500
GIS General Expenses	25,520	15,000	20,000	5,000
Governance and Risk Salaries & Allowances	333,452	353,452	449,883	96,431
Interest Expenses	18,394	18,394	15,585	-2,809
Interest on Overdraft	1,650	650	1,000	350
Internal Audit Costs	50,000	90,000	40,000	-50,000
IT - Contract Services	7,000	17,000	10,000	-7,000
IT - Cyber Security	13,863	25,000	24,600	-400
IT - Office Equipment Maintenance	30,000	35,000	38,300	3,300
IT - Software Licences & Renewals	226,137	200,000	260,700	60,700
IT - Website Expenses	3,000	3,000	3,600	600
Legal Expenses - Code of Conduct	105,000	40,000	30,000	-10,000
Misc Costs - Housing Subsidy	5,200	10,400	5,200	-5,200
Misc. Administration Expenses GST	39,000	40,000	35,000	-5,000
Other Admin - Contract Services	140,000	50,000	35,000	-15,000
Postage Charges	20,000	5,000	20,500	15,500
Printing & Stationery	32,785	47,785	39,000	-8,785
Special Project - Sale of Land	235,000	235,000	10,000	-225,000
Staff Development - Other	20,400	20,400	20,400	-
Staff Travelling Expenses	100,000	85,000	70,000	-15,000
Valuation Fees	23,123	27,100	30,000	2,900
Corp Services Salaries & Allowances	2,398,300	2,883,450	3,005,987	122,537
Misc Costs - Corporate Support Staff - Housing	69,700	35,300	27,040	-8,260
Procurement Guided Buying	12,500	25,000	25,000	-
Corporate Services Support Total	**5,151,469**	**5,396,480**	**5,484,262**	**87,782**

ADMINISTRATION AND GOVERNANCE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 2026/27	Movement to the Original Budget
Engineering & Works				
Depot Cleaning Expenses	12,000	10,000	12,500	2,500
Depot Electricity Charges	19,700	15,700	20,200	4,500
Depot Insurances	15,427	15,800	15,800	-
Depot Maintenance Expenses	37,550	30,550	47,700	17,150
Depot Operating Expenses	32,000	26,000	26,000	-
Depot Rates & User Charges	6,100	5,100	5,425	325
Depot Stores Unaccounted for	2,000	2,000	2,500	500
Depot Sundry Expenses	5,000	5,000	5,000	-
Depot Telephone & Comms Charges	2,136	2,636	2,700	64
Eng Supervision Telephone Expenses	8,800	8,200	8,500	300
Engineering - Contract Services	148,640	80,000	100,000	20,000
Engineering Equipment Mntce	10,200	10,200	10,000	-200
Engineering Office Sundry Expenses	5,255	5,255	6,000	745
Engineering Printing & Stationery	13,135	13,135	16,000	2,865
Engineering Staff Salaries	988,887	988,887	1,169,271	180,384
Engineering Staff Travel Expenses	105,000	105,000	105,000	-
Engineering Subs & Memberships	40,425	40,425	35,300	-5,125
Software Licences & Renewals	21,273	21,975	25,000	3,025
Storekeeper Salaries and Wages	100,836	140,836	136,911	-3,925
Engineering Housing Subsidy	33,200	62,400	26,000	-36,400
Engineering & Works Total	**1,607,564**	**1,589,099**	**1,775,807**	**186,708**
Plant Operations				
Plant Hire Income Charged to Works	-4,253,640	-4,853,640	-4,037,122	816,518
Plant Running Expenses	2,140,945	2,140,945	2,152,866	11,921
Private Works	-	-	0	0
Small Plant & Tools Expenses	22,600	22,600	25,000	2,400
Workshop Other Expenses	20,000	20,000	20,600	600
Workshop Salaries and Wages	33,685	33,685	36,061	2,376
Plant Operations Total	**-2,036,410**	**-2,636,410**	**-1,802,595**	**833,815**

ADMINISTRATION AND GOVERNANCE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 2026/27	Movement to the Original Budget
Workforce Operations				
Advertising - HR	20,000	15,000	-	-15,000
Corp Services Leave Entitlements	1,213,937	1,513,937	1,575,222	61,285
Corp Services Public Holidays	306,272	351,272	442,945	91,674
Employee Superannuation	1,119,485	1,119,485	1,392,401	272,915
Extra Clerical Assistance	5,000	5,000	2,000	-3,000
Fringe Benefits Tax	145,000	70,000	85,000	15,000
General Safety Expenses	40,860	40,860	45,000	4,140
Less - Contributions from Works	-		-	-
Oncost Recoveries	-4,175,506	-4,975,506	-5,471,845	-496,339
Organisational Change Costs	85,000	40,000	50,000	10,000
Other Miscellaneous Staff Exps	115,000	100,000	97,232	-2,768
Printing and Stationery - HR	4,680	4,680	4,800	120
Salaries & Allowances NEI	541,389	641,389	384,982	-256,407
Subscriptions and Memberships - HR	15,080	15,080	-	-15,080
Training Contributions	-52,630	-52,630	-54,735	-2,105
WHS Other Expenses	120,000	120,000	230,980	110,980
Workers Compensation Insurance	596,071	516,071	594,000	77,929
Staff Training & Development - GST	313,965	313,965	320,000	6,035
Staff Recruitment Expenses	130,000	40,000	55,000	15,000
Workforce Operations Total	**543,603**	**-121,397**	**-247,019**	**-125,622**
Disposal of Council Assets				
Net Loss on Disposal of Assets - Building	-	-	-	-
Net Loss on Disposal of Assets - Land	-	-	-	-
Net Loss on Disposal of Assets - Plant & Fleet	-	-	-	-
Disposal of Council Assets Total	**-**	**-**	**-**	**-**
Asset Management - Depreciation				
Depn - Admin Buildings	160,540	78,600	84,733	6,133
Depn - Admin Office Equipment	32,000	32,000	31,655	-345
Depn - Admin Vehicles	71,005	64,020	66,718	2,698
Depn - Depot Buildings	55,840	53,300	56,951	3,651
Depn - Depot Other Structures	1,137	3,000	2,207	-793
Depn - Engineering Vehicles	1,214,516	1,000,155	966,940	-33,215
Depn - Housing & Comm Plant & Equipment	-	-	69,209	69,209
Depn - Mining Plant & Equipment	-	214,361	214,361	-
Depn - Rec and Culture Plant & Equipment	179,621	159,900	183,213	23,313
Depn - SES Plant & Equipment	13,960	12,620	14,232	1,612
Depn - Waste Plant & Equipment	-	-	-	-
Depn- Environ Plant	95,190	-	97,092	97,092
Asset Management - Depreciation Total	**1,823,809**	**1,617,956**	**1,787,311**	**169,355**
Total Expenses	**7,455,068**	**6,214,349**	**7,449,700**	**1,235,351**
	-	-	-	

PUBLIC ORDER AND SAFETY

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement to the Original Budget
Animal and Regulatory Control Services				
Animal Control - Sundry Sales	925	825	1,000	175
Animal Regulatory Fees & Fines	4,000	5,000	17,000	12,000
Impounding Fees & Charges	3,500	5,500	3,000	-2,500
Animal and Regulatory Control Services Total	**8,425**	**11,325**	**21,000**	**9,675**
Fire Services				
Other Revenue - Member Contributions	559,149	559,149	550,957	-8,192
Private Works Income Hazard Reduction	-	-	-	-
Fire Services Total	**559,149**	**559,149**	**550,957**	**-8,192**
Total Revenue	**567,574**	**570,474**	**571,957**	**1,483**
	-	-	-	

PUBLIC ORDER AND SAFETY

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement to the Original Budget
Fire Services				
Cont. to Fire Board	30,402	30,402	34,239	3,837
Fire Services Total	**30,402**	**30,402**	**34,239**	**3,837**
Emergency Services				
Contributions to Emergency Services	11,790	11,790	11,931	141
SES Operating Expenses	15,500	12,000	14,244	2,244
SES Building Expenses	1,500	5,000	5,000	-
Emergency Services Total	**28,790**	**28,790**	**31,175**	**2,385**
Rural Fire Services				
Other Member Contributions	559,149	559,149	550,957	-8,192
Private Works Hazard Reduction	-	-	-	-
RFS Non Reimbursables	42,685	29,685	36,291	6,606
Coonamble Contributions (Zone)	176,574	176,574	173,990	-2,584
Rural Fire Services Total	**778,408**	**765,408**	**761,238**	**-4,170**
Animal and Regulatory Control Services				
Animal Control Ranger Salaries	78,774	78,774	137,752	58,978
Animal Control Telephone Expenses	1,272	1,272	1,310	38
Animal Welfare Program	6,500	6,500	0	-6,500
Contractor Expenses	-	-	-	-
Desexing and Welfare program	10,240	10,000	12,317	2,317
Impounding & Pound Expenses	60,405	60,405	62,300	1,895
Other Animal General Expenses	14,760	15,000	15,476	476
Ranger Travelling Expenses	-	-	2,000	2,000
Animal and Regulatory Control Services Total	**171,951**	**171,951**	**231,156**	**59,205**
Other Public Order & Safety				
Security Camera Electricity Charges	1,248	1,248	1,500	252
Security Cameras Insurance	1,830	1,855	1,900	45
Security Cameras Repairs & Mntce	8,240	8,240	15,000	6,760
Other Public Order & Safety Total	**11,318**	**11,343**	**18,400**	**7,057**
Public Order & Safety - Depreciation				
Depn - Buildings Specialised	88,200	88,200	88,411	211
(blank)				-
Public Order & Safety - Depreciation Total	**88,200**	**88,200**	**88,411**	**211**
Total Expenses	**1,109,069**	**1,096,094**	**1,164,619**	**68,525**
	-	-	-	

HEALTH REGULATORY AND PLANNING SERVICES

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Amended Budget 26/27	Movement
Building Control				
Building Control - Regulatory Fines	5,000	5,000	5,000	-
Commissions - Building Control	500	500	500	-
Fees General- Building Control	30,000	30,000	36,000	6,000
Building Control Total	**35,500**	**35,500**	**41,500**	**6,000**
Health Administration				
Grants - A Fresh Start Traineeship	-	73,575	-	-73,575
Health Licences & Inspection Fees	8,500	8,500	10,000	1,500
Mosquito Management Plan - Grant	12,599	-	-	-
Health Administration Total	**21,099**	**82,075**	**10,000**	**-72,075**
Regulatory Administration				
Regulatory Fees and Fines	2,500	5,000	5,000	-
Income - Recovery of Enforcement costs	80,000	-	50,000	50,000
Regulatory Administration Total	**82,500**	**5,000**	**55,000**	**50,000**
Town Planning				
Certificates Sec 149	18,200	18,200	20,000	1,800
Certificates Sec 735A O/S Notices	4,500	4,500	5,000	500
Development Application Fees	75,000	65,000	75,000	10,000
Subdivision Fees	1,000	1,000	1,000	-
Town Planning Sundry Income	500	500	500	-
Town Planning Total	**99,200**	**89,200**	**101,500**	**12,300**
Total Revenue	**238,299**	**211,775**	**208,000**	**-3,775**
	-	-	-	

HEALTH REGULATORY AND PLANNING SERVICES

Expenses	QBR3 Proposed Budget 2025/26	Budget 25/26	Draft Budget 26/27	Movement
Building Control				
General Exps - Building Control	5,000	5,000	5,000	-
Grant Funds - Heritage Reflection	25,000	-		-
Building Control Total	**30,000**	**5,000**	**5,000**	**-**
Health Administration				
Grant Program - Mosquito Man Plan	12,599	-	-	-
Health Salaries & Allowances	394,856	436,431	221,335	-215,096
Health Services Contract Staff	140,000	140,000	30,000	-110,000
Health Staff Travelling Expenses	12,500	12,500	6,500	-6,000
Health Sundry Expenses	5,000	5,000	5,000	-
Housing Subsidy - Health	10,400	10,400	-	-10,400
Health Administration Total	**575,355**	**604,331**	**262,835**	**-341,496**
Regulatory Administration				
Impounding Expenses	3,615	22,615	5,000	-17,615
Other Regulatory Control General Expenses	56,000	2,000	30,000	28,000
Regulatory Control Salaries	8,254	110,254	101,809	-8,445
Expenses	1,200	1,200	1,300	100
Council Order - Enforcement Costs	80,000	50,000	50,000	-
Regulatory Administration Total	**149,069**	**186,069**	**188,109**	**2,040**
Town Planning				
Town Planning - Advertising Expenses	1,500	500	500	-
Town Planning - Contract Services	70,600	70,600	50,000	-20,600
Town Planning - Sundry Expenses	6,500	1,500	5,000	3,500
Town Planning Legal Expenses	4,000	10,000	5,000	-5,000
Town Planning Total	**82,600**	**82,600**	**60,500**	**-22,100**
Grand Total	**837,024**	**878,000**	**516,443**	**-361,557**
	-	-	-	

ENVIRONMENT

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Other Environmental Services				
Grant - Caring for Country Environment reserve	-	-	-	-
Other Environmental Services Total	**-**	**-**	**-**	**-**
Solid Waste Management - Collection				
DWM Extra Charges	17,759	17,759	22,200	4,441
Less: Pension Write Off	-28,302	-26,325	-28,302	-1,977
Pensioner Subsidy	15,724	14,479	15,567	1,088
Commercial	292,256	293,010	335,660	42,650
Solid Waste Annual Charges - Domestic	769,838	769,140	923,470	154,330
Total	**1,067,275**	**1,068,063**	**1,268,595**	**200,532**
Solid Waste Management - Disposal				
Grant Income - Wages and Trainees	244,500	244,500	-	-244,500
Misc Income	10,940	5,940	10,000	4,060
Misc Sales - Handling Fees	33,000	12,000	35,000	23,000
Sale of new household bins	6,700	6,700	5,400	-1,300
Sale of Recyclables	50,365	50,365	80,000	29,635
Waste Facility Gate Takings - Commercial	152,265	127,265	178,200	50,935
Waste Facility Gate Takings - Domestic	41,530	36,530	50,500	13,970
Solid Waste Management - Disposal Total	**539,300**	**483,300**	**359,100**	**-124,200**
Stormwater Management				
Drainage Diagram Fees - GST Free	500	500	500	-
Stormwater Management Total	**500**	**500**	**500**	**-**
Total Revenue	**1,607,075**	**1,551,863**	**1,628,195**	**76,332**
	-	-	-	

ENVIRONMENT

Expenses	QBR3 Proposed	Budget 25/26	Draft Budget 26/27	Movement
Flood Mitigation				
Flood Mitigation - Contract Services	5,000	5,000	-	-5,000
Levee Banks Maintenance Expenses	35,000	20,000	40,000	20,000
Flood Mitigation Total	**40,000**	**25,000**	**40,000**	**15,000**
Stormwater Management				
Stormwater Drainage Maintenance	10,000	10,000	5,000	-5,000
Stormwater Management Total	**10,000**	**10,000**	**5,000**	**-5,000**
Street Cleaning				
General Expenses - Street Cleaning	311,995	311,995	306,500	-5,495
Street Cleaning Total	**311,995**	**311,995**	**306,500**	**-5,495**
Noxious Plants & Animals				
Contributions and Donations - CMCC	128,676	129,170	133,100	3,930
Noxious Plants - Control Expenses	1,494	1,000	2,500	1,500
Pest Control Expenses	4,000	4,000	4,200	200
Noxious Plants & Animals Total	**134,170**	**134,170**	**139,800**	**5,630**
Other Environmental Services				
Environmental - Other Expenses	2,680	2,680	2,500	-180
Grant - Caring for Country Environment reserve	-	-	-	-
Subs & Membership- Environ Services	3,810	3,810	-	-3,810
Other Environmental Services Total	**6,490**	**6,490**	**2,500**	**-3,990**

ENVIRONMENT

Expenses	QBR3 Proposed	Budget 25/26	Draft Budget 26/27	Movement
Waste & Emp Initiatives Admin				
Salaries & Wages	209,654	239,654	255,072	15,418
Waste & Emp Initiatives Admin Total	**209,654**	**239,654**	**255,072**	**15,418**
Solid Waste Management - Collection				
Bulk Waste - Kerbside Collections	65,000	72,000	80,000	8,000
Bulk Waste - Transfer from WTS	-	90,020	-	-90,020
Purchase of Waste Bins	4,000	4,000	4,200	200
Solid Waste Collections Street Bins	203,005	203,005	209,100	6,095
Solid Waste Management - Collection Total	**272,005**	**369,025**	**293,300**	**-75,725**
Solid Waste Management - Disposal				
Clean up of Old Tip Facility - Coonamble	-	-	-	-
Electricity - Waste Depot	4,000	2,000	4,600	2,600
General Expenses - Waste Disposal	20,000	20,000	40,000	20,000
Telephone & Comms - Waste Depot	4,000	1,200	5,200	4,000
Waste - Housing Subsidy	-	-	-	-
Waste Buildings Maintenance	10,000	10,000	15,000	5,000
Waste Depot Operations	412,526	475,526	466,000	-9,526
Waste Depots - Rates & Charges	1,100	1,100	520	-580
Waste Facility (Tip) Insurance	2,909	3,040	5,000	1,960
Waste Facility Salaries and Wages	375,205	515,205	383,117	-132,088
Solid Waste Management - Disposal Total	**829,740**	**1,028,071**	**919,437**	**-108,635**
Environmental Services Depreciation				
Depn - Buildings Specialised	7,055	6,700	7,197	497
Depn - Other Structures	30,200	28,500	30,152	1,652
Depn - Storm Water Drainage	130,550	179,800	133,157	-46,643
Amortisation - Waste Facility	0	0	16,244	16,244
Environmental Services Depreciation Total	**167,805**	**215,000**	**186,750**	**-28,250**
Total Expenses	**1,981,859**	**2,339,405**	**2,148,358**	**-191,046**
	-	-	-	

COMMUNITY SERVICES EDUCATION

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Aged & Disabled				
Grants Operational (State) Aged & Disabled	5,000	5,000	5,000	-
Aged & Disabled Total	**5,000**	**5,000**	**5,000**	**-**
Children & Youth Services				
Grant Funds - School Holiday Program	87,268	14,000	3,000	-11,000
Grant Funds - Youth Week Grant	-	-	-	-
Sundry Income - Youth Services	1,000	1,000	1,000	-
Children & Youth Services Total	**88,268**	**15,000**	**4,000**	**-11,000**
Other Community Services				
Grant Funds - Summer Youth Holiday Program	-	-	-	-
Program	86,272	-	-	-
Other Community Services Total	**86,272**	**-**	**-**	**-**
Total Revenue	**179,540**	**20,000**	**9,000**	**-11,000**
	-	-	-	

COMMUNITY SERVICES EDUCATION

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Aged & Disabled				
General Expenses - Aged & Disabled	15,000	15,000	15,000	-
Aged & Disabled Total	**15,000**	**15,000**	**15,000**	**-**
Children & Youth Services				
Cleaning - Gular Youth Centre	5,000	5,000	5,000	-
General Expenses - Youth Programs	147,856	75,000	40,000	-35,000
Centre	4,300	1,300	3,808	2,508
Repairs & Mntce - Gular Youth Centre	10,200	10,200	3,000	-7,200
Salaries and Wages - Youth Services	5,925	35,925	46,849	10,924
Youth Accomodation Units Contractors	-	-	-	-
Youth Accomodation Units Repairs & Mntce	10,000	45,000	5,000	-40,000
Youth Centre Insurance	4,290	4,700	4,500	-200
Youth Service - General Expenses	5,000	5,000	5,000	-
Youth Services Telephone Expenses	500	500	1,000	500
Children & Youth Services Total	**193,071**	**182,625**	**114,157**	**-68,468**
Education				
Contributions- Coonamble Scholarship	3,000	3,000	3,000	-
Education Total	**3,000**	**3,000**	**3,000**	**-**
Other Community Services				
Community Services - General Exp	11,000	15,000	15,000	-
Wages	119,339	169,339	208,684	39,345
Disability Inclusion Action Plan Development	30,000	10,000	-	-10,000
NAIDOC Week Expenses	3,685	-	6,000	6,000
Regional Youth Empowerment Program	86,272	-	-	-
Other Community Services Total	**250,296**	**194,339**	**229,684**	**35,345**
Community Services - Depreciation				
Depn - Buildings Specialised	15,854	15,100	16,171	1,071
Community Services - Depreciation Total	**15,854**	**15,100**	**16,171**	**1,071**
Total Expenses	**477,221**	**410,064**	**378,013**	**-32,051**
	-	-	-	

HOUSING COMMUNITY AMENITIES

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Council Housing				
Council Housing Rental Income	66,300	66,300	68,300	2,000
Council Housing Total	**66,300**	**66,300**	**68,300**	**2,000**
Public Cemeteries				
Cemetery Fees	99,370	94,370	100,000	5,630
Public Cemeteries Total	**99,370**	**94,370**	**100,000**	**5,630**
Street Lighting				
Street Lighting Subsidy	42,000	42,000	43,000	1,000
Street Lighting Total	**42,000**	**42,000**	**43,000**	**1,000**
Total Revenue	**207,670**	**202,670**	**211,300**	**8,630**
	-	-	-	

HOUSING COMMUNITY AMENITIES

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Public Cemeteries				
Cemeteries Insurance	657	170	670	500
Cemeteries Maintenance Expenses	150,000	125,000	147,600	22,600
Cemeteries Rates & User Charges	25,300	15,300	26,718	11,418
Public Cemeteries Total	**175,957**	**140,470**	**174,988**	**34,518**
Public Conveniences				
Public Conveniences Insurance	1,607	1,635	1,700	65
Public Conveniences Maintenance	115,980	125,980	122,800	-3,180
Public Conveniences Total	**117,587**	**127,615**	**124,500**	**-3,115**
Street Lighting				
Street Lighting Electricity Charges	125,400	135,400	140,000	4,600
Street Lighting Maintenance	5,000	5,000	5,000	-
Street Lighting Total	**130,400**	**140,400**	**145,000**	**4,600**
Council Housing				
Council Housing Insurance	21,672	26,185	21,800	-4,385
Council Housing Maintenance Expenses	63,000	68,000	90,000	22,000
Council Housing Rates & Charges	39,900	29,900	56,801	26,901
Council Housing Total	**124,572**	**124,085**	**168,601**	**44,517**
Housing & Community Depreciation				
Depn - Buildings Non Specialised	49,150	48,400	50,133	1,733
Depn - Buildings Specialised	29,046	20,000	29,627	9,627
Depn - Other Structures	25,770	36,100	26,286	-9,814
Housing & Community Depreciation Total	**103,966**	**104,500**	**106,046**	**1,546**
Total Expenses	**652,482**	**637,070**	**719,135**	**82,066**
	-	-	-	

WATER SUPPLY OPERATIONS

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Coonamble Water Operations				
Annual Charges Coonamble Water Access	798,575	801,168	888,337	87,169
Coonamble Water Connection Fees	4,000	4,000	4,000	-
Coonamble Water Extra Charges	64,017	34,017	54,220	20,203
Coonamble Water User Pays Water	1,032,490	1,032,490	1,317,630	285,140
Grant Funds - Develop IWCM	-	-	76,100	76,100
Grant Funds - SSWP - Advanced Support Program'	-	-	-	-
Grant Op (State) Cmble Wtr Pens Subs	10,203	9,931	9,966	35
Grants - A Fresh Start Traineeship	-	77,095	-	-77,095
Interest on Invests Coonamble Water	72,717	72,717	70,764	-1,953
Less: Pension Rebate Coonamble	-17,506	-17,446	-17,506	-60
Sundry Sales - Coonamble Water	8,000	5,000	13,000	8,000
Coonamble Water Operations Total	**1,972,496**	**2,018,972**	**2,416,511**	**397,539**
Quambone Water Operations				
Annual Charges Quambone Water Access	56,820	53,445	59,975	6,530
Less: Pensioner Subsidy - Quambone	-612	-613	-613	-
Quambone Water Extra Charges	3,181	1,781	3,600	1,819
Quambone Water User Pays Water	20,560	20,560	34,810	14,250
Sundry Sales - Q'Bone Water	650	450	600	150
Quambone Water Operations Total	**80,599**	**75,623**	**98,372**	**22,749**
Gulargambone Water Operations				
Annual Charges Gular Water Access	192,305	195,140	202,405	7,265
Grant Op (State) Gular Water Pens Subs	1,480	1,432	1,480	48
Gular Water Extra Charges	13,688	9,688	12,150	2,462
Gular Water User Pays Water	90,730	90,730	125,810	35,080
Interest on Invests Gular Water	31,164	31,164	30,328	-836
Less: Pension Rebate	-2,690	-2,603	-2,691	-88
Sundry Sales - Gular Water	6,000	3,000	3,000	-
Gulargambone Water Operations Total	**332,677**	**328,551**	**372,482**	**43,931**
Total Revenue	**2,385,772**	**2,423,146**	**2,887,365**	**464,219**
	-	-	-	

WATER SUPPLY OPERATIONS

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Coonamble Water Operations				
Coonamble Water Operations				
Coonamble Water Operations				
Administration - Engineering	61,997	121,997	68,746	-53,251
Coonamble Water - Contract Services	112,000	52,000	25,000	-27,000
Coonamble Water Meter Reading	33,600	69,500	46,300	-23,200
Coonamble Wtr Cont to Training Costs	22,240	22,240	23,130	890
Development of IWCM Coonamble Shire Council	115,140	115,140	118,600	3,460
Electricity - Coonamble Water Supply	135,000	122,000	145,400	23,400
Insurance Coonamble Water Supply	50,040	49,805	51,000	1,195
Rates & Charges Coonamble Water	3,570	3,570	1,945	-1,625
Repairs & Mntce Coonamble Water	728,000	548,000	728,900	180,900
Telephone & Comms - Coonamble Water	3,315	2,115	2,200	85
Water Treatment & Misc Expenses	432,210	397,210	416,200	18,990
Bad and Doubtful Debt Expense	25,000	0	0	0
Emergency response to system failure	130,000	0	0	0
Coonamble Water Operations Total	**1,852,112**	**1,503,577**	**1,627,421**	**123,843**
Coonamble Water Depreciation				
Depreciation - Coonamble Water	424,008	383,630	418,965	35,335
Coonamble Water Depreciation Total	**424,008**	**383,630**	**418,965**	**35,335**
Coonamble Water Operations Total	**2,276,120**	**1,887,207**	**2,046,386**	**159,178**
Coonamble Water Operations Total	**2,276,120**	**1,887,207**	**2,046,386**	**159,178**

WATER SUPPLY OPERATIONS

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Gulargambone Water				
Gulargambone Water Operations				
Gulargambone Water Operations				
Electricity - Gular Water Supply	32,820	20,820	31,500	10,680
Gular Water Meter Reading	7,250	2,250	7,400	5,150
Gular Wtr Cont to Training Costs	3,025	3,025	3,146	121
Insurance Gular Water Supply	2,082	2,000	2,200	200
Other Expenses Gular Water	9,295	24,295	15,100	-9,195
Repairs & Mntce Gular Water	84,115	74,115	85,700	11,585
Gulargambone Water Operations Total	138,587	126,505	145,046	18,541
Gulargambone Water Operations Total	**138,587**	**126,505**	**145,046**	**18,541**
Gulargambone Water Depreciation				
Gulargambone Water Depreciation				
Depreciation - Gulargambone Water	71,434	63,420	70,096	6,676
Gulargambone Water Depreciation Total	**71,434**	**63,420**	**70,096**	**6,676**
Gulargambone Water Depreciation Total	**71,434**	**63,420**	**70,096**	**6,676**
Gulargambone Water Total	**210,021**	**189,925**	**215,142**	**25,217**
Quambone Water Operations				
Quambone Water Operations				
Quambone Water Operations				
Electricity - Quambone Water Supply	3,505	3,105	5,000	1,895
Insurance Quambone Water Supply	377	515	390	-125
Other Expenses Quambone Water	12,065	32,065	26,100	-5,965
Quambone Water Meter Reading	7,250	2,250	5,000	2,750
Repairs & Mntce Quambone Water	59,100	69,100	60,000	-9,100
Quambone Water Operations Total	**82,297**	**107,035**	**96,490**	**-10,545**
Quambone Water Depreciation				
Depreciation - Quambone Water	26,736	24,315	26,406	2,091
Quambone Water Depreciation Total	**26,736**	**24,315**	**26,406**	**2,091**
Quambone Water Operations Total	**109,033**	**131,350**	**122,896**	**-8,454**
Quambone Water Operations Total	**109,033**	**131,350**	**122,896**	**-8,454**
Total Expenses	**2,595,174**	**2,208,482**	**2,384,424**	**175,941**

SEWERAGE SERVICES OPERATIONS

Revenue	QBR3 Proposed Budget 2025/26	Original Approved	Draft Budget 26/27	Movement
Coonamble Sewerage Operations				
Annual Charges Coonamble Sewer Access	944,606	939,620	993,470	53,850
Coonamble Sewer - Connection Fees	1,500	3,000	3,000	-
Coonamble Sewer Extra Charges	31,553	31,553	29,800	-1,753
Coonamble Sewer User Pays Charges	213,040	213,040	195,080	-17,960
Grant Op (State) Cmble Swr Pens Subs	9,837	8,555	8,562	7
Interest on Invests Coonamble Sewer	72,717	72,717	70,764	-1,953
Less: Pension Rebate	-17,891	-15,555	-15,566	-11
Sundry Sales - Coonamble Sewer	12,855	12,855	12,855	-
Coonamble Sewerage Operations Total	**1,268,217**	**1,265,785**	**1,297,965**	**32,180**
Gulargambone Sewerage Operations				
Annual Charges Gular Sewer Access	165,390	169,840	179,310	9,470
Grant Op (State) Gular Sewer Pens Subs	-	1,280	1,278	-2
Gular Sewer - Connection Fees	1,000	1,000	1,000	-
Gular Sewer Extra Charges	14,163	14,163	10,760	-3,403
Gular Sewer User Pays Charges	44,160	44,160	35,990	-8,170
Interest on Invests Gular Sewer	31,164	31,164	30,328	-836
Less: Pension Rebate	-	-2,325	-2,325	-
Sundry Sales - Gulargambone Sewer	2,000	1,000	1,500	500
Gulargambone Sewerage Operations Total	**257,877**	**260,282**	**257,841**	**-2,441**
Total Revenue	**1,526,094**	**1,526,067**	**1,555,806**	**29,739**
	-	-	-	

SEWERAGE SERVICES OPERATIONS

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Coonamble Sewerage				
Coonamble Sewerage Operations				
Administration - Engineering	10,088	50,088	45,831	-4,257
Coonamble Sewer - Contract Services	50,000	70,000	25,000	-45,000
Coonamble Sewer Cont to Training	20,185	20,185	20,992	807
Electricity - Coonamble Sewer	38,820	32,220	40,200	7,980
Insurance - Coonamble Sewer	1,253	1,720	1,300	-420
Other Expenses - Coonamble Sewer	6,930	6,930	7,200	270
Rates & User Charge Coonamble Sewer	16,625	16,625	13,560	-3,065
Repairs & Mntce - Coonamble Sewer	438,000	418,000	450,000	32,000
Telephone & Comms - Coonamble Sewer	3,285	2,085	3,700	1,615
Bad and Doubtful Debt Expense	15,000		0	0
Coonamble Sewerage Operations Total	**600,186**	**617,853**	**607,783**	**-10,070**
Coonamble Sewerage Depreciation				
Depreciation - Coonamble Sewerage Services	359,394	318,460	351,250	32,790
Coonamble Sewerage Depreciation Total	**359,394**	**318,460**	**351,250**	**32,790**
Coonamble Sewerage Total	**959,580**	**936,313**	**959,033**	**22,720**
Gulargambone Sewerage				
Gulargambone Sewerage Operations				
Electricity - Gular Sewer	11,905	10,905	12,800	1,895
Insurance - Gular Sewer	1,930	1,975	2,100	125
Other Expenses - Gular Sewer	3,800	3,800	3,900	100
Repairs & Mntce - Gular Sewer	120,500	82,500	63,000	-19,500
Gular Sewer Cont to Training	7,180	7,180	7,467	287
Gulargambone Sewerage Operations Total	**145,315**	**106,360**	**89,267**	**-17,093**
Gulargambone Sewerage Depreciation				
Depreciation - Gulargambone Sewerage Services	90,232	82,000	89,679	7,679
Gulargambone Sewerage Depreciation Total	**90,232**	**82,000**	**89,679**	**7,679**
Gulargambone Sewerage Total	**235,547**	**188,360**	**178,946**	**-9,414**
Total Expenses	**1,195,127**	**1,124,673**	**1,137,979**	**13,306**
	-	-	-	

RECREATION AND CULTURE

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Museums Operations				
Sundry Sales & Services	-	200	-	-200
Museums Operations Total	**-**	**200**	**-**	**-200**
Parks & Gardens Operations				
Other Income	-	-	-	-
Parks & Reserves Fees	4,500	1,250	5,000	3,750
Parks & Gardens Operations Total	**4,500**	**1,250**	**5,000**	**3,750**
Public Hall Operations				
Hire Fees	1,000	-		-
Public Hall Operations Total	**1,000**	**-**		**-**
Public Libraries				
Grant Op (State) - Per Capita Grant	79,032	82,200	82,000	-200
Sundry Sales - Library	750	750	750	-
Public Libraries Total	**79,782**	**82,950**	**82,750**	**-200**
Showground Operations				
Donations - RV Camping	1,000	2,000	2,000	-
Rents & Fees	26,250	26,250	31,500	5,250
Showground Operations Total	**27,250**	**28,250**	**33,500**	**5,250**
Sporting Grounds Operations				
User Charges - Sportsgrounds	20,700	20,700	24,400	3,700
Grant Funds	8,170	-	-	-
Sporting Grounds Operations Total	**28,870**	**20,700**	**24,400**	**3,700**
Swimming Pools				
Swimming Pools User Fees	8,375	10,000	10,000	-
Swimming Pools Total	**8,375**	**10,000**	**10,000**	**-**
Total Revenue	**149,777**	**143,350**	**155,650**	**12,300**
	-	-	-	

RECREATION AND CULTURE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Museums Operations				
Electricity - Museum	1,495	1,495	1,000	-495
General Expenses	200	200	206	6
Insurance - Museum	7,022	7,300	6,900	-400
Operations & Maintenance - Museum	16,190	16,530	16,676	146
Rates & User Charges - Museum	68,240	2,900	-	-2,900
Telephone & Comms - Museum	500	500	515	15
Temporary Museum re-location establishment	5,000	5,000	0	-5,000
Museums Operations Total	**98,647**	**33,925**	**25,297**	**-8,628**
Public Hall Operations				
Electricity - Public Halls	8,321	821	7,400	6,579
Insurance - Public Halls	5,885	5,917	6,100	183
Public Hall Rates	2,500	-	1,872	1,872
Repairs & Maintenance - Public Halls	22,500	17,500	23,025	5,525
Public Hall Operations Total	**39,206**	**24,238**	**38,397**	**14,159**
Public Libraries				
Contributions - North West Library	72,191	74,300	76,000	1,700
Dolly Parton Imagination Library	8,000	8,000	-	-8,000
Electricity - Library	14,000	12,000	12,400	400
General Expenses - Library	9,625	2,000	4,016	2,016
General Expenses - No GST	-	1,000	1,000	-
Insurance - Library	19,484	20,000	20,100	100
Library - Contract Services	27,138	25,000	25,800	800
Library Postage	1,200	1,000	1,000	-
Library Staff Salaries & Allowances	148,703	148,703	155,674	6,971
Library Staff Travel Expenses	1,000	1,000	1,000	-
Library Telephone & Comms Charges	2,300	2,300	2,400	100
LSP Grant Expenditure - Library	12,650	12,650	13,100	450
Printing and Stationary - Libraries	8,300	6,300	6,500	200
Rates & User Charges - Libraries	4,600	5,100	4,141	-959
Repairs and Mntce - Libraries	16,800	16,800	16,300	-500
Subscriptions and M'ships & Licences	2,400	2,400	2,500	100
Public Libraries Total	**348,391**	**338,553**	**341,931**	**3,378**

RECREATION AND CULTURE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Parks & Gardens Operations				
Insurance & Electricity- Parks and Gardens	17,755	17,755	19,000	1,245
Rates & User Chgs - Parks & Gardens	74,700	74,700	45,657	-29,043
Repairs & Mntce - Parks & Gardens	376,370	376,370	388,500	12,130
Salaries and Wages Parks & Gardens	-	-	-	-
Parks & Gardens Operations Total	**468,825**	**468,825**	**453,157**	**-15,668**
Showground Operations				
Electricity - Showground	10,275	14,275	10,000	-4,275
General Exps - Event Preparation	30,000	30,000	31,000	1,000
Insurance - Showground	29,103	24,265	29,700	5,435
Rates & User Chgs - Showgrounds	96,100	36,100	61,418	25,318
Repairs & Maintenance - Showground	116,475	116,475	100,000	-16,475
Showground Operations Total	**281,953**	**221,115**	**232,118**	**11,003**
Sporting Grounds Operations				
Electricity - Sporting Grounds	8,860	8,360	9,300	940
Rates & User Charges Sports Grounds	94,800	64,800	56,934	-7,866
Repairs & Mntce - Sporting Grounds	157,752	159,700	164,700	5,000
Sportsground - Specific Works	21,948	20,000	15,000	-5,000
Sporting Grounds Operations Total	**283,360**	**252,860**	**245,934**	**-6,926**
Swimming Pools				
Contractor fees - Swimming Pool Operations	226,577	191,577	217,300	25,723
Electricity - Swimming Pools	60,120	56,120	64,000	7,880
Insurance - Swimming Pools	47,120	52,705	48,100	-4,605
Pool- EPA Licence Fees	2,338	3,000	2,500	-500
Rates & User Charges - Swim Pools	106,200	46,200	58,639	12,439
Repairs & Mntce - Swimming Pools	205,855	205,855	212,000	6,145
Salaries and Wages- Swimming Pool	82,000	87,000	87,844	844
Telephones - Swimming Pools	1,045	1,545	1,000	-545
Swimming Pools Total	**731,255**	**644,002**	**691,383**	**47,381**

RECREATION AND CULTURE

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Other Cultural Services				
Contributions - Arts Council	12,728	12,535	12,535	-
General Exps - Other Cultural Services	2,200	2,200	2,200	-
Other Cultural Services Total	**14,928**	**14,735**	**14,735**	**-**
Other Sport & Recreation				
Contributions - Coonamble Racecourse	5,000	5,000	5,000	-
Electricity - Other Sport and Rec	1,215	815	1,500	685
Insurance - Other Sport and Rec	27,974	25,305	29,100	3,795
Rates & User Charges Other Sport & Rec	6,300	6,300	6,774	474
Repairs & Mntce Other Sport and Rec	3,860	3,860	4,000	140
Town Approaches Maintenance	40,840	60,840	50,000	-10,840
Other Sport & Recreation Total	**85,189**	**102,120**	**96,374**	**-5,746**
Recreation & Culture Depreciation				
Depn - Buildings Non Specialised	-	-	-	-
Depn - Buildings Specialised	310,000	304,000	316,126	12,126
Depn - Furniture & Fittings	8,981	11,000	11,064	64
Depn - Other Structures	424,000	360,000	432,631	72,631
(blank)				-
Recreation & Culture Depreciation Total	**742,981**	**675,000**	**759,821**	**84,821**
Total Expenses	**3,094,735**	**2,775,373**	**2,899,148**	**123,775**
	-	-	-	

MINING, MANUFACTURING CONSTRUCTION

Revenue	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Fees - Quarry Internal Sales	1,125,084	1,625,084	1,986,039	360,955
Fees - Quarry Public Sales	658,688	2,158,688	2,647,729	489,041
Diesel fuel rebate	65,000	0	0	0
Grand Total	**1,848,772**	**3,783,772**	**4,633,768**	**849,996**
	-	-	-	

MINING, MANUFACTURING CONSTRUCTION

Expenses	QBR3 Proposed Budget 2025/26	Original Approved Budget 2025/26	Draft Budget 26/27	Movement
Quarries, Pits & Crusher Operations				
Business Case -Quarry Optimization	125,000	125,000	-	-125,000
Contractors - Quarry Operations	1,624,631	745,145	1,831,540	1,086,395
Electricity - Quarry Operations	20,000	20,000	20,600	600
General Exps - Quarry & Crusher Ops	265,000	515,000	353,000	-162,000
Insurance - Quarry Operations	5,007	5,405	5,600	195
Plant and equipment - Quarry Ops	175,000	125,000	137,200	12,200
Printing & Stationery - Quarry Ops	500	500	520	20
Quarry - Housing Subsidy	-	5,200	-	-5,200
Quarry & Crusher Operating Costs	150,000	250,000	260,000	10,000
Quarry Loam Pit Operations	10,000	20,000	5,000	-15,000
Rates & User Charges - Quarry Ops	1,900	1,900	1,539	-361
Repairs & Mntce Quarry & Crush Ops	200,000	250,000	300,000	50,000
Royalties - Quarry & Crusher Ops	50,000	125,000	125,000	-
Telephone & Comms Quarry Operations	2,055	1,555	2,100	545
Salaries and Wages - Quarry & Pits and Crusher	246,737	636,737	652,007	15,271
Quarries, Pits & Crusher Operations Total	**2,875,830**	**2,826,442**	**3,694,106**	**867,664**
Mining & Const Depreciation				
Amortisation of right of use	38,000	38,000	38,995	995
Depn - Buildings Specialised	10,210	9,650	10,414	764
Depn - Other Structures	7,424	7,000	7,573	573
Depn - Plant & Equipment	36,030	36,030	36,030	-
Mining & Const Depreciation Total	**91,664**	**90,680**	**93,012**	**2,332**
Total Expenses	**2,967,494**	**2,917,122**	**3,787,118**	**869,996**
	-	-	-	

TRANSPORT COMMUNICATION

Revenue	QBR3 Proposed Budget	Original Approved Budget	Draft Budget 26/27	Movement
Financial Assist Grant- Roads				
Financial Assist Grant- Roads	1,117,500	2,238,204	2,374,702	136,498
Financial Assist Grant- Roads Total	**1,117,500**	**2,238,204**	**2,374,702**	**136,498**
Roads to Recovery Grant Funds				
Roads to Recovery Grant Funds	1,458,723	1,636,486	1,766,660	130,174
Roads to Recovery Grant Funds Total	**1,458,723**	**1,636,486**	**1,766,660**	**130,174**
Regional Roads Block Funding				
Regional Roads Block Funding	1,473,000	1,473,900	1,503,400	29,500
Regional Roads Block Funding Total	**1,473,000**	**1,473,900**	**1,503,400**	**29,500**
State Roads - M & R				
State Highway 11 - Work Orders	3,815,550	3,815,550	1,761,900	-2,053,650
State Highways Routine Maint	934,720	934,720	942,500	7,780
State Roads - M & R Total	**4,750,270**	**4,750,270**	**2,704,400**	**-2,045,870**
Aerodromes				
Lease Rental Income	5,728	3,228	5,900	2,672
Aerodromes Total	**5,728**	**3,228**	**5,900**	**2,672**
Flood Damage Funding				
Flood Damage Funding	2,097,155	-	450,000	450,000
Flood Damage Funding Total	**2,097,155**	**-**	**450,000**	**450,000**
Total Revenue	**10,902,376**	**10,102,088**	**8,805,062**	**-1,297,026**
	-	-	-	

TRANSPORT COMMUNICATION

Expenses	QBR3 Proposed Budget	Original Approved Budget	Draft Budget 26/27	Movement
Urban Roads - Local				
Regional Emergency Road Repair Fund program	-	-		-
Sealed Urban Roads Maintenance	105,000	90,000	100,000	10,000
Unsealed Urban Roads Maintenance	72,500	72,500	75,000	2,500
Urban Roads - Local Total	**177,500**	**162,500**	**175,000**	**12,500**
Sealed Rural Roads - Local				
Regional Emergency Road Repair Fund program	-	-	-	-
Sealed Rural Roads Maintenance	270,000	300,000	290,000	-10,000
Sealed Rural Roads - Local Total	**270,000**	**300,000**	**290,000**	**-10,000**
Unsealed Rural Roads - Local				
Regional Emergency Road Repair Fund program	-	-	-	-
Roads to Recovery Maintenance	-	-	-	-
Unsealed Rural Roads Maintenance	710,000	720,000	741,600	21,600
Unsealed Rural Roads - Local Total	**710,000**	**720,000**	**741,600**	**21,600**
Sealed Rural Roads - Regional				
Reg Roads Sealed Maintenance	432,060	732,060	598,077	-133,983
Regional Emergency Road Repair Fund program	-	-		-
Sealed Rural Roads - Regional Total	**432,060**	**732,060**	**598,077**	**-133,983**
Unsealed Rural Roads - Regional				
Reg Roads Unsealed Maintenance	39,990	139,990	69,200	-70,790
Unsealed Rural Roads - Regional Total	**39,990**	**139,990**	**69,200**	**-70,790**
State Roads - M & R				
State Roads Maintenance & Ordered Works	4,055,435	4,055,435	2,215,400	-1,840,035
State Roads - M & R Total	**4,055,435**	**4,055,435**	**2,215,400**	**-1,840,035**
Local Bridges - M & R				
Local Bridges Maintenance	50,000	25,000	50,000	25,000
Local Bridges - M & R Total	**50,000**	**25,000**	**50,000**	**25,000**
Bridges SRR - Regional				
Reg Roads Bridges Maintenance	40,800	40,800	27,100	-13,700
Bridges SRR - Regional Total	**40,800**	**40,800**	**27,100**	**-13,700**

TRANSPORT COMMUNICATION

Expenses	QBR3 Proposed Budget	Original Approved Budget	Draft Budget 26/27	Movement
Aerodromes				
Aerodrome Contractors Costs	10,000	10,000	5,000	-5,000
Aerodrome Electricity	2,125	2,125	2,200	75
Aerodrome Insurances	8,544	5,375	8,800	3,425
Aerodrome Maintenance	92,500	100,000	95,000	-5,000
Aerodrome Rates & Charges	16,700	16,700	12,592	-4,108
Aerodrome Telephones & Comms	500	500	500	-
Aerodromes Total	**130,369**	**134,700**	**124,092**	**-10,608**
Ancillary Services - Footpaths				
Footpaths Maintenance	160,000	175,000	165,100	-9,900
Street Tree - Replacement Program	5,964	20,000	-	-20,000
Street Tree Maintenance	89,036	50,000	100,000	50,000
Ancillary Services - Footpaths Total	**255,000**	**245,000**	**265,100**	**20,100**
Ancillary Services - Kerb & Guttering				
Kerb & Gutter Maintenance	9,000	24,000	19,600	-4,400
Ancillary Services - Kerb & Guttering Total	**9,000**	**24,000**	**19,600**	**-4,400**
Bus Shelters & Parking				
Other Transport Maintenance	8,500	7,500	7,800	300
Bus Shelters & Parking Total	**8,500**	**7,500**	**7,800**	**300**
Transport & Communication Depreciation				
Depn - Aerodrome Buildings	36,300	34,500	37,038	2,538
Depn - Aerodrome Other Structures	60,125	84,000	61,327	-22,673
Depn - Footpaths	54,540	33,000	55,628	22,628
Depn - Kerb & Gutter	77,280	92,600	78,826	-13,774
Depn - Local Bridges	98,900	107,500	100,789	-6,711
Depn - Regional Bridges	75,200	60,050	76,700	16,650
Depn - Sealed Regional Roads	1,203,900	1,275,750	1,227,899	-47,851
Depn - Sealed Rural Roads	821,985	861,100	838,424	-22,676
Depn - Transport Other Structures	25,650	31,300	26,163	-5,137
Depn - Unsealed Regional Roads	88,200	38,050	89,914	51,864
Depn - Unsealed Rural Roads	1,192,900	1,113,400	1,216,746	103,346
Depn - Unsealed Urban Roads	22,200	15,850	22,640	6,790
Depn - Sealed Urban Roads	256,460	262,600	261,583	-1,017
Transport & Communication Depreciation Total	**4,013,640**	**4,009,700**	**4,093,677**	**83,977**
Grand Total	**10,192,294**	**10,596,685**	**8,676,646**	**-1,920,039**
	-	-	-	

ECONOMIC AFFAIRS

Revenue	QBR3 Proposed Budget 2025/26	Original Approved	Draft Budget 26/27	Movement
Council Property NEI -				
Council Leases	6,500	6,500	6,700	200
Council Property NEI - Total	**6,500**	**6,500**	**6,700**	**200**
Truckwash				
Truck Wash User Fees	65,000	50,000	40,000	-10,000
Truckwash Total	**65,000**	**50,000**	**40,000**	**-10,000**
Caravan Parks				
Caravan Park Income	80,000	35,000	45,000	10,000
Caravan Parks Total	**80,000**	**35,000**	**45,000**	**10,000**
Saleyards				
Saleyards Fees & Charges - Casual	2,000	2,000	2,000	-
Saleyards Fees & Charges - Sale	195,000	100,000	64,800	-35,200
Saleyards Total	**197,000**	**102,000**	**66,800**	**-35,200**
Farming				
Lease Rental - Common Farming	41,920	41,920	37,661	-4,259
Lease Rental - Farming lease	37,660	37,660	28,790	-8,870
Sundry Income - Common Fees	6,500	3,500	2,000	-1,500
Farming Total	**86,080**	**83,080**	**68,451**	**-14,629**
Service NSW Agency				
Agency Commissions	114,615	114,615	118,500	3,885
Service NSW Agency Total	**114,615**	**114,615**	**118,500**	**3,885**
Tourism & Area Promotion				
Grant Funding - Cowchella Festival	-	-	135,000	135,000
Grant Funds - Tourism Grant	-	30,000	-	-30,000
Sundry Sales	-	600	-	-600
Tourism Sale of Merchandise	16,900	13,300	16,800	3,500
Grant Funding - Vision Splendid	96,285	-	-	-
Tourism & Area Promotion Total	**113,185**	**43,900**	**151,800**	**107,900**
Economic Development				
Contrib to Real Country Costs	9,280	-	-	-
Economic Development Total	**9,280**	**-**	**-**	**-**
Total Revenue	**671,660**	**435,095**	**497,251**	**62,156**
	-	-	-	

ECONOMIC AFFAIRS

Expenses	QBR3 Proposed Budget	Original Approved Budget	Draft Budget 26/27	Movement
Council Property NEI -				
Council Property NEI Insurances	24,010	22,760	25,000	2,240
Council Property NEI Maintenance	1,120	3,620	2,500	-1,120
Council Property NEI Rates & Charges	49,300	46,300	48,336	2,036
Other Building Mntce & Repairs	9,500	6,000	10,600	4,600
Council Property NEI - Total	**83,930**	**78,680**	**86,436**	**7,756**
Truckwash				
Truck Wash Electricity Charges	4,720	3,520	4,600	1,080
Truck wash Insurance	1,475	95	1,600	1,505
Truck Wash Mntce & Repairs	28,580	18,580	15,000	-3,580
Truck wash Rates and User Charges	25,600	10,600	8,706	-1,894
Truckwash Total	**60,375**	**32,795**	**29,906**	**-2,889**
Caravan Parks				
Caravan Park Insurance	12,047	10,680	12,300	1,620
Caravan Park Mntce & Repairs	10,633	25,000	25,800	800
Caravan Parks Total	**22,680**	**35,680**	**38,100**	**2,420**
Saleyards				
Saleyards Electricity Charges	9,200	9,200	9,500	300
Saleyards Insurances	12,154	14,230	12,400	-1,830
Saleyards Maintenance Expenses	119,020	72,020	85,000	12,980
Saleyards Operating Expenses	22,931	12,855	18,500	5,645
Saleyards Rates & Charges	12,400	12,400	7,805	-4,595
Saleyards Telephone Expenses	645	645	700	55
Saleyards Total	**176,350**	**121,350**	**133,905**	**12,555**

ECONOMIC AFFAIRS

Expenses	QBR3 Proposed Budget	Original Approved Budget	Draft Budget 26/27	Movement
Farming				
Commons Rates & Charges	5,000	5,000	2,490	-2,510
General Expenses - Farming	4,000	4,000	5,000	1,000
Rates & User Charges - Farming	4,900	4,900	1,462	-3,438
Repairs & Mntce - Common Operations	43,420	40,420	28,171	-12,249
Farming Total	**57,320**	**54,320**	**37,123**	**-17,197**
Service NSW Agency				
RMS General Expenses GST	6,000	6,000	6,000	-
Salaries & Wages Service NSW Agency	92,770	92,770	94,818	2,048
Service NSW Agency Total	**98,770**	**98,770**	**100,818**	**2,048**
Tourism & Area Promotion				
Cowchella Festival	-	-	135,000	135,000
Hello Coonamble	41,515	39,700	-	-39,700
Salaries & Wages - Visitor Centre	136,566	236,566	154,644	-81,922
Tourism - Contract Services	5,000	10,000	20,000	10,000
Tourism Insurance	7,418	7,695	7,600	-95
Tourism - Wayfinding Signage package	-	30,000	-	-30,000
Tourism Advertising & Promotion Exps	20,000	30,000	30,000	-
Tourism Electricity Charges	6,719	6,019	7,000	981
Tourism Nickname Hall of Fame Exps	10,000	20,000	10,000	-10,000
Tourism Printing and Stationery	2,780	2,780	2,900	120
Tourism Rates & Charges	-	2,900	-	-2,900
Tourism Staff Travel Expenses	-	4,000	2,500	-1,500
Tourism Sundry Expenses	17,766	17,766	20,000	2,234
Tourism Telephones	300	1,000	750	-250
Tourism VIC Maintenance	27,500	27,500	20,000	-7,500
Vision Splendid	96,285	-	-	-
Tourism & Area Promotion Total	**371,849**	**435,926**	**410,394**	**-25,532**

ECONOMIC AFFAIRS

Expenses	QBR3 Proposed Budget	Original Approved Budget	Draft Budget 26/27	Movement
Economic Development				
Coonamble CBD - Activation / Revitalisation	30,000	30,000	25,000	-5,000
Coonamble CBD - SOTS Prelim & maint Costs	10,000	10,000	10,000	-
Economic Development - Contract Services	80,000	50,000	50,000	-
Economic Development - General Expenses	17,500	27,500	23,400	-4,100
Economic Promotion Expenses	62,465	63,500	50,000	-13,500
Edo Travel Expenses	9,000	5,000	24,000	19,000
Financial Support for Local Business Groups	7,000	7,000	7,000	-
Hosting and facilitating events and initiatives	15,000	15,000	15,500	500
Office Expenses	500	500	500	-
Salaries and Wages - Economic Development	166,163	276,163	157,873	-118,290
Sponsorship of local events and initiatives	12,000	12,000	12,400	400
Subscriptions and Memberships	13,500	13,500	15,000	1,500
CBD - Business Incentive / Activation Fund	35,000	35,000	35,000	-
Grant Management Services	30,000	-	-	-
Economic Development Total	**488,128**	**545,163**	**425,673**	**-119,490**
Industrial Development				
Industrial Promotion Expenses	-	2,100	2,100	-
Planning and Establishment Facility	-	-	-	-
Rates & User Chgs - Indust Estate	-	1,900	-	-1,900
Industrial Estate Maintenance Exps	15,500	5,500	6,000	500
Industrial Development Total	**15,500**	**9,500**	**8,100**	**-1,400**
Economic Affairs Depreciation				
Depn - Caravan Park Buildings Spec	27,400	27,400	29,605	2,205
Depn - Caravan Park Other Structures	33,632	900	9,262	8,362
Depn - Saleyards Buildings Spec	20,210	19,200	20,609	1,409
Depn - Saleyards Other Structures	2,750	2,700	2,775	75
Depn - Tourism Buildings Non Spec	22,610	21,580	23,062	1,482
Depn -Truck Wash Other Structures	18,050	21,100	17,402	-3,698
Depn - Council Property NEI	22,715	-	14,038	14,038
Economic Affairs Depreciation Total	**147,367**	**92,880**	**116,753**	**23,873**
Total Expenses	**1,522,269**	**1,505,064**	**1,387,207**	**-117,857**
	-	-	-	

ADMINISTRATION AND GOVERNANCE

Major variances to 25/26 Budget

Movement in Income					
Financial Assist Grant	Increase from previous year by CPI 3.5%	272,615	Internal Audit Expenses	Decreased due to planned works schedule	(50,000)
Ordinary Rates - Farmland	Increase from rates on farmland (max rate peg). Higher value in farmland across LGA	131,897	IT - Software Licences & Renewals	Increase due to reallocation of software licences into IT function	60,700
Net Profit on Disposal - Land	Incease in income due to expected sale of land from additional assets owned	100,000	Leave Entitlements	Increased wage 3.5% /realign structure/ recruitment of positions	61,285
Net Profit on Disposal - Plant	Decrease as less plant due to be sold	(50,000)	Asset Management Wages	Increased wage 3.5% /realign structure/ recruitment of positions	66,891
Interest on Investments - general fund	Increase in interest rates	(71,503)	Grant Management Expenses	Allow for Business Plans to commence for Grant ready projects	75,000
Legal Costs Recovered	Decreased to historical levels. 25/26 saw special project SOL which recovered	(145,000)	Workers Compensation Insurance	Increase in premium from quote	77,929
Grants - Traineeships	Decrease as grant funding not applied for as not applicable	(206,440)	Public Holidays	Increased wage 3.5% /realign structure/ recruitment of positions	91,674
Oncost Recoveries	Decreased due to change in employee cost structure and projected oncosts	(496,339)	Governance and Risk Wages	Increased wage 3.5% /realign structure/ recruitment of positions	96,431
Plant Hire Income	Decrease due to projected works and the removal of flood damage works	(816,518)	WHS Other Expenses	Increased due to reallocation of Wages from NEI	110,980
Movement in Expenses			Admin Salaries and Wages	Increased wage 3.5% /realign structure/ recruitment of positions	122,537
Salaries and Wages NEI	Reallocation of wages to other function (eg WHS)	(256,407)	Engineering Staff Salaries	Increased wage 3.5% /realign structure/ recruitment of positions	180,384
Special Project - Sale of Land	Decreased due to 25/26 Special Project completion for Sale of Land Unpaid Rates	(225,000)	Employee Superannuation	Increased due to change in structure/reductions in salaries and wages	272,915
				**TOTAL VARIANCES EXPLAINED	(595,969)

PUBLIC ORDER AND SAFETY

Major variances

Animal Control Wages	Increased wage 3.5% /realign structure/ recruitment of positions	58,978			
				**TOTAL VARIANCES EXPLAINED	58,978

HEALTH REGULATORY AND PLANNING SERVICES

Major variances

Movement in Income			**Movement in Expenses**		
Enforcement costs Recouped	Increase in expected penalties	50,000	Health Salaries and Allowances	Realignment of structure	(215,096)
Grants - Traineeships	Decrease as grant funding not applied for as not applicable	(73,575)	Contract Staff	Decreased reliance of contractors	(110,000)
				**TOTAL VARIANCES EXPLAINED	(348,671)

ENVIRONMENT

Major variances

Movement in Income			**Movement in Expenses**		
Solid Waste Charges - Commercial	Waste Facility Gate Takings - Commercial	42,650	Waste Facility Wages	Realign structure and recruitment of positions	(132,088)
Waste Facility Gate Takings -	Increased in gate prices and materials expected to be deposited	50,935	Bulk Waste - Transfer from WTS	Realignment of expenses to depot operations	(90,020)
Solid Waste Charges - Domestic	Bulk Waste - Transfer from WTS	154,330			
Grants - Traineeships	Waste Facility Wages	(244,500)			
				**TOTAL VARIANCES EXPLAINED	(218,693)

WATER SUPPLY OPERATIONS

Major variances

Movement in Income			Movement in Expenses		
Grant - Develop IWCM	Recognition of Grant funding	76,100	Administration Engineering Wages	Realignment of position between Water and Sewer time split	(53,251)
Coonamble Water Access Charges	Increase in access charge	87,169	Gular Water Access Charges	Increase in access charge	77,290
Coonmable Water User Pays	Increased water consumption charge and expected consumption due to	285,140	Repairs & Maint - Coonamble Water	Increase in programed works for repairs	180,900
Grants - Traineeships	Decrease as grant funding not applied for as not applicable	(77,095)			
				**TOTAL VARIANCES EXPLAINED	576,253

SEWERAGE SERVICES OPERATIONS

Major variances

Annual Charges Coonamble Sewer Access	Increase in access charge	$53,850
		**TOTAL VARIANCES EXPLAINED 53,850

MINING, MANUFACTURING & CONSTRUCTION

Major variances

Movement in Income			Movement in Expenses		
Quarry Internal Sales	Increase due to fully functional quarry and major roads projects	350,955	Business Case - Quarry Optimisation	No longer required	(125,000)
Quarry Public Sales	Increase due to fully functional quarry and availability of product at neighbouring	489,041	Quarry and Crusher Ops	Realign with historical spend	(162,000)
			Repairs & Maint Quarry and Crusher Ops	Increase to allow for increase regular maint	50,000
			Contractors - Quarry Operations	Full year of operation	1,086,395
				**TOTAL VARIANCES EXPLAINED	1,689,391

TRANSPORT & COMMUNICATION

Major variances Allow for Business Plans to commence for Grant ready projects

Movement in Income			Movement in Expenses		
Financial Assist Grant - Roads	Expected Increase in grant income at 3.5%	136,498	State Hwys	Decrease in expenditure aligned with the decrease in income as per provided	(1,840,035)
Roads to Recovery Grant Funds	Increase due to programmed works	130,174	Sealed Regional Roads Maint	Decrease in planned maintenance activities	(133,983)
Flood Damage Funding	Planned flood damage repairs to be finalised in 26-27. Therefore, revenue to be recognised in the same year as per accounting standards requirements.	450,000	Unsealed Regional Roads Maint	Decrease in planned maintenance activities	(70,790)
			Street Tree Maint	Increase of service level provided to the community	50,000
State Hwys	Decrease in expected income from work orders as per program provided to the	(2,053,650)			
				**TOTAL VARIANCES EXPLAINED	(3,331,786)

ECONOMIC AFFAIRS

Major variances

Movement in Income			Movement in Expenses		
Grant Funding - Cowchella Festival	Grant funding received in the 25-26 financial year for the Cowchella Festival taking place in the 26-27 financial year. Therefore, as per accounting standards requirements to be recognised in 26-27.	135,000	Grant Funding - Cowchella Festival	Amount to be spent for Cowchella Festival preparation as per the grant agreement.	135,000
			Visitor Information Wages	Increase in wages and employee on-costs expenses by 3.5% as well as realignment of organisational structure	81,922
			Economic Development Wages		118,290
				**TOTAL VARIANCES EXPLAINED	**470,212**

Title	DRAFT BUDGET TO COUNCIL						
	Reserve Transfer Amount	Trade-in	Capital Grants	Capital Renewal	Capital New/Upgrade	Operating Grants	Operating Expenditure
Administration							
Building and Premises Works	75,000	-	-	150,000	-	-	-
Coonamble - Depot Upgrade meal room & toilets, line marking	-	-	-	126,085	-	-	-
Coonamble - Workshop Electrical Upgrades	-	-	-	42,690	-	-	-
Enterprise System Software Replacement	-	-	-	-	-	-	75,000
Gulargambone - Depot Yard Security fencing	-	-	-	-	92,580	-	-
Information and Technology Capital Replacement Program	-	-	-	175,000	-	-	-
Information and Technology Screens	-	-	-	10,000	-	-	-
Plant Replacement	-	99,606	-	1,095,667	-	-	-
Demolition/Cleanup of buildings and structures on council land	-	-	-	-	-	-	165,000
Environment							
Coonamble Waste Depot - Conveyor belt to load card board	-	-	-	-	50,000	-	-
Coonamble Waste Depot - Extended forks for loader	-	-	-	-	10,000	-	-
Coonamble Waste Depot - Fuel Trailer	-	-	-	-	-	-	-
Coonamble Waste Depot - Hard stand Return and Earn	-	-	-	-	-	-	-
Coonamble Waste Depot - Litter fences	-	-	-	-	20,000	-	-
Coonamble Waste Depot - Rotating Bale grab for skid steer	-	-	-	-	15,000	-	-
Coonamble Waste Depot - Software package waybridge	-	-	-	-	-	-	33,333

Title	DRAFT BUDGET TO COUNCIL						
	Reserve Transfer Amount	Trade-in	Capital Grants	Capital Renewal	Capital New/Upgrade	Operating Grants	Operating Expenditure
Transport & Communication							
Aerodrome - Upgrades	-	-	130,060	-	130,060	-	-
Construction Carpark - rear of Coonamble Pool	-	-	-	-	300,000	-	-
Coonamble - Footpaths/Cycleways	-	-	-	100,000	-	-	-
Gulargambone - Footpaths/Cycleways	-	-	-	50,000	-	-	-
Kerb and Gutter Renewal	-	-	-	30,084	-	-	-
Regional Emergency Road Repair Fund	-	-	990,550	990,550	-	-	-
Regional Roads - Culvert	-	-	47,898	47,898	-	-	-
Regional Roads - Rehabilitation	-	-	588,536	588,536	-	-	-
Regional Roads - Reseals	-	-	80,003	80,003	-	-	-
Regional Roads - Resheeting	-	-	93,086	93,086	-	-	-
Rural Roads - Culvert	-	-	-	208,528	-	-	-
Rural Roads - Rehabilitation	-	-	658,317	658,317	-	-	-
Rural Roads - Reseals	-	-	232,659	232,659	-	-	-
Rural Roads - Resheeting	-	-	281,162	411,796	-	-	-
Sealed Roads Extension Program	-	-	790,400	-	790,400	-	-
Tooraweenah Road - Extension of Sealed length	-	-	16,651,237	-	16,651,237	-	-
Urban Roads - Reseal	-	-	-	6,980	-	-	-
Urban Roads - Resheeting	-	-	-	14,620	-	-	-
Economic Affairs							
Additional Accommodation - Riverside Caravan Park	-	-	376,000	-	376,000	-	-
Artesian Bathing Experience	-	-	5,500,000	-	6,500,000	-	-
Coonamble CBD - Activation / Revitalisation Program	-	-	-	-	150,000	-	-
Coonamble Saleyards - Renewal of facilities	-	-	-	30,000	-	-	-
Flags and Visitor Signage	-	-	-	-	50,000	-	-
Mural Art Trail - Coonamble Shire	-	-	-	-	70,000	-	-
Software package waybridge Saleyards	-	-	-	-	-	-	33,333

Title	DRAFT BUDGET TO COUNCIL						
	Reserve Transfer Amount	Trade-in	Capital Grants	Capital Renewal	Capital New/Upgrade	Operating Grants	Operating Expenditure
Recreation & Culture							
Coonamble - McDonald Park Picnic Tables	-	-	-	-	5,600	-	-
Coonamble - Pool renew concrete concourse	-	-	-	24,563	-	-	-
Coonamble - Smith Park Shade sails	-	-	-	25,870	-	-	-
Coonamble - Sportsground Carparks	-	-	-	-	141,750	-	-
Coonamble Museum - Review, reactivate and automate display	-	-	-	-	-	40,000	40,000
Coonamble Pool Cleaner replacement	-	-	-	25,000	-	-	-
Coonamble Pool Leak fix	-	-	-	100,000	-	-	-
Gulargambone - Lions Park Shade sails	-	-	-	25,870	-	-	-
Gulargambone - Sportsground grandstands	-	-	-	25,410	-	-	-
Gulargambone - Swimming Pool Amenities upgrade	-	-	-	-	86,452	-	-
Gulargambone - Swimming Pool Landscaping	-	-	-	-	22,631	-	-
Quambone Campsite Solar Lighting	-	-	-	-	8,547	-	-
Quambone Park Solar Lighting	-	-	-	-	8,547	-	-
Quambone Pool Cleaner replacement	-	-	-	5,000	-	-	-
Quambone Sportsground Irrigation Upgrade	-	-	-	-	-	-	-
Quambone Tennis Court Improved Access	-	-	-	-	9,865	-	-
Showground Upgrades	-	-	-	126,335	-	-	-
Warrena Ck Reserve - Masterplan and Management Plan	-	-	-	-	-	20,000	20,000
Housing & Community Amenities							
Coonamble - Cemetery additional headstone lawn area	-	-	-	-	18,561	-	-
Coonamble - Cemetery extension plan	-	-	-	-	38,530	-	-
Coonamble - Cemetery seal roads	-	-	-	-	32,680	-	-
Gulargambone - Cemetery seal roads	-	-	-	-	12,896	-	-
Renovations Residential Premises	-	-	-	100,000	-	-	-
Mines, Manufacturing & Construction							
Quarry Refurbishment and Upgrades	500,000	-	-	300,000	200,000	-	-
Software package waybridge	-	-	-	-	-	-	33,333

Title	DRAFT BUDGET TO COUNCIL						
	Reserve Transfer Amount	Trade-in	Capital Grants	Capital Renewal	Capital New/Upgrade	Operating Grants	Operating Expenditure
Water							
Bore 5/Reservoir 5 Fencing Upgrade	80,000	-	-	80,000	-	-	-
Coonamble - Mains Replacement Program -	100,000	-	-	100,000	-	-	-
Coonamble - Mains relining program	250,000	-	-	250,000	-	-	-
Coonamble - Meter replacement program	25,000	-	-	25,000	-	-	-
Coonamble - WTP sed lagoon Refurbishment works	40,000	-	-	40,000	-	-	-
Coonamble AOSP-WTP Op Review upgrade	-	-	-	-	-	22,500	22,500
Coonamble Bore's - Refurbishment/Renewal	250,000	-	-	250,000	-	-	-
Coonamble Water Treatment Plant - Capital Renewal	400,000	-	-	400,000	-	-	-
Gulargambone - Mains Replacement Program	50,000	-	-	50,000	-	-	-
Gulargambone - Meter replacement program	5,000	-	-	5,000	-	-	-
Gulargambone Rd Bore Shed Replacement	150,000	-	-	150,000	-	-	-
Gulargambone Reservoir upgrades	50,000	-	-	50,000	-	-	-
Quambone - Mains Replacement	50,000	-	-	50,000	-	-	-
Quambone - Meter replacement program	5,000	-	-	5,000	-	-	-
Quambone Reservoir Improvements	30,000	-	-	30,000	-	-	-
Reservoir improvement program	100,000	-	-	-	100,000	-	-
Telemetry Replacement - Water	300,000	-	-	300,000	-	-	-
Valve Replacement Program	50,000	-	-	50,000	-	-	-
Sewerage							
Coonamble - Mains relining	200,000	-	-	200,000	-	-	-
Coonamble - SSWP STP Replacement Option Report and Concept Design	215,000	-	-	215,000	-	-	-
Coonamble - STP Building Improvements	20,000	-	-	20,000	-	-	-
Coonamble - STP Plant - Equipment Renewal	30,000	-	-	30,000	-	-	-
Coonamble - Main Junction Replacement Program	50,000	-	-	50,000	-	-	-
Coonamble - SPS (minor pump stations excluding SPS 1 & 2) upgrades	50,000	-	-	50,000	-	-	-
Coonamble - Sewer effluent reuse facilities upgrade	100,000	-	-	-	100,000	-	-
Coonamble - Sewer rising main replacement from Tooloon St SPS	200,000	-	-	200,000	-	-	-
Gularambone Mains - Relining	100,000	-	-	100,000	-	-	-
Gulargambone Sewer Treatment Plant - Equipment Renewal	35,000	-	-	35,000	-	-	-
Telemetry Replacement - Sewer	300,000	-	-	300,000	-	-	-
TOTAL	**3,810,000**	**99,606**	**26,419,908**	**8,935,547**	**25,991,336**	**82,500**	**422,500**


DRAFT
Fees & Charges
Coonamble Shire Council

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Explanation Table

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
FEES & CHARGES					
GENERAL & ADMINISTRATION					
CERTIFICATES					
Certificate of Rates (S603)	$100.00	$100.00	$0.00	$100.00	0.00%
Section 10.7(2) Certificate	$70.00	$71.00	$0.00	$71.00	1.43%
Section 10.7 (2) & (5) Certificate	$177.00	$178.00	$0.00	$178.00	0.56%
608 Certificate	$80.00	$85.00	$0.00	$85.00	6.25%
735A Certificate	$80.00	$90.00	$0.00	$90.00	12.50%
735A inspection required	$120.00	$120.00	$0.00	$120.00	0.00%
Drainage Plan (Internal)	$52.20	$54.55	$5.45	$60.00	14.94%
Sewer Plan (External)	$95.45	$95.45	$9.55	$105.00	10.01%
Meter Reading for 603 cert or at request – Coonamble	$115.00	$120.00	$0.00	$120.00	4.35%
Fee to cover the cost of reading or re-reading a water meter where calculating the pro rata fees is at the consumer's request or access is not available. When a re-read is found to contain an error on the initial read, fee will be reimbursed to consumer.					
Meter Reading for 603 cert or at request – Gulargambone	$115.00	$120.00	$0.00	$120.00	4.35%
Fee to cover the cost of reading or re-reading a water meter where calculating the pro rata fees is at the consumer's request or access is not available. When a re-read is found to contain an error on the initial read, fee will be reimbursed to consumer.					
Meter Reading for 603 cert or at request – Quambone	$115.00	$120.00	$0.00	$120.00	4.35%
Fee to cover the cost of reading or re-reading a water meter where calculating the pro rata fees is at the consumer's request or access is not available. When a re-read is found to contain an error on the initial read, fee will be reimbursed to consumer.					
Urgency Fee – within 24 hours	$135.00	$140.40	$0.00	$140.40	4.00%
Informal request to view property file	$75.00	$80.00	$0.00	$80.00	6.67%
ADMINISTRATION SERVICES TO PUBLIC					
To be used only if Library and other Providers are unavailable					
Photocopying/Printing A3(B&W)	$2.70	$2.55	$0.25	$2.80	3.70%
Photocopying/Printing A4(B&W)	$1.45	$1.41	$0.14	$1.55	6.90%
Colour Photocopying/Printing A3	$6.00	$5.73	$0.57	$6.30	5.00%
Colour Photocopying/Printing A4	$3.50	$3.36	$0.34	$3.70	5.71%
Fax – first page(Australia)	$8.90	$8.45	$0.85	$9.30	4.49%
Fax – all pages after(Australia)	$4.00	$3.82	$0.38	$4.20	5.00%
Fax – Overseas	$25.00	$27.27	$2.73	$30.00	20.00%
HIRE OF CHAMBERS / HALL (ROOM ONLY)					
Half Day	$175.00	$168.18	$16.82	$185.00	5.71%
Full Day	$250.00	$236.36	$23.64	$260.00	4.00%
SUNDRY SALES & SERVICES					
Postage of Maps	$25.00	$27.27	$2.73	$30.00	20.00%
Property Maps – Small B&W	$30.00	$31.82	$3.18	$35.00	16.67%
Plus Postage Charge					
Property Maps - Small Colour (A3)	$40.00	$40.91	$4.09	$45.00	12.50%
Property Maps – Large B&W	$45.00	$45.45	$4.55	$50.00	11.11%
Plus Postage Charge					

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
SUNDRY SALES & SERVICES [continued]					
Property Maps - Large Colour	$70.00	$68.18	$6.82	$75.00	7.14%
LEP Map	$50.00	$50.00	$5.00	$55.00	10.00%
Plus Postage Charge					
LEP Plan	$70.00	$68.18	$6.82	$75.00	7.14%
Plus Postage Charge					
Paper Copy of Accounts (Past Due)	$10.00	$10.00	$0.00	$10.00	0.00%
Paper Copy of Rates / Water Notice	$10.00	$10.00	$0.00	$10.00	0.00%
Search Fees – Per hour	$90.00	$95.00	$0.00	$95.00	5.56%
Formal Access of Information (GIPAA) – Application including 1st hour	$30.00	$30.00	$0.00	$30.00	0.00%
Formal Access of Information (GIPAA) – Processing per addition hour	$30.00	$30.00	$0.00	$30.00	0.00%
Formal Access of Information (GIPAA) – Internal Review of Decision	$40.00	$40.00	$0.00	$40.00	0.00%
OTHER MISCELLANEOUS RECEIPTS					
In accordance with section 566(3) of the Local Government Act, the rate of interest payable on overdue rates and charges for the period1 July 2025 to 30 June 2026 (inclusive) will be **10.5%** per annum.					
Legal Fees - Unpaid Rates and Charges	Fees will be advised at the time it is applied to the account.				
All debt recovery costs and fees associated with any course of action are to be borne by the owner of the debt and will subsequently remain a charge on the property until paid. Where the Council has incurred any costs and expenses in relation to the sale of land for unpaid rates and charges under Division 5 of Part 2 of Chapter 17 of the LGA and the sale of the land does not proceed because of subsection 715(2) of the LGA, then all such costs and expenses shall be charged to and paid by the owner of that land.					
Dishonoured Cheque Fee	$90.00	$95.00	$0.00	$95.00	5.56%
Admin and processing fee to be applied to Rates or Debtor account.					
COUNCIL RENTALS					
Per relevent Lease Agreement					
COUNCIL DWELLINGS - RENT					
As per Employment Contract					
PUBLIC RESERVES, PARKS AND GARDENS					
Per Lease Agreement					
PUBLIC ORDER & SAFETY					
Ranger Call-Out Fees - Where Council's Ranger is required to attend a call-out after their normal rostered working hours and it can be established who the responsible party is, Council may recover actual costs from the responsible party if the call-out is a result of negligence or the actions of a repeat offender.					
Payments from Local Government for registration of animals	TBA				
COMPANION ANIMAL ACT FEES					
REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP					
Dog - under 12 Weeks - registered breeder - desexing not recommended	$80.00	$80.00	$0.00	$80.00	0.00%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP [continued]					
Dog - Additional Fee (dog not desexed by 6 months)	$189.00	$189.00	$0.00	$189.00	0.00%
Dog registration fee plus additional fee - not registered by 12 weeks and dog not desexed by 6 months	$269.00	$269.00	$0.00	$269.00	0.00%
Dog Desexed	$80.00	$80.00	$0.00	$80.00	0.00%
Dog - Eligible pensioner - desexed or desexing not recommended	$35.00	$35.00	$0.00	$35.00	0.00%
Dog Desexed (pound/shelter)					No Charge
Working dog					No Charge
Dog - Service of the State / Assistance Animal					No Charge
Annual permit for restricted breed / declared dangerous dog	$236.00	$236.00	$0.00	$236.00	0.00%
Cat - Desexed or Not Desexed or recognised breeder	$70.00	$70.00	$0.00	$70.00	0.00%
Cat - Eligible Pensioner	$35.00	$35.00	$0.00	$35.00	0.00%
Cat - Desexed (pound/shelter)					No Charge
Annual permit for non-desexed cat	$99.00	$99.00	$0.00	$99.00	0.00%
Late Fee	$23.00	$23.00	$0.00	$23.00	0.00%
If the registration fee has not been paid 28 days after the date on which the animal is required to be registered.					
ANIMAL IMPOUNDING					
Release Fee - Dog	$80.00	$85.00	$0.00	$85.00	6.25%
Release Fee – for dog seized on second or subsequent	$210.00	$225.00	$0.00	$225.00	7.14%
Occasion within twelve (12) month period	$210.00	$225.00	$0.00	$225.00	7.14%
Plus Sustenance (Maintenance) – Charges per day at pound	$42.00	$45.00	$0.00	$45.00	7.14%
Release Fee - Cat	$80.00	$80.00	$0.00	$80.00	0.00%
Sustenance Cat (Maintenance) Per day	$27.00	$30.00	$0.00	$30.00	11.11%
Microchipping (must be microchipped by council staff)	$65.00	$59.09	$5.91	$65.00	0.00%
Ranger Call Out Fee (non emergency)	$75.00	$80.00	$0.00	$80.00	6.67%
HIRE OF TRAPS AND COLLARS					
Dog Trap – Security Deposit (Max 2 weeks)	$150.00	$150.00	$0.00	$150.00	0.00%
Dog Trap – Hire per week	$77.50	$31.82	$3.18	$35.00	-54.84%
Cat Traps – Security Deposit (Max 2 weeks)	$70.00	$70.00	$0.00	$70.00	0.00%
Cat Trap – Hire per week	$40.00	$18.18	$1.82	$20.00	-50.00%
PSUP ACT 2021					
Cattle etc					
POUND - SUSTENANCE CHARGES					
Non Companion Animals					
Set fee per day – plus additional sustenance per head per day	$45.00	$50.00	$0.00	$50.00	11.11%
Large Animals – Horse, Ass, Mule, Cow, Camel, Goat, Pig	$55.00	$60.00	$0.00	$60.00	9.09%
Per head per day, Plus $31.50 base fee					

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
POUND - SUSTENANCE CHARGES [continued]					
Sheep – Rams, Ewes, Lambs	$6.00	$6.00	$0.00	$6.00	0.00%
Per head per day, Plus $25 base fee					
RELEASE FEES					
Large Animals – First Head	$210.00	$225.00	$0.00	$225.00	7.14%
Large Animals – Subsequent	$47.50	$50.00	$0.00	$50.00	5.26%
Sheep – First Head	$210.00	$225.00	$0.00	$225.00	7.14%
Sheep – Subsequent	$27.50	$30.00	$0.00	$30.00	9.09%
Call Out Fee (First Hour)	$75.00	$80.00	$0.00	$80.00	6.67%
Transportation					At cost
Sale of Impounding Stock					Auction/Tender
PSUP - OTHER					
Towing/Transport at cost plus daily impounding					
Vehicles	$26.50	$30.00	$0.00	$30.00	13.21%
Articles	$16.50	$20.00	$0.00	$20.00	21.21%
SUNDRY SALES					
Sale of Cat					as per quote
Sale of Dog					as per quote
HEALTH SERVICES					
FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING					
Application fee	$57.50	$60.00	$0.00	$60.00	4.35%
Street Dining	$32.50	$35.00	$0.00	$35.00	7.69%
Per table p.a.					
Display of Goods	$16.50	$20.00	$0.00	$20.00	21.21%
Per lineal metre of property frontage p.a.					
Advertising Boards	$16.50	$20.00	$0.00	$20.00	21.21%
Per sign p.a.					
Street Vending	$130.00	$140.00	$0.00	$140.00	7.69%
p.a					
Busking					No Charge
Raffle Ticking Selling					No Charge
FOOD PREMISES ADMISTRATION FEES					
Annual Administrative Fee (>50 FTE Food Handlers)	$100.00	$105.00	$0.00	$105.00	5.00%
Annual Administrative Fee (>5 <50 FTE Food Handlers)	$50.00	$55.00	$0.00	$55.00	10.00%
Annual Administrative Fee (<5 FTE Food Handlers)	$25.00	$30.00	$0.00	$30.00	20.00%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
INSPECTION FEES					
Hairdressers Shop Inspection Fee	$220.00	$230.00	$0.00	$230.00	4.55%
Mobile Hairdressing	$220.00	$230.00	$0.00	$230.00	4.55%
Beauty Salons Inspection Fee	$220.00	$230.00	$0.00	$230.00	4.55%
Food Inspections	$220.00	$230.00	$0.00	$230.00	4.55%
First Reinspection					No Charge
Additional Reinspection	$220.00	$230.00	$0.00	$230.00	4.55%
HOUSING & COMMUNITY AMENITY					
MEMORIAL FEES					
Late fees apply for receipts received within 72 hours of burial/internment.					
Private Burials subject to approval of legislative requirments.					
Exhumation fees start at $4,000 (inc GST)					
INTERMENT LEVY					
The levy will not apply to interment of destitute people or children under the age of 12.					
Ash Interment	$69.30	$63.00	$6.30	$69.30	0.00%
Burial	$171.60	$156.00	$15.60	$171.60	0.00%
LAWN CEMETERY - ADULT/CHILD					
Right of Burial-Coonamble	$540.00	$560.00	$0.00	$560.00	3.70%
Includes Interment fee & Permission to erect Headstone. Per Person					
Right of Burial - Late Fee	$950.00	$950.00	$0.00	$950.00	0.00%
Receipt within 72 hours of burial/ internment					
Right of Burial - Infant (Under 2 Years)-Coonamble	$260.00	$270.00	$0.00	$270.00	3.85%
Standard Grave digging-Coonamble	$650.00	$613.64	$61.36	$675.00	3.85%
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Grave Digging - Infant (Under 2 Years)-Coonamble	$310.00	$290.91	$29.09	$320.00	3.23%
Large Grave digging-Coonamble					TBA
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot-Coonamble	$2,470.00	$2,336.36	$233.64	$2,570.00	4.05%
Includes perpetual maintenance					
MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE					
Right of Burial-Coonamble-Coonamble & Gular	$540.00	$565.00	$0.00	$565.00	4.63%
Includes Interment fee & Permission to erect Headstone. Per Person					
Standard Grave digging-Coonamble & Gular	$780.00	$741.36	$74.14	$815.50	4.55%
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Large Grave digging-Coonamble & Gular					TBA
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot: Adult - Coonamble-Coonamble & Gular	$1,640.00	$1,554.55	$155.45	$1,710.00	4.27%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
MONUMENTAL SECTION-QUAMBONE					
Right of Burial-Quambone	$540.00	$565.00	$0.00	$565.00	4.63%
Standard Grave digging-Quambone	$1,020.00	$968.18	$96.82	$1,065.00	4.41%
Large Grave digging-Quambone					TBA
Plot: Adult-Quambone	$1,640.00	$1,554.55	$155.45	$1,710.00	4.27%
MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE					
Right of Burial- Coonamble	$275.00	$285.00	$0.00	$285.00	3.64%
Includes Interment fee & Permission to erect Headstone					
Grave digging- Coonamble	$350.00	$331.82	$33.18	$365.00	4.29%
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot: Infant (under 2 years) - Coonamble	$740.00	$700.00	$70.00	$770.00	4.05%
MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE					
Right of Burial	$275.00	$285.00	$0.00	$285.00	3.64%
Grave digging	$500.00	$474.54	$47.45	$522.00	4.40%
Plot: Infant (under 2 years)	$740.00	$700.00	$70.00	$770.00	4.05%
COLUMBARIUM					
Includes Coonamble, Gulargambone and Quambone					
Contribution to Perpetual care - Ashes Interment	$165.00	$154.55	$15.45	$170.00	3.03%
Contribution to Perpetual care - Private	$110.00	$104.55	$10.45	$115.00	4.55%
Contribution to Perpetual care - Private Ashes Interment	$30.00	$28.77	$2.88	$31.65	5.50%
PRIVATE BURIAL LOTS					
Application for Burial on Private Land	$265.00	$280.00	$0.00	$280.00	5.66%
WASTE CHARGES					
WASTE COLLECTION CHARGES					
COONAMBLE WASTE					
Charges per year	$550.00	$660.00	$0.00	$660.00	20.00%
Vacant land	$110.00	$130.00	$0.00	$130.00	18.18%
GULARGAMBONE WASTE					
Charges per year	$550.00	$660.00	$0.00	$660.00	20.00%
Vacant land	$110.00	$130.00	$0.00	$130.00	18.18%
QUAMBONE WASTE					
Charges per year	$550.00	$660.00	$0.00	$660.00	20.00%
Vacant land	$110.00	$130.00	$0.00	$130.00	18.18%

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
OTHER					
WASTE BINS SUPPLY					
Waste Bins Supply includes delivery. Service charges for waste bin collection will be separate and will be part of Rates & Sewer charges. If the property address currently does not have this service included, then fees will be added on the next rates notice. Replacement charges of parts of the bins e.g., wheels, lids will be advised as required.					
Waste Bins Including Delivery- Coonamble	$190.00	$200.00	$0.00	$200.00	5.26%
Waste Bins Including Delivery- Gulargambone	$190.00	$200.00	$0.00	$200.00	5.26%
Waste Bins Including Delivery- Quambone	$190.00	$200.00	$0.00	$200.00	5.26%
Waste Bins Parts Replacement Cost				Fees to be advised by Council	
Waste Bins Parts will be available from the Coonamble Shire Council depot subject on availability. Payment is required at the admin building prior to collection.					
WASTE LANDFILL CHARGES					
Applies to Coonamble Waste Facility and Gulargambone and Quambone Transfer Stations Customers who do not reside in the Local Government Area fee is to be doubled. NOT ACCEPTED ITEMS: Liquid Waste, Hazardous Waste, Offal, Solar Batteries					
COMMUNITY RECYCLING CENTRE (CRC)					
CRC Recyclables placed as directed					No Charge
CRC Recyclables placed as directed including e-Waste, paints, car batteries, gas bottles, smoke detectors, flourescent tubes and globes, fire extinguishers and household batteries not elsewehere mentioned					
DOMESTIC WASTE					
Recycleables only - no charge					
Residential Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc					No Charge
Uncontaiminated Under 20cm diameter					
Unsorted Otto Bin (240lt)	$10.00	$10.91	$1.09	$12.00	20.00%
Half car boot/bin $5 Per bin					
Car, Wagon, Small Ute	$0.00	$13.64	$1.36	$15.00	0.00%
Standard Ute, Box Trailer	$0.00	$18.18	$1.82	$20.00	0.00%
Dual Axle Trailer, Light Truck	$0.00	$40.91	$4.09	$45.00	0.00%
Contaminated Green Waste (landfill) per cubic metre	$0.00	$45.45	$4.55	$50.00	0.00%
COMMERCIAL WASTE					
Mixed general waste -per tonne	$0.00	$63.64	$6.36	$70.00	0.00%
Commercial Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc– per cubic meter	$15.00	$13.64	$1.36	$15.00	0.00%
Solar Panels per cubic meter					not accepted
BUILDING AND DEMOLITION					
Bitumen and Concrete Road Waste per cubic meter	$70.00	$63.64	$6.36	$70.00	0.00%
Masonry Building and Demolition waste per cubic meter	$50.00	$45.45	$4.55	$50.00	0.00%
Other building and demolition waste per cubic meter	$70.00	$54.55	$5.45	$60.00	-14.29%
Wood Timber Pallets, Bricks, Pavers and Tiles per cubic meter	$25.00	$22.73	$2.27	$25.00	0.00%

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %
BUILDING AND DEMOLITION [continued]					
Rag and Grit Waste per cubic meter	$120.00	$109.09	$10.91	$120.00	0.00%
FILL					
Clean, Dry Fill					No Charge
Contaminated fill(concrete, bricks, steel etc) per tonne	$0.00	$27.27	$2.73	$30.00	0.00%
METAL					
Scrap Metal and Car Bodies					No charge
Refridgerators, Freezer and Air Con units (gas NOT removed) per item	$130.00	$118.18	$11.82	$130.00	0.00%
TYRES					
Car & Motorcycle Tyre	$20.00	$22.73	$2.27	$25.00	25.00%
4WD tyre/light truck tyre - per item	$35.00	$36.36	$3.64	$40.00	14.29%
Truck Tyre - per item	$80.00	$72.73	$7.27	$80.00	0.00%
Tractor Tyre - per item	$235.00	$213.64	$21.36	$235.00	0.00%
Heavy Earthmoving tyres - each	$0.00	$545.45	$54.55	$600.00	0.00%
Shredded Tyres - per tonne	$0.00	$590.91	$59.09	$650.00	0.00%
ASBESTOS					
Asbestos - Bonded - per cubic metre	$0.00	$236.36	$23.64	$260.00	0.00%
ANIMAL WASTE - COONAMBLE ONLY					
Small Carcases (Cats, Dogs, Chooks, Possums, etc)	$30.00	$31.82	$3.18	$35.00	16.67%
Medium Carcases (Sheep, Calves, Pigs, Goats, etc)	$40.00	$36.36	$3.64	$40.00	0.00%
Large Carcases (Cattle. Horses, etc)	$80.00	$77.27	$7.73	$85.00	6.25%
Feathers – per cubic meter					
per Quote					
OTHER					
Skip Bin Tipping Fee					As per Quote Min. Fee excl. GST: $50.00
Artifical Grass - Unsorted per cubic meter	$70.00	$63.64	$6.36	$70.00	0.00%
Artifical Grass - Sorted per cubic meter	$50.00	$45.45	$4.55	$50.00	0.00%
Mattress - Single/Cot - each	$25.00	$22.73	$2.27	$25.00	0.00%
Mattress - King Single - each	$25.00	$22.73	$2.27	$25.00	0.00%
Mattress - Double - each	$30.00	$27.27	$2.73	$30.00	0.00%
Mattress - King - each	$45.00	$40.91	$4.09	$45.00	0.00%
Armchair - each	$30.00	$27.27	$2.73	$30.00	0.00%
Lounges - each	$35.00	$31.82	$3.18	$35.00	0.00%
OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)					
Applies to drums accepted outside DRUM MUSTER					
Hazardous Waste: Not Accepted					
Motor Oil and Cooking Oil					No Charge

continued on next page ...

DRAFT

Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%
OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED) [continued]					
20 litre nominal plastic – per drum	$5.00	$4.82	$0.48	$5.30	6.00%
20 litre nominal steel – per drum	$2.00	$1.91	$0.19	$2.10	5.00%
205 litre drums – per drum	$15.00	$18.18	$1.82	$20.00	33.33%

RECREATION & CULTURE AMENITIES

LIBRARY FEES

As per North Western Library Price Schedule

LIBRARY FINES & COSTS

Replacement Library Card	$2.50	$2.50	$0.00	$2.50	0.00%
Lost Item Processing Charge	$6.00	$6.00	$0.00	$6.00	0.00%
Lost Item				Replacement Cost less deprecation	
Loans & Postage – National Library Inter-Library Loans	$18.50	$16.82	$1.68	$18.50	0.00%
Loans & Postage – Inter-Library Loans (Charging Libraries Only)	$6.50	$5.91	$0.59	$6.50	0.00%

CO-OP LIBRARY FINES

Overdue DVD	$2.00	$2.00	$0.00	$2.00	0.00%
Per Item Per Day Charge					

INTERNET

Research (30 Minutes)				No Charge	
Emails and Recreation (30 minutes)				No Charge	
Internet Access (per hour)				No Charge	

SCANNING

Scanning to email	$1.00	$0.91	$0.09	$1.00	0.00%

PRINTING AND PHOTOCOPYING (RATES AT LIBRARY)

SIZE A4

Black & White	$0.50	$0.45	$0.05	$0.50	0.00%
Colour	$3.30	$3.00	$0.30	$3.30	0.00%
Black & White (Bulk)- Min 50 Pages	$0.30	$0.27	$0.03	$0.30	0.00%
Colour (Bulk) - Min 50 Pages	$1.10	$1.00	$0.10	$1.10	0.00%
Black & White (Double Sided)	$0.70	$0.64	$0.06	$0.70	0.00%

SIZE A3

Black & White	$0.65	$0.59	$0.06	$0.65	0.00%
Colour	$6.50	$5.91	$0.59	$6.50	0.00%

FACSIMILE INCOME

Faxing First Page	$3.60	$3.27	$0.33	$3.60	0.00%
Faxing Subsequent Pages	$1.30	$1.18	$0.12	$1.30	0.00%

DRAFT

Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
MUSEUM					
Admission per Adult	$2.00	$1.82	$0.18	$2.00	0.00%
Admission per Child - under 16	$1.00	$0.91	$0.09	$1.00	0.00%
Use of grounds for functions and community events – incl toilets and electricity, excl access to exhibition buildings	$120.00	$113.64	$11.36	$125.00	4.17%
Use of grounds for functions and community events – incl toilets, electricity and access to the exhibition buildings	$185.00	$177.27	$17.73	$195.00	5.41%
PUBLIC HALL					
Hire of Public Hall - Casual Use Per Day	$250.00	$240.91	$24.09	$265.00	6.00%
Hire of Public Hall - Not for Profit - Per Day	$100.00	$95.45	$9.55	$105.00	5.00%
Key Deposit - Refundable	$10.00	$10.00	$0.00	$10.00	0.00%
Cleaning Deposit - Refundable	$100.00	$100.00	$0.00	$100.00	0.00%
Security Deposit - Refundable	$200.00	$200.00	$0.00	$200.00	0.00%
SWIMMING POOLS					
COONAMBLE AND GULARGAMBONE POOL					
Non- Swimmer Visitor or Child Pick -up - No Charge					
Child Under 2 years age - No Charge					
School aged children will be admitted for a GOLD coin fee during periods of School holidays					
Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods					
Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee					
All users of the Pool for Swimming Carnivals are required to clean the amenities after use					
For the 2 day Western District Carnival & 1 day Annual Carnival. A fee set for use of pool per day is set with the Club to have the takings.					
Coonamble Pool is currently operated through a contract arrangement. Entry fees may be charged at a lower rate by the operator, however, all effort will be taken to keep entry fees equal across both locations including Season Passes.					
ENTRY FEES					
Adult	$2.00	$1.82	$0.18	$2.00	0.00%
Child (2-16 years age) or Concession Card Holder	$2.00	$1.82	$0.18	$2.00	0.00%
10 Visit Prepaid Pass	$0.00	$20.00	$0.00	$20.00	0.00%
SEASON TICKETS					
Adult	$165.00	$159.09	$15.91	$175.00	6.06%
Child (2-16 years age) or Concession Card Holder	$100.00	$90.91	$9.09	$100.00	0.00%
Family	$280.00	$268.18	$26.82	$295.00	5.36%
Medicare Card is required for proof of immediate family					

DRAFT

Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
OTHER					
QUAMBONE POOL					
School aged children will be admitted for a GOLD coin fee during periods of School holidays					
Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods					
Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee					
ENTRY FEES					
Family	$100.00	$100.00	$10.00	$110.00	10.00%
Day Passes	$6.50	$6.09	$0.61	$6.70	3.08%
OTHER					
Key Charges refundable	$10.00	$10.00	$0.00	$10.00	0.00%
TIME TRIALS & COACHING					
Coaching private per hr/ per lane	$40.00	$40.91	$4.09	$45.00	12.50%
Maximum of three (3) lanes					
Season Coaches (Swim Season)	$450.00	$436.36	$43.64	$480.00	6.67%
Learn to Swim Program	$170.00	$163.64	$16.36	$180.00	5.88%
Up to 4 weeks within normal pool hours					
COONAMBLE SHOWGROUND					
All users are required to book the facilities and advise requirements on the standard booking form. All bookings require a Security, Cleaning and Key deposit to be held in Council Trust Fund. Full payment of the security deposit is required prior to confirmation of the booking. Full payment of the invoice is required 7 days prior to the event. Cancellations within 48 hours of the booking will not be entitled to refund of facility fees. Not For Profit Organisations must show registered NFP status upon booking.					
HIRE CHARGES					
Use of Ground Only	$330.00	$318.18	$31.82	$350.00	6.06%
Rodeo Arena: Lights per night - Min charge	$190.00	$172.73	$17.27	$190.00	0.00%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced seperately after the event.					
Hot Showers - Per Day	$95.00	$100.00	$10.00	$110.00	15.79%
SHOWGROUND PAVILION: COMMUNITY GROUP / NOT FOR PROFIT ORGANISATION					
Hire of Stage - per day	$100.00	$90.91	$9.09	$100.00	0.00%
Hire including Kitchen, Bar and Pavilion	$295.00	$281.82	$28.18	$310.00	5.08%
SHOWGROUND PAVILION					
Hire of Stage - per day	$180.00	$163.64	$16.36	$180.00	0.00%
Hire including Kitchen, Bar and Pavilion - Event Day	$660.00	$627.27	$62.73	$690.00	4.55%
Additional Day	$460.00	$418.18	$41.82	$460.00	0.00%

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Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%
GROUND SECURITY DEPOSIT					
Refundable upon Hall being cleaned after function to Council's satisfaction, & key returned. GST applies if damage done & cleaning is required					
Stage Security Deposit	$500.00	$500.00	$0.00	$500.00	0.00%
Refundable upon inspection by Council staff.					
Pavilion Security Deposit	$500.00	$500.00	$0.00	$500.00	0.00%
Refundable upon inspection by Council staff.					
Key Deposit – per Season	$250.00	$250.00	$0.00	$250.00	0.00%
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Cleaning Deposit	$500.00	$500.00	$0.00	$500.00	0.00%
Refundable upon inspection by Council staff.					
PONY CLUB					
Fees below do not include additional Electricity costs (meters to be read)					
Club required to clean toilets during camp					
Annual Fee for Hire of ground use only	$330.00	$327.27	$32.73	$360.00	9.09%
Charged 1st July annually Use of grounds for rally purposes CPONYC					
Annual Pony Club Camp	$1,135.00	$1,363.64	$136.36	$1,500.00	32.16%
7 days exclusive use of all showground grounds and facilities including showers, pavillion, kitchen, bar and stage. Does not include Electricity. Electiricty reading will be carried out with usage charge to be invoiced seperately after the event. Does not include security, key or cleaning deposit.					
Jambaroo	$0.00	$900.00	$0.00	$900.00	0.00%
3 days (2 nights) exclusive use of all showground grounds and facilities including showers, pavillion, kitchen, bar and stage. Does not include Electricity. Electiricty reading will be carried out with usage charge to be invoiced seperately after the event. Does not include security, key or cleaning deposit.					
Additional Day	$400.00	$363.64	$36.36	$400.00	0.00%
Hot Showers – per day	$100.00	$95.45	$9.55	$105.00	5.00%
ANNUAL SHOW / FIELD DAY					
Fees below do not include additional Electricity costs (meters to be read)					
Association RESPONSIBLE to employ a cleaner for the toilet/ amenities					
Annual Show - Coonamble Show Society	$4,465.00	$4,727.27	$472.73	$5,200.00	16.46%
7 days exclusive use of all showground grounds and facilities including showers, pavillion, kitchen, bar and stage. Does not include Electricity. Electiricty reading will be carried out with usage charge to be invoiced seperately after the event. Does not include security, key or cleaning deposit.					
Additional Day - Coonamble Show Society	$400.00	$363.64	$36.36	$400.00	0.00%
Additional day hire outside 7 day fee Includes hire of grounds and use of hot showers only (excludes Pavilion)					
RODEO / CAMPDRAFTING EVENT					
Fees below do not include additional Electricity costs (meters to be read). Pavilion booking fees will be charged as additional unless specified as part of price.					
Cleaning Deposit - cleaning grounds stalls and yards see below GST applies if damage done and cleaning is required Responsible to employ a cleaner for the toilet/amenities Rodeo Association responsible for collecting rental from caravans with proceeds retained by Rodeo Assoc.					

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %
RODEO / CAMPDRAFTING EVENT [continued]					
Additional Day	$400.00	$363.64	$36.36	$400.00	0.00%
Additional day hire outside 7 day fee Includes hire of grounds and use of hot showers only (excludes Pavilion).					
Security Deposit – cleaning stalls and yards	$250.00	$250.00	$0.00	$250.00	0.00%
Refundable upon inspection by Council staff.					
Day &/or night Rodeo:	$1,100.00	$1,050.00	$105.00	$1,155.00	5.00%
1 day exclusive use of all showground grounds and showers. Does not include Pavilion or Electricity. Electiricty reading will be carried out with usage charge to be invoiced seperately after the event. Does not include security, key or cleaning deposit.					
Annual Major Rodeo/Campdraft	$4,790.00	$4,727.27	$472.73	$5,200.00	8.56%
7 days exclusive use of all showground grounds and facilities including showers, pavillion, kitchen, bar and stage. Does not include Electricity. Electiricty reading will be carried out with usage charge to be invoiced seperately after the event. Does not include security, key or cleaning deposit.					
MISCELLANEOUS CHARGES					
CIRCUS/CARNIVALS					
Deposit	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%
Refundable upon inspection by Council staff.					
Ground Fee	$560.00	$536.36	$53.64	$590.00	5.36%
STUD SALES (HORSE, CATTLE, SHEEP & PIGS)					
Per head	$1.70	$1.64	$0.16	$1.80	5.88%
Minimum charge	$185.00	$177.27	$17.73	$195.00	5.41%
CASUAL USE - CATTLE, HORSES, PIGS & SHEEP IN YARDS					
Casual use – Cattle, Horses, Pigs & Sheep in yards	$75.00	$72.73	$7.27	$80.00	6.67%
Per 100 or part there of					
OTHER					
Hire Poultry Pavilion	$120.00	$118.18	$11.82	$130.00	8.33%
Lease of Showground	$25.00	$23.64	$2.36	$26.00	4.00%
Leases expires 1/7/2024					

SPORTSGROUNDS

All users are required to book the facilities and advise requirements on the standard booking form.
All bookings require a Security, Cleaning and Key deposit to be held in Council Trust Fund.
Full payment of the security deposit is required prior to confirmation of the booking.
Full payment of the invoice is required 7 days prior to the event.
Cancellations within 48 hours of the booking will not be entitled to refund of facility fees.
Not For Profit Organisations must show registered NFP status upon booking and will receive 50% discount across fees excluding deposits

SPORTS CLUB SEASON FEE

Includes use of Homeground Facilities and Linemarking for Season.
Does not include, security, cleaning or key deposits.
Does not include use of Lights unless specifically stated.
Lights are to be switched off as soon as practicable at the conclusion of the game/training.
Penalty for careless use of lights will apply $0 first offence, $100 for each offence after.

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Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%
SPORTS CLUB SEASON FEE [continued]					
Coonamble Senior Rugby League	$0.00	$5,545.45	$554.55	$6,100.00	0.00%
Includes Lights					
Coonamble Senior Rugby Union	$0.00	$5,545.45	$554.55	$6,100.00	0.00%
Includes lights					
Gulargambone Senior Rugby League	$0.00	$850.00	$85.00	$935.00	0.00%
Gulargambone Senior Rugby Union	$0.00	$850.00	$85.00	$935.00	0.00%
Coonamble Touch Football	$0.00	$545.45	$54.55	$600.00	0.00%
Junior Rugby League/Union	$0.00	$545.45	$54.55	$600.00	0.00%
Junior Soccer	$0.00	$545.45	$54.55	$600.00	0.00%
Senior Cricket Club	$0.00	$363.64	$36.36	$400.00	0.00%
Junior Cricket Club	$0.00	$290.91	$29.09	$320.00	0.00%
Netball Club	$0.00	$1,318.18	$131.82	$1,450.00	0.00%
School	$0.00	$454.55	$45.45	$500.00	0.00%
Unlimited bookings during school year Linemarking not included					
COONAMBLE SPORTSGROUND					
Required Field(s) must be specified at time of booking.					
Cleaning Deposit	$250.00	$250.00	$0.00	$250.00	0.00%
Refundable upon inspection by Council staff.					
Security Deposit (Refundable)	$500.00	$500.00	$0.00	$500.00	0.00%
Key Deposit per Season	$250.00	$250.00	$0.00	$250.00	0.00%
Keys to be returned at end of the season, if not returned key deposit will remain in Trust until return. If additional key is required, additional key deposit will be charged.					
Venue Hire (Daily Fee)	$550.00	$527.27	$52.73	$580.00	5.45%
Lights per night (training/event) - Min Charge	$175.00	$168.18	$16.82	$185.00	5.71%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced seperately after the event.					
Line Marking (One off Event)	$360.00	$345.45	$34.55	$380.00	5.56%
GULARGAMBONE SPORTSGROUND					
Lights per night (training/event) - Min Charge	$105.00	$104.55	$10.45	$115.00	9.52%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced seperately after the event.					
Security Deposit (Refundable)	$500.00	$500.00	$0.00	$500.00	0.00%
Cleaning Deposit	$250.00	$250.00	$0.00	$250.00	0.00%
Refundable upon inspection by Council staff.					
Venue Hire (Daily Fee)	$550.00	$527.27	$52.73	$580.00	5.45%
Key Deposit per season	$250.00	$250.00	$0.00	$250.00	0.00%
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Line Marking (One off Event)	$360.00	$345.45	$34.55	$380.00	5.56%

DRAFT

Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%
SMITH PARK - NETBALL COURTS					
Lights per night (training/event)	$165.00	$159.09	$15.91	$175.00	6.06%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced seperately after the event.					
Cleaning Deposit	$250.00	$250.00	$0.00	$250.00	0.00%
Refundable upon inspection by Council staff.					
Security Deposit (Refundable)	$400.00	$400.00	$0.00	$400.00	0.00%
Artificial Courts per Court (One off Event)	$150.00	$145.45	$14.55	$160.00	6.67%
COONAMBLE TENNIS COURTS					
Casual Use - Key Deposit (Refundable)	$10.00	$10.00	$0.00	$10.00	0.00%
Key to be returned after each booking. Requests can be made to hold onto key when multiple bookings are made. Please speak to Council to discuss options					
Casual Use Not for Profit/School per Court per Hour - no lights	$5.00	$4.55	$0.45	$5.00	0.00%
Casual Use Not for Profit/School per Court per Hour - with lights	$10.00	$9.09	$0.91	$10.00	0.00%
Casual Use per Court per Hour - no lights	$10.00	$9.09	$0.91	$10.00	0.00%
Casual Use per Court per Hour - with lights	$20.00	$18.18	$1.82	$20.00	0.00%
Wanderers Tennis Club Annual Fee	$3,300.00	$3,000.00	$300.00	$3,300.00	0.00%
Includes exclusive use of facility during booked times. To be reviewed based on actual use after 12 months					
Wanderers Tennis Club Refundable Cleaning Deposit	$100.00	$100.00	$0.00	$100.00	0.00%
Refundable upon inspection by Council staff					
Wanderers Tennis Club Refundable Key Deposit - per key	$10.00	$10.00	$0.00	$10.00	0.00%
Keys to be returned/sited at the office at the end of each financial year. If not sited the key deposit will be forfeited and required to be repaid for the next period.					
Wanderers Tennis Club Refundable Security Deposit	$100.00	$100.00	$0.00	$100.00	0.00%

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AERODROME - RENT AND FEES

Estimate only all Leased to be Confirmed by CPI Increase

Registered Charitable Organisation Aircraft = Landing Fee Exempt

Landing Fee - GA Aircraft	$570.00	$545.45	$54.55	$600.00	5.26%
Landing Fee - Non RPT	$15.75	$15.32	$1.53	$16.85	6.98%

MINING, MANUFACTURE & CONSTRUCTION

DEVELOPMENT APPLICATIONS

EP&A Reg 2021

Plus Advertising

ESTIMATED COST

Up to $5,000	$146.90	$146.90	$0.00	$146.90	0.00%
$5,001 to $50,000	$225, plus an additional $3.00 for each $1,000 (or part of $1,000) of the estimated cost				

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
ESTIMATED COST [continued]					
$50,001 to $250,000	$469, plus an additional $3.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $50,000				
$250,001 to $500,000	$1,544, plus an additional $2.34 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000				
$500,001 to $1,000,000	$2,324, plus an additional $1.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000				
$1,000,000 to $10,000,000	$3,483, plus an additional $1.44 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000				
More than $10,000,000	$21,145 plus an additional $1.19 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000				
OTHER					
Dwellings under $100,000 in value	$605.00	$605.00	$0.00	$605.00	0.00%
Designated Development (+ Advertising Cost)					POA
Concurrence of a public /statutory authority to a development application-Paid through the NSW Planning Portal	$425.00	$425.00	$0.00	$425.00	0.00%
Advertised Development (+ Advertising cost)					POA
Rezoning Application	$3,500.00	$3,500.00	$0.00	$3,500.00	0.00%
25% application fee balance payable upon submission to Dept.					
Supply of Fire Safety Schedule	$200.00	$200.00	$0.00	$200.00	0.00%
Search of Development Records(Per Hour)	$75.00	$75.00	$0.00	$75.00	0.00%
Per hour					
Certificate under Local Govt. Act	$80.00	$80.00	$0.00	$80.00	0.00%
Designated Development-- Paid through the NSW Planning Portal	$1,076.00	$1,076.00	$0.00	$1,076.00	0.00%
Plus DA fee will be calculated on the estimated cost of development using the above table					
Voluntary Planning Agreement				As per Quote - GST Free	
(Division 7.1 Development Contributions of the Environmental Planning and Assessment Act 1979)					
Inspection under Local Gov. Act Certificate (septic)	$330.00	$330.00	$0.00	$330.00	0.00%
DEVELOPMENT CONSENT MODIFICATIONS					
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - minor error by applicant, miscalculation, incorrect description	$94.00	$94.00	$0.00	$94.00	0.00%
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - typographical error on notice of determination					
Modification of Consent under s4.55 (1A) [previously known as s96(1A)]. Or under s4.56(1) [previously known as s96AA(1)] (Consent originally approved by court) of the Environmental Planning and Assessment Act, if the modification is of minimal environmental impact	$858.00 Or 50% of original fee or whichever is the lesser				
IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT					
Original fee was for the erection of dwelling house with estimated cost < $100,000	$252.00	$252.00	$0.00	$252.00	0.00%
If original fee less than $100	50% of original fee				

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT [continued]					
If original fee $100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building				50% of original fee	
Estimated cost of development up to $5,000	$72.00	$72.00	$0.00	$72.00	0.00%
Estimated cost of development $5,001 - $250,000				$112, Plus $1.50 for each $1,000 or part thereof for which the estimated cost exceeds $5000	
Estimated cost of development $250,001 - $500,000				$666.00, Plus $0.85 for each $1,000 or part thereof for which the estimated cost exceeds $250,000	
Estimated cost of development $500,001 - $1,000,000				Base fee $948 + $0.50 for each $1000 or part thereof for which estimated cost exceeds $500,000	
Estimated cost of development $1,000,001 - $10,000,000				Base fee $1,314 + $0.40 for each $1000 or part thereof for which estimated cost exceeds $1,000,000	
Estimated cost of development more than $10,000,001				Base fee $6,310 + $0.27 for each $1,000 or part thereof for which estimated cost exceeds $10,000,000	
REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT					
Review of rejection of development application - If estimated cost less than $100,000	$64.00	$64.00	$0.00	$64.00	0.00%
Review of rejection of development application - If estimated cost is more than $100,000 and less than $1,000,000	$175.00	$175.00	$0.00	$175.00	0.00%
Review of rejection of development application - If estimated cost is more than $1,000,000	$292.00	$292.00	$0.00	$292.00	0.00%
Review of a Modified consent decisions d8.2 [Previously known as s96(AB)]				50% of original fee	
NSW FIRE BRIGADES FIRE SAFETY REPORTS					
INSPECTIONS					
SUBDIVISION FEES					
EP&A Reg 2021					
Involving the opening of a road	$885.00	$885.00	$0.00	$885.00	0.00%
Plus each additional lot created	$65.00	$65.00	$0.00	$65.00	0.00%
Not including the opening of a road	$439.00	$439.00	$0.00	$439.00	0.00%
Plus each additional allotment created	$53.00	$53.00	$0.00	$53.00	0.00%
Strata	$414.00	$414.00	$0.00	$414.00	0.00%
Plus each additional allotment created	$65.00	$65.00	$0.00	$65.00	0.00%
COMPLYING DEVELOPMENT AND CONSTRUCTION CERTIFICATES					
The value of the building shall mean the contract price or if there is no contract price, the value of the building as determined by council					
Where council staff does not hold the necessary certification for a class of building and finds it necessary to obtain outside consulting services, then the applicant will be required to pay the additional costs associated therewith					
Class 10 (sheds, carports pools and the like for residential use)	$300.00	$272.73	$27.27	$300.00	0.00%
CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)					
$0 - $100,000	$400.00	$363.64	$36.36	$400.00	0.00%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS) [continued]					
$100,001 - $200,000	$500.00	$454.55	$45.45	$500.00	0.00%
$200,001 - $400,000	$600.00	$545.45	$54.55	$600.00	0.00%
$400,001 – above	$700.00	$636.36	$63.64	$700.00	0.00%
CLASS 2 – 9 (COMMERCIAL)					
< 500m2	$700.00	$636.36	$63.64	$700.00	0.00%
≥ 500m2 – < 2000m2	$1,100.00	$1,000.00	$100.00	$1,100.00	0.00%
≥ 2000m2				by quotation only	
NCC Performance Solution	$0.00	$750.00	$75.00	$825.00	0.00%
BUILDING INFORMATION CERTIFICATE 6.26					
EP&A Act					
APPLICATION FEE					
EP&A Act Reg 2021					
(A) IN THE CASE OF A CLASS I BUILDING (TOGETHER WITH ANY CLASS X BUILDING ON THE SITE ON THE SITE) OR A CLASS X BUILDING					
Fee	$350.00	$350.00	$0.00	$350.00	0.00%
(B) IN THE CASE OF ANY OTHER CLASS OF BUILDING - FLOOR AREA OF BUILDING OR PART					
Not exceeding 200 square metres	$350.00	$350.00	$0.00	$350.00	0.00%
Exceeding 200 sq. metres but not exceeding 2,000 sq. metres	$350, plus an additional 50 cents per sq. metre for each additional sqm over 200				
Exceeding 2,000 sq. metres	$1,165, plus an additional 75 cents per sq. metre over 2,000				
(C) IN ANY CASE WHERE THE APPLICATION RELATES TO A PART OF A BUILDING AND THAT PART CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT OTHERWISE HAVE A FLOOR AREA					
Fee	$300.00	$300.00	$0.00	$300.00	0.00%
OTHER					
Fee for certified copy of document	$53.00	$53.00	$0.00	$53.00	0.00%
Compliance Certificate – Section 22F Swimming Pools Act – 1st Inspection	$150.00	$136.36	$13.64	$150.00	0.00%
Compliance Certificate – Section 22F Swimming Pools Act – 2nd Inspection	$100.00	$90.91	$9.09	$100.00	0.00%
Registration Fee where Council registers pool on behalf of owner	$10.00	$9.09	$0.91	$10.00	0.00%
Commission				B.C.I. % of contract (GST applies)	
Change of PCA to Council	$0.00	$3,000.00	$300.00	$3,300.00	0.00%
INSPECTIONS					
Fee for additional Inspection for Building Certificate	$300.00	$272.73	$27.27	$300.00	0.00%
Building/Drainage/General Inspection	$300.00	$272.73	$27.27	$300.00	0.00%
Occupation Certificate	$235.00	$213.64	$21.36	$235.00	0.00%
Class 1 & 10 of Occupation Certificate including final insprection per application - multi residential unit per dwelling unit.					

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
INSPECTIONS [continued]					
Additional Inspection	$220.00	$213.64	$21.36	$235.00	6.82%
LICENSES AND FEES					
BUILDINGS, TEMPORARY STRUCTURES					
A1 Install a manufacturer home, movable dwelling or associated structure on land	$600.00	$600.00	$0.00	$600.00	0.00%
Inspection Package	$300.00	$300.00	$0.00	$300.00	0.00%
Additional Inspection	$220.00	$209.09	$20.91	$230.00	4.55%
WATER/SEWER/DRAINAGE WORKS					
B1 Carry out water supply work	$150.00	$150.00	$0.00	$150.00	0.00%
B4 Carry out Sewerage work	$150.00	$150.00	$0.00	$150.00	0.00%
B5 Carry out Stormwater drainage work	$150.00	$150.00	$0.00	$150.00	0.00%
B1/4/5 Combined Water/Sewerage/Stormwater Drainage work	$220.00	$220.00	$0.00	$220.00	0.00%
Inspection Fee	$300.00	$300.00	$0.00	$300.00	0.00%
SEWERAGE WASTE MANAGEMENT					
C5 & C6 Combined Application S.68 LG Act	$350.00	$350.00	$0.00	$350.00	0.00%
Part C s. 68 - Transfer of Approval to Operate (OSSM) Approval to operate current	$100.00	$100.00	$0.00	$100.00	0.00%
C1 For fee or reward, transport waste over or under a public place	$160.00	$170.00	$0.00	$170.00	6.25%
C2 Place waste in a public place	$125.00	$135.00	$0.00	$135.00	8.00%
C3 Place waste storage container in a public place	$120.00	$120.00	$0.00	$120.00	0.00%
C4 Dispose of waste into a sewer of the Council	$180.00	$190.00	$0.00	$190.00	5.56%
C5 Install, construct or alter a waste treatment device or a human waste storage facility or drain connected to any such device	$320.00	$340.00	$0.00	$340.00	6.25%
C6 On site Sewerage Management – Approval to Operate	$50.00	$50.00	$0.00	$50.00	0.00%
C6 On site Sewerage Management – Inspection Fee	$320.00	$340.00	$0.00	$340.00	6.25%
Inspection Fee	$315.00	$330.75	$0.00	$330.75	5.00%
Additional Inspections	$220.00	$220.00	$0.00	$220.00	0.00%
COMMUNITY LAND					
D1 Engage in a trade or business	$135.00	$135.00	$0.00	$135.00	0.00%
D2 Direct or procure theatrical musical or other entertainment for public	$135.00	$135.00	$0.00	$135.00	0.00%
D3 Temporary enclose for entertainment	$135.00	$135.00	$0.00	$135.00	0.00%
D4 Play musical instrument or sing for fee or reward	$135.00	$135.00	$0.00	$135.00	0.00%
D5 Use loudspeaker or amplifier set-up, operate or use	$135.00	$135.00	$0.00	$135.00	0.00%
D6 Deliver public address, religious service or public meeting	$135.00	$135.00	$0.00	$135.00	0.00%

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Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%
PUBLIC ROADS					
E1 Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	$135.00	$135.00	$0.00	$135.00	0.00%
E2 Erect a structure over public road, expose/allow to be exposed for sale or otherwise any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	$135.00	$135.00	$0.00	$135.00	0.00%
OTHER ACTIVITIES					
F1 Operate a public car park	$250.00	$260.00	$0.00	$260.00	4.00%
F2 Operate a caravan park/Camping – per site	$25.00	$30.00	$0.00	$30.00	20.00%
F2 Operate a caravan park/Camping – min charge	$125.00	$130.00	$0.00	$130.00	4.00%
F3 Operate a manufactured home estate – per site	$25.00	$30.00	$0.00	$30.00	20.00%
F3 Operate a manufactured home estate – min charge	$130.00	$140.00	$0.00	$140.00	7.69%
F4 Install a domestic oil or solid fuel heating appliance, other than a portable appliance	$140.00	$150.00	$0.00	$150.00	7.14%
F5 Install or operate amusement devices	$285.00	$300.00	$0.00	$300.00	5.26%
F7 Use a standing vehicle or any article for the purpose of selling any article in a public place	$100.00	$105.00	$0.00	$105.00	5.00%
Inspection Fee	$320.00	$320.00	$0.00	$320.00	0.00%
Approvals under S68 of the act for charitable organisations be set at zero					No Charge
F10 Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations					As per quote
TRANSPORT & COMMUNICATION					
ROADS					
Vehicle Crossing, Footpath K&G Security Deposit	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%
Inspection Fee	$220.00	$230.00	$0.00	$230.00	4.55%
Kerb & Gutter Contribution	$370.00	$390.00	$0.00	$390.00	5.41%
Set at $600 per/m (50% charged to rate payer)					
Plant Inspection Fee	$330.00	$350.00	$0.00	$350.00	6.06%
Signs Borrowed from Council (Refundable)	$330.00	$350.00	$0.00	$350.00	6.06%
Supply and install rural addressing post	$390.00	$372.73	$37.27	$410.00	5.13%
Supply rural addressing post only	$80.00	$77.27	$7.73	$85.00	6.25%
Heavy Mass Limit Vehicle Route Inspection Fee (Over Dimension Vehicle Routes)	$4,680.00	$4,870.00	$0.00	$4,870.00	4.06%
Rural Access inspection	$265.00	$280.00	$0.00	$280.00	5.66%
Urban Access inspection	$265.00	$280.00	$0.00	$280.00	5.66%
Stock grid and public gates inspection	$265.00	$280.00	$0.00	$280.00	5.66%
Application for private access of a public road	$225.00	$235.00	$0.00	$235.00	4.44%
Section 138 Application Assessment	$159.09	$159.09	$0.00	$159.09	0.00%
Section 138 Approval	$236.36	$236.36	$0.00	$236.36	0.00%
Section 138 Bond Unsealed Road	$1,500.00	$1,500.00	$0.00	$1,500.00	0.00%
Section 138 Bond Sealed Road	$3,000.00	$3,000.00	$0.00	$3,000.00	0.00%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
ROADS [continued]					
Engineering Inspections as PCA or for other works (per inspection)	$290.00	$281.82	$28.18	$310.00	6.90%
Conversion of WAE information DWG files (per page)	$1,400.00	$1,460.00	$0.00	$1,460.00	4.29%
Advertising closure of public road	$490.00	$510.00	$0.00	$510.00	4.08%
Application for temporary closure of public road	$940.00	$980.00	$0.00	$980.00	4.26%
ROAD & FOOTWAY RESTORATION					
Establishment Fee (Within 5KM of Depot)	$360.00	$345.45	$34.55	$380.00	5.56%
Concrete Surface per m2 (100mm thick)	$235.00	$222.73	$22.27	$245.00	4.26%
Asphalt surface per m2 (100mm thick)	$200.00	$190.91	$19.09	$210.00	5.00%
Gravel surface per m2 (100mm thick)	$130.00	$127.27	$12.73	$140.00	7.69%
Driveway slab (100mm thick no reinforcement) per m2	$235.00	$222.73	$22.27	$245.00	4.26%
Driveway slab (150mm thick with 1SL72 per) m2	$275.00	$263.64	$26.36	$290.00	5.45%
Kerb and Gutter, Vehicular Kerb Crossing per metre	$410.00	$390.91	$39.09	$430.00	4.88%
TRUST - SECURITY DEPOSITS					
Vehicle Crossing – Security Deposit (Works not carried out by Council)	$800.00	$800.00	$0.00	$800.00	0.00%
Vehicle Crossing – Inspection Fee required for works not performed by council	$195.00	$195.00	$0.00	$195.00	0.00%
Vehicle Crossing (works carried out by Council)				As per quote - GST Free	

ECONOMIC AFFAIRS

SALEYARDS

The Housing of Cattle in Yards from other Places – Per head per overnight stay	$1.35	$1.32	$0.13	$1.45	7.41%
Camping Cattle in Sheep Saleyards Paddock – Per head / stay less than 1 wk.	$2.58	$2.46	$0.25	$2.70	4.65%
DUES AND RENT					
Fat Cattle, Store Cattle Full Fee	$5.80	$10.00	$1.00	$11.00	89.66%
Per head Includes, Dues, Agent Levy and Scale Fee					
Special Booking Fee	$52.50	$47.73	$4.77	$52.50	0.00%
Not refundable					
Unbooked Sales	$105.00	$104.55	$10.45	$115.00	9.52%
OTHER					
NLIS Tag	$15.00	$15.00	$1.50	$16.50	10.00%
Cleaning Fee	$175.00	$168.18	$16.82	$185.00	5.71%
To be charged to associated agents per sale for cleaning of building facilities after a sale					
Mouthing Fee per head (to be shared equally by the agents and Council)	$5.90	$5.64	$0.56	$6.20	5.08%
Preg-testing Fee per head	$6.00	$5.73	$0.57	$6.30	5.00%
Use of Cattle Draft - per head	$1.30	$1.23	$0.12	$1.35	3.85%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
CASUAL USE / WEIGHING					
Casual Weighing	$6.10	$5.82	$0.58	$6.40	4.92%
Casual Use – per 100 or part thereof	$60.00	$59.09	$5.91	$65.00	8.33%
Casual Use – Minimum Fee	$80.00	$77.27	$7.73	$85.00	6.25%
SHEEPYARDS					
DUES AND RENT					
AGENTS LEVIES					
CASUAL USE / CAMPING					
TRUCK WASH FEES					
Provision of Key (on completion of application)	$50.00	$45.45	$4.55	$50.00	0.00%
Water Charge(Per Minute)	$1.15	$1.05	$0.10	$1.15	0.00%
GRAIN SALES					
EAST COMMON FEES					
(Note: The second calves (not twins) on cows are agisted free until they reach six months of age). Commoners are permitted to agist 8 head					
Horses and Cattle	$4.00	$0.52	$0.05	$0.57	-85.75%
Per Head Per Day					
Levy on Late Payment	$15.00	$13.64	$1.36	$15.00	0.00%
Per head/month					
SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS					
Subject to availability					
Sale of Old Materials – Misc. (Tendered Items & Sundry Items)					Per invoice
Used Grader Blades (each)	$45.00	$45.45	$4.55	$50.00	11.11%
Used Culvert Pipe (per length)	$160.00	$154.55	$15.45	$170.00	6.25%
Used Headwalls to suit pipe culverts (each)	$150.00	$145.45	$14.55	$160.00	6.67%
Used Box Culvert (per length)	$35.00	$36.36	$3.64	$40.00	14.29%
New Headwalls to suit pipe culverts as per quote					As per Quote
Sign Package Deal – Package 1	$350.00	$336.36	$33.64	$370.00	5.71%
Sign Package Deal – Package 2	$265.00	$254.55	$25.45	$280.00	5.66%
Sign Package Deal – Package 3	$75.00	$72.73	$7.27	$80.00	6.67%
Sign Package Deal – Package 4	$960.00	$918.18	$91.82	$1,010.00	5.21%
PRIVATE WORKS					
All sundry debtor works MUST have a sundry debtor form					
Debtor/Job No. will be created on producing an official work order					
Rate per square metre is to be interpreted as meaning a minimum charge /deposit on final cost					
Rate per metre is a minimum charge for restoration of road openings up to one sq. metre					

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE					
Where actual restoration costs exceed by more than $200, the total Charge calculate by applying the appropriate rate per square metre, actual costs may be charged and any amount received in accordance with the above scale of rates would be regarded as a deposit on final costs					
Actual costs are to be charged for restoration of road openings over 10 square metres					
Several openings made at the one time less than 50 metres apart maybe grouped as one, unless otherwise determined by council					
Where earth and gravel shoulders exist adjacent to pavements (a) to (c) inclusive (as above) and where restoration by the Council is necessary to the shoulders, the charge shown under (d) is to be made additional to the pavement charge					
(a) Asphaltic concrete with cement/ concrete base openings up to 10 sq. m – rate per sq. metre	$1,155.00	$1,136.36	$113.64	$1,250.00	8.23%
(b) Cement concrete	$1,155.00	$1,136.36	$113.64	$1,250.00	8.23%
(c) Tar and bituminous surfaces on all classes of base other than cement concrete	$440.00	$427.27	$42.73	$470.00	6.82%
(d) Earth and gravel, water bound macadam and all other classes of unsealed pavement or shoulders	$235.00	$231.82	$23.18	$255.00	8.51%
SUNDRY DEBTOR WORK					
Sundry debtor account to be established - all works need works order					
Labour – Hourly Rate (min. 1 hour)	$180.00	$181.82	$18.18	$200.00	11.11%
Materials supply @ cost					Quote
Removal of Old Car Bodies – As per quote GST applies					Quote
Removal of Beast (Saleyards) – As per quote GST applies					Quote
Fee for truck and backhoe					Quote
PLANT HIRE RATES					
All External Hire Rates are GST Inclusive					
1Hr Minimum on all Plant Hire, Costed to Sundry Debtor and to be paid for prior to use.					
No Dry Hire					
NOTE: All external Hire rates apply ONLY during normal business hours and don't include establishment costs					
Overtime rates must be calculated for ANY work conducted outside normal work hours, together with establishment costs					
Grader	$200.00	$190.91	$19.09	$210.00	5.00%
External Wet Only Hire					
Roller - Pad Foot	$180.00	$172.73	$17.27	$190.00	5.56%
External Wet Only Hire					
Roller - Smooth Drum	$150.00	$145.45	$14.55	$160.00	6.67%
External Wet Only Hire					
Roller - Multi-tyred	$150.00	$145.45	$14.55	$160.00	6.67%
External Wet Only Hire					
Loader	$225.00	$218.18	$21.82	$240.00	6.67%
External Wet Only Hire					
Backhoe Loader	$155.00	$150.00	$15.00	$165.00	6.45%
External Wet Only Hire					

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Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%
PLANT HIRE RATES [continued]					
Mini Excavator	$140.00	$136.36	$13.64	$150.00	7.14%
External Wet Only Hire					
Skidsteer	$155.00	$150.00	$15.00	$165.00	6.45%
External Wet Only Hire					
Watercart	$225.00	$218.18	$21.82	$240.00	6.67%
External Wet Only Hire					
Rigid 12t Tipper	$235.00	$227.27	$22.73	$250.00	6.38%
External Wet Only Hire with Dog Trailer (18t cap) extra $50					
Tipper Truck	$120.00	$118.18	$11.82	$130.00	8.33%
External Wet Only Hire					
Canteen Van	$85.00	$81.82	$8.18	$90.00	5.88%
P5863 - Daily hire fee Delivery Fees - additional cost. Price to be quoted upon booking confirmation. Only to be used within the Local Government Area.					
Canteen Van – Security Deposit	$150.00	$150.00	$0.00	$150.00	0.00%

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QUARRY PRODUCTS

All product prices quoted are per tonne

All Prices are GST inclusive

DELIVERY IS NOT INCLUDED IN THESE PRICES:

<1 Tonne (backhoe) = $55.30 per half hour (minimum)

>1 Tonne (loader) = $61.00 per half hour (minimum)

FROM QUARRY

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %
Crusher Dust	$20.00	$18.91	$1.89	$20.80	4.00%
Rockfill 40mm	$25.00	$23.64	$2.36	$26.00	4.00%
Rockfill 20mm	$25.00	$23.64	$2.36	$26.00	4.00%
20mm Crusher run	$35.00	$33.18	$3.32	$36.50	4.29%
Aggregate Mix	$40.00	$38.18	$3.82	$42.00	5.00%
Concrete Mix	$60.00	$57.27	$5.73	$63.00	5.00%
7mm Aggregate	$60.00	$57.27	$5.73	$63.00	5.00%
10mm Aggregate	$55.00	$52.50	$5.25	$57.75	5.00%
14mm Aggregate	$55.00	$52.50	$5.25	$57.75	5.00%
20mm Aggregate	$55.00	$52.50	$5.25	$57.75	5.00%
7mm Precoated Aggregate	$75.00	$70.91	$7.09	$78.00	4.00%
10mm Precoated Aggregate	$75.00	$70.91	$7.09	$78.00	4.00%
14mm Precoated Aggregate	$75.00	$70.91	$7.09	$78.00	4.00%
40mm DGS 40	$35.00	$38.18	$3.82	$42.00	20.00%
20mm DGS 20	$35.00	$38.18	$3.82	$42.00	20.00%
20mm DGB 20	$50.00	$45.90	$4.59	$50.50	1.00%
Oversize 500mm to 1000mm	$35.00	$33.18	$3.32	$36.50	4.29%
Blast Rock (Dirt to 300mm)	$30.00	$28.63	$2.86	$31.50	5.00%

FROM DEPOT

Crusher Dust	$35.00	$33.41	$3.34	$36.75	5.00%
Rockfill 40mm	$40.00	$40.91	$4.09	$45.00	12.50%
Rockfill 20mm	$40.00	$40.91	$4.09	$45.00	12.50%
7mm Precoated Aggregate	$90.00	$86.36	$8.64	$95.00	5.56%
10mm Precoated Aggregate	$90.00	$86.36	$8.64	$95.00	5.56%

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Name	Year 25/26	Year 26/27			Increase
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	%

WATER AND SEWERAGE CHARGES

COONAMBLE WATER FEES & CHARGES

Private Water Sales – per kilolitre (GST Free Subdivision 38I)	$8.30	$8.80	$0.00	$8.80	6.02%
Tapping / Connection Fees – 20mm	$2,005.00	$2,090.00	$0.00	$2,090.00	4.24%
Tapping / Connection Fees – 25mm	$2,560.00	$2,690.00	$0.00	$2,690.00	5.08%
Reconnect existing service	$620.00	$660.00	$0.00	$660.00	6.45%
Disconnect existing service	$590.00	$620.00	$0.00	$620.00	5.08%
Replacement of damaged meter/service	$590.00	$620.00	$0.00	$620.00	5.08%
Removal of Water Restrictor	$360.00	$380.00	$0.00	$380.00	5.56%
Water Meter Test – Refundable if found to be faulty	$250.00	$250.00	$0.00	$250.00	0.00%
Internal test conducted by Council. For external test by independent with certification price on quote will be provided					

COONAMBLE STANDPIPE

Based on Actual Costs

Provision of Key (on completion of application)	$80.00	$72.73	$7.27	$80.00	0.00%
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	$8.30	$8.60	$0.00	$8.60	3.61%
Contributions – Mains Extensions				As per quote - GST Free	

GULARGAMBONE WATER FEES & CHARGES

Private Water Sales – per kilolitre (Subdivision 38I)	$8.30	$8.60	$0.00	$8.60	3.61%
Tapping / Connection Fees – 20mm	$2,335.00	$2,430.00	$0.00	$2,430.00	4.07%
Tapping / Connection Fees – 25mm	$2,815.00	$2,960.00	$0.00	$2,960.00	5.15%
Reconnect existing service	$710.00	$750.00	$0.00	$750.00	5.63%
Disconnect existing service	$710.00	$750.00	$0.00	$750.00	5.63%
Replacement of damaged meter/riser/service	$710.00	$750.00	$0.00	$750.00	5.63%
Removal of Water Restrictor	$360.00	$380.00	$0.00	$380.00	5.56%
Water Meter Test – Refundable if found to be faulty	$350.00	$350.00	$0.00	$350.00	0.00%
Internal test conducted by Council. For external test by independent with certification price on quote will be provided					

GULARGAMBONE STANDPIPE

Based on Actual Costs

Provision of Key (on completion of application)	$80.00	$72.73	$7.27	$80.00	0.00%
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	$8.30	$8.60	$0.00	$8.60	3.61%
Contributions – Mains Extensions				As per quote - GST Free	

QUAMBONE WATER FEES & CHARGES

Private Water Sales – per kilolitre (Subdivision 38I)	$8.30	$8.60	$0.00	$8.60	3.61%
Replacement of damaged meter/riser/service	$710.00	$750.00	$0.00	$750.00	5.63%
Removal of Water Restrictor	$360.00	$380.00	$0.00	$380.00	5.56%
Water Meter Test – Refundable if found to be faulty	$315.00	$350.00	$0.00	$350.00	11.11%
Tapping / Connection Fees – 20mm	$2,450.00	$2,550.00	$0.00	$2,550.00	4.08%

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Name	Year 25/26	Year 26/27			
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
QUAMBONE WATER FEES & CHARGES [continued]					
Tapping / Connection Fees – 25mm	$2,820.00	$2,965.00	$0.00	$2,965.00	5.14%
Reconnect existing service	$710.00	$750.00	$0.00	$750.00	5.63%
Disconnect existing service	$710.00	$750.00	$0.00	$750.00	5.63%
QUAMBONE STANDPIPE					
Based on Actual Costs					
Provision of Key (on completion of application)	$80.00	$72.73	$7.27	$80.00	0.00%
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	$8.30	$8.60	$0.00	$8.60	3.61%
COONAMBLE SEWERAGE FEES & CHARGES					
Effluent Water per KL	$0.35	$0.37	$0.00	$0.37	5.71%
Connection Fee and Installation of sewer junction	Connection Fee and Installation of sewer junction				
As per quote - GST Free					
Contributions – Mains Extensions	As per quote - GST Free				
GULARGAMBONE SEWERAGE FEES & CHARGES					
Connection Fee and Installation of sewer junction	As per Quote - GST Free				
As per quote - GST Free					
Contribution Mains Extension	As per quote - GST Free				

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10mm Precoated Aggregate	[FROM QUARRY]	28
10mm Precoated Aggregate	[FROM DEPOT]	28
14mm Aggregate	[FROM QUARRY]	28
14mm Precoated Aggregate	[FROM QUARRY]	28
2		
20 litre nominal plastic – per drum	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	12
20 litre nominal steel – per drum	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	12
205 litre drums – per drum	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	12
20mm Aggregate	[FROM QUARRY]	28
20mm Crusher run	[FROM QUARRY]	28
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20mm DGS 20	[FROM QUARRY]	28
4		
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7		
735A Certificate	[CERTIFICATES]	4
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7mm Aggregate	[FROM QUARRY]	28
7mm Precoated Aggregate	[FROM QUARRY]	28
7mm Precoated Aggregate	[FROM DEPOT]	28
A		
A1 Install a manufacturer home, movable dwelling or associated structure on land	[BUILDINGS, TEMPORARY STRUCTURES]	22
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Additional Day	[PONY CLUB]	15
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Additional Inspection	[BUILDINGS, TEMPORARY STRUCTURES]	22
Additional Inspections	[SEWERAGE WASTE MANAGEMENT]	22
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Annual Administrative Fee (>50 FTE Food Handlers)	[FOOD PREMISES ADMISTRATION FEES]	7
Annual Fee for Hire of ground use only	[PONY CLUB]	15
Annual Major Rodeo/Campdraft	[RODEO / CAMPDRAFTING EVENT]	16
Annual permit for non-desexed cat	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Annual permit for restricted breed / declared dangerous dog	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Annual Pony Club Camp	[PONY CLUB]	15
Annual Show - Coonamble Show Society	[ANNUAL SHOW / FIELD DAY]	15
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Approvals under S68 of the act for charitable organisations be set at zero	[OTHER ACTIVITIES]	23
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B4 Carry out Sewerage work	[WATER/SEWER/DRAINAGE WORKS]	22
B5 Carry out Stormwater drainage work	[WATER/SEWER/DRAINAGE WORKS]	22
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C3 Place waste storage container in a public place	[SEWERAGE WASTE MANAGEMENT]	22
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C5 Install, construct or alter a waste treatment device or a human waste storage facility or drain connected to any such device	[SEWERAGE WASTE MANAGEMENT]	22
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C6 On site Sewerage Management – Inspection Fee	[SEWERAGE WASTE MANAGEMENT]	22
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Car & Motorcycle Tyre	[TYRES]	11
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Casual Use - Key Deposit (Refundable)	[COONAMBLE TENNIS COURTS]	18
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Casual Use Not for Profit/School per Court per Hour - no lights	[COONAMBLE TENNIS COURTS]	18
Casual Use Not for Profit/School per Court per Hour - with lights	[COONAMBLE TENNIS COURTS]	18
Casual Use per Court per Hour - no lights	[COONAMBLE TENNIS COURTS]	18
Casual Use per Court per Hour - with lights	[COONAMBLE TENNIS COURTS]	18
Casual Weighing	[CASUAL USE / WEIGHING]	25
Cat - Desexed (pound/shelter)	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Cat - Desexed or Not Desexed or recognised breeder	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Cat - Eligible Pensioner	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Cat Trap – Hire per week	[HIRE OF TRAPS AND COLLARS]	6

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Fee Name	Parent Name	Page
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Cat Traps – Security Deposit (Max 2 weeks)	[HIRE OF TRAPS AND COLLARS]	6
Certificate of Rates (S603)	[CERTIFICATES]	4
Certificate under Local Govt. Act	[OTHER]	19
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Connection Fee and Installation of sewer junction	[GULARGAMBONE SEWERAGE FEES & CHARGES]	30
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Contribution Mains Extension	[GULARGAMBONE SEWERAGE FEES & CHARGES]	30
Contribution to Perpetual care - Ashes Interment	[COLUMBARIUM]	9
Contribution to Perpetual care - Private	[COLUMBARIUM]	9
Contribution to Perpetual care - Private Ashes Interment	[COLUMBARIUM]	9
Contributions – Mains Extensions	[COONAMBLE STANDPIPE]	29
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Contributions – Mains Extensions	[COONAMBLE SEWERAGE FEES & CHARGES]	30
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Crusher Dust	[FROM DEPOT]	28
D		
D1 Engage in a trade or business	[COMMUNITY LAND]	22
D2 Direct or procure theatrical musical or other entertainment for public	[COMMUNITY LAND]	22
D3 Temporary enclose for entertainment	[COMMUNITY LAND]	22
D4 Play musical instrument or sing for fee or reward	[COMMUNITY LAND]	22
D5 Use loudspeaker or amplifier set-up, operate or use	[COMMUNITY LAND]	22
D6 Deliver public address, religious service or public meeting	[COMMUNITY LAND]	22
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Display of Goods	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	7
Dog Desexed	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Dog - Additional Fee (dog not desexed by 6 months)	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Dog - Eligible pensioner - desexed or desexing not recommended	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Dog - Service of the State / Assistance Animal	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Dog - under 12 Weeks - registered breeder - desexing not recommended	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	5
Dog Desexed (pound/shelter)	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
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Dwellings under $100,000 in value	[OTHER]	19
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E1 Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	[PUBLIC ROADS]	23
E2 Erect a structure over public road, expose/allow to be exposed for sale or otherwise any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	[PUBLIC ROADS]	23
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Establishment Fee (Within 5KM of Depot)	[ROAD & FOOTWAY RESTORATION]	24
Estimated cost of development $1,000,001 - $10,000,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Estimated cost of development $250,001 - $500,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Estimated cost of development $5,001 - $250,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
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F1 Operate a public car park	[OTHER ACTIVITIES]	23
F10 Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	[OTHER ACTIVITIES]	23
F2 Operate a caravan park/Camping – min charge	[OTHER ACTIVITIES]	23
F2 Operate a caravan park/Camping – per site	[OTHER ACTIVITIES]	23
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Fee	[(C) IN ANY CASE WHERE THE APPLICATION RELATES TO A PART OF A BUILDING AND THAT PART CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT OTHERWISE HAVE A FLOOR AREA]	21
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Grave Digging - Infant (Under 2 Years)-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	8
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H		
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Hire of Stage - per day	[SHOWGROUND PAVILION: COMMUNITY GROUP / NOT FOR PROFIT ORGANISATION]	14
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I		
If original fee $100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20

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Fee Name	Parent Name	Page
I [continued]		
If original fee less than $100	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	19
Informal request to view property file	[CERTIFICATES]	4
Inspection Fee	[WATER/SEWER/DRAINAGE WORKS]	22
Inspection Fee	[SEWERAGE WASTE MANAGEMENT]	22
Inspection Fee	[OTHER ACTIVITIES]	23
Inspection Fee	[ROADS]	23
Inspection Package	[BUILDINGS, TEMPORARY STRUCTURES]	22
Inspection under Local Gov. Act Certificate (septic)	[OTHER]	19
Internet Access (per hour)	[INTERNET]	12
Involving the opening of a road	[SUBDIVISION FEES]	20
J		
Jambaroo	[PONY CLUB]	15
Junior Cricket Club	[SPORTS CLUB SEASON FEE]	17
Junior Rugby League/Union	[SPORTS CLUB SEASON FEE]	17
Junior Soccer	[SPORTS CLUB SEASON FEE]	17
K		
Kerb & Gutter Contribution	[ROADS]	23
Kerb and Gutter, Vehicular Kerb Crossing per metre	[ROAD & FOOTWAY RESTORATION]	24
Key Charges refundable	[OTHER]	14
Key Deposit - Refundable	[PUBLIC HALL]	13
Key Deposit – per Season	[GROUND SECURITY DEPOSIT]	15
Key Deposit per season	[GULARGAMBONE SPORTSGROUND]	17
Key Deposit per Season	[COONAMBLE SPORTSGROUND]	17
L		
Labour – Hourly Rate (min. 1 hour)	[SUNDRY DEBTOR WORK]	26
Landing Fee - GA Aircraft	[AERODROME - RENT AND FEES]	18
Landing Fee - Non RPT	[AERODROME - RENT AND FEES]	18
Large Animals – First Head	[RELEASE FEES]	7
Large Animals – Horse, Ass, Mule, Cow, Camel, Goat, Pig	[POUND - SUSTENANCE CHARGES]	6
Large Animals – Subsequent	[RELEASE FEES]	7
Large Carcases (Cattle. Horses, etc)	[ANIMAL WASTE - COONAMBLE ONLY]	11
Large Grave digging-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	8
Large Grave digging-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	8
Large Grave digging-Quambone	[MONUMENTAL SECTION-QUAMBONE]	9
Late Fee	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Learn to Swim Program	[TIME TRIALS & COACHING]	14
Lease of Showground	[OTHER]	16
Legal Fees - Unpaid Rates and Charges	[OTHER MISCELLANEOUS RECEIPTS]	5
LEP Map	[SUNDRY SALES & SERVICES]	5
LEP Plan	[SUNDRY SALES & SERVICES]	5
Levy on Late Payment	[EAST COMMON FEES]	25
Lights per night (training/event)	[SMITH PARK - NETBALL COURTS]	18
Lights per night (training/event) - Min Charge	[COONAMBLE SPORTSGROUND]	17
Lights per night (training/event) - Min Charge	[GULARGAMBONE SPORTSGROUND]	17
Line Marking (One off Event)	[COONAMBLE SPORTSGROUND]	17
Line Marking (One off Event)	[GULARGAMBONE SPORTSGROUND]	17
Loader	[PLANT HIRE RATES]	26
Loans & Postage – Inter-Library Loans (Charging Libraries Only)	[LIBRARY FINES & COSTS]	12
Loans & Postage – National Library Inter-Library Loans	[LIBRARY FINES & COSTS]	12
Lost Item	[LIBRARY FINES & COSTS]	12
Lost Item Processing Charge	[LIBRARY FINES & COSTS]	12
Lounges - each	[OTHER]	11
M		
Masonry Building and Demolition waste per cubic meter	[BUILDING AND DEMOLITION]	10
Materials supply @ cost	[SUNDRY DEBTOR WORK]	26
Mattress - Double - each	[OTHER]	11
Mattress - King - each	[OTHER]	11

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Fee Name	Parent Name	Page
M [continued]		
Mattress - King Single - each	[OTHER]	11
Mattress - Single/Cot - each	[OTHER]	11
Medium Carcases (Sheep, Calves, Pigs, Goats, etc)	[ANIMAL WASTE - COONAMBLE ONLY]	11
Meter Reading for 603 cert or at request – Coonamble	[CERTIFICATES]	4
Meter Reading for 603 cert or at request – Gulargambone	[CERTIFICATES]	4
Meter Reading for 603 cert or at request – Quambone	[CERTIFICATES]	4
Microchipping (must be microchipped by council staff)	[ANIMAL IMPOUNDING]	6
Mini Excavator	[PLANT HIRE RATES]	27
Minimum charge	[STUD SALES (HORSE, CATTLE, SHEEP & PIGS)]	16
Mixed general waste -per tonne	[COMMERCIAL WASTE]	10
Mobile Hairdressing	[INSPECTION FEES]	8
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - minor error by applicant, miscalculation, incorrect description	[DEVELOPMENT CONSENT MODIFICATIONS]	19
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - typographical error on notice of determination	[DEVELOPMENT CONSENT MODIFICATIONS]	19
Modification of Consent under s4.55 (1A) [previously known as s96(1A)]. Or under s4.56(1) [previously known as s96AA(1)] (Consent originally approved by court) of the Environmental Planning and Assessment Act, if the modification is of minimal environmental impact	[DEVELOPMENT CONSENT MODIFICATIONS]	19
More than $10,000,000	[ESTIMATED COST]	19
Motor Oil and Cooking Oil	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	11
Mouthing Fee per head (to be shared equally by the agents and Council)	[OTHER]	24
N		
NCC Performance Solution	[CLASS 2 – 9 (COMMERCIAL)]	21
Netball Club	[SPORTS CLUB SEASON FEE]	17
New Headwalls to suit pipe culverts as per quote	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
NLIS Tag	[OTHER]	24
Not exceeding 200 square metres	[(B) IN THE CASE OF ANY OTHER CLASS OF BUILDING - FLOOR AREA OF BUILDING OR PART]	21
Not including the opening of a road	[SUBDIVISION FEES]	20
O		
Occasion within twelve (12) month period	[ANIMAL IMPOUNDING]	6
Occupation Certificate	[INSPECTIONS]	21
Original fee was for the erection of dwelling house with estimated cost < $100,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	19
Other building and demolition waste per cubic meter	[BUILDING AND DEMOLITION]	10
Overdue DVD	[CO-OP LIBRARY FINES]	12
Oversize 500mm to 1000mm	[FROM QUARRY]	28
P		
Paper Copy of Accounts (Past Due)	[SUNDRY SALES & SERVICES]	5
Paper Copy of Rates / Water Notice	[SUNDRY SALES & SERVICES]	5
Part C s. 68 - Transfer of Approval to Operate (OSSM) Approval to operate current	[SEWERAGE WASTE MANAGEMENT]	22
Pavilion Security Deposit	[GROUND SECURITY DEPOSIT]	15
Payments from Local Government for registration of animals	[PUBLIC ORDER & SAFETY]	5
Per head	[STUD SALES (HORSE, CATTLE, SHEEP & PIGS)]	16
Photocopying/Printing A3(B&W)	[ADMINISTRATION SERVICES TO PUBLIC]	4
Photocopying/Printing A4(B&W)	[ADMINISTRATION SERVICES TO PUBLIC]	4
Plant Inspection Fee	[ROADS]	23
Plot-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	8
Plot: Adult - Coonamble-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	8
Plot: Adult-Quambone	[MONUMENTAL SECTION-QUAMBONE]	9

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Fee Name	Parent Name	Page
P [continued]		
Plot: Infant (under 2 years)	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE]	9
Plot: Infant (under 2 years) - Coonamble	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE]	9
Plus each additional allotment created	[SUBDIVISION FEES]	20
Plus each additional allotment created	[SUBDIVISION FEES]	20
Plus each additional lot created	[SUBDIVISION FEES]	20
Plus Sustenance (Maintenance) – Charges per day at pound	[ANIMAL IMPOUNDING]	6
Postage of Maps	[SUNDRY SALES & SERVICES]	4
Preg-testing Fee per head	[OTHER]	24
Private Water Sales – per kilolitre (GST Free Subdivision 38I)	[COONAMBLE WATER FEES & CHARGES]	29
Private Water Sales – per kilolitre (Subdivision 38I)	[GULARGAMBONE WATER FEES & CHARGES]	29
Private Water Sales – per kilolitre (Subdivision 38I)	[QUAMBONE WATER FEES & CHARGES]	29
Property Maps - Large Colour	[SUNDRY SALES & SERVICES]	5
Property Maps - Small Colour (A3)	[SUNDRY SALES & SERVICES]	4
Property Maps – Large B&W	[SUNDRY SALES & SERVICES]	4
Property Maps – Small B&W	[SUNDRY SALES & SERVICES]	4
Provision of Key (on completion of application)	[TRUCK WASH FEES]	25
Provision of Key (on completion of application)	[COONAMBLE STANDPIPE]	29
Provision of Key (on completion of application)	[GULARGAMBONE STANDPIPE]	29
Provision of Key (on completion of application)	[QUAMBONE STANDPIPE]	30
R		
Raffle Ticking Selling	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	7
Rag and Grit Waste per cubic meter	[BUILDING AND DEMOLITION]	11
Ranger Call Out Fee (non emergency)	[ANIMAL IMPOUNDING]	6
Reconnect existing service	[COONAMBLE WATER FEES & CHARGES]	29
Reconnect existing service	[GULARGAMBONE WATER FEES & CHARGES]	29
Reconnect existing service	[QUAMBONE WATER FEES & CHARGES]	30
Refridgerators, Freezer and Air Con units (gas NOT removed) per item	[METAL]	11
Registration Fee where Council registers pool on behalf of owner	[OTHER]	21
Release Fee - Cat	[ANIMAL IMPOUNDING]	6
Release Fee - Dog	[ANIMAL IMPOUNDING]	6
Release Fee – for dog seized on second or subsequent	[ANIMAL IMPOUNDING]	6
Removal of Beast (Saleyards) – As per quote GST applies	[SUNDRY DEBTOR WORK]	26
Removal of Old Car Bodies – As per quote GST applies	[SUNDRY DEBTOR WORK]	26
Removal of Water Restrictor	[COONAMBLE WATER FEES & CHARGES]	29
Removal of Water Restrictor	[GULARGAMBONE WATER FEES & CHARGES]	29
Removal of Water Restrictor	[QUAMBONE WATER FEES & CHARGES]	29
Replacement Library Card	[LIBRARY FINES & COSTS]	12
Replacement of damaged meter/riser/service	[GULARGAMBONE WATER FEES & CHARGES]	29
Replacement of damaged meter/riser/service	[QUAMBONE WATER FEES & CHARGES]	29
Replacement of damaged meter/service	[COONAMBLE WATER FEES & CHARGES]	29
Research (30 Minutes)	[INTERNET]	12
Residential Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc	[DOMESTIC WASTE]	10
Review of a Modified consent decisions d8.2 [Previously known as s96(AB)]	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	20
Review of rejection of development application - If estimated cost is more than $1,000,000	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	20
Review of rejection of development application - If estimated cost is more than $100,000 and less than $1,000,000	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	20
Review of rejection of development application - If estimated cost less than $100,000	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	20
Rezoning Application	[OTHER]	19
Right of Burial	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE]	9
Right of Burial - Infant (Under 2 Years)-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	8
Right of Burial - Late Fee	[LAWN CEMETERY - ADULT/CHILD]	8
Right of Burial- Coonamble	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE]	9
Right of Burial-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	8
Right of Burial-Coonamble-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	8

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Fee Name	Parent Name	Page
R [continued]		
Right of Burial-Quambone	[MONUMENTAL SECTION-QUAMBONE]	9
Rigid 12t Tipper	[PLANT HIRE RATES]	27
Rockfill 20mm	[FROM QUARRY]	28
Rockfill 20mm	[FROM DEPOT]	28
Rockfill 40mm	[FROM QUARRY]	28
Rockfill 40mm	[FROM DEPOT]	28
Rodeo Arena: Lights per night - Min charge	[HIRE CHARGES]	14
Roller - Multi-tyred	[PLANT HIRE RATES]	26
Roller - Pad Foot	[PLANT HIRE RATES]	26
Roller - Smooth Drum	[PLANT HIRE RATES]	26
Rural Access inspection	[ROADS]	23
S		
Sale of Cat	[SUNDRY SALES]	7
Sale of Dog	[SUNDRY SALES]	7
Sale of Impounding Stock	[RELEASE FEES]	7
Sale of Old Materials – Misc. (Tendered Items & Sundry Items)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Scanning to email	[SCANNING]	12
School	[SPORTS CLUB SEASON FEE]	17
Scrap Metal and Car Bodies	[METAL]	11
Search Fees – Per hour	[SUNDRY SALES & SERVICES]	5
Search of Development Records(Per Hour)	[OTHER]	19
Season Coaches (Swim Season)	[TIME TRIALS & COACHING]	14
Section 138 Approval	[ROADS]	23
Section 10.7 (2) & (5) Certificate	[CERTIFICATES]	4
Section 10.7(2) Certificate	[CERTIFICATES]	4
Section 138 Application Assessment	[ROADS]	23
Section 138 Bond Sealed Road	[ROADS]	23
Section 138 Bond Unsealed Road	[ROADS]	23
Security Deposit - Refundable	[PUBLIC HALL]	13
Security Deposit – cleaning stalls and yards	[RODEO / CAMPDRAFTING EVENT]	16
Security Deposit (Refundable)	[COONAMBLE SPORTSGROUND]	17
Security Deposit (Refundable)	[GULARGAMBONE SPORTSGROUND]	17
Security Deposit (Refundable)	[SMITH PARK - NETBALL COURTS]	18
Senior Cricket Club	[SPORTS CLUB SEASON FEE]	17
Set fee per day – plus additional sustenance per head per day	[POUND - SUSTENANCE CHARGES]	6
Sewer Plan (External)	[CERTIFICATES]	4
Sheep – First Head	[RELEASE FEES]	7
Sheep – Rams, Ewes, Lambs	[POUND - SUSTENANCE CHARGES]	7
Sheep – Subsequent	[RELEASE FEES]	7
Shredded Tyres - per tonne	[TYRES]	11
Sign Package Deal – Package 1	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Sign Package Deal – Package 2	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Sign Package Deal – Package 3	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Sign Package Deal – Package 4	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Signs Borrowed from Council (Refundable)	[ROADS]	23
Skidsteer	[PLANT HIRE RATES]	27
Skip Bin Tipping Fee	[OTHER]	11
Small Carcases (Cats, Dogs, Chooks, Possums, etc)	[ANIMAL WASTE - COONAMBLE ONLY]	11
Solar Panels per cubic meter	[COMMERCIAL WASTE]	10
Special Booking Fee	[DUES AND RENT]	24
Stage Security Deposit	[GROUND SECURITY DEPOSIT]	15
Standard Grave digging-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	8
Standard Grave digging-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	8
Standard Grave digging-Quambone	[MONUMENTAL SECTION-QUAMBONE]	9
Standard Ute, Box Trailer	[DOMESTIC WASTE]	10
Stock grid and public gates inspection	[ROADS]	23
Strata	[SUBDIVISION FEES]	20
Street Dining	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	7
Street Vending	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	7
Supply and install rural addressing post	[ROADS]	23
Supply of Fire Safety Schedule	[OTHER]	19
Supply rural addressing post only	[ROADS]	23
Sustenance Cat (Maintenance) Per day	[ANIMAL IMPOUNDING]	6

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Fee Name	Parent Name	Page
T		
Tapping / Connection Fees – 20mm	[COONAMBLE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 20mm	[GULARGAMBONE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 20mm	[QUAMBONE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 25mm	[COONAMBLE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 25mm	[GULARGAMBONE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 25mm	[QUAMBONE WATER FEES & CHARGES]	30
The Housing of Cattle in Yards from other Places – Per head per overnight stay	[SALEYARDS]	24
Tipper Truck	[PLANT HIRE RATES]	27
Tractor Tyre - per item	[TYRES]	11
Transportation	[RELEASE FEES]	7
Truck Tyre - per item	[TYRES]	11
U		
Unbooked Sales	[DUES AND RENT]	24
Unsorted Otto Bin (240lt)	[DOMESTIC WASTE]	10
Up to $5,000	[ESTIMATED COST]	18
Urban Access inspection	[ROADS]	23
Urgency Fee – within 24 hours	[CERTIFICATES]	4
Use of Cattle Draft - per head	[OTHER]	24
Use of Ground Only	[HIRE CHARGES]	14
Use of grounds for functions and community events – incl toilets and electricity, excl access to exhibition buildings	[MUSEUM]	13
Use of grounds for functions and community events – incl toilets, electricity and access to the exhibition buildings	[MUSEUM]	13
Used Box Culvert (per length)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Used Culvert Pipe (per length)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Used Grader Blades (each)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
Used Headwalls to suit pipe culverts (each)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	25
V		
Vacant land	[GULARGAMBONE WASTE]	9
Vacant land	[QUAMBONE WASTE]	9
Vacant land	[COONAMBLE WASTE]	9
Vehicle Crossing – Inspection Fee required for works not performed by council	[TRUST - SECURITY DEPOSITS]	24
Vehicle Crossing – Security Deposit (Works not carried out by Council)	[TRUST - SECURITY DEPOSITS]	24
Vehicle Crossing (works carried out by Council)	[TRUST - SECURITY DEPOSITS]	24
Vehicle Crossing, Footpath K&G Security Deposit	[ROADS]	23
Vehicles	[PSUP - OTHER]	7
Venue Hire (Daily Fee)	[COONAMBLE SPORTSGROUND]	17
Venue Hire (Daily Fee)	[GULARGAMBONE SPORTSGROUND]	17
Voluntary Planning Agreement	[OTHER]	19
W		
Wanderers Tennis Club Annual Fee	[COONAMBLE TENNIS COURTS]	18
Wanderers Tennis Club Refundable Cleaning Deposit	[COONAMBLE TENNIS COURTS]	18
Wanderers Tennis Club Refundable Key Deposit - per key	[COONAMBLE TENNIS COURTS]	18
Wanderers Tennis Club Refundable Security Deposit	[COONAMBLE TENNIS COURTS]	18
Waste Bins Including Delivery- Coonamble	[WASTE BINS SUPPLY]	10
Waste Bins Including Delivery- Gulargambone	[WASTE BINS SUPPLY]	10
Waste Bins Including Delivery- Quambone	[WASTE BINS SUPPLY]	10
Waste Bins Parts Replacement Cost	[WASTE BINS SUPPLY]	10
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	[COONAMBLE STANDPIPE]	29
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	[GULARGAMBONE STANDPIPE]	29
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	[QUAMBONE STANDPIPE]	30
Water Charge(Per Minute)	[TRUCK WASH FEES]	25
Water Meter Test – Refundable if found to be faulty	[COONAMBLE WATER FEES & CHARGES]	29

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Fee Name	Parent Name	Page
W [continued]		
Water Meter Test – Refundable if found to be faulty	[GULARGAMBONE WATER FEES & CHARGES]	29
Water Meter Test – Refundable if found to be faulty	[QUAMBONE WATER FEES & CHARGES]	29
Watercart	[PLANT HIRE RATES]	27
Wood Timber Pallets, Bricks, Pavers and Tiles per cubic meter	[BUILDING AND DEMOLITION]	10
Working dog	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	6
Other		
(a) Asphaltic concrete with cement/ concrete base openings up to 10 sq. m – rate per sq. metre	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	26
(b) Cement concrete	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	26
(c) Tar and bituminous surfaces on all classes of base other than cement concrete	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	26
(d) Earth and gravel, water bound macadam and all other classes of unsealed pavement or shoulders	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	26
< 500m2	[CLASS 2 – 9 (COMMERCIAL)]	21
≥ 2000m2	[CLASS 2 – 9 (COMMERCIAL)]	21
≥ 500m2 – < 2000m2	[CLASS 2 – 9 (COMMERCIAL)]	21
$0 - $100,000	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	20
$1,000,000 to $10,000,000	[ESTIMATED COST]	19
$100,001 - $200,000	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	21
$200,001 - $400,000	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	21
$250,001 to $500,000	[ESTIMATED COST]	19
$400,001 – above	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	21
$5,001 to $50,000	[ESTIMATED COST]	18
$50,001 to $250,000	[ESTIMATED COST]	19
$500,001 to $1,000,000	[ESTIMATED COST]	19

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9.3 QUARTERLY BUDGET REVIEW - MARCH 2026

File Number: Financial Quarterly Review - 64876

Author: Manager Finance & Procurement
Director Corporate Services

Authoriser: General Manager

Annexures: 1. 2026 March Quarterly Budget Review. ⇩

RECOMMENDATION

That Council.

1. **Receive and note the report.**
2. **That Adopt the variations to votes as listed in the budget review documents distributed under separate cover.**
3. **Note that in the opinion of the Responsible Accounting Officer based on the information as presented in the September Budget review, that Council will be in a satisfactory financial position as at 30 June 2026.**
4. **Note the classification and position of Council's estimated restricted (reserve) funds as at 31 March 2026.**

EXECUTIVE SUMMARY:

As part of the Integrated Planning and Reporting (IPR) framework, a Quarterly Budget Review Statement (QBRS) must be presented to Council for this financial quarter. This report provides the March 2026 Quarterly Budget Review Statement.

In summary, the Budget Review for the quarter ending 31 March 2026 indicates a projected consolidated operational deficit of ($4,487,833) for 2025–26.

The projected result comprises the following fund positions.

- General Fund: projected deficit of ($4,609,398)
- Water Fund: projected deficit of ($209,402)
- Sewer Fund: projected surplus of $330,967

Regarding the budgeted draw down on Council working funds, at the completion of March 2026 Quarterly Budget Review indicates that the projected draw down has increased to $796,656.

In summary the main factors which have impacted on the operational result are

- Budgeted depreciation expenditure has been increased to more accurately reflect the anticipated level of expenditure that will be incurred during 2025-26 financial year.

- Employee costs have been adjusted to better reflect anticipated expenditure for the 2025–26 financial year. While savings have been identified across several areas, these have been largely offset by a reduction in the level of on-cost recoveries.

- Budgeted plant hire income has been reduced, reflecting lower anticipated utilisation of Council plant. This reduction has been driven by a combination of operational factors, including plant availability and downtime, as well as changes in the delivery methods of operational and capital projects.

- Grant-funded project budgets have been adjusted to reflect changes in project delivery timeframes and revised projections for grant income and expenditure expected to be recognised during the 2025–26 financial year.

- Council's water supply operations have been adversely impacted by increased operating and maintenance costs incurred during the 2025–26 financial year, necessitating the allocation of additional funding to support ongoing service delivery.

Council should note that, of the budgeted operational deficit of ($4,487,833) for 2025–26, a significant portion is directly attributable to the Federal Government's prepayment of $3,216,807 under the 2025–26 Financial Assistance Grant and the associated accounting treatment required to recognise this funding in Council's financial statements. Should the Federal Government continue the practice of prepaying Financial Assistance Grant allocations, this would have the effect of reducing the reported operational deficit for the financial year in which the prepayment is received

Excluding the impact of the Financial Assistance Grant prepayment, Council is facing an underlying operational deficit of approximately ($1.271 million). While this outcome is not ideal, Council is currently in a sufficiently strong financial position to absorb this result on a one-off basis.

BACKGROUND

The March 2026 Quarterly Budget Review, attached to this report, is presented in the former format to maintain consistency of reporting for the 2025–26 financial year. From 2026–27 onward, Quarterly Budget Reviews will transition to the format adopted for the 2026–27 Draft Operational Budget.

The budget review process and supporting documentation are designed to facilitate effective oversight and management of Council operations by providing clear, relevant, and meaningful information.

The quarterly review should act as a barometer of Council's financial health during the year, and it is also a means by which Councillors can ensure that Council remains on track to meet its objectives, targets and outcomes as set out in its Operational Plan

As Council commences budget preparation in January each year, it is expected that several external factors and variables are not yet known at that time. The Quarterly Budget Review process enables management to consider these emerging matters and present recommended budget adjustments to Council for consideration and adoption throughout the financial year.

REPORT:

While the factors outlined in the executive summary account for most of the significant budget adjustments recommended in this review, it should be noted that the March Quarter Budget Review contains a higher-than-normal number of operational budget adjustments when compared to other quarterly reviews. This is due to the March Quarter review representing management's final opportunity within the financial year to adjust the adopted operational budget to most accurately reflect the anticipated year-end result.

Other notable adjustments that have impacted on the overall operational result for the March review are outlined below:

- Emergency Response Costs – Coonamble Water Supply – (P.10) An operational budget of $130,000 has been included to fund the direct costs incurred by Council in responding to issues affecting the Coonamble Water supply system earlier in 2026. For Council's information a further capital budget allocation of $50,000 (P.21), has been included as part of Council's overall response to these issues.
- Regional Roads Maintenance – (P.15) The budget allocation for planned regional roads maintenance has been reduced by $400,000. This $400,000 has been reallocated to fund the sealing of an additional length of the Merri Merri Road as part of Council's Sealed Road Extension program (P.20).
- Purchase of Properties – Sale of Land – (P.19) In accordance with Council's recent resolution a budget allocation of $125,000 has been included to fund the purchase of identified properties at the upcoming sale of land.
- Tooraweenah Road – Extension of Sealed length – (P.20) Following the recent award of the contract for the works, the budgeted income and expenditure allocations for the 2025-26 financial year have been adjusted to better reflect the revised timing and projected level of activity for the remainder of the financial year.
- Coonamble Bore – Refurbishment/Renewal – (P.21) The capital expenditure vote has been increased by $750,000 to fund the identified works associated with the redrilling of Bore No 5 in Coonamble. This increase in funding has been partially offset by a reduction of $575,000 in other planned water capital works.
- Sewer Capital Works Program - (P.21) Following discussions with Council's infrastructure department the allocation for planned sewer capital works has been reduced to better reflect the planned level of works proposed for delivery in the 2025-2026 financial year.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area

Our Community	N/A
Our Economy	Cultivating Our Wealth
Our Assets	Our Assets
Our Country	N/A
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	N/A
Environmental	N/A
Economic	Negative
Governance	Negative

Financial Resource Implications:

Excluding the impact of the Financial Assistance Grant prepayment, Council is facing an underlying operational deficit of approximately ($1.271 million). Whilst Council is currently in a sufficiently strong financial position to absorb this result on a one-off basis. Moving forward ongoing Operational Deficits are not sustainable.

To avoid/minimise the occurrence of future Operational deficits, Council must maintain a strong focus on achieving financial sustainability through effective strategic planning, regular review of service levels, and efficient service delivery.

Policy / Legal and Statutory Implications:

The 2026 March budget review has been prepared in accordance with the *Local Government Regulations 2005* – Regulation 203

Risk Management – Business Risk/Work Health and Safety / Public:

Quarterly Budget Review reporting strengthens Council's risk management framework by providing regular oversight of financial performance and highlighting emerging risks and opportunities. The Quarterly Budget review process supports the early identification of financial, operational, and compliance risks, enabling timely consideration and implementation of appropriate mitigation strategies.

Options:

A detailed review by management has been undertaken to prepare this Quarterly Budget Review for Council's consideration.

Option 1: Adopt the March 2026 Quarterly Budget as attached to this report.

This is managements preferred option as it will allow Council staff to continue to deliver services to the community. If the adjustments are not approved there may be an impact of the delivery of existing programmed works.

Option 2: Consider alternative or additional budget adjustments.

Council may also consider alternative budget adjustments, allowing flexibility to respond to emerging priorities or new information. However, this may result in implementation delays, require careful management of financial or operational impacts, and place additional demands on Council and staff resources that could affect planned projects and service delivery.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: No

External Exhibition: Yes

COONAMBLE SHIRE COUNCIL

QUARTERLY BUDGET REVIEW MARCH 2026

Coonamble Shire Council

Quarterly Budget Review
March 2026

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QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

REPORT BY RESPONSIBLE ACCOUNTING OFFICER

In accordance with the Local Government Act, 1993 and the provisions of section 203 of the Local Government (General) Regulation 2005, a budget review statement and revision of estimates must be completed and submitted to Council for formal adoption at the end of each financial quarter, excluding the quarter ending 30th June. This report must include details on the general financial position of Council and, if this position is regarded as unsatisfactory, recommendations for remedial action must be made.

Council commenced the 2025–26 financial year with an original budgeted operational surplus of $9,452.

Following the December 2025 Budget Review, Council's financial position deteriorated significantly, with the adjusted operational result forecast to be a deficit of $3,526,346, accompanied by an estimated drawdown on working funds of $481,913.

At the completion of the March 2026 Budget Review, Council's projected financial position declined further, with both the anticipated operational result and the drawdown on working funds increasing, as follows:

- **2025–26 Budgeted operational deficit:** ($4,487,833)
- **2025–26 Budgeted drawdown on working funds:** ($796,656)

In summary the main factors which have impacted on the operational result are

- Budgeted depreciation expenditure has been increased to more accurately reflect the anticipated level of expenditure that will be incurred during 2025-26 financial year.

- Employee costs have been adjusted to better reflect anticipated expenditure for the 2025–26 financial year. While savings have been identified across several areas, these have been largely offset by a reduction in the level of on-cost recoveries.

- Budgeted plant hire income has been reduced, reflecting lower anticipated utilisation of Council plant. This reduction has been driven by a combination of operational factors, including plant availability and downtime, as well as changes in the delivery methods of operational and capital projects.

- Grant-funded project budgets have been adjusted to reflect changes in project delivery timeframes and revised projections for grant income and expenditure expected to be recognised during the 2025–26 financial year.

- Council's water supply operations have been adversely impacted by increased operating and maintenance costs incurred during the 2025–26 financial year, necessitating the allocation of additional funding to support ongoing service delivery.

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

While the factors outlined above account for most of the significant budget adjustments recommended in this review, it should be noted that the March Quarter Budget Review contains a higher-than-normal number of operational budget adjustments when compared to other quarterly reviews. This is due to the March Quarter review representing management's final opportunity within the financial year to adjust the adopted operational budget to most accurately reflect the anticipated year-end result.

Other notable adjustments that have impacted on the overall operational result for the March review are outlined below:

- Emergency Response Costs – Coonamble Water Supply – (P.10) An operational budget of $130,000 has been included to fund the direct costs incurred by Council in responding to issues affecting the Coonamble Water supply system earlier in 2026. For Council's information a further capital budget allocation of $50,000 (P.21), has been included as part of Council's overall response to these issues.

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- Coonamble Bore – Refurbishment/Renewal – (P.21) The capital expenditure vote has been increased by $750,000 to fund the identified works associated with the redrilling of Bore No 5 in Coonamble. This increase in funding has been partially offset by a reduction of $575,000 in other planned water capital works.

- Sewer Capital Works Program - (P.21) Following discussions with Council's infrastructure department the allocation for planned sewer capital works has been reduced to better reflect the planned level of works proposed for delivery in the 2025-2026 financial year.

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

Council should note that, of the budgeted operational deficit of ($4,487,833) for 2025–26, a significant portion is directly attributable to the Federal Government's prepayment of $3,216,807 under the 2025–26 Financial Assistance Grant and the associated accounting treatment required to recognise this funding in Council's financial statements. Should the Federal Government continue the practice of prepaying Financial Assistance Grant allocations, this would have the effect of reducing the reported operational deficit for the financial year in which the prepayment is received

Excluding the impact of the Financial Assistance Grant prepayment, Council is facing an underlying operational deficit of approximately ($1.271 million). While this outcome is not ideal, Council is currently in a sufficiently strong financial position to absorb this result on a one-off basis. Going forward, Council must maintain a strong focus on financial sustainability through effective strategic planning, regular review of service levels, and efficient service delivery.

It is my opinion that the Quarterly Budget Review Statement for Coonamble Shire Council for the Quarter ended 31 March 2026 indicates that Council's financial position at 30 June 2026 to be in a satisfactory state at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Bruce Quarmby
Responsible Accounting Officer

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

Cash & Investments Budget Review Statement

Coonamble Shire Council

Budget review for the quarter ending 31 March 2026

Cash & Investments

	Original Balance 2025-26 (000's)	Budget 2025-26	Approved Changes: Sept Review (000's)	Dec Review (000's)	March Review (000's)	REVISED Budget (000's)	Projected Year end result 2025-26 (000's)	ACTUAL YTD (000's)
Total Cash and Investments	26,126	(1,770)	3,740	(2,414)	(244)	(688)	25,438	26,852
Externally Restricted								
Unexpended Specific Purpose Grants / Loans	8,649	(3,652)	(1,593)	(496)	(14)	(5,755)	2,894	7,294
Water Supplies	3,474	(982)	(243)	(22)	(527)	(1,774)	1,700	3,501
Sewerage Services	4,605	(417)	(364)	(18)	468	(331)	4,274	4,816
Domestic Waste Management	137	(145)	8	-	145	8	145	62
Total Externally Restricted	16,865	(5,196)	(2,192)	(536)	72	(7,852)	9,013	15,673
Internal Restrictions								
Total Internally Restricted (Table A)	9,176	(247)	(1,535)	(30)	50	(1,762)	7,414	8,439
Total Restricted	**26,041**	**(5,443)**	**(3,727)**	**(566)**	**122**	**(9,614)**	**16,427**	**24,112**
Unrestricted Cash	85	3,673	(3,379)	(34)	869	1,129	1,214	2,740

Notes :

External restrictions are funds that must be spent for a specific purpose and cannot be be used by council for general operations

Internal restriction are funds that council has determined will be used for a specific future purpose

ORIGINAL Budget +/- changes in previous quarters = REVISED BUDGET
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

Investments

All investments have been placed in accordance Council's investment policies

Cash

The Bank reconciliation has been carried out and balanced as at the 31 March 2026

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

Table A - Internally restricted Assets

Council will note that the preparation and listing of Council's Internal Reserves has been amended to reflect the various functions of Council, this has been carried out in accordance with suggested best practise principles.

	Original Balance 2025-26 (000's)	Budget 2025-26 (000's)	Approved Changes Sept Review (000's)	Dec Review (000's)	March Review (000's)	REVISED Budget (000's)	Projected Year end result 2025-26 (000's)	ACTUAL YTD (000's)
Internally restricted Assets								
Building and Premises	510	(75)	-	-	-	(75)	435	498
Community	183	-	-	-	(42)	(42)	141	141
Corporate	1,690	-	-	(75)	-	(75)	1,615	1,615
General	1,523	-	(1,523)	-	-	(1,523)	-	384
Housing & Community Services	100	-	-	-	-	-	100	100
Mines	1,563	(331)	(12)	-	12	(331)	1,232	1,242
Public	43	-	-	-	-	-	43	43
Recreation	76	-	-	-	-	-	76	76
Transport	3,213	(351)	-	45	80	(226)	2,987	3,682
Governance	275	510	-	-	-	510	785	658
Total Internally restricted	9,176	(247)	(1,535)	(30)	50	(1,762)	7,414	8,439

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

Key Performance Indicators

Coonamble Shire Council

Budget review for the quarter ending 31 March 2026

Key Performance Indicators

	Water Mar-26	Sewer Mar-26	General Mar-26
1. Debt Service Cover Ratio			
Operating Result before Capital excluding interest depreciation/amortisation/impairment	313	781	2,586
Debt Service Cost	-	-	69
	= 0.00	= 0.00	= 37.48
2. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage			
Rates, Annual & Extra Charges Outstanding	1,295	690	2,210
Rates, Annual & Extra Charges Collectible	3,464	1,851	8,156
	= 37.39%	= 37.25%	= 27.10%
3. Building & Infrastructure Renewals Ratio			
Asset Renewals	329	103	4,333
Depreciation, Amortisation & Impairment (Building & Infrastructure Assets)	522	450	6,609
	= 63.03%	= 22.89%	= 65.56%

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

Budget Review Contracts and Other Expenses

Part A - Contracts Listing

Coonamble Shire Council

Budget review for the quarter ending 31 March 2026

Contracts

Contractor	Contract Details & Purpose	Contract Value GST Exclusive	Commencement Date	Duration of Contract	Budgeted (Y/N)
MAAS Civil Pty Ltd	Tooraweenah Road Upgrade	$ 31,117,004.72	22/01/2026	NA	Y
LGIQ	Provision of statutory planning	$ 76,380.00	22/01/2026	NA	Y
Conseth Solutions Pty Lty	Tallegar Creek Causeway Upgrade	$ 1,096,492.37	11/02/2026	NA	Y

Explanatory Notes

1. Minimum reporting level is 1% of estimated income from continuing operations or $50,000 whichever is the lesser.

2. Contracts listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council's Preferred supplier list.

3. Contract for employment are not required to be included.

4. Where a contract for services etc. was not included in the budget, an explanation will be included in the budget review commentary.

QUARTERLY BUDGET REVIEW TO 31 MARCH 2026

Budget Review Contracts and Other Expenses

Part B - Consultancy and Legal expenses

Coonamble Shire Council

Budget review for the quarter ending 31 March 2026

Consultancy and Legal Expenses

Expense	Expenditure YTD $	Budgeted (Y/N)
Consultancies	$ 397,214.83	Yes
Legal Fee's	$ 267,310.00	Yes

Definition of consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist/ professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors

Note

Where any expenses for consultancy or Legal fees (including Code of Conduct expenses) have not been budgeted for an explanation will be provided in the budget review commentary

COONAMBLE SHIRE COUNCIL BUDGET REVIEW SUMMARY- 31 MARCH 2026

Operational Plan Budget Summary	Operational Expenditure						Operational Revenues						Budget Summary Total					
	Original Budget 2025/26	Sept Review	Dec Review	March Review	Revised Budget 2025/26	Actual YTD 2025/26	Original Budget 2025/26	Sept Review	Dec Review	March Review	Revised Budget 2025/2026	Actual YTD 2025/2026	Original Budget	Sept Review	Dec Review	March Review	Revised Budget	Actual YTD
Functions of Council																		
Administration & Governance	6,041,829	382,108	29,110	713,250	**7,166,297**	5,008,213	11,747,203	(1,844,756)	51,467	(252,290)	**9,706,124**	8,221,444	5,705,374	(2,226,864)	22,357	(965,540)	**2,539,827**	3,213,231
Public Order & Safety	1,108,714	6,975	0	7,340	**1,123,029**	636,742	570,474	0	0	(2,900)	**567,574**	285,057	(538,240)	(6,975)	0	(10,240)	**(555,455)**	(351,685)
Health	878,000	12,599	0	(53,575)	**837,024**	640,194	211,775	102,599	0	(49,825)	**239,549**	180,785	(666,225)	90,000	0	3,750	**(597,475)**	(459,409)
Environment	2,345,075	16,800	640	(285,466)	**2,077,049**	1,418,754	1,551,863	(1,028)	16,298	39,942	**1,607,075**	1,310,278	(793,212)	(17,828)	15,658	325,408	**(469,974)**	(108,476)
Community Services & Education	410,064	88,547	0	(21,390)	**477,221**	304,090	20,000	86,684	0	72,856	**179,540**	178,540	(390,064)	(1,863)	0	94,246	**(297,681)**	(125,550)
Housing & Comm. Amenities	637,070	(4,443)	0	19,855	**652,482**	472,884	202,670	0	0	5,000	**207,670**	173,333	(434,400)	4,443	0	(14,855)	**(444,812)**	(299,551)
Water Supplies	2,208,482	179	75,813	310,700	**2,595,174**	1,785,180	2,423,146	81	3,389	(40,844)	**2,385,772**	1,747,039	214,664	(98)	(72,424)	(351,544)	**(209,402)**	(38,141)
Sewerage Services	1,124,673	(467)	64,166	6,755	**1,195,127**	897,599	1,526,067	60	575	(608)	**1,526,094**	1,287,947	401,394	527	(63,591)	(7,363)	**330,967**	390,348
Recreation & Culture	2,935,273	20,697	18,753	299,633	**3,274,356**	2,362,699	143,350	(2,168)	500	8,095	**149,777**	142,748	(2,791,923)	(22,865)	(18,253)	(291,538)	**(3,124,579)**	(2,219,951)
Mining, Manufacturing & Const.	2,917,122	0	9,486	40,886	**2,967,494**	1,796,471	3,783,772	0	(2,000,000)	65,000	**1,848,772**	914,221	866,650	0	(2,009,486)	24,114	**(1,118,722)**	(882,250)
Transport & Communication	10,596,685	(4,331)	0	(400,060)	**10,192,294**	6,959,482	10,102,088	919,354	(118,166)	(400,900)	**10,502,376**	6,362,544	(494,597)	923,685	(118,166)	(840)	**310,082**	(596,938)
Economic Services	1,505,064	110,927	98,693	(192,415)	**1,522,269**	961,239	435,095	105,565	70,000	61,000	**671,660**	543,597	(1,069,969)	(5,362)	(28,693)	253,415	**(850,609)**	(417,642)
All Funds Operating Totals	**32,708,051**	**629,591**	**296,661**	**445,513**	**34,079,816**	**23,243,547**	**32,717,503**	**(633,609)**	**(1,975,937)**	**(495,474)**	**29,591,983**	**21,347,533**	**9,452**	**(1,263,200)**	**(2,272,598)**	**(940,987)**	**(4,487,833)**	**(1,896,014)**

Budget Summary	Original Estimate 2025/2026	September Review	December Review	March Review	Revised Budget 2025/2026	Actual YTD Result
Operating Result	9,452	(1,263,200)	(2,272,598)	(940,987)	**(4,487,833)**	**(1,896,014)**
Add Back Non Cash Items:						
Depreciation	7,786,511	0	154,063	226,516	**8,167,090**	**6,188,679**
Provision for Bad and Doubtful Debts	0	0	0	0	**0**	**0**
Amount Available for Non Operating Items	**7,795,963**	**(1,263,200)**	**(2,118,535)**	**(714,471)**	**3,679,257**	**4,292,665**
Non Operating Result (By Fund and Type)						
General Fund						
Non Operating Income	29,124,230	11,002,226	571,389	(14,009,777)	**26,688,068**	**13,174,208**
Loan Repayment	51,327	0	0	0	**51,327**	**25,296**
Capital Expenditure	37,972,454	5,991,231	897,489	(14,121,098)	**30,740,076**	**11,078,497**
General Fund Total	**8,899,551**	**(5,010,995)**	**326,100**	**(111,321)**	**4,103,335**	**(2,070,416)**
Water Fund						
Non Operating Income	981,586	242,898	0	526,544	**1,695,662**	**328,399**
Loan Repayments	0	0	0	0	**0**	**0**
Capital Expenditure	1,196,250	240,366	0	175,000	**1,611,616**	**328,399**
Water Fund Total	**214,664**	**(2,532)**	**0**	**(351,544)**	**(84,046)**	**0**
Sewerage Fund						
Non Operating Income	416,606	363,620	0	(467,637)	**312,589**	**125,914**
Loan Repayments	0	0	0	0	**0**	**0**
Capital Expenditure	868,000	373,213	3,000	(475,000)	**769,213**	**339,282**
Sewerage Fund Total	**451,394**	**9,593**	**3,000**	**(7,363)**	**456,624**	**213,368**
Total Non Operating Expenditure	**9,565,609**	**(5,003,934)**	**329,100**	**(470,228)**	**4,475,913**	**(1,857,048)**
Position after Non Operating Expenditure	**(1,769,646)**	**3,740,734**	**(2,447,635)**	**(244,243)**	**(796,656)**	**6,149,712**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
General Purpose Revenues									
General Purpose Revenues Total	0	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Governance									
Civic Activities									
Other Civic Expenses - Australia Day	20,000	0	0	(4,500)	(4,500)	15,500	**13,805**	1,695	89
Other Civic Expenses - Christmas Carnival	25,000	0	0	(19,000)	(19,000)	6,000	**4,650**	1,350	78
Other Civic Expenses - Anzac Day	3,000	0	0	6,000	6,000	9,000	**0**	9,000	0
Other Civic Expenses - Flags and Banners	2,000	0	3,000	0	3,000	5,000	**3,532**	1,468	71
Other Civic Expenses	0	1,000	0	0	1,000	1,000	**633**	367	63
Contributions and Donations									
- Mayoral Donation Allocation	5,000	0	0	0	0	5,000	**705**	4,295	14
- Sponsorship - Coonamble Show Society	5,000	0	0	0	0	5,000	**5,000**	0	100
- Sponsorship - Fishers Ghost	3,000	0	0	0	0	3,000	**3,000**	0	100
- Sponsorship - Coonamble Rodeo Assoc.	12,000	0	0	0	0	12,000	**12,000**	0	100
- Coonamble CWA Rates	1,100	0	0	0	0	1,100	**1,100**	0	100
-Sponsorship - Coonamble Greyhounds	3,000	0	(3,000)	0	(3,000)	0	**0**	0	0
-Sponsorship - Coonamble Challenge	2,000	0	0	0	0	2,000	**2,000**	0	100
-Pre-approved minor donations	1,500	0	0	0	0	1,500	**1,000**	500	67
- Unallocated Donations	43,500	0	3,000	0	3,000	46,500	**21,000**	25,500	45
Councillors & Governance									
Councillors Training Expenses	15,000	0	0	0	0	15,000	**8,199**	6,801	55
Governance - Other - Webcasting	2,000	0	0	0	0	2,000	**1,440**	560	72
Election Expenses	5,000	0	0	(5,000)	(5,000)	0	**0**	0	0
Mayoral Fees	21,391	0	0	3,000	3,000	24,391	**18,173**	6,218	75
Mayoral Travel & Subsistence Exps	1,000	0	0	0	0	1,000	**563**	437	56
Councillors Fees	109,030	0	0	6,000	6,000	115,030	**86,221**	28,809	75
Cnclrs Travel & Subsistence Exps	11,000	0	0	4,500	4,500	15,500	**12,156**	3,344	78
Delegates Expenses - GST	14,500	0	0	(4,500)	(4,500)	10,000	**4,120**	5,880	41
Subscriptions & Membership Exps	34,100	0	6,010	0	6,010	40,110	**40,110**	0	100
Membership fee - FWJO	12,500	0	3,100	702	3,802	16,302	**16,302**	0	100
Governance - Contract Services	15,000	0	(4,000)	0	(4,000)	11,000	**6,239**	4,761	57
Councillor Other Expenses	2,000	(1,000)	0	1,100	100	2,100	**1,539**	561	73
Governance Total =	**368,621**	**0**	**8,110**	**(11,698)**	**(3,588)**	**365,033**	**263,487**	**100,985**	**72**
Corporate Services Support									
Corp Services Salaries & Allowances	2,883,450	(65,000)	(25,000)	(395,150)	(485,150)	2,398,300	**1,419,996**	978,304	59
Misc Costs - Corporate Support Staff - Housing	35,300	24,400	0	10,000	34,400	69,700	**54,386**	15,314	78
Staff Travelling Expenses	85,000	0	0	15,000	15,000	100,000	**66,479**	33,521	66
Staff Development - Other	20,400	0	0	0	0	20,400	**2,637**	17,763	13
Bank Fees & Charges	25,000	0	0	0	0	25,000	**16,250**	8,750	65
Administration Legal Expenses	150,000	0	0	30,000	30,000	180,000	**148,896**	31,104	83
Legal Expenses - Code of Conduct	40,000	65,000	0	0	65,000	105,000	**84,826**	20,174	81
Admin Telephone & Comms Charges	27,400	0	0	2,600	2,600	30,000	**23,849**	6,151	79
Administration - Rates & Charges	8,000	2,000	0	0	2,000	10,000	**8,537**	1,463	85
Misc. Administration Expenses GST	40,000	(1,000)	0	0	(1,000)	39,000	**15,456**	23,544	40
Advertising Expenses	15,000	0	6,000	3,500	9,500	24,500	**17,811**	6,689	73
Printing & Stationery	47,785	(10,000)	0	(5,000)	(15,000)	32,785	**19,415**	13,370	59
Postage Charges	5,000	10,000	0	5,000	15,000	20,000	**14,617**	5,383	73
Admin Subscriptions & Membership	33,300	0	0	0	0	33,300	**26,911**	6,389	81
Valuation Fees	27,100	0	0	(3,977)	(3,977)	23,123	**23,123**	0	100
Special Project - Sale of Land	235,000	0	0	0	0	235,000	**98,350**	136,650	42

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
ADMINISTRATION									
General Purpose Revenues									
Ordinary Rates - Farmland	4,554,407	(411)	0	60	(351)	4,554,056	**4,554,056**	0	0
Ordinary Rates - Residential	739,002	(2,617)	0	795	(1,822)	737,180	**737,180**	0	100
Ordinary Rates - Business	225,945	3,425	0	0	3,425	229,370	**229,370**	0	100
Ordinary Rates - Small Rural Holdings	174,064	(1,143)	0	0	(1,143)	172,921	**172,921**	0	100
Ordinary Rates - Rural Residential	87,444	922	945	0	1,867	89,311	**89,311**	0	100
Ordinary Rates - Villages	69,440	(560)	0	0	(560)	68,880	**68,880**	0	100
Pensioner Rates Abandoned	(36,281)	2,663	0	(322)	2,341	(33,940)	**(33,940)**	0	100
Extra Charges on Ordinary Rates	52,749	0	0	0	0	52,749	**43,630**	9,119	83
Grants Op (State)-Pens Rates Subsidy	19,995	(1,506)	522	0	(984)	19,011	**19,011**	0	100
Financial Assistance Grant - General Component	4,232,011	(2,096,103)	0	0	(2,096,103)	2,135,908	**1,601,931**	533,977	75
General Purpose Revenues Total	**10,118,776**	**(2,095,330)**	**1,467**	**533**	**(2,093,330)**	**8,025,446**	**7,482,350**	**543,096**	**93**
Civic Activities									
Other Grants - Australia Day Grant	10,000	0	2,000	0	2,000	12,000	**12,000**	0	100
Governance Total =	**10,000**	**0**	**2,000**	**0**	**2,000**	**12,000**	**12,000**	**0**	**100**
Corporate Services Support									
Certificates - Sec 603	12,000	0	0	1,500	1,500	13,500	**10,853**	2,647	80
Sundry Sales & Services	6,500	0	0	0	0	6,500	**6,397**	103	98
Refund of Expenses	5,000	0	0	0	0	5,000	**2,524**	2,476	50
Legal Costs Recovered	70,000	0	0	50,000	50,000	120,000	**100,426**	19,574	84
Grant Income - A Fresh Start Traineeship	65,150	0	0	(65,150)	(65,150)	0	**0**	0	0
Legal costs recovered	175,000	**0**	**0**	**0**	0	175,000	**0**	175,000	0

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Corporate Services Support - cont									
External Audit Fees	90,500	0	0	0	0	90,500	**2,665**	87,835	3
Internal Audit Costs	90,000	0	0	(40,000)	(40,000)	50,000	**16,508**	33,492	33
Governance and Risk Salaries & Allowances	353,452	0	0	(20,000)	(20,000)	333,452	**228,252**	105,200	68
Misc Costs - Housing Subsidy	10,400	(5,200)	0	0	(5,200)	5,200	**3,900**	1,300	75
Other Admin - Contract Services	50,000	0	0	90,000	90,000	140,000	**22,114**	117,886	16
Procurement Guided Buying	25,000	0	0	(12,500)	(12,500)	12,500	**0**	12,500	0
Bad & Doubtful Debts Expense	25,000	80,000	0	0	80,000	105,000	**0**	105,000	0
Insurance									
Administration Insurance Premiums	310,290	0	0	0	0	310,290	**303,743**	6,547	98
Administration Buildings & Grounds									
Council Offices Insurances	46,234	(1,324)	0	0	(1,324)	44,910	**44,910**	0	100
Council Offices Electricity	11,440	0	0	8,000	8,000	19,440	**12,581**	6,859	65
Council Offices Repairs & Mntce	68,400	0	0	7,000	7,000	75,400	**56,669**	18,731	75
Information Technology									
IT - Office Equipment Maintenance	35,000	0	(15,000)	10,000	(5,000)	30,000	**24,776**	5,224	83
IT - Cyber security	25,000	0	0	(11,137)	(11,137)	13,863	**2,686**	11,177	19
IT - Contract Services	17,000	0	(10,000)	0	(10,000)	7,000	**4,494**	2,506	64
IT - Software Licences & Renewals	200,000	0	25,000	1,137	26,137	226,137	**226,137**	0	100
IT - Website Expenses	3,000	0	0	0	0	3,000	**2,147**	853	72
Asset Management									
Asset Management Salaries	272,785	(10,000)	(20,000)	(50,000)	(80,000)	192,785	**141,080**	51,705	73
Asset - Subs & Membership	16,200	0	0	(525)	(525)	15,675	**15,675**	0	100
Asset Management Improvement Program	30,000	50,165	0	2,480	52,645	82,645	**55,495**	27,150	67
Asset - Misc Expenses	5,000	0	0	(3,000)	(3,000)	2,000	**23**	1,977	1
GIS General Expenses	15,000	10,000	0	520	10,520	25,520	**25,520**	0	100
Interest									
Interest Expenses	18,394	0	0	0	0	18,394	**9,564**	8,830	52
Interest on Overdraft	650	0	0	1,000	1,000	1,650	**753**	897	46
Corporate Support Total =	**5,396,480**	**149,041**	**(39,000)**	**(355,052)**	**(245,011)**	**5,151,469**	**3,241,231**	**1,910,238**	**63**
Engineering Technical Support									
Engineering Staff Salaries	988,887	0	0	0	0	988,887	**756,569**	232,318	77
Engineering Housing Subsidy	62,400	(29,200)	0	0	(29,200)	33,200	**14,978**	18,222	45
Engineering Staff Travel Expenses	105,000	0	0	0	0	105,000	**68,251**	36,749	65
Eng Supervision Telephone Expenses	8,200	0	0	600	600	8,800	**6,579**	2,221	75
Engineering Printing & Stationery	13,135	0	0	0	0	13,135	**10,256**	2,879	78
Engineering Office Sundry Expenses	5,255	0	0	0	0	5,255	**3,831**	1,424	73
Engineering Equipment Mntce	10,200	0	0	0	0	10,200	**2,519**	7,681	25
Engineering Subs & Memberships	40,425	0	0	0	0	40,425	**35,318**	5,107	87
Engineering - Contract Services	80,000	218,640	0	(150,000)	68,640	148,640	**47,554**	101,086	32
Software Licences & Renewals	21,975	3,000	0	(3,702)	(702)	21,273	**21,273**	0	100

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
ADMINISTRATION									
Corporate Services Support - cont									
LGP Grant - Procurement Uplift	0	20,000	0	2,727	22,727	22,727	**22,727**	0	100
Insurance									
Administration Sundry Income - Rebates & Refunds	40,000	0	0	0	0	40,000	**30,099**	9,901	75
Administration Buildings & Grounds									
Information Technology									
Interest									
Interest on Investments	880,237	0	0	0	0	880,237	**371,950**	508,287	42
Corporate Support Total =	**1,253,887**	**20,000**	**0**	**(10,923)**	**9,077**	**1,262,964**	**544,976**	**717,988**	**43**
Engineering Technical Support									
Flood Damage Income	0	196,776	0	(100,000)	96,776	96,776	**42,222**	54,554	44

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Stores & Depot Operations									
Storekeeper Salaries and Wages	140,836	0	0	(40,000)	(40,000)	100,836	73,028	27,808	72
Depot Insurances	15,800	(373)	0	0	(373)	15,427	15,427	0	100
Depot Electricity Charges	15,700	0	0	4,000	4,000	19,700	13,533	6,167	69
Depot Telephone & Comms Charges	2,636	0	0	(500)	(500)	2,136	1,491	645	70
Depot Rates & User Charges	5,100	1,000	0	0	1,000	6,100	5,242	858	86
Depot Sundry Expenses	5,000	0	0	0	0	5,000	0	5,000	0
Depot Operating Expenses	26,000	0	0	6,000	6,000	32,000	28,450	3,550	89
Depot Maintenance Expenses	30,550	0	0	7,000	7,000	37,550	32,311	5,239	86
Depot Cleaning Expenses	10,000	5,000	0	(3,000)	2,000	12,000	9,827	2,173	82
Depot Stores Unaccounted for	2,000	0	0	0	0	2,000	0	2,000	0
Engineering & Works Total =	**1,589,099**	**198,067**	**0**	**(179,602)**	**18,465**	**1,607,564**	**1,146,437**	**461,127**	**71**
Clearing Accounts									
Workforce Operations									
Corp Services Leave Entitlements	1,513,937	0	0	(300,000)	(300,000)	1,213,937	883,345	330,592	73
Corp Services Public Holidays	351,272	0	0	(45,000)	(45,000)	306,272	175,624	130,648	57
Other Miscellaneous Staff Exps	100,000	0	0	15,000	15,000	115,000	104,651	10,349	91
Employee Superannuation	1,119,485	0	0	0	0	1,119,485	843,902	275,583	75
Fringe Benefits Tax	70,000	0	0	75,000	75,000	145,000	113,207	31,793	78
Staff Training & Development - GST	313,965	0	0	0	0	313,965	228,700	85,265	73
Staff Recruitment Expenses	40,000	30,000	15,000	45,000	90,000	130,000	103,082	26,918	79
General Safety Expenses	40,860	0	0	0	0	40,860	13,400	27,460	33
Workers Compensation Insurance	516,071	0	0	80,000	80,000	596,071	448,013	148,058	75
Extra Clerical Assistance	5,000	0	0	0	0	5,000	0	5,000	0
Advertising - HR	15,000	5,000	0	0	5,000	20,000	13,840	6,160	69
Printing and Stationery - HR	4,680	0	0	0	0	4,680	3,190	1,490	68
Subscriptions and Memberships - HR	15,080	0	0	0	0	15,080	10,573	4,507	70
Salaries & Allowances NEI	641,389	0	0	(100,000)	(100,000)	541,389	376,996	164,393	70
WHS Other Expenses	120,000	0	0	0	0	120,000	46,478	73,522	39
Organisational Change Costs	40,000	0	45,000	0	45,000	85,000	37,036	47,964	44
Less - Contributions from Works									
Oncost Recoveries	(4,975,506)	0	0	800,000	800,000	(4,175,506)	(2,824,295)	(1,351,211)	68
Training Contributions	(52,630)	0	0	0	0	(52,630)	(39,473)	(13,158)	75
Employment Overheads Total =	**(121,397)**	**35,000**	**60,000**	**570,000**	**665,000**	**543,603**	**538,270**	**5,334**	**99**
Plant Operations									
Plant Running Expenses	2,140,945	0	0	0	0	2,140,945	1,595,796	545,149	75
Plant Hire Income Charged to Works	(4,853,640)	0	0	600,000	600,000	(4,253,640)	(2,977,989)	(1,275,651)	70
Small Plant & Tools Expenses	22,600	0	0	0	0	22,600	15,078	7,522	67
Workshop Operations									
Workshop Salaries and Wages	33,685	0	0	0	0	33,685	24,937	8,748	74
Workshop Other Expenses	20,000	0	0	0	0	20,000	9,688	10,312	48
Plant Running Expenses Total =	**(2,636,410)**	**0**	**0**	**600,000**	**600,000**	**(2,036,410)**	**(1,332,490)**	**(703,920)**	**65**
				0					
Disposal of Council Assets									
Plant Running Expenses Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Administration - Depreciation									
Depn - Admin Vehicles	64,020	0	0	6,985	6,985	71,005	53,254	17,751	75
Depn - Admin Office Equipment	32,000	0	0	0	0	32,000	24,000	8,000	75
Depn - Admin Buildings	78,600	0	0	81,940	81,940	160,540	120,405	40,135	75
Depn - Engineering Vehicles	1,214,516	0	0	0	0	1,214,516	910,887	303,629	75
Depn - Depot Buildings	53,300	0	0	2,540	2,540	55,840	41,880	13,960	75
Depn - Depot Other Structures	3,000	0	0	(1,863)	(1,863)	1,137	853	284	75
Administration - Depreciation Total	1,445,436	**0**	**0**	**89,602**	**89,602**	**1,535,038**	**1,151,279**	**383,760**	**75**
ADMINISTRATION TOTAL	**6,041,829**	**382,108**	**29,110**	**713,250**	**1,124,468**	**7,166,297**	**5,008,213**	**2,157,523**	**70**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
ADMINISTRATION									
Stores & Depot Operations									
Sale of Surplus Materials	5,000	0	0	0	0	5,000	0	5,000	0
Engineering & Works Total =	**5,000**	**196,776**	**0**	**(100,000)**	**96,776**	**101,776**	**42,222**	**59,554**	**41**
Workforce Operations									
Contributions to Leave Entitlements	10,000	0	0	(4,500)	0	10,000	0	10,000	0
Contributions to Functions	2,000	0	0	0	0	2,000	0	2,000	0
Grants - A Fresh Start Traineeship	64,195	0	0	(64,195)	(64,195)	0	0	0	0
Employee Vehicle - Lease Back Income	15,000	0	3,000	890	3,890	18,890	15,936	2,954	84
Sundry Income - Jury Service	750	0	0	0	0	750	0	750	0
Employment Overheads Total =	**91,945**	**0**	**3,000**	**(67,805)**	**(60,305)**	**31,640**	**15,936**	**15,704**	**50**
Plant Operations									
Diesel Fuel Rebate Tax Credits	85,000	0	0	0	0	85,000	52,224	32,776	61
Sundry Plant Income	3,000	0	0	3,000	3,000	6,000	5,165	835	86
Insurance Claims proceeds - Council Plant	0	33,798	45,000	0	78,798	78,798	40,640	38,158	52
Grants - A Fresh Start Traineeship	77,095	0	0	(77,095)	(77,095)	0	0	0	0
Profit on Private Works	2,500	0	0	0	0	2,500	0	2,500	0
Plant Running Expenses Total	**167,595**	**33,798**	**45,000**	**(74,095)**	**4,703**	**172,298**	**98,029**	**74,269**	**57**
Disposal of Council Assets									
Net Profit on Disposal of Assets - Plant & Fleet	100,000	0	0	0	0	100,000	25,931	74,069	26
Plant Running Expenses Total	**100,000**	**0**	**0**	**0**	**0**	**100,000**	**25,931**	**74,069**	**26**
Profit/Loss on Sale Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
ADMINISTRATION TOTAL	**11,747,203**	**(1,844,756)**	**51,467**	**(252,290)**	**(2,041,079)**	**9,706,124**	**8,221,444**	**1,484,680**	**85**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND	INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
PUBLIC ORDER & SAFETY																			
Fire Services										**Fire Services**									
Cont. to Fire Board	30,402	0	0	0	0	30,402	15,201	15,201	50										
Rural Fire Services																			
Coonamble Contributions (Zone)	176,574	0	0	0	0	176,574	88,287	88,287	50										
Other Member Contributions	559,149	0	0	0	0	559,149	279,575	279,574	50	Other Revenue - Member Contributions	559,149	0	0	0	0	559,149	279,575	279,574	50
RFS Non Reimbursables	29,685	7,000	0	6,000	13,000	42,685	30,194	12,491	71										
Fire Protection Total =	**795,810**	**7,000**	**0**	**6,000**	**13,000**	**808,810**	**413,257**	**395,553**	**51**	**Fire Protection Total =**	**559,149**	**0**	**0**	**0**	**0**	**559,149**	**279,575**	**279,574**	**50**
Emergency Services										**Emergency Services**									
Contributions to Emergency Services	11,790	0	0	0	0	11,790	5,895	5,895	50										
SES Operating Expenses	12,000	0	0	3,500	3,500	15,500	12,301	3,199	79										
SES Building Expenses	5,000	0	0	(3,500)	(3,500)	1,500	542	958	36										
Emergency Services Total =	**28,790**	**0**	**0**	**0**	**0**	**28,790**	**18,738**	**10,052**	**65**	**Emergency Services Total =**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Animal Control Services										**Animal Control Services**									
Animal Control Ranger Salaries	78,774	0	0	0	0	78,774	60,702	18,072	77	Animal Regulatory Fees & Fines	5,000	0	0	(1,000)	(1,000)	4,000	3,074	926	77
Animal Control Telephone Expenses	1,272	0	0	0	0	1,272	923	349	73	Impounding Fees & Charges	5,500	0	0	(2,000)	(2,000)	3,500	1,563	1,937	45
Other Animal General Expenses	15,000	(240)	0	0	(240)	14,760	3,792	10,968	26	Animal Control - Sundry Sales	825	0	0	100	100	925	845	80	91
Impounding & Pound Expenses	60,405	0	0	0	0	60,405	44,394	16,011	73										
Desexing program	10,000	240	0	0	240	10,240	10,240	0	100										
Animal Welfare Program	6,500	0	0	0	0	6,500	0	6,500	0										
Animal Control Total =	**171,951**	**0**	**0**	**0**	**0**	**171,951**	**120,051**	**51,900**	**70**	**Animal Control Total =**	**11,325**	**0**	**0**	**(2,900)**	**(2,900)**	**8,425**	**5,482**	**2,943**	**65**
Other Public Order & Safety																			
Security Cameras Insurance	1,855	(25)	0	0	(25)	1,830	1,830	0	100										
Security Camera Electricity Charges	1,248	0	0	0	0	1,248	1,125	123	90										
Security Cameras Repairs & Mntce	8,240	0	0	0	0	8,240	5,121	3,119	62										
Other Public Order & Safety	**11,343**	**(25)**	**0**	**0**	**(25)**	**11,318**	**8,076**	**3,242**	**71**	**Other Public Order & Safety**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Public Order & Safety - Depreciation																			
Depn - Plant & Equipment	12,620	0	0	1,340	1,340	13,960	10,470	3,490	75										
Depn - Buildings Specialised	88,200	0	0	0	0	88,200	66,150	22,050	75										
Public Order & Safety - Depreciation	**100,820**	**0**	**0**	**1,340**	**1,340**	**102,160**	**76,620**	**25,540**	**75**										
PUBLIC ORDER & SAFETY TOTAL	**1,108,714**	**6,975**	**0**	**7,340**	**14,315**	**1,123,029**	**636,742**	**486,287**	**57**	**PUBLIC ORDER & SAFETY TOTAL**	**570,474**	**0**	**0**	**(2,900)**	**(2,900)**	**567,574**	**285,057**	**282,517**	**50**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
								HEALTH	*SERVICES*
Health and Building Administration									
Health Salaries & Allowances	436,431	0	32,000	(73,575)	(41,575)	394,856	305,635	89,221	77
Housing Subsidy - Health	10,400	0	0	0	0	10,400	1,300	9,100	13
Health Staff Travelling Expenses	12,500	0	0	0	0	12,500	3,753	8,747	30
Health Sundry Expenses	5,000	0	0	0	0	5,000	0	5,000	0
Health Services Contract Staff	140,000	0	0	0	0	140,000	126,832	13,168	91
Grant Program - Mosquito Man Plan	0	12,599	0	0	12,599	12,599	11,979	620	95
Admin. & Building Total	**604,331**	**12,599**	**32,000**	**(73,575)**	**(28,976)**	**575,355**	**449,499**	**125,856**	**78**
Regulatory Administration									
Regulatory Control Salaries	110,254	(40,000)	(32,000)	(30,000)	(102,000)	8,254	532	7,722	6
Regulatory Control Telephone Expenses	1,200	0	0	0	0	1,200	0	1,200	0
Other Regulatory Control General Expenses	2,000	14,000	0	40,000	54,000	56,000	42,904	13,096	77
Impounding Expenses	22,615	(4,000)	0	(15,000)	(19,000)	3,615	1,625	1,990	45
Council Order - Enforcement Costs	50,000	30,000	0	0	30,000	80,000	75,167	4,833	94
Regulatory Total =	**186,069**	**0**	**(32,000)**	**(5,000)**	**(37,000)**	**149,069**	**120,228**	**28,841**	**81 0**
Town Planning									
Town Planning - Contract Services	70,600	0	0	0	0	70,600	59,636	10,964	84
Town Planning Legal Expenses	10,000	(3,000)	0	(3,000)	(6,000)	4,000	0	4,000	0
Town Planning - Sundry Expenses	1,500	3,000	0	2,000	5,000	6,500	3,617	2,883	56
Town Planning - Advertising Expenses	500	0	0	1,000	1,000	1,500	108	1,392	7
Town Planning Total =	**82,600**	**0**	**0**	**0**	**0**	**82,600**	**63,361**	**19,239**	**77**
Building Control									
General Exps - Building Control	5,000	0	0	0	0	5,000	0	5,000	0
Grant Funds - Heritage Reflection	0	0	0	25,000	25,000	25,000	7,106	17,894	28
Building Control Total =	**5,000**	**0**	**0**	**25,000**	**25,000**	**30,000**	**7,106**	**22,894**	**24**
HEALTH TOTAL	**878,000**	**12,599**	**0**	**(53,575)**	**(40,976)**	**837,024**	**640,194**	**196,830**	**76**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Health and Building Administration									
Health Licences & Inspection Fees	8,500	0	0	1,250	1,250	9,750	8,820	930	90
Grants - A Fresh Start Traineeship	73,575	0	0	(73,575)	(73,575)	0	0	0	0
Mosquito Management Plan - Grant	0	12,599	0	0	12,599	12,599	11,979	620	95
Admin. & Building Total	**82,075**	**12,599**	**0**	**(72,325)**	**(59,726)**	**22,349**	**20,799**	**1,550**	**93**
Regulatory Fees and Fines	5,000	0	0	(2,500)	(2,500)	2,500	0	2,500	0
Income - Recovery of Enforcement costs	0	80,000	0	0	80,000	80,000	75,167	4,833	94
Animal Control Total	**5,000**	**80,000**	**0**	**(2,500)**	**77,500**	**82,500**	**75,167**	**7,333**	**91**
Town Planning									
Development Application Fees	65,000	10,000	0	0	10,000	75,000	41,593	33,407	55
Subdivision Fees	1,000	0	0	0	0	1,000	439	561	44
Certificates Sec 149	18,200	0	0	0	0	18,200	15,355	2,845	84
Certificates Sec 735A O/S Notices	4,500	0	0	0	0	4,500	2,126	2,374	47
Town Planning Sundry Income	500	0	0	0	0	500	0	500	0
Town Planning Total =	**89,200**	**10,000**	**0**	**0**	**10,000**	**99,200**	**59,513**	**39,687**	**60**
Building Control									
Fees General- Building Control	30,000	0	0	0	0	30,000	25,176	4,824	84
Commissions - Building Control	500	0	0	0	0	500	130	370	26
Building Control - Regulatory Fines	5,000	0	0	0	0	5,000	0	5,000	0
Grant Funds - Heritage Reflections	0	0	0	25,000	25,000	25,000	7,106	17,894	28
Building Control Total =	**35,500**	**0**	**0**	**25,000**	**0**	**35,500**	**25,306**	**10,194**	**71**
HEALTH TOTAL	**211,775**	**102,599**	**0**	**(49,825)**	**27,774**	**239,549**	**180,785**	**58,764**	**75**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
ENVIRONMENT									
Noxious Plants & Animals									
Contributions and Donations - CMCC	129,170	0	0	(494)	(494)	128,676	128,676	0	100
Noxious Plants - Control Expenses	1,000	0	0	494	494	1,494	884	610	59
Pest Control Expenses	4,000	0	0	0	0	4,000	0	4,000	0
Admin. & Inspection Total	**134,170**	**0**	**0**	**0**	**0**	**134,170**	**129,560**	**4,610**	**97**
Other Environmental Services									
Environmental - Other Expenses	2,680	0	0	0	0	2,680	0	2,680	0
Subs & Membership- Environ Services	3,810	0	0	0	0	3,810	0	3,810	0
Flood Mitigation									
Levee Banks Maintenance Expenses	20,000	15,000	0	0	15,000	35,000	15,872	19,128	45
Flood Mitigation - Contract Services	5,000	0	0	0	0	5,000	0	5,000	0
Other Environmental Protection Total =	**31,490**	**15,000**	**0**	**0**	**15,000**	**46,490**	**15,872**	**30,618**	**34**
Waste & Emp Initiatives Admin									
Salaries & Wages	239,654	0	0	(30,000)	(30,000)	209,654	163,995	45,659	78
Total Waste & Emp Initiatives Admin	**239,654**	**0**	**0**	**(30,000)**	**(30,000)**	**209,654**	**163,995**	**45,659**	**78**
Solid Waste Management - Collection									
Solid Waste Collections Street Bins	203,005	0	0	0	0	203,005	128,510	74,495	63
Bulk Waste - Transfer from WTS	90,020	0	0	(90,020)	(90,020)	0	0	0	0
Bulk Waste - Kerbside Collections	72,000	(7,000)	0	0	(7,000)	65,000	10,387	54,613	16
Purchase of Waste Bins	4,000	0	0	0	0	4,000	0	4,000	0
Solid Waste Management - Disposal									
Waste Facility Salaries and Wages	515,205	0	0	(140,000)	(140,000)	375,205	279,778	95,427	75
Waste Facility (Tip) Insurance	3,040	0	0	(131)	(131)	2,909	2,909	0	100
Electricity - Waste Depot	2,000	0	0	2,000	2,000	4,000	2,974	1,026	74
Telephone & Comms - Waste Depot	1,200	1,800	0	1,000	2,800	4,000	3,089	911	77
Waste Depots - Rates & Charges	1,100	0	0	0	0	1,100	523	577	48
General Expenses - Waste Disposal	20,000	0	0	0	0	20,000	11,734	8,266	59
Waste Depot Operations	475,526	7,000	0	(70,000)	(63,000)	412,526	268,145	144,381	65
Waste Buildings Maintenance	10,000	0	0	0	0	10,000	5,578	4,422	56
Garbage Disposal Total =	**1,397,096**	**1,800**	**0**	**(297,151)**	**(295,351)**	**1,101,745**	**713,627**	**388,118**	**65**
Street Cleaning									
General Expenses - Street Cleaning	311,995	0	0	0	0	311,995	197,029	114,966	63
Street Cleaning Total =	**311,995**	**0**	**0**	**0**	**0**	**311,995**	**197,029**	**114,966**	**63**
STORMWATER / URBAN DRAINAGE									
Stormwater Management									
Stormwater Drainage Maintenance	10,000	0	0	0	0	10,000	1,425	8,575	14
Stormwater/Urban Drainage Total =	**10,000**	**0**	**0**	**0**	**0**	**10,000**	**1,425**	**8,575**	**14**
Environmental Services Depreciation									
Depn - Buildings Specialised	6,700	0	0	355	355	7,055	5,291	1,764	75
Depn - Other Structures	28,500	0	640	1,060	1,700	30,200	22,650	7,550	75
Depn - Storm Water Drainage	179,800	0	0	(49,250)	(49,250)	130,550	97,913	32,638	75
Depn - Environ Plant	5,670	0	0	89,520	89,520	95,190	71,393	23,798	75
Environmental Depreciation Total =	**220,670**	**0**	**640**	**41,685**	**42,325**	**262,995**	**197,246**	**65,749**	**75**
EVNVIRONMET TOTAL	**2,345,075**	**16,800**	**640**	**(285,466)**	**(268,026)**	**2,077,049**	**1,418,754**	**658,295**	**68**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Noxious Plants & Animals									
Admin. & Inspection Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Other Environmental Services									
FLOOD MITIGATION									
Environmental Protection Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
SOLID WASTE MANAGEMENT									
Solid Waste Annual Charges - Domestic	769,140	(338)	0	1,036	698	769,838	769,838	0	100
Solid Waste Annual Charges - Commercial	293,010	85	0	(839)	(754)	292,256	292,256	0	100
DWM Extra Charges	17,759	0	0	0	0	17,759	16,451	1,308	93
Less: Pension Write Off	(26,325)	(1,722)	0	(255)	(1,977)	(28,302)	(28,302)	0	100
Pensioner Subsidy	14,479	947	298	0	1,245	15,724	15,724	0	100
Solid Waste Management - Disposal									
Waste Facility Gate Takings - Domestic	36,530	0	0	5,000	5,000	41,530	33,630	7,900	81
Waste Facility Gate Takings - Commercial	127,265	0	0	25,000	25,000	152,265	132,884	19,381	87
Sale of new household bins	6,700	0	0	0	0	6,700	3,946	2,754	59
Sale of Recyclables	50,365	0	0	0	0	50,365	31,242	19,123	62
Misc Sales - Handling Fees	12,000	0	16,000	5,000	21,000	33,000	26,035	6,965	79
Misc Income - Private works Profit	5,940	0	0	5,000	5,000	10,940	7,484	3,456	68
Grant Income - Wages and Trainees	244,500	0	0	0	0	244,500	9,090	235,410	4
Garbage Disposal Total =	**1,551,363**	**(1,028)**	**16,298**	**39,942**	**55,212**	**1,606,575**	**1,310,278**	**296,297**	**82**
Street Cleaning									
Street Cleaning Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
STORMWATER / URBAN DRAINAGE									
Stormwater Management									
Drainage Diagram Fees - GST Free	500	0	0	0	0	500	0	500	0
Stormwater/Urban Drainage Total =	**500**	**0**	**0**	**0**	**0**	**500**	**0**	**500**	**0**
Environmental Depreciation Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**31,054**	**0**
EVNVIRONMET TOTAL	**1,551,863**	**(1,028)**	**16,298**	**39,942**	**55,212**	**1,607,075**	**1,310,278**	**327,851**	**82**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND	INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
COMMUNITY SERVICES & EDUCATION																			
Education										**Education**									
Contributions- Coonamble Scholarship	3,000	0	0	0	0	3,000	3,000	0	100										
Education Total	**3,000**	**0**	**0**	**0**	**0**	**3,000**	**3,000**	**0**	**100**	**Education Total**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Aged & Disabled										**Aged & Disabled**									
General Expenses - Aged & Disabled	15,000	0	0	0	0	15,000	6,395	8,605	43	Grants Operational (State) Aged & Disabled	5,000	0	0	0	0	5,000	5,000	0	100
Aged & Disabled Total	**15,000**	**0**	**0**	**0**	**0**	**15,000**	**6,395**	**8,605**	**43**	**Aged & Disabled Total**	**5,000**	**0**	**0**	**0**	**0**	**5,000**	**5,000**	**0**	**100**
Children & Youth Services										**Children & Youth Services**									
Salaries and Wages - Youth Services	35,925	0	0	(30,000)	(30,000)	5,925	211	5,714	4	Sundry Income - Youth Services	1,000	0	0	0	0	1,000	0	1,000	0
Youth Centre Insurance	4,700	(410)	0	0	(410)	4,290	4,290	0	100										
Youth Services Telephone Expenses	500	0	0	0	0	500	308	192	62										
Rates Charges Gulargambone Youth Centre	1,300	3,000	0	0	3,000	4,300	3,924	376	91										
General Expenses - Youth Programs	75,000	0	0	72,856	72,856	147,856	111,331	36,525	75	Grant Funds - School Holiday Program	14,000	412	0	72,856	73,268	87,268	87,268	0	100
Youth Service - General Expenses	5,000	0	0	0	0	5,000	84	4,916	2										
Repairs & Mntce - Gular Youth Centre	10,200	0	0	0	0	10,200	1,120	9,080	11										
Cleaning - Gular Youth Centre	5,000	0	0	0	0	5,000	0	5,000	0										
Youth Accomodation Units Repairs & Mntce	45,000	0	0	(35,000)	(35,000)	10,000	495	9,505	5										
Children & Youth Services Total	**182,625**	**2,590**	**0**	**7,856**	**10,446**	**193,071**	**121,763**	**71,308**	**63**	**Children & Youth Services Total**	**15,000**	**412**	**0**	**72,856**	**73,268**	**88,268**	**87,268**	**1,000**	**99**
Other Community Services										**Other Community Services**									
Community Services - General Exp	15,000	(4,000)	0	0	(4,000)	11,000	635	10,365	6										
Community Services - Salaries and Wages	169,339	0	0	(50,000)	(50,000)	119,339	70,999	48,340	59										
Disability Inclusion Action Plan Development	10,000	0	0	20,000	20,000	30,000	0	30,000	0										
Regional Youth Empowerment Program	0	86,272	0	0	86,272	86,272	86,272	0	100	Grants - Regional Youth Investment Program	0	86,272	0	0	86,272	86,272	86,272	0	100
NAIDOC Week Expenses	0	3,685	0		3,685	3,685	3,135	550	85	Grant - NAIDOC Week									
Other Community Services Total	**194,339**	**85,957**	**0**	**(30,000)**	**55,957**	**250,296**	**161,041**	**89,255**	**64**	**Other Community Services Total**	**0**	**86,272**	**0**	**0**	**86,272**	**86,272**	**86,272**	**0**	**100**
Community Services - Depreciation										**Community Services - Depreciation**									
Depn - Buildings Specialised	15,100	0	0	754	754	15,854	11,891	3,964	75										
Community Services - Depreciation	**15,100**	**0**	**0**	**754**	**754**	**15,854**	**11,891**	**3,964**	**75**	**Community Services - Depreciation**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
COMMUNITY & EDUCATION SERVICES TOTAL	**410,064**	**88,547**	**0**	**(21,390)**	**67,157**	**477,221**	**304,090**	**173,132**	**64**	**COMMUNITY & EDUCATION SERVICES TOTAL**	**20,000**	**86,684**	**0**	**72,856**	**159,540**	**179,540**	**178,540**	**1,000**	**99**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
HOUSING & COMMUNITY SERVICES									
Council Housing									
Council Housing Insurance	26,185	(4,902)	0	389	(4,513)	21,672	21,672	0	100
Council Housing Rates & Charges	29,900	0	0	10,000	10,000	39,900	28,614	11,286	72
Council Housing Maintenance Expenses	68,000	0	0	(5,000)	(5,000)	63,000	36,272	26,728	58
Council Housing Total =	**124,085**	**(4,902)**	**0**	**5,389**	**487**	**124,572**	**86,558**	**38,014**	**69**
Public Cemeteries									
Cemeteries Insurance	170	487	0	0	487	657	657	0	100
Cemeteries Rates & User Charges	15,300	0	0	10,000	10,000	25,300	20,461	4,839	81
Cemeteries Maintenance Expenses	125,000	0	0	25,000	25,000	150,000	114,816	35,184	77
Public Cemeteries Total =	**140,470**	**487**	**0**	**35,000**	**35,487**	**175,957**	**135,934**	**40,023**	**77**
Public Conveniences									
Public Conveniences Insurance	1,635	(28)	0	0	(28)	1,607	1,607	0	100
Public Conveniences Maintenance	125,980	0	0	(10,000)	(10,000)	115,980	84,193	31,787	73
Public Conveniences Total =	**127,615**	**(28)**	**0**	**(10,000)**	**(10,028)**	**117,587**	**85,800**	**31,787**	**73**
Street Lighting									
Street Lighting Electricity Charges	135,400	0	0	(10,000)	(10,000)	125,400	86,617	38,783	69
Street Lighting Maintenance	5,000	0	0	0	0	5,000	0	5,000	0
Street Lighting Total =	**140,400**	**0**	**0**	**(10,000)**	**(10,000)**	**130,400**	**86,617**	**43,783**	**66**
Housing & Community Depreciation									
Depn - Buildings Specialised	20,000	0	0	9,046	9,046	29,046	21,785	7,262	75
Depn - Buildings Non Specialised	48,400	0	0	750	750	49,150	36,863	12,288	75
Depn - Other Structures	36,100	0	0	(10,330)	(10,330)	25,770	19,328	6,443	75
Total Housing & Community Depn	**104,500**	**0**	**0**	**(534)**	**(534)**	**103,966**	**77,975**	**25,992**	**75**
HOUSING & COMMUNITY AMENITIES TOTAL	**637,070**	**(4,443)**	**0**	**19,855**	**15,412**	**652,482**	**472,884**	**179,599**	**72**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Council Housing									
Council Housing Rental Income	66,300	0	0	0	0	66,300	42,610	23,690	64
Council Housing Total =	**66,300**	**0**	**0**	**0**	**0**	**66,300**	**42,610**	**23,690**	**64**
Public Cemeteries									
Cemetery Fees	94,370	0	0	5,000	5,000	99,370	88,723	10,647	89
Public Cemeteries Total =	**94,370**	**0**	**0**	**5,000**	**5,000**	**99,370**	**88,723**	**10,647**	**89**
Public Conveniences									
Public Conveniences Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Street Lighting									
Street Lighting Subsidy	42,000	0	0	0	0	42,000	42,000	0	100
Street Lighting Total =	**42,000**	**0**	**0**	**0**	**0**	**42,000**	**42,000**	**0**	**100**
HOUSING & COMMUNITY AMENITIES TOTAL	**202,670**	**0**	**0**	**5,000**	**5,000**	**207,670**	**173,333**	**34,337**	**83**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
WATER SUPPLY OPERATIONS									
Coonamble Water Operations									
Insurance Coonamble Water Supply	49,805	235	0	0	235	50,040	**50,040**	0	100
Electricity - Coonamble Water Supply	122,000	0	0	13,000	13,000	135,000	**100,405**	34,595	74
Coonamble Wtr Cont to Training Costs	22,240	0	0	0	0	22,240	**16,680**	5,560	75
Telephone & Comms - Coonamble Water	2,115	0	0	1,200	1,200	3,315	**2,276**	1,039	69
Rates & Charges Coonamble Water	3,570	0	0	0	0	3,570	**2,450**	1,120	69
Water Treatment & Misc Expenses	397,210	0	0	35,000	35,000	432,210	**285,474**	146,736	66
Repairs & Mntce Coonamble Water	548,000	0	0	180,000	180,000	728,000	**551,804**	176,196	76
Coonamble Water - Contract Services	52,000	0	0	60,000	60,000	112,000	**15,710**	96,290	14
Coonamble Water Meter Reading	69,500	0	(10,000)	(25,900)	(35,900)	33,600	**13,655**	19,945	41
Administration - Engineering	121,997	0	0	(60,000)	(60,000)	61,997	**52,539**	9,458	85
Development of IWCM Coonamble Shire Council	115,140	0	0	0	0	115,140	**25,189**	89,951	22
Bad and Doubtful Debt Expense	0	0	25,000	0	25,000	25,000	**0**	25,000	0
Emergency response costs - Water Supply Issue	0	0	0	130,000	130,000	130,000	**126,036**	3,964	97
Depreciation - Coonamble Water	383,630	0	40,378	0	40,378	424,008	**318,006**	106,002	75
Total Coonamble Water Operations	**1,887,207**	**235**	**55,378**	**333,300**	**388,913**	**2,276,120**	**1,560,264**	**715,856**	**69**
Quambone Water Operations									
Insurance Quambone Water Supply	515	(138)	0	0	(138)	377	**377**	0	100
Electricity - Quambone Water Supply	3,105	0	0	400	400	3,505	**2,542**	963	73
Other Expenses Quambone Water	32,065	0	0	(20,000)	(20,000)	12,065	**6,298**	5,767	52
Repairs & Mntce Quambone Water	69,100	0	(10,000)	0	(10,000)	59,100	**30,652**	28,448	52
Quambone Water Meter Reading	2,250	0	5,000	0	5,000	7,250	**1,692**	5,558	23
Depreciation - Quambone Water	24,315	0	2,421	0	2,421	26,736	**20,052**	6,684	75
Total Quambone Water Operations	**131,350**	**(138)**	**(2,579)**	**(19,600)**	**(22,317)**	**109,033**	**61,613**	**47,420**	**57**
Gulargambone Water									
Insurance Gular Water Supply	2,000	82	0	0	82	2,082	**2,082**	0	100
Electricity - Gular Water Supply	20,820	0	0	12,000	12,000	32,820	**20,371**	12,449	62
Gular Wtr Cont to Training Costs	3,025	0	0	0	0	3,025	**2,269**	756	75
Other Expenses Gular Water	24,295	0	0	(15,000)	(15,000)	9,295	**6,591**	2,704	71
Repairs & Mntce Gular Water	74,115	0	10,000	0	10,000	84,115	**74,538**	9,577	89
Gular Water Meter Reading	2,250	0	5,000	0	5,000	7,250	**3,877**	3,373	53
Depreciation - Gulargambone Water	63,420	0	8,014	0	8,014	71,434	**53,576**	17,859	75
Total Gulargambone Water Operations	**189,925**	**82**	**23,014**	**(3,000)**	**20,096**	**210,021**	**163,303**	**46,718**	**78**
WATER SUPPLY TOTAL	**2,208,482**	**179**	**75,813**	**310,700**	**386,692**	**2,595,174**	**1,785,180**	**809,994**	**69**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Coonamble Water Operations									
Annual Charges Coonamble Water Access	801,168	(520)	0	(2,073)	(2,593)	798,575	**798,575**	0	100
Less: Pension Rebate Coonamble	(17,446)	245	0	(305)	(60)	(17,506)	**(17,506)**	0	100
Coonamble Water Extra Charges	34,017	0	0	30,000	30,000	64,017	**48,290**	15,727	75
Coonamble Water Connection Fees	4,000	0	0	0	0	4,000	**2,005**	1,995	50
Coonamble Water User Pays Water	1,032,490	0	0	0	0	1,032,490	**550,871**	481,619	53
Sundry Sales - Coonamble Water	5,000	0	3,000	0	3,000	8,000	**7,341**	659	92
Grant Op (State) Cmble Wtr Pens Subs	9,931	(117)	389	0	272	10,203	**10,203**	0	100
Interest on Invests Coonamble Water	72,717	0	0	0	0	72,717	**30,727**	41,990	42
Grants - A Fresh Start Traineeship	77,095	0	0	(77,095)	(77,095)	0	**0**	0	0
Total Coonamble Water Operations	**2,018,972**	**(392)**	**3,389**	**(49,473)**	**(46,476)**	**1,972,496**	**1,430,506**	**541,990**	**73**
Quambone Water Operations									
Annual Charges Quambone Water Access	53,445	3,375	0	0	3,375	56,820	**56,820**	0	100
Less: Pensioner Subsidy - Quambone	(613)	(28)	0	29	1	(612)	**(612)**	0	100
Quambone Water Extra Charges	1,781	0	0	1,400	1,400	3,181	**2,419**	762	76
Quambone Water User Pays Water	20,560	0	0	0	0	20,560	**17,336**	3,224	84
Sundry Sales - Q'Bone Water	450	0	0	200	200	650	**546**	104	84
Total Quambone Water Operations	**75,623**	**3,347**	**0**	**1,629**	**4,976**	**80,599**	**76,509**	**4,090**	**95**
			0						
Gulargambone Water									
Annual Charges Gular Water Access	195,140	(2,835)	0	0	(2,835)	192,305	**191,113**	1,192	99
Less: Pension Rebate	(2,603)	(87)	0	0	(87)	(2,690)	**(2,690)**	0	100
Gular Water Extra Charges	9,688	0	0	4,000	4,000	13,688	**10,447**	3,241	76
Gular Water User Pays Water	90,730	0	0	0	0	90,730	**21,041**	69,689	23
Sundry Sales - Gular Water	3,000	0	0	3,000	3,000	6,000	**5,465**	535	91
Grant Op (State) Gular Water Pens Subs	1,432	48	0	0	48	1,480	**1,480**	0	100
Interest on Invests Gular Water	31,164	0	0	0	0	31,164	**13,168**	17,996	42
Total Gulargambone Water Operations	**328,551**	**(2,874)**	**0**	**7,000**	**4,126**	**332,677**	**240,024**	**92,653**	**72**
WATER SUPPLY TOTAL	**2,423,146**	**81**	**3,389**	**(40,844)**	**(37,374)**	**2,385,772**	**1,747,039**	**638,733**	**73**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
SEWERAGE SERVICES OPERATIONS									
Coonamble Sewerage Operations									
Insurance - Coonamble Sewer	1,720	(467)	0	0	(467)	1,253	**1,253**	0	100
Electricity - Coonamble Sewer	32,220	0	0	6,600	6,600	38,820	**29,637**	9,183	76
Telephone & Comms - Coonamble Sewer	2,085	0	0	1,200	1,200	3,285	**2,075**	1,210	63
Coonamble Sewer Cont to Training	20,185	0	0	0	0	20,185	**15,139**	5,046	75
Rates & User Charge Coonamble Sewer	16,625	0	0	0	0	16,625	**9,692**	6,933	58
Other Expenses - Coonamble Sewer	6,930	0	0	0	0	6,930	**5,961**	969	86
Repairs & Mntce - Coonamble Sewer	418,000	0	0	20,000	20,000	438,000	**368,152**	69,848	84
Coonamble Sewer - Contract Services	70,000	0	0	(20,000)	(20,000)	50,000	**0**	50,000	0
Administration - Engineering	50,088	0	0	(40,000)	(40,000)	10,088	**9,387**	701	93
Bad and Doubtful Debt Expense	0	0	15,000	0	15,000	15,000	**0**	15,000	0
Depreciation - Coonamble Sewerage Services	318,460	0	40,934	0	40,934	359,394	**269,546**	89,849	75
Total Coonamble Operations	**936,313**	**(467)**	**55,934**	**(32,200)**	**23,267**	**959,580**	**710,841**	**248,739**	**74**
Gulargambone Sewerage Operations									
Insurance - Gular Sewer	1,975	0	0	(45)	(45)	1,930	**1,930**	0	100
Electricity - Gular Sewer	10,905	0	0	1,000	1,000	11,905	**8,582**	3,323	72
Gular Sewer Cont to Training	7,180	0	0	0	0	7,180	**5,385**	1,795	75
Other Expenses - Gular Sewer	3,800	0	0	0	0	3,800	**2,254**	1,546	59
Repairs & Mntce - Gular Sewer	82,500	0	0	38,000	38,000	120,500	**100,933**	19,567	84
Depreciation - Gulargambone Sewerage Services	82,000	0	8,232	0	8,232	90,232	**67,674**	22,558	75
Total Gulargambone Operations	**188,360**	**0**	**8,232**	**38,955**	**47,187**	**235,547**	**186,758**	**48,789**	**79**
SEWERAGE SERVICES OPERATIONS TOTAL	**1,124,673**	**(467)**	**64,166**	**6,755**	**70,454**	**1,195,127**	**897,599**	**297,528**	**75**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Coonamble Sewerage Operations									
Annual Charges Coonamble Sewer Access	939,620	4,450	0	536	4,986	944,606	**944,606**	0	100
Less: Pension Rebate	(15,555)	(2,192)	0	(144)	(2,336)	(17,891)	**(17,891)**	0	100
Coonamble Sewer Extra Charges	31,553	0	0	0	0	31,553	**20,506**	11,047	65
Coonamble Sewer - Connection Fees	3,000	0	0	(1,500)	(1,500)	1,500	**0**	1,500	0
Coonamble Sewer User Pays Charges	213,040	0	0	0	0	213,040	**85,656**	127,384	40
Interest on Invests Coonamble Sewer	72,717	0	0	0	0	72,717	**30,727**	41,990	42
Sundry Sales - Coonamble Sewer	12,855	0	0	0	0	12,855	**4,934**	7,921	38
Grant Op (State) Cmble Swr Pens Subs	8,555	1,207	75	0	1,282	9,837	**9,837**	0	100
Total Coonamble Operations	**1,265,785**	**3,465**	**75**	**(1,108)**	**2,432**	**1,268,217**	**1,078,375**	**189,842**	**85**
Gulargambone Sewerage Operations									
Annual Charges Gular Sewer Access	169,840	(4,450)	0	0	(4,450)	165,390	**165,292**	98	100
Less: Pension Rebate	(2,325)	2,325	0	0	2,325	0	**0**	0	0
Gular Sewer Extra Charges	14,163	0	0	0	0	14,163	**8,327**	5,836	59
Gular Sewer - Connection Fees	1,000	0	0	0	0	1,000	**0**	1,000	0
Gular Sewer User Pays Charges	44,160	0	0	0	0	44,160	**21,482**	22,678	49
Interest on Invests Gular Sewer	31,164	0	0	0	0	31,164	**13,168**	17,996	42
Grant Op (State) Gular Sewer Pens Subs	1,280	(1,280)	0	0	(1,280)	0	**0**	0	0
Sundry Sales - Gulargambone Sewer	1,000	0	500	500	1,000	2,000	**1,303**	697	65
Total Gulargambone Operations	**260,282**	**(3,405)**	**500**	**500**	**(2,405)**	**257,877**	**209,572**	**48,305**	**81**
				0					
SEWERAGE SERVICES OPERATIONS TOTAL	**1,526,067**	**60**	**575**	**(608)**	**27**	**1,526,094**	**1,287,947**	**238,147**	**84**

RECREATION & CULTURE

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
PUBLIC LIBRARIES									
Library Staff Salaries & Allowances	148,703	0	0	0	0	148,703	105,573	43,130	71
Library Staff Travel Expenses	1,000	0	0	0	0	1,000	321	679	32
Insurance - Library	20,000	(516)	0	0	(516)	19,484	19,484	0	100
Electricity - Library	12,000	0	0	2,000	2,000	14,000	8,798	5,202	63
Library Telephone & Comms Charges	2,300	0	0	0	0	2,300	1,772	528	77
Contributions - North West Library	74,300	0	(2,109)	0	(2,109)	72,191	72,191	0	100
Rates & User Charges - Libraries	5,100	(500)	0	0	(500)	4,600	4,054	546	88
Printing and Stationary - Libraries	6,300	0	0	2,000	2,000	8,300	6,755	1,545	81
Library Postage	1,000	0	0	200	200	1,200	835	365	70
General Expenses - Library	3,000	1,016	2,109	3,500	6,625	9,625	6,474	3,151	67
Repairs and Mntce - Libraries	16,800	0	0	0	0	16,800	13,072	3,728	78
Subscriptions and M'ships & Licences	2,400	0	0	0	0	2,400	696	1,704	29
Library - Contract Services	25,000	0	0	2,138	2,138	27,138	27,138	0	100
LSP Grant Expenditure - Library	12,650	0	0	0	0	12,650	5,925	6,725	47
Dolly Parton Imagination Library	8,000	0	0	0	0	8,000	0	8,000	0
Public Libraries Total =	**338,553**	**0**	**0**	**9,838**	**9,838**	**348,391**	**273,088**	**75,303**	**78**
Museums Operations									
Insurance - Museum	7,300	(278)	0	0	(278)	7,022	7,022	0	100
Electricity - Museum	1,495	0	0	0	0	1,495	717	778	48
Telephone & Comms - Museum	500	0	0	0	0	500	100	400	20
Rates & User Charges - Museum	2,900	0	340	65,000	65,340	68,240	3,349	64,891	5
Operations & Maintenance - Museum	16,530	0	(340)	0	(340)	16,190	11,133	5,057	69
Temporary Museum re-location establishment	5,000	0	0	0	0	5,000	0	5,000	0
General Expenses	200	0	0	0	0	200	0	200	0
Museum Total =	**33,925**	**(278)**	**0**	**65,000**	**64,722**	**98,647**	**22,321**	**76,326**	**23**
Public Hall Operations									
Insurance - Public Halls	5,917	(32)	0	0	(32)	5,885	5,885	0	100
Electricity - Public Halls	821	10,000	0	(2,500)	7,500	8,321	5,375	2,946	65
Repairs & Maintenance - Public Halls	17,500	0	0	5,000	5,000	22,500	15,073	7,427	67
Public Hall Rates	0	2,500	0	0	2,500	2,500	1,751	749	70
Public Halls Total =	**24,238**	**12,468**	**0**	**2,500**	**14,968**	**39,206**	**28,084**	**11,122**	**72**
Other Cultural Services									
Contributions - Arts Council	12,535	0	0	193	193	12,728	12,728	0	100
General Exps - Other Cultural Services	2,200	0	0	0	0	2,200	0	2,200	0
Other Cultural Services Total =	**14,735**	**0**	**0**	**193**	**193**	**14,928**	**12,728**	**2,200**	**85**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
PUBLIC LIBRARIES									
Sundry Sales - Library	750	0	0	0	0	750	724	26	97
Grant Op (State) - Per Capita Grant	82,200	(3,168)	0	0	(3,168)	79,032	79,032	0	100
Public Libraries Total =	**82,950**	**(3,168)**	**0**	**0**	**(3,168)**	**79,782**	**79,756**	**26**	**100**
Museums Operations									
Sundry Sales & Services	200	0	0	(200)	(200)	0	0	0	0
Museum Total =	**200**	**0**	**0**	**(200)**	**(200)**	**0**	**0**	**0**	**0**
PUBLIC HALLS									
Hire Fees	0	500	500	0	1,000	1,000	637	363	64
Public Halls Total =	**0**	**500**	**500**	**0**	**1,000**	**1,000**	**637**	**363**	**64**
Other Cultural Services									
Other Cultural Services Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
RECREATION & CULTURE									
Sporting Grounds Operations									
Electricity - Sporting Grounds	8,360	0	0	500	500	8,860	5,994	2,866	68
Rates & User Charges Sports Grounds	64,800	0	0	30,000	30,000	94,800	79,875	14,925	84
Repairs & Mntce - Sporting Grounds	159,700	0	0	(1,948)	(1,948)	157,752	101,485	56,267	64
Sportsground - Specific Works	20,000	0	0	1,948	1,948	21,948	21,948	0	100
Sporting Grounds Total =	**252,860**	**0**	**0**	**30,500**	**30,500**	**283,360**	**209,302**	**74,058**	**74**
Swimming Pools									
Salaries and Wages- Swimming Pool	87,000	0	0	(5,000)	(5,000)	82,000	70,990	11,010	87
Insurance - Swimming Pools	52,705	0	(5,585)	0	(5,585)	47,120	47,120	0	100
Electricity - Swimming Pools	56,120	0	0	4,000	4,000	60,120	46,518	13,602	77
Telephones - Swimming Pools	1,545	0	0	(500)	(500)	1,045	651	394	62
Rates & User Charges - Swim Pools	46,200	10,000	15,000	35,000	60,000	106,200	75,751	30,449	71
Pool- EPA Licence Fees	3,000	0	(662)	0	(662)	2,338	2,338	0	100
Repairs & Mntce - Swimming Pools	205,855	0	0	0	0	205,855	173,421	32,434	84
Contractor fees - Swimming Pool Operations	191,577	0	10,000	25,000	35,000	226,577	220,743	5,834	97
Swimming Pools Total =	**644,002**	**10,000**	**18,753**	**58,500**	**87,253**	**731,255**	**637,532**	**93,723**	**87**
Parks & Gardens Operations									
Insurance & Electricity- Parks and Gardens	17,755	0	0	0	0	17,755	16,334	1,421	92
Rates & User Chgs - Parks & Gardens	74,700	0	0	0	0	74,700	44,804	29,896	60
Repairs & Mntce - Parks & Gardens	376,370	0	0	0	0	376,370	247,161	129,209	66
Parks & Gardens Total =	**468,825**	**0**	**0**	**0**	**0**	**468,825**	**308,299**	**160,526**	**66**
Showground Operations									
Insurance - Showground	24,265	4,838	0	0	4,838	29,103	29,103	0	100
Electricity - Showground	14,275	(4,000)	0	0	(4,000)	10,275	5,322	4,953	52
Rates & User Chgs - Showgrounds	36,100	0	0	60,000	60,000	96,100	14,860	81,240	15
General Exps - Event Preparation	30,000	0	0	0	0	30,000	2,109	27,891	7
Repairs & Maintenance - Showground	116,475	0	0	0	0	116,475	63,911	52,564	55
Rodeo Arena/Showground Total =	**221,115**	**838**	**0**	**60,000**	**60,838**	**281,953**	**115,305**	**166,648**	**41**
Other Sport & Recreation									
Insurance - Other Sport and Rec	25,305	2,669	0	0	2,669	27,974	27,974	0	100
Electricity - Other Sport and Rec	815	0	0	400	400	1,215	950	265	78
Contributions - Coonamble Racecourse	5,000	0	0	0	0	5,000	0	5,000	0
Rates & User Charges Other Sport & Rec	6,300	0	0	0	0	6,300	4,535	1,765	72
Repairs & Mntce Other Sport and Rec	3,860	0	0	0	0	3,860	2,769	1,091	72
Town Approaches Maintenance	60,840	(5,000)	0	(15,000)	(20,000)	40,840	27,860	12,980	68
Other Sport & Recreation Total	**102,120**	**(2,331)**	**0**	**(14,600)**	**(16,931)**	**85,189**	**64,088**	**21,101**	**75**
Recreation & Culture Depreciation									
Depn - Plant & Equipment	159,900	0	0	19,721	19,721	179,621	134,716	44,905	75
Depn - Furniture & Fittings	11,000	0	0	(2,019)	(2,019)	8,981	6,736	2,245	75
Depn - Buildings Specialised	304,000	0	0	6,000	6,000	310,000	232,500	77,500	75
Depn - Other Structures	360,000	0	0	64,000	64,000	424,000	318,000	106,000	75
Recreation & Culture Depreciation Total	**834,900**	**0**	**0**	**87,702**	**87,702**	**922,602**	**691,952**	**230,651**	**75**
RECREATION & CULTURE TOTAL	**2,935,273**	**20,697**	**18,753**	**299,633**	**339,083**	**3,274,356**	**2,362,699**	**911,657**	**72**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Sporting Grounds Operations									
User Charges - Sportsgrounds	20,700	0	0	0	0	20,700	18,195	2,505	88
Grant Funds	0	0	0	8,170	8,170	8,170	8,170	0	100
Sporting Grounds Total =	**20,700**	**0**	**0**	**8,170**	**8,170**	**28,870**	**26,365**	**2,505**	**91**
Swimming Pools									
Swimming Pools User Fees	10,000	0	0	(1,625)	(1,625)	8,375	8,375	0	100
Swimming Pools Total =	**10,000**	**0**	**0**	**(1,625)**	**(1,625)**	**8,375**	**8,375**	**0**	**100**
Parks & Gardens Operations									
Parks & Reserves Fees	1,250	500	0	2,750	3,250	4,500	4,500	0	100
Parks & Gardens Total =	**1,250**	**500**	**0**	**2,750**	**3,250**	**4,500**	**4,500**	**0**	**100**
Showground									
Rents & Fees	26,250	0	0	0	0	26,250	22,449	3,801	86
Donations - RV Camping	2,000	0	0	(1,000)	(1,000)	1,000	666	334	67
Rodeo Arena/Showground Total =	**28,250**	**0**	**0**	**(1,000)**	**(1,000)**	**27,250**	**23,115**	**4,135**	**85**
Other Sport & Recreation									
Other Sport & Recreation Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
RECREATION & CULTURE TOTAL	**143,350**	**(2,168)**	**500**	**8,095**	**6,427**	**149,777**	**142,748**	**7,029**	**95**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
MINING, MANUFACTURING & CONSTRUCTION									
Other Mining, Manufacturing & Construction									
Quarries, Pits & Crusher Operations									
Salaries and Wages - Quarry & Pits and Crusher	636,737	(300,000)	0	(90,000)	(390,000)	246,737	**181,672**	65,065	74
Quarry - Housing Subsidy	5,200	0	0	(5,200)	(5,200)	0	**0**	0	0
Royalties - Quarry & Crusher Ops	125,000	0	0	(75,000)	(75,000)	50,000	**10,658**	39,342	21
Insurance - Quarry Operations	5,405	0	0	(398)	(398)	5,007	**5,007**	0	100
Electricity - Quarry Operations	20,000	0	0	0	0	20,000	**11,423**	8,577	57
Telephone & Comms Quarry Operations	1,555	0	0	500	500	2,055	**1,375**	680	67
Rates & User Charges - Quarry Ops	1,900	0	0	0	0	1,900	**1,900**	0	100
General Exps - Quarry & Crusher Ops	515,000	(200,000)	0	(50,000)	(250,000)	265,000	**112,199**	152,801	42
Printing & Stationery - Quarry Ops	500	0	0	0	0	500	**0**	500	0
Quarry & Crusher Operating Costs	250,000	0	0	(100,000)	(100,000)	150,000	**0**	150,000	0
Repairs & Mntce Quarry & Crush Ops	250,000	0	0	(50,000)	(50,000)	200,000	**61,457**	138,543	31
Contractors - Quarry Operations	745,145	550,000	(820,314)	270,000	(314)	744,831	**656,382**	88,449	88
Plant and equipment - Quarry Ops	125,000	(50,000)	0	100,000	50,000	175,000	**6,934**	168,066	4
Quarry Loam Pit Operations	20,000	0	0	(10,000)	(10,000)	10,000	**0**	10,000	0
Business Case -Quarry Optimization	125,000		0	0	0	125,000	**78,905**	46,095	63
Mobile Crush Contract	0	0	829,800	50,000	879,800	879,800	**599,811**	279,989	68
Quarries, Pits & Crusher Operations	**2,826,442**	**0**	**9,486**	**39,902**	**49,388**	**2,875,830**	**1,727,723**	**1,148,107**	**60**
Mining & Const Depreciation									
Depn - Plant & Equipment	36,030	0	0	0	0	36,030	**27,023**	9,008	75
Depn - Buildings Specialised	9,650	0	0	560	560	10,210	**7,658**	2,553	75
Depn - Other Structures	7,000	0	0	424	424	7,424	**5,568**	1,856	75
Amortisation of right of use	38,000	0	0	0	0	38,000	**28,500**	9,500	75
Mining & Const Depreciation Total	**90,680**	**0**	**0**	**984**	**984**	**91,664**	**68,748**	**22,916**	**75**
MINING, MANUFACTURING & CONSTRUCTION TOTAL	**2,917,122**	**0**	**9,486**	**40,886**	**50,372**	**2,967,494**	**1,796,471**	**1,171,023**	**61**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Other Mining, Manufacturing & Construction									
Quarries, Pits & Crusher Operations									
Fees - Quarry Public Sales	2,158,688	0	(1,500,000)	0	(1,500,000)	658,688	**402,435**	256,253	61
Fees - Quarry Internal Sales	1,625,084	0	(500,000)	0	(500,000)	1,125,084	**511,786**	613,298	45
Diesel fuel rebate	0	0	0	65,000	65,000	65,000	**0**	65,000	0
Quarries, Pits & Crusher Operations	**3,783,772**	**0**	**(2,000,000)**	**65,000**	**(1,935,000)**	**1,848,772**	**914,221**	**934,551**	**49**
MINING, MANUFACTURING & CONSTRUCTION TOTAL	**3,783,772**	**0**	**(2,000,000)**	**65,000**	**(1,935,000)**	**1,848,772**	**914,221**	**934,551**	**49**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
TRANSPORT & COMMUNICATION									
Urban Roads - Local									
Sealed Urban Roads Maintenance	90,000	0	0	15,000	15,000	105,000	**89,187**	15,813	85
Unsealed Urban Roads Maintenance	72,500	0	0	0	0	72,500	**48,020**	24,480	66
Urban Roads M'tce Total =	**162,500**	**0**	**0**	**15,000**	**15,000**	**177,500**	**137,207**	**40,293**	**77**
Sealed Rural Roads - Local									
Sealed Rural Roads Maintenance	300,000	0	(15,000)	(15,000)	(30,000)	270,000	**128,554**	141,446	48
Sealed Rural Roads - Local	**300,000**	**0**	**(15,000)**	**(15,000)**	**(30,000)**	**270,000**	**128,554**	**141,446**	**48**
Unsealed Rural Roads - Local									
Unsealed Rural Roads Maintenance	720,000	0	(10,000)	0	(10,000)	710,000	**578,950**	131,050	82
Unsealed Rural Roads - Local	**720,000**	**0**	**(10,000)**	**0**	**(10,000)**	**710,000**	**578,950**	**131,050**	**82**
Local Bridges - M & R									
Local Bridges Maintenance	25,000	0	25,000	0	25,000	50,000	**36,312**	13,688	73
Bridges - Rural Roads Total =	**25,000**	**0**	**25,000**	**0**	**25,000**	**50,000**	**36,312**	**13,688**	**73**
Regional Roads									
Sealed Rural Roads - Regional									
Reg Roads Sealed Maintenance	732,060	0	0	(300,000)	(300,000)	432,060	**328,118**	103,942	76
Unsealed Rural Roads - Regional									
Reg Roads Unsealed Maintenance	139,990	0	0	(100,000)	(100,000)	39,990	**11,332**	28,658	28
Bridges SRR - Regional									
Reg Roads Bridges Maintenance	40,800	0	0	0	0	40,800	**22,590**	18,210	55
Main Roads Total =	**912,850**	**0**	**0**	**(400,000)**	**(400,000)**	**512,850**	**362,040**	**150,810**	**71**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Operating Grants									
Financial Assist Grant- Roads	2,238,204	(1,120,704)	0	0	(1,120,704)	1,117,500	**838,125**	279,375	75
Roads to Recovery Grant Funds	1,636,486	(59,597)	########	0	(177,763)	1,458,723	**210,737**	1,247,986	14
Operating Grant Funds Total =	**3,874,690**	**(1,180,301)**	**########**	**0**	**(1,298,467)**	**2,576,223**	**1,048,862**	**1,527,361**	**41**
Sealed Rural Roads - Local									
Sealed Rural Roads - Local	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
RURAL ROADS - UNSEALED									
Flood Damage Funding	0	2,097,155	0	(400,000)	1,697,155	1,697,155	**1,412,003**	285,152	83
Unsealed Rural Roads - Local	**0**	**2,097,155**	**0**	**(400,000)**	**1,697,155**	**1,697,155**	**1,412,003**	**285,152**	**83**
Bridges - Rural Roads Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Regional Roads									
Regional Roads Block Funding	1,473,900	0	0	(900)	(900)	1,473,000	**1,473,000**	0	100
Main Roads Total =	**1,473,900**	**0**	**0**	**(900)**	**(900)**	**1,473,000**	**1,473,000**	**0**	**100**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
TRANSPORT & COMMUNICATION									
Aerodromes									
Aerodrome Insurances	5,375	3,169	0	0	3,169	8,544	**8,544**	0	100
Aerodrome Electricity	2,125	0	0	0	0	2,125	**1,579**	546	74
Aerodrome Telephones & Comms	500	0	0	0	0	500	**308**	192	62
Aerodrome Rates & Charges	16,700	0	0	0	0	16,700	**15,641**	1,059	94
Aerodrome Maintenance	100,000	2,500	0	(10,000)	(7,500)	92,500	**57,563**	34,937	62
Aerodrome Contractors Costs	10,000	0	0	0	0	10,000	**1,756**	8,244	18
Aerodromes Total =	**134,700**	**5,669**	**0**	**(10,000)**	**(4,331)**	**130,369**	**85,391**	**44,978**	**65**
Ancillary Services									
Kerb & Guttering									
Kerb & Gutter Maintenance	24,000	0	(5,000)	(10,000)	(15,000)	9,000	**216**	8,784	2
Footpaths									
Footpaths Maintenance	175,000	(5,000)	0	(10,000)	(15,000)	160,000	**110,568**	49,432	69
Street Tree Maintenance	50,000	(5,000)	19,036	25,000	39,036	89,036	**72,620**	16,416	82
Street Tree - Replacement Program	20,000	0	(14,036)	0	(14,036)	5,964	**5,964**	0	100
Ancillary Services Total =	**269,000**	**(10,000)**	**0**	**5,000**	**(5,000)**	**264,000**	**189,368**	**74,632**	**72**
Bus Shelters & Parking									
Other Transport Maintenance	7,500	0	0	1,000	1,000	8,500	**7,680**	820	90
Bus Shelters & Service Total =	**7,500**	**0**	**0**	**1,000**	**1,000**	**8,500**	**7,680**	**820**	**90**
State Roads - M & R									
State Roads Maintenance & Ordered Works	4,055,435	0	0	0	0	4,055,435	**2,423,750**	1,631,685	60
State Roads Total =	**4,055,435**	**0**	**0**	**0**	**0**	**4,055,435**	**2,423,750**	**1,631,685**	**60**
Transport & Communication Depreciation									
Depn - Sealed Urban Roads	262,600	0	0	(6,140)	(6,140)	256,460	**192,345**	64,115	75
Depn - Unsealed Urban Roads	15,850	0	0	6,350	6,350	22,200	**16,650**	5,550	75
Depn - Sealed Rural Roads	861,100	0	0	(39,115)	(39,115)	821,985	**616,489**	205,496	75
Depn - Unsealed Rural Roads	1,113,400	0	0	79,500	79,500	1,192,900	**894,675**	298,225	75
Depn - Local Bridges	107,500	0	0	(8,600)	(8,600)	98,900	**74,175**	24,725	75
Depn - Sealed Regional Roads	1,275,750	0	0	(71,850)	(71,850)	1,203,900	**902,925**	300,975	75
Depn - Unsealed Regional Roads	38,050	0	0	50,150	50,150	88,200	**66,150**	22,050	75
Depn - Regional Bridges	60,050	0	0	15,150	15,150	75,200	**56,400**	18,800	75
Depn - Aerodrome Buildings	34,500	0	0	1,800	1,800	36,300	**27,225**	9,075	75
Depn - Aerodrome Other Structures	84,000	0	0	(23,875)	(23,875)	60,125	**45,094**	15,031	75
Depn - Kerb & Gutter	92,600	0	0	(15,320)	(15,320)	77,280	**57,960**	19,320	75
Depn - Footpaths	33,000	0	0	21,540	21,540	54,540	**40,905**	13,635	75
Depn - Transport Other Structures	31,300	0	0	(5,650)	(5,650)	25,650	**19,238**	6,413	75
Transport & Communication Depreciation Total	**4,009,700**	**0**	**0**	**3,940**	**3,940**	**4,013,640**	**3,010,230**	**1,003,410**	**75**
TRANSPORT & COMMUNICATION TOTAL	**10,596,685**	**(4,331)**	**0**	**(400,060)**	**(404,391)**	**10,192,294**	**6,959,482**	**3,232,812**	**68**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Aerodromes									
Lease Rental Income	3,228	2,500	0	0	2,500	5,728	**4,929**	799	86
Aerodromes Total =	**3,228**	**2,500**	**0**	**0**	**2,500**	**5,728**	**4,929**	**799**	**86**
Ancillary Services									
Ancillary Services Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
BUS SHELTERS & SERVICE									
Bus Shelters & Service Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
State Roads - M & R									
State Highways Routine Maint	934,720	0	0	0	0	934,720	**619,987**	314,733	66
State Highway 11 - Work Orders	3,815,550	0	0	0	0	3,815,550	**1,803,763**	2,011,787	47
State Roads Total =	**4,750,270**	**0**	**0**	**0**	**0**	**4,750,270**	**2,423,750**	**2,326,520**	**51**
TRANSPORT & COMMUNICATION TOTAL	**10,102,088**	**919,354**	**#######**	**(400,900)**	**400,288**	**10,502,376**	**6,362,544**	**4,139,832**	**61**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
ECONOMIC AFFAIRS									
Farming									
Rates & User Charges - Farming	4,900	0	0	0	0	4,900	1,665	3,235	34
General Expenses - Farming	4,000	0	0	0	0	4,000	449	3,551	11
Farming Total =	**8,900**	**0**	**0**	**0**	**0**	**8,900**	**2,114**	**6,786**	**24**
Commons - Trust									
Commons Rates & Charges	5,000	0	0	0	0	5,000	2,372	2,628	47
Repairs & Mntce - Common Operations	40,420	0	2,000	1,000	3,000	43,420	6,332	37,088	15
Commons - Trust	**45,420**	**0**	**2,000**	**1,000**	**3,000**	**48,420**	**8,704**	**39,716**	**18**
Caravan Parks									
Caravan Park Insurance	10,680	1,367	0	0	1,367	12,047	12,047	0	100
Caravan Park Mntce & Repairs	25,000	(1,367)	0	(13,000)	(14,367)	10,633	1,707	8,926	16
Caravan Parks Total =	**35,680**	**0**	**0**	**(13,000)**	**(13,000)**	**22,680**	**13,754**	**8,926**	**61**
Tourism & Area Promotion									
Salaries & Wages - Visitor Centre	236,566	0	0	(100,000)	(100,000)	136,566	105,960	30,606	78
Tourism Staff Travel Expenses	4,000	0	0	(4,000)	(4,000)	0	0	0	0
Tourism Electricity Charges	6,019	0	0	700	700	6,719	5,023	1,696	75
Tourism Telephones	1,000	0	0	(700)	(700)	300	92	208	31
Tourism Insurance	7,695	(277)	0	0	(277)	7,418	7,418	0	100
Tourism Rates & Charges	2,900	(2,900)	0	0	(2,900)	0	0	0	0
Tourism Advertising & Promotion Exps	30,000	0	0	(10,000)	(10,000)	20,000	7,385	12,615	37
Tourism Printing and Stationery	2,780	0	0	0	0	2,780	1,910	870	69
Tourism Sundry Expenses	17,766	0	0	0	0	17,766	14,002	3,764	79
Tourism VIC Maintenance	27,500	0	0	0	0	27,500	11,698	15,802	43
Tourism - Wayfinding Signage package	30,000	0	0	(30,000)	(30,000)	0	0	0	0
Tourism - Contract Services	10,000	0	0	(5,000)	(5,000)	5,000	3,123	1,877	62
Tourism Nickname Hall of Fame Exps	20,000	0	0	(10,000)	(10,000)	10,000	2,210	7,790	22
Vision Splendid	0	96,285	0	0	96,285	96,285	65,510	30,775	68
Hello Coonamble	39,700	0	1,815	0	1,815	41,515	41,515	0	100
Tourism & Area Total =	**435,926**	**93,108**	**1,815**	**(159,000)**	**(64,077)**	**371,849**	**265,846**	**106,003**	**71**
Economic Development									
Salaries and Wages - Economic Development	276,163	0	0	(110,000)	(110,000)	166,163	101,148	65,015	61
Edo Travel Expenses	5,000	0	0	4,000	4,000	9,000	3,876	5,124	43
Economic Promotion Expenses	63,500	9,280	0	(10,315)	(1,035)	62,465	14,792	47,673	24
Economic Development - General Expenses	27,500	0	0	(10,000)	(10,000)	17,500	255	17,245	1
Financial Support for Local Business Groups	7,000	0	0	0	0	7,000	0	7,000	0
Sponsorship of local events and initiatives	12,000	0	0	0	0	12,000	5,225	6,775	44
Hosting and facilitating events and initiatives	15,000	0	0	0	0	15,000	7,226	7,774	48
Coonamble CBD - Activation / Revitalisation	30,000	0	0	0	0	30,000	13,146	16,854	44
Coonamble CBD - SOTS Prelim & maint costs	10,000	0	0	0	0	10,000	979	9,021	10
CBD - Business Incentive / Activation Fund	35,000	0	0	0	0	35,000	0	35,000	0
Subscriptions and Memberships	13,500	0	0	0	0	13,500	7,430	6,070	55
Economic Development - Contract Services	50,000	0	0	30,000	30,000	80,000	71,903	8,097	90
Grant Management Services	0	0	0	30,000	30,000	30,000	15,048	14,952	50
Office Expenses	500	0	0	0	0	500	0	500	0
Economic Development Total =	**545,163**	**9,280**	**0**	**(66,315)**	**(57,035)**	**488,128**	**241,028**	**247,100**	**49**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Farming									
Lease Rental - Farming lease	37,660	0	0	0	0	37,660	27,183	10,477	72
Farming Total =	**37,660**	**0**	**0**	**0**	**0**	**37,660**	**27,183**	**10,477**	**72**
Commons - Trust									
Sundry Income - Common Fees	3,500	0	2,000	1,000	3,000	6,500	6,416	84	99
Lease Rental - Common Farming	41,920	0	0	0	0	41,920	32,506	9,414	78
Commons - Trust	**45,420**	**0**	**2,000**	**1,000**	**3,000**	**48,420**	**38,922**	**9,498**	**80**
Caravan Parks									
Caravan Park Income	35,000	0	5,000	40,000	45,000	80,000	69,765	10,235	87
Caravan Parks Total =	**35,000**	**0**	**5,000**	**40,000**	**45,000**	**80,000**	**69,765**	**10,235**	**87**
Tourism & Area Promotion									
Tourism Sale of Merchandise	13,900	0	3,000	0	3,000	16,900	12,580	4,320	74
Grant Funds - Tourism Grant	30,000	0	0	(30,000)	(30,000)	0	0	0	0
Grant Funding - Vision Splendid	0	96,285	0	0	96,285	96,285	65,510	30,775	68
Tourism & Area Total =	**43,900**	**96,285**	**3,000**	**(30,000)**	**69,285**	**113,185**	**78,090**	**35,095**	**69**
Economic Development									
Contrib to Real Country Costs	0	9,280	0	0	9,280	9,280	9,280	0	100
Economic Development Total =	**0**	**9,280**	**0**	**0**	**9,280**	**9,280**	**9,280**	**0**	**100**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Industrial Development									
Rates & User Chgs - Indust Estate	1,900	(1,900)	0	0	(1,900)	0	0	0	0
Industrial Promotion Expenses	2,100	(2,100)	0	0	(2,100)	0	0	0	0
Industrial Estate Maintenance Exps	5,500	10,000	0	0	10,000	15,500	12,578	2,922	81
Industrial Develop Total =	**9,500**	**6,000**	**0**	**0**	**6,000**	**15,500**	**12,578**	**2,922**	**81**
Saleyards									
Saleyards Insurances	14,230	0	(2,076)	0	(2,076)	12,154	12,154	0	100
Saleyards Electricity Charges	9,200	0	0	0	0	9,200	6,828	2,372	74
Saleyards Telephone Expenses	645	0	0	0	0	645	308	337	48
Saleyards Rates & Charges	12,400	0	0	0	0	12,400	7,874	4,526	64
Saleyards Operating Expenses	12,855	0	5,076	5,000	10,076	22,931	16,727	6,204	73
Saleyards Maintenance Expenses	72,020	0	17,000	30,000	47,000	119,020	79,146	39,874	66
Saleyards Total =	**121,350**	**0**	**20,000**	**35,000**	**55,000**	**176,350**	**123,037**	**53,313**	**70**
TRUCKWASH									
Truck wash Insurance	95	1,380	0	0	1,380	1,475	1,475	0	100
Truck Wash Electricity Charges	3,520	0	0	1,200	1,200	4,720	3,305	1,415	70
Truck wash Rates and User Charges	10,600	0	15,000	0	15,000	25,600	8,813	16,787	34
Truck Wash Mntce & Repairs	18,580	0	0	10,000	10,000	28,580	18,083	10,497	63
Truck wash Total =	**32,795**	**1,380**	**15,000**	**11,200**	**27,580**	**60,375**	**31,676**	**28,699**	**52**
Service NSW Agency									
Salaries & Wages Service NSW Agency	92,770	0	0	0	0	92,770	68,572	24,198	74
RMS General Expenses GST	6,000	0	0	0	0	6,000	2,647	3,353	44
Service NSW Agency Total =	**98,770**	**0**	**0**	**0**	**0**	**98,770**	**71,219**	**27,551**	**72**
Council Property NEI -									
Council Property NEI Insurances	22,760	1,159	6,434	(6,343)	1,250	24,010	23,919	91	100
Council Property NEI Rates & Charges	46,300	3,000	0	0	3,000	49,300	48,926	374	99
Council Property NEI Maintenance	3,620	(1,500)	(1,000)	0	(2,500)	1,120	527	593	47
Council Properties N.E.I. Total =	**78,680**	**1,159**	**6,434**	**(2,343)**	**5,250**	**83,930**	**80,758**	**3,172**	**96**
Economic Affairs Depreciation									
Depn - Caravan Park Buildings Spec	27,400	0	(20,494)	0	(20,494)	6,906	5,180	1,727	75
Depn - Caravan Park Nuildings Non Spec	0	0	20,494	0	20,494	20,494	15,371	5,124	75
Depn - Caravan Park Other Structures	900	0	32,732	0	32,732	33,632	25,224	8,408	75
Depn - Tourism Buildings Non Spec	21,580	0	0	1,030	1,030	22,610	16,958	5,653	75
Depn - Saleyards Buildings Spec	19,200	0	0	1,010	1,010	20,210	15,158	5,053	75
Depn - Saleyards Other Structures	2,700	0	0	50	50	2,750	2,063	688	75
Depn -Truck Wash Other Structures	21,100	0	6,950	(10,000)	(3,050)	18,050	13,538	4,513	75
Depn - Council Property NEI	0		13,762	8,953	22,715	22,715	17,036	5,679	75
Economic Affairs Depreciation	**92,880**	**0**	**53,444**	**1,043**	**54,487**	**147,367**	**110,525**	**36,842**	**75**
TOTAL ECONOMIC AFFAIRS	**1,505,064**	**110,927**	**98,693**	**(192,415)**	**17,205**	**1,522,269**	**961,239**	**561,030**	**63**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Industrial Development									
Industrial Develop Total =	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Saleyards									
Saleyards Fees & Charges - Casual	2,000	0	0	0	0	2,000	0	2,000	0
Saleyards Fees & Charges - Sale	100,000	0	60,000	35,000	95,000	195,000	174,586	20,414	90
Saleyards Total =	**102,000**	**0**	**60,000**	**35,000**	**95,000**	**197,000**	**174,586**	**22,414**	**89**
TRUCKWASH									
Truck Wash User Fees	50,000	0	0	15,000	15,000	65,000	54,879	10,121	84
Truck wash Total =	**50,000**	**0**	**0**	**15,000**	**15,000**	**65,000**	**54,879**	**10,121**	**84**
Service NSW Agency									
Agency Commissions	114,615	0	0	0	0	114,615	85,963	28,652	75
Service NSW Agency Total =	**114,615**	**0**	**0**	**0**	**0**	**114,615**	**85,963**	**28,652**	**75**
Council Property NEI -									
Council Leases	6,500	0	0	0	0	6,500	4,929	1,571	76
Council Properties N.E.I. Total =	**6,500**	**0**	**0**	**0**	**0**	**6,500**	**4,929**	**1,571**	**76**
TOTAL ECONOMIC AFFAIRS	**435,095**	**105,565**	**70,000**	**61,000**	**236,565**	**671,660**	**543,597**	**128,063**	**81**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND	INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
GENERAL FUND NON-OPERATING																			
Corporate Support Services										**Corporate Support Services**									
Computer Purchase / Operating System	44,850	0	0	0	0	44,850	**2,519**	42,331	6	Tfr Reserve - General Reserve	0	1,450,000	0	0	1,450,000	1,450,000	**1,087,500**	362,500	75
Installation of Electronic Document Management System	100,000	0	0	0	0	100,000	**0**	100,000	0	Tfr Reserve - General Reserve	0	50,165	0	0	50,165	50,165	**50,165**	0	100
Tfr Reserve - Governance Reserve	510,000	0	0	0	0	510,000	**382,500**	127,500	75										
Environment										**Environment**									
Coonamble Waste Depot - Depot Improvements	800,000	(509,280)	0	70,000	(439,280)	360,720	**160,516**	200,204	44	Tfr Reserve - Domestic Waste Management Reserve	145,360	(7,951)	0	0	(7,951)	137,409	**99,520**	37,889	72
										Grant - Funding - EPA	509,280	(509,280)	0	0	(509,280)	0	**0**	0	0
Levee Land - Land Matters	10,000	0	0	0	0	10,000	**0**	10,000	0										
Stage 4A - Levee program	400,000	(77,029)	0	0	(77,029)	322,971	**7,229**	315,742	2	Grant - Stage 4A Levee Program	0	323,986	0	0	323,986	323,986	**7,229**	316,757	2
Stage 5 - Levee program	0	445,000	0	0	445,000	445,000	**0**	445,000	0	Grant - Stage 5 Levee Program	0	395,556	0	0	395,556	395,556	**0**	395,556	0
Public Order & Safety										**Public Order & Safety**									
Security Camera Upgrade	15,000	0	0	0	0	15,000	**13,648**	1,352	91										
Cemetery										**Cemetery**									
Cemetery - Capital Improvement Program	78,600	0	0	0	0	78,600	**6,917**	71,683	9										
Housing										**Housing**									
Residential Development Yarran St - Establish Subdivision	610,140	0	0	0	0	610,140	**14,364**	595,776	2	Tfr Reserve - Unpsent Grants Regional Housing Strategy	0	69,916	0	0	69,916	69,916	**59,346**	10,570	85
Purchase of properties - Sale of Land	0	0	0	125,000	125,000	125,000	**0**	125,000	0										
Plant Acquisitions										**Plant Acquisitions**									
Plant Acquisitions Nett	1,496,061	0	0	0	0	1,496,061	**843,141**	652,920	56	Tfr Reserve - Transport Reserve	1,496,061	0	0	0	0	1,496,061	**843,141**	652,920	56
Tfr Reserve - Plant Fund	1,719,736	33,798	45,000	0	78,798	1,798,534	**1,348,901**	449,634	75										
Loan Repayments																			
Principal on Loans (Current)	51,327	0	0	0	0	51,327	**25,296**	26,031	49										
Council Buildings										**Council Buildings**									
Specific Works - Operational Buildings	110,000	0	0	0	0	110,000	**18,729**	91,271	17	Tfr Reserve - Building and Premises.	75,000	0	0	0	0	75,000	**12,074**	62,926	16
Works Depot Improvements	647,512	0	0	0	0	647,512	**0**	647,512	0	Tfr Reserve - Unspent Grant Funds	0	0	0	14,431	14,431	14,431	**14,431**	0	100
Library LSP Grant Funds - Upgrades	20,000	49,359	0	0	49,359	69,359	**1,677**	67,682	2	Tfr Reserve - Unspent Grant Funds	0	49,359	0	0	49,359	49,359	**1,677**	47,682	3
Renovations / Repairs - Crusher Plant and Change Room (Quarry)	0	12,074	0	(12,074)	0	0	**0**	0	0	Tfr Reserve - Mines Reserve	0	12,074	0	(12,074)	0	0	**0**	0	0
Renovations / Repairs - Residential Premises	40,000	0	0	0	0	40,000	**12,074**	27,926	30										
Grant Program - RYIP Provision of Crisis Accommodation	0	1,572,827	0	0	1,572,827	1,572,827	**1,041,700**	531,127	66	Grant Program - RYIP Provision of Crisis Accommodation	0	1,497,827	0	0	1,497,827	1,497,827	**1,041,700**	456,127	70
Sport and Recreation										**Sport and Recreation**									
Public Pools - Capital Renewal / Upgrade Program	100,000	0	0	0	0	100,000	**33,440**	66,560	33										
Grant Program (SCCF 5) - Gulargambone Sportsground Amenities Upgrade	0	104,968	24,234	0	129,202	129,202	**129,202**	0	100	Tfr Reserve - Unspent Loan Funds	0	0	74,968		74,968	74,968	**74,968**	0	100
Installation of Pioneer Park - Fence & Signage	0	30,121	0	(36)	30,085	30,085	**30,085**	0	100	Tfr Reserve - General Reserve	0	22,866	0	0	22,866	22,866	**22,866**	0	100
Sportsground Upgrades	55,500	0	0	12,000	12,000	67,500	**2,443**	65,057	4										
Garden Beds Main Streets - Capital Renewal	85,000	0	0	0	0	85,000	**0**	85,000	0										
Coonamble Common - Renewal of Fencing	0	0	0	41,866	41,866	41,866	**41,866**	0	100	Tfr Reserve - Coonamble Common	0	0	0	41,866	41,866	41,866	**41,866**	0	100
Aerodrome																			
Aerodrome upgrades	117,300	0	0	0	0	117,300	**23,037**	94,263	20	**Aerodrome**									
Aerodrome - Fencing Upgrade (Exclusion)	300,000	(100,000)	0	(35,500)	(135,500)	164,500	**161,434**	3,066	98	Grant Funds	300,000	(300,000)	0	0	(300,000)	0	**0**	0	0
Aerodrome - Fencing Upgrade (Perimeter fence)	0	100,000	0	(60,185)	39,815	39,815	**39,815**	0	100										
Mining, Manufacturing & Const.										**Mining, Manufacturing & Const.**									
Tfr Reserve - Mines Reserve	131,000	0	0	0	0	131,000	**98,250**	32,750	75	Tfr Reserve - Mines Reserve	500,000	0	0	0	0	500,000	**447,700**	52,300	90
Tfr Reserve - Quarry Remediation	38,000	0	0	0	0	38,000	**28,500**	9,500	75										
Fixed Plant - Refurbishment / Upgrades	500,000	0	50,000	0	50,000	550,000	**447,700**	102,300	81										

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget		Remaining Budget	% EXPEND
Transport & Communication									
Urban Roads - Capital Renewal Program	150,000	0	0	0	0	150,000	37,072	112,928	25
Unsealed Rural Roads - Reconstruction program	200,000	0	0	(80,000)	(80,000)	120,000	0	120,000	0
Sealed Rural Local - Heavy Patch and Resealing program	150,000	0	0	0	0	150,000	0	150,000	0
Regional Roads - Capital Renewal Program	561,050	(280,000)	0	0	(280,000)	281,050	17,801	263,249	6
Sealed Roads Extension Program	760,000	0	0	400,000	400,000	1,160,000	225,053	934,947	19
Roads to Recovery - Local Roads Renewal	1,256,486	(459,597)	281,834	0	(177,763)	1,078,723	624,257	454,466	58
NSW Local Govt Recovery Grant Program - Pilliga Road - Installation of Culverts	0	1,314,644	0	0	1,314,644	1,314,644	20,480	1,294,164	2
Regional Emergency Road Repair Fund - Capital Works	1,899,529	0	496,421	(340,000)	156,421	2,055,950	1,932,127	123,823	94
Flood Damage - Restoration of Roads Network	0	2,330,172	0	(718,169)	1,612,003	1,612,003	1,412,003	200,000	88
Radio communications network upgrade	150,000	0	0	(150,000)	(150,000)	0	0	0	0
Tooraweenah Road - Extension of Sealed length	21,574,000	0	0	(13,974,000)	(13,974,000)	7,600,000	1,119,956	6,480,044	15
Telegar Culvert Renewal	0	1,189,139	0	600,000	1,789,139	1,789,139	466,544	1,322,595	26
Ancillary Road Facilities									
Kerb & Gutter Construction WIP	50,000	0	0	0	0	50,000	0	50,000	0
Footpaths Construction WIP	150,000	0	0	0	0	150,000	9,447	140,553	6
Stormwater Drainage Improvement Program	75,000	0	0	0	0	75,000	0	75,000	0
Economic Services									
Coonamble CBD - Activation / Revitalisation Program	100,000	0	0	0	0	100,000	0	100,000	0
Grant Program (SCCF5) - Coonamble Region Art Trail	0	235,035	0	0	235,035	235,035	31,931	203,104	14
Coonamble Saleyards - Renewal of facilities	50,000	0	0	0	0	50,000	30,431	19,569	61
Land Development - River Road Coonamble	50,000	0	0	0	0	50,000	0	50,000	0
Grant Funds - Artesian Bathing Experience	2,675,000	0	0	0	0	2,675,000	255,994	2,419,006	10
Museum - Project Works	50,000	0	0	0	0	50,000	0	50,000	0
Coonamble Shire - Mural Art Trail	100,000	0	0	0	0	100,000	0	100,000	0
Truck wash Upgrades	42,690	0	0	0	0	42,690	5,714	36,976	13
General Fund Non Operating Total	**38,023,781**	**5,991,231**	**897,489**	**(14,121,098)**	**(7,232,378)**	**30,791,403**	**11,103,793**	**19,687,611**	**36**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget		Remaining Budget	% EXPEND
Transport & Communication									
Tfr Reserve - Transport Reserve	125,000	0	0	0	0	125,000	37,072	87,928	30
Tfr Reserve - Transport Reserve	350,000	0	0	(80,000)	(80,000)	270,000	0	270,000	0
Tfr Reserve - Transport Reserve	100,000	0	0	0	0	100,000	0	100,000	0
NSW Local Government - Recovery Grant	0	914,644	0	0	914,644	914,644	20,480	894,164	2
Grant Funds - Regional Emergency Road Repair Fund	1,899,529	0	496,421	0	496,421	2,395,950	1,932,127	463,823	81
Grant Funds - Tooraweenah Road	21,574,000	0	0	(13,974,000)	##########	7,600,000	1,119,956	6,480,044	15
Grant Funds - Infrastructure Betterment Fund	0	909,139	0	0	909,139	909,139	466,544	442,595	51
Grant Funds - Receipt of prior year Transport Grant Debtors	0	5,888,890	0	0	5,888,890	5,888,890	5,613,705	275,185	95
Economic Services									
Grant Funds (SCCF 5) - Coonamble Region Art Trail	0	235,035	0	0	235,035	235,035	31,931	203,104	14
Grant Funds - Artesian Bathing Experience	2,050,000	0	0	0	0	2,050,000	148,210	1,901,790	7
Total Capital General Fund	**29,124,230**	**11,002,226**	**571,389**	**(14,009,777)**	**(2,436,162)**	**26,688,068**	**13,174,208**	**13,513,860**	**49**

EXPENDITURE	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
WATER FUND NON-OPERATING									
Coonamble Water Supply Capital Works									
Mains Replacement Program - Coonamble	350,000	0	0	(300,000)	(300,000)	50,000	18,149	31,851	36
Coonamble - Meter replacement program	50,000	0	0	(25,000)	(25,000)	25,000	19,775	5,225	79
Refurbishment works Coonamble WTP sed lagoon	80,000	0	0	0	0	80,000	21,736	58,264	27
Coonamble WTP - AOS Upgrade (Grant Funded)	0	55,366	0	0	55,366	55,366	0	55,366	0
Reservoir improvement program	50,000	0	0	0	0	50,000	0	50,000	0
Coonamble Water Treatment Plant - Capital Renewal	0	85,000	0	0	85,000	85,000	83,827	1,173	99
Mains - Yarran Street Subdivision Extension	100,000	0	0	(100,000)	(100,000)	0	0	0	0
Residential Development - Calga St	30,000	0	0	0	0	30,000	0	30,000	0
Coonamble Bore's - Refurbishment/Renewal	0	250,000	0	750,000	1,000,000	1,000,000	135,494	864,506	14
Capital Works - Emergency replacement of infrastructure	0	0	0	50,000	50,000	50,000	45,613	4,387	91
Quambone - WATER SUPPLY CAPITAL WORKS									
Mains Replacement - Quambone	200,000	(100,000)	0	(100,000)	(200,000)	0	0	0	0
Reservoir Improvements	30,000	0	0	0	0	30,000	0	30,000	0
Quambone - Meter replacement program	6,250	0	0	0	0	6,250	0	6,250	0
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS									
Mains Replacement Program - Gulargambone	100,000	(50,000)	0	(50,000)	(100,000)	0	0	0	0
Gulargambone - Meter replacement program	15,000	0	0	0	0	15,000	2,798	12,202	19
Gulargambone Rd Bore Shed Replacement	150,000	0	0	(50,000)	(50,000)	100,000	1,007	98,993	1
Reservoir upgrades	35,000	0	0	0	0	35,000	0	35,000	0
Loan Repayments									
Principal on Loans	0	0	0	0	0	0	0	0	0
Total Water Fund Non-operating program	**1,196,250**	**240,366**	**0**	**175,000**	**415,366**	**1,611,616**	**328,399**	**1,283,217**	**20**
SEWER FUND NON-OPERATING									
Coonamble Sewerage Capital Works									
Mains relining	100,000	0	0	(100,000)	(100,000)	0	0	0	0
SSWP STP Replacement Option Report and Concept Design	0	238,213	0	0	238,213	238,213	70,804	167,409	30
STP Step Screen	0	80,000	0	0	80,000	80,000	79,921	79	100
STP Building Improvements	20,000	0	0	0	0	20,000	0	20,000	0
Coonamble Sewer Treatment Plant - Equipment Renewal	30,000	0	0	0	0	30,000	12,173	17,827	41
Installation of mains & service Connections - Yarran St	75,000	0	0	(75,000)	(75,000)	0	0	0	0
Main Junction Replacement Program	50,000	0	0	0	0	50,000	0	50,000	0
SPS (minor pump stations excluding SPS 1 & 2) upgrades	50,000	0	0	0	0	50,000	11,207	38,793	22
Sewer effluent reuse facilities upgrade	108,000	55,000	3,000	0	58,000	166,000	165,177	823	100
Sewer rising main replacement from Tooloon St SPS	200,000	0	0	(200,000)	(200,000)	0	0	0	0
Residential Development - Calga St	50,000	0	0	0	0	50,000	0	50,000	0
Gulargambone Sewerage Capital Works									
Gular Mains - Relining	100,000	0	0	(100,000)	(100,000)	0	0	0	0
Gulargambone Sewer Treatment Plant - Tertiary Ponds	50,000	0	0	0	0	50,000	0	50,000	0
Gulargambone Sewer Treatment Plant - Equipment Renewal	35,000	0	0	0	0	35,000	0	35,000	0
Loan Repayments									
Principal on Loans	0	0	0	0	0	0	0	0	0
Total Sewer Fund Non-operating program	**868,000**	**373,213**	**3,000**	**(475,000)**	**(98,787)**	**769,213**	**339,282**	**429,931**	**44**

INCOME	ORIGINAL BUDGET 2025/2026	Sept Review	Dec Review	Mar Review	Total Budget Changes	REVISED Budget	ACTUAL YTD	Remaining Budget	% EXPEND
Coonamble Water Supply Capital Works									
Tfr Reserve - Water Fund	681,586	234,740	0	626,544	861,284	1,542,870	324,594	1,218,276	21
Tfr Reserve - Unspent Grants Operational Support	0	55,366	0	0	0	0	0	0	0
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS									
Tfr Reserve - Water Fund	300,000	(47,208)	0	(100,000)	(147,208)	152,792	3,805	148,987	2
Total Water Fund Non-operating program	**981,586**	**242,898**	**0**	**526,544**	**714,076**	**1,695,662**	**328,399**	**1,367,263**	**19**
Coonamble Sewerage Capital Works									
Tfr Reserve - Sewer Fund	231,606	220,681	0	(367,637)	(146,956)	84,650	83,434	1,216	99
SSWP 403 Grant Funding	0	142,939	0	0	142,939	142,939	42,480	100,459	30
Gulargambone Sewerage Capital Works									
Tfr Reserve - Sewer Fund	185,000	0	0	(100,000)	(100,000)	85,000	0	85,000	0
Total Sewer Fund Non-operating program	**416,606**	**363,620**	**0**	**(467,637)**	**(104,017)**	**312,589**	**125,914**	**186,675**	**40**

9.4 ASSETS PROGRESS REPORT

File Number: **AMPR-202604**

Author: **Manager Assets**

Authoriser: **Director Corporate Services**

Annexures: **Nil**

RECOMMENDATION

Receive and note the Asset Progress report.

EXECUTIVE SUMMARY:

This report provides a brief update to Council with regards to current works programs being undertaken by Assets including; the valuation of Councils Water and Sewer Assets, and the ongoing development of Councils Asset Management Plans.

BACKGROUND:

Council is required to complete comprehensive re-valuation of its asset classes, and to develop and/or update its asset management plans over a four-year period (*Local Government Act 1993 (NSW)*).

REPORT:

Water and Sewer Assets: Comprehensive Re-valuation

Every year Coonamble Shire Council completes a comprehensive re-valuation of one of its asset classes. The comprehensive Water and Sewer (WaS) re-valuation was put out for tender in December 2025 for a period of 28-days. Five submissions were received during the 28-day advertisement period of the tender. Upon closure of the tender advertisement period Council staff reviewed each submission. Marsh Valuation Services successfully won the tender and were engaged to undertake the comprehensive re-valuation.

On April 10, 2026, Council staff and Marsh Valuation Services staff held a kick off meeting in preparation for the re-valuation. After the conclusion of the meeting relevant asset related information, for example but not limited to the WaS register, was provided to Marsh as required for the re-valuation process. A valuer visited Quambone, Gulargambone, and Coonamble to undertake physical inspections of Councils WaS assets between April 14 – April 17, 2026. A progress meeting was held on the 16th of April with the valuer, and a list of additional required information was provided which is currently actively being pursued for provision to Marsh.

Development of Councils Asset Management Plans

In addition to the comprehensive re-valuation of Councils WaS assets, Council staff have been working alongside CT Management Group in the development of Councils Asset Management Plans. Four drafts have been developed including;

- The Water and Sewer Asset Management Plan,
- The Transport and Drainage Asset Management Plan,

- The Buildings and Other Structures Asset Management Plan, and
- The Open Spaces Asset Management Plan

In the Ordinary Council Meeting held on the 15 April, 2026, Councils WaS Asset Management Plan was presented to Council for Public Exhibition and as such is on public display. Although, it was anticipated that the Transport and Drainage Draft Asset Management Plan was to be brought before the Council for public exhibition in this meeting, some final adjustments are required and as such the final draft will not be available for another week. Adjustments include re-assessed asset useful lives, remaining useful lives, condition data and consumption scores. Making these changes ensures that the information conveyed in the asset management plan and the associated renewal modelling is reflective of the assets in their observed state. As such, it is now anticipated that the Transport and Drainage Asset Management Plan final draft will be brought before Council in the June 2026 Ordinary Council Meeting.

10 GOVERNANCE AND GENERAL MANAGER

10.1 CORRESPONDENCE

File Number: **C20**

Author: **Executive Assistant**

Authoriser: **General Manager**

Annexures: **Nil**

RECOMMENDATION

That the Correspondence Report for March 2026 be received and noted.

EXECUTIVE SUMMARY:

Each month a list of correspondence is sent out in the Business Paper to Councillors to ensure that they have not missed any information since the last Business Paper was produced.

REPORT:

NIL

10.2 COUNCIL RESOLUTIONS/ACTIONS UPDATE

File Number: **Resolutions**

Author: **Executive Assistant**

Authoriser: **General Manager**

Annexures: **1. Council Actions Report 13 May 2026** ⇩

RECOMMENDATION

That Council receive and note the Council Resolutions report and status.

EXECUTIVE SUMMARY:

The purpose of this report is to enable Council to keep track of important Council resolutions.

BACKGROUND:

Important and significant Council resolutions will be added to the list of items below, and an update on the status will be provided by the responsible officer.

Updates will be based on the resolution across a monthly, quarterly, six monthly or annual range. By way of example, a Council resolution to construct a new Pound, with no funds approved, will be referred to the following year budget deliberations with a single comment. Similarly, a Council resolution seeking a quarterly financial report will be aligned with the mandatory quarterly financial reporting cycle and closed.

The agenda for Council Meetings close two weeks after the prior meeting resulting in some monthly updates not being provided due to priority being given to actioning the prior meeting resolutions.

REPORT:

Meeting:	Officer:	Subject:	Comment:
14/06/2023	Director Corporate Services	Management of Crown Reserve 96390 – Lot 244 DP 44910	Delayed - Communication ongoing with Public Works.
11/03/2026	General Manager	Mt Magometon Quarry-Independent Operational, Financial & Strategic Review	Actions ongoing. Engaged with a contractor.
11/03/2026	Executive Manager Corporate Governance	Business Activation Policy and Procedure	No submissions received. Policy and Procedure published on council's website. Resolutions complete.
11/03/2026	Director Sustainable Communities and Planning	Coonamble Shire Draft Urban Housing Strategy	Report going to May Council meeting for adoption.

Meeting:	Officer:	Subject:	Comment:
11/03/2026	Director Sustainable Communities and Planning	Waste Update – FOGO	Ongoing
11/03/2026	General Manager	Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience	Ongoing reporting
19/03/2026	General Manager	Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience)	Ongoing
19/03/2026	General Manager	Contract for Sale-Yarran Street Land- Legal Advice	Ongoing

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 14/06/2023	Quarmby, Bruce	Reports to Council	Management of Crown Reserve 96390 - Lot 244 DP44910

RESOLUTION 2023/109

Moved: Cr Pat Cullen
Seconded: Cr Terence Lees

1. **That Council notes the information contained within this report.**
2. **That Council resolves to formally request that the Department of Crown Lands formally appoint Coonamble Shire Council as the Crown Reserve Manager for the Reserve 96390.**
3. **That Council resolves that as the purpose for the Crown Reserve is for the provision of Emergency Services, that the Reserve is to be classified as Operational Land.**
4. **That following the appointment of Council as the Crown Reserve Manager for the Reserve 96390. That Council resolves to proceed with the compulsory acquisition of the Reserve 96390, being Lot 244 DP 44910 for the purpose of the provision of emergency services in accordance with sections 186 and 187 of the Local Government Act 1993 and in accordance with the Land Acquisition (Just Terms Compensation) Act 1991.**
5. **That Council makes an application to the Minister and the Governor for approval to acquire the land described as part Lot 244 by compulsory process under section 186(1) and 187 of the Local Government Act 1993 of provision of emergency services in accordance with the requirements of the *Land Acquisition (Just Terms Compensation) Act 1991*.**
6. **That Council does not acquire the mineral rights over the land to be acquired.**
7. **That Council resolves that the land is to be classified as operational land in accordance with section 31 (2) of the *Local Government Act 1993*.**
8. **That Council resolves for the purposes of section 30 of the *Land Acquisition (Just Terms Compensation) Act 1991*, that Council agrees to the land being acquired for compensation, set at the market value of the land, as agreed by the General Manager and the Department of Planning, Industry and Environment – Crown Lands.**
9. **That Council resolves.**

a) **to delegate to the General Manager or his delegate the power to do anything further as necessary to give effect to the compulsory acquisition including obtaining any necessary approvals and publishing any necessary notices in the Gazette.**

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

b) That authority be granted to the General Manager to affix the Common Seal of the Council to any documentation required to give effect to this resolution.

In Favour: Crs Tim Horan, Karen Churchill, Adam Cohen, Pat Cullen, Barbara Deans, Bill Fisher, Ahmad Karanouh, Terence Lees and Brian Sommerville

Against: Nil

CARRIED 9/0

25 Aug 2023 11:52am Quarmby, Bruce
Letter written to crown lands seeking appointment as crown reserve manager. Public works to be engaged to acquire the land

18 Mar 2024 8:02pm Quarmby, Bruce
Council has been appointed Crown Land Manager , acquisition of land to proceed.

04 Jul 2024 9:25am Quarmby, Bruce
NSW Public Works have been approached to handle the acquisition of the land

17 Jan 2025 10:20am Quarmby, Bruce
Made follow up contact with Public works to progress the issue.

25 Apr 2025 9:46pm Quarmby, Bruce
Following advice of staffing changes at the NSW Public Works, management have been in contact with NSW Public Works to restart/progress the required works.

03 Jun 2025 6:26pm Quarmby, Bruce
Further contact has been made with the NSW Public Works.From these discussions the process has been restarted with Council staff following recommended course of action. For Council's information this action focuses on finalising the proposed road closures currently sitting with the NSW Public Works.

31 Aug 2025 11:18am Quarmby, Bruce
Discussions remain ongoing with Public Works and Crown Lands.

12 Jan 2026 7:39pm Quarmby, Bruce
The process remains ongoing.

25 Mar 2026 1:47pm Payne, Rebecca
Communications ongoing with Public Works. The process was delayed due to Public Works staff turnover.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 11/03/2026	Hill, Greg	Reports to Council	Mt Magometon Quarry-Independent Operational, Financial & Strategic Review

RESOLUTION 2026/27

Moved: Cr Paul Fisher
Seconded: Cr Paul Wheelhouse

That Council:

1. **Note the findings of the Independent Operational, Financial & Strategic Review.**
2. **Transition away from reliance on the existing fixed crushing plant.**
3. **Adopt mobile crushing as the dominant production strategy.**
4. **Formalise in the next 12 months a hybrid operating model incorporating contractor-operated mobile crushing.**
5. **Cease discretionary capital investment in the existing fixed crushing plant beyond safe-operation requirements.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Phillipa Goldsmith

CARRIED 8/0

21 Apr 2026 9:32am Payne, Rebecca
Resolution 1 - Noted, , Resolution 2 - Ongoing, Resolution 3 - Ongoing, Resolution 4 - Engaged with a contractor for the crushing, Resolution 5 - Ongoing

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 11/03/2026	Hill, Greg	Reports to Council	Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience

RESOLUTION 2026/28

Moved: Cr Margaret Garnsey
Seconded: Cr Ahmad Karanouh

That Council:

1. **Note the current Water Access Licence position and allocation analysis.**
2. **Endorse progression of detailed hydraulic modelling and design for the rising water main to supply the Truck Wash, Cattle Saleyards and standpipe, noting that the rising main will utilise artesian water from the Bore Bath bore to reduce reliance on potable town supply and strengthen agricultural infrastructure.**
3. **Authorise the General Manager to extend the engagement of GHD Group Pty Ltd for the detailed hydraulic modelling and design for the rising water main.**
4. **Note that the General Manager will report back to the April Council meeting regarding the following resolutions from the 10 December 2025 Council meeting (Resolution 2025/298), including advice on Freehold versus Crown Land arrangements and associated land acquisition matters.**
5. **Note that construction and any Water Access Licence acquisition or extraction limit reassessment will be subject to a further report to Council following confirmation of capital costs and licensing and water purchasing requirements.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Phillipa Goldsmith

CARRIED 8/0

	Division:	**Date From:**
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	Officer:	
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Meeting	Officer/Director	Section	Subject
Council 11/03/2026	Payne, Tony	Reports to Council	Waste Update - FOGO

RESOLUTION 2026/22

Moved: Cr Ahmad Karanouh
Seconded: Cr Margaret Garnsey

Council:

1. **Notes and receive the report.**

2. **That Council apply for a custom exemption from the FOGO mandates for both residential and commercial services, on the basis that population density and waste volumes do not support a financially viable or beneficial service for the community.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse
Against: Nil
Absent: Cr Phillipa Goldsmith

CARRIED 8/0

25 Mar 2026 4:51pm Payne, Rebecca
Council staff are talking with the Far Northwest Joint Organisation to utilise their consultant to help us prepare our submission.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 11/03/2026	Maundrell, Jenni	Reports to Council	Business Activation Policy and Procedure

RESOLUTION 2026/19

Moved: Cr Margaret Garnsey
Seconded: Cr Paul Wheelhouse

That:

1. **Council places the Draft Business Activation Policy and Draft Business Activation Procedure on public exhibition for 42 days.**
2. **A further report be presented to Council if there are any substantial changes to the Draft Business Activation Policy.**
3. **A further report be presented to Council if there are any substantial changes to the Draft Business Activation Procedure.**
4. **If no substantial changes arise from the public exhibition, the Business Activation Policy and Business Activation Procedure be adopted and published on Council's website.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Phillipa Goldsmith

CARRIED 8/0

25 Mar 2026 3:43pm Payne, Rebecca
Policy and Procedure on public exhibition until 22 April 2026.
30 Apr 2026 1:07pm Payne, Rebecca
No submissions received. Policy and Procedure adopted and placed on council's website.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 11/03/2026	Payne, Tony	Reports to Council	Coonamble Shire Draft Urban Housing Strategy

RESOLUTION 2026/20

Moved: Cr Paul Fisher
Seconded: Cr Paul Wheelhouse

1. **That the Coonamble Shire Draft Urban Housing Strategy be placed on public exhibition for a period of 28 days.**

2. **Following the exhibition period a report be presented to Council on the submissions received.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Phillipa Goldsmith

CARRIED 8/0

25 Mar 2026 3:41pm Payne, Rebecca
Coonamble Draft Urban Strategy on public exhibition until 8 April 2026.

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 19/03/2026	Hill, Greg	Confidential Matters	Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience)

RESOLUTION 2026/30

Moved: Cr Ahmad Karanouh
Seconded: Cr Margaret Garnsey

That Council:

1. **Note the Quantity Surveyor cost estimates for the Coonamble Artesian Bore Baths project and the revised staging approach for delivery of the project.**
2. **Endorse the revised Stage 1 construction scope, focusing on the delivery of the core artesian bore baths facility, including site access, baths and amenities, constructed wetland, water storage, accommodation and associated service infrastructure.**
3. **Note that the delivery of the full masterplan exceeds the currently available funding allocation and that the project will be delivered through staged development.**
4. **Authorise the General Manager to continue engagement with GHD Group Pty Ltd to progress detailed design, statutory approvals and procurement associated with Stage 1 works.**
5. **Note that Council will actively pursue additional State and Federal funding opportunities to secure the funding required to commence Stage 1 construction and to support the delivery of future project stages.**
6. **Note that future project stages (Stages 2 and 3), including tourism accommodation, visitor infrastructure and landscaping works, will be subject to additional funding being secured.**
7. **Request further reports be presented to Council as design, cost planning and funding opportunities progress.**

In Favour: Crs Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

Absent: Cr Daniel Keady

CARRIED 8/0

	Division:	**Date From:**
	Committee:	**Date To:**
	Officer:	
Action Sheets Report		**Printed:** 30 April 2026 12:19 PM

Meeting	Officer/Director	Section	Subject
Council 19/03/2026	Hill, Greg	Confidential Matters	Contract for Sale-Yarran Street Land-Legal Advice

RESOLUTION 2026/29

Moved: Cr Phillipa Goldsmith
Seconded: Cr Paul Fisher

That Council:

1. **Receive and note the legal advice from BAL Lawyers regarding the Contract for Sale for Lots 85 and 87 DP3693, 70–78 Yarran Street, Coonamble.**
2. **Authorise the General Manager to enter into discussions with the Purchaser to negotiate a variation of the Contract; and**
3. **Receive a further report outlining the outcome of those discussions and any proposed variation.**

In Favour: Crs Daniel Keady via Video Link, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

10.3 REGIONAL DROUGHT RESILIENCE PLAN

File Number: -

Author: General Manager

Authoriser: General Manager

Annexures: Nil

RECOMMENDATION

Receive and note the Regional Drought Resilience Plan report.

EXECUTIVE SUMMARY:

The Regional Drought Resilience Plan for Bogan, Warren and Coonamble provide a strategic framework to assist Council and the broader community to better prepare for, respond to, and recover from drought conditions.

Coonamble Shire is currently experiencing worsening dry conditions, with no significant rainfall since December 2025 and forecasts indicating a high likelihood of below-average rainfall extending into winter and spring. These conditions are already impacting agricultural productivity, community wellbeing, and the viability of major local events.

The cancellation of key regional events such as the Coonamble Jockey Club Country Championships and the Coonamble Campdraft, highlights the growing economic and social consequences of the drought. These events are critical to local business activity, tourism, and community cohesion.

This report provides an update on current conditions, outlines emerging impacts, and identifies the need for proactive Council intervention, including potential advocacy for additional government support and consideration of local initiatives to sustain community wellbeing and economic resilience.

BACKGROUND:

The Regional Drought Resilience Plan – Bogan, Warren and Coonamble were endorsed by Council at the Ordinary Meeting held on 12 March 2025. The development of the Plan was funded by the NSW Government and project managed by the Far North West Joint Organisation (FNWJO).

The purpose of the plan is to enable local governments and their communities to better prepare for, respond to, endure, and recover from drought conditions through coordinated planning and long-term resilience strategies.

The Plan is publicly available on Council's website,
https://www.coonambleshire.nsw.gov.au/environment/caring-for-country

REPORT:

Coonamble Shire has not received any significant rainfall since December 2025, with prolonged dry conditions now impacting the region. The Australian Bureau of Meteorology forecasts indicate a 60% to 80% likelihood of below-average rainfall for the three-month period from May to July across parts of eastern and south-west Australia.

In addition, climate modelling suggests the development of a strong to very strong El Niño event, which is expected to extend through winter and into spring, further exacerbating dry conditions across the region.

The impacts of the drought are already being realised across the community and local economy, including:

- The Coonamble Jockey Club Country Championship, scheduled for 15 March, was cancelled due to the inability to adequately prepare the track, largely attributed to lack of rainfall and reliance on effluent water.
- The upcoming June race meeting is also at risk should track conditions fail to meet safety requirements.
- The Coonamble Campdraft, planned for June long weekend, has been cancelled due to the decline in cattle condition associated with drought conditions.

The cancellation of these major events represents a significant economic loss to local businesses, community groups, and the broader region. These events traditionally generate substantial visitation, tourism expenditure, and local engagement.

Beyond the economic impact, the loss of these events also affects social cohesion within the community. Community gatherings play a critical role in maintaining social connection, supporting mental health, and fostering community resilience, particularly in rural areas during times of hardship.

The current situation is further compounded by fuel shortages and increasing fuel prices, placing additional financial pressure on residents, businesses, and primary producers.

Drought is not formally recognised as a natural disaster in New South Wales for the purposes of activating assistance under the Disaster Recovery Funding Arrangements (DRFA), unlike flood or fire events. While some assistance measures may be available to primary producers—such as the Farm Household Allowance and taxation concessions, there remains limited direct support available for small businesses, contractors, and local government.

If conditions continue to deteriorate in the coming months, Council may need to consider a range of proactive measures, including:

- Supporting existing and new community events through increased financial contributions to maintain community engagement and economic activity
- Advocating to State and Federal Governments for additional funding and targeted support programs for local businesses, contractors, and community services
- Advocating for increased health and mental health services to support the wellbeing of residents during prolonged drought conditions
- Reactivate Drought Buster Alliance
- Leveraging the Regional Drought Resilience Plan to guide local decision-making and funding applications.

The current and forecast drought conditions present a significant and escalating challenge for the Coonamble Shire community. While the Regional Drought Resilience Plan provides a strategic foundation, immediate and coordinated action will be required to mitigate economic, social, and community impacts.

Ongoing monitoring targeted local initiatives, and strong advocacy to other levels of government will be critical to supporting the resilience and sustainability of the community during this period.

10.4 COONAMBLE ARTESIAN BORE BATHS (COONAMBLE ARTESIAN AND CULTURAL EXPERIENCE) - PROJECT UPDATE

File Number: -

Author: General Manager

Authoriser: General Manager

Annexures: 1. Coonamble Artesian Bore Baths - Program ⇩

RECOMMENDATION

Receive and note the report.

1. **That Council note the progress of the Coonamble Artesian Bore Baths project, including land acquisition, Development Application lodgement, and water purchasing.**
2. **That Council note that a further report will be presented to the June Ordinary Council Meeting regarding bore construction, cost estimates and procurement options.**

EXECUTIVE SUMMARY:

Council continues to progress the development of the Coonamble Artesian Bore Baths (Coonamble Artesian and Cultural Experience) project as a key tourism and community infrastructure initiative for the Shire.

The project is supported by $5.5 million in NSW Government funding through the Regional Tourism Activation Fund (RTAF) together with Council's co-contribution of $1.25 million, providing a total project budget of $6.75 million.

Significant progress has been made in recent months, including advancement of land acquisition, water licensing, Development Application lodgement and detailed design activities. The project is now transitioning from concept planning into approvals, procurement and delivery readiness.

BACKGROUND:

Compulsory acquisition of land associated with the Coonamble Artesian Bore Baths project is proceeding, following the April Ordinary Council Meeting resolution not to defer acquisition.

Council has also progressed water licensing requirements, including engagement of Waterfind Pty Ltd to assist with the acquisition of groundwater entitlements to support the long-term operation of the facility. The Waterfind proposal outlines a structured acquisition pathway, including market due diligence, targeted acquisition campaigns and transaction execution to secure groundwater supply. The cost of the engagement of Waterfind ranges between $5,000 - $9,000, this excludes the purchase of the 126ML of water. The purchase cost of the water will vary between $1,000 to $5,000/ML, ($126,000 to $630,000) subject to the demand of the watertrader.

The Development Application (DA) for the project was formally lodged by Council on Friday 24 April, with supporting documentation including:

• Traffic Impact Assessment

• Statement of Environmental Effects (SEE)

• Architectural documentation

• Civil design documentation (intersection and site works)

Bore design has been completed and Council is currently obtaining quotations for construction works, with a further report to be presented to the June Ordinary Council Meeting.

REPORT:

Project Program and Design Progress

The project continues to track in accordance with the consultant program prepared by GHD, with key milestones achieved including concept design, geotechnical investigations and Development Application lodgement. The project program identifies completion of detailed design and documentation through to September 2026, with key phases including:

- Concept design and master planning (completed)
- Planning documentation and DA lodgement (completed)
- DA approval process (in progress)
- Detailed design and procurement documentation (next phase)

The program also identifies procurement, tendering and construction readiness milestones aligned with funding timeframes.

Project Status Summary

The project has now progressed through key early stages and is currently positioned as follows:

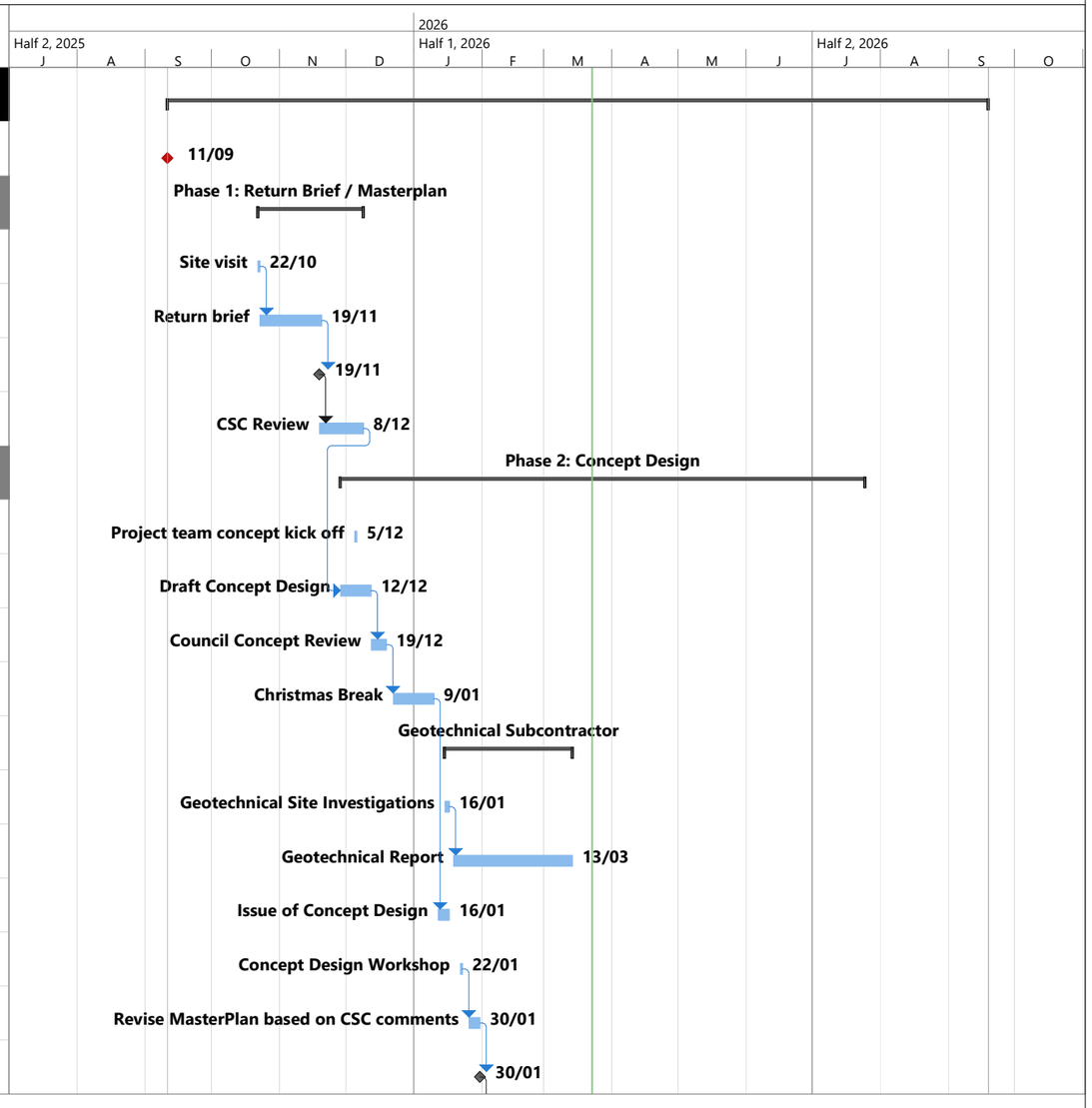
- Land acquisition – progressing
- Development Application – lodged and under assessment
- Bore design – completed and seeking quotations for drilling
- Water licensing – progressing through Waterfind engagement
- Detailed design – underway
- Procurement – next phase

The project is transitioning into the approvals and delivery phase, with key decisions required in coming months to support construction.

Coonamble Artesian Bore Baths and Facilities - Detailed Design and Specifications

COONAMBLE SHIRE COUNCIL

ID	WBS	Task Name	Duration	Start	Finish
1	**1**	**12677807 - Artesian Bore Baths and Facilities - Detailed design and specifications**	**267 days**	**Thu 11/09/25**	**Fri 18/09/26**
2	***1.1***	***Set RFT milestone: PM engaged***	***0 days***	***Thu 11/09/25***	***Thu 11/09/25***
3	**1.2**	**Phase 1: Return Brief / Masterplan**	**34 days**	**Wed 22/10/25**	**Mon 8/12/25**
4	1.2.1	Site visit	1 day	Wed 22/10/25	Wed 22/10/25
5	1.2.2	Return brief	4 wks	Thu 23/10/25	Wed 19/11/25
6	1.2.3	Issue Return Brief	0 days	Wed 19/11/25	Wed 19/11/25
7	*1.2.4*	*CSC Review*	*2.8 wks*	*Wed 19/11/25*	*Mon 8/12/25*
8	**1.3**	**Phase 2: Concept Design**	**170.5 days**	**Fri 28/11/25**	**Fri 24/07/26**
9	1.3.1	Project team concept kick off	1 day	Fri 5/12/25	Fri 5/12/25
10	1.3.2	Draft Concept Design	2 wks	Fri 28/11/25	Fri 12/12/25
11	*1.3.3*	*Council Concept Review*	*1 wk*	*Fri 12/12/25*	*Fri 19/12/25*
12	1.3.4	Christmas Break	2.9 wks	Mon 22/12/25	Fri 9/01/26
13	**1.3.5**	**Geotechnical Subcontractor**	**42 days**	**Thu 15/01/26**	**Fri 13/03/26**
14	1.3.5.1	Geotechnical Site Investigations	2 days	Thu 15/01/26	Fri 16/01/26
15	1.3.5.2	Geotechnical Report	8 wks	Mon 19/01/26	Fri 13/03/26
16	1.3.6	Issue of Concept Design	1 wk	Mon 12/01/26	Fri 16/01/26
17	1.3.7	Concept Design Workshop	1 day	Thu 22/01/26	Thu 22/01/26
18	1.3.8	Revise MasterPlan based on CSC comments	5 days	Mon 26/01/26	Fri 30/01/26
19	1.3.9	Issue Revised MasterPlan	0 days	Fri 30/01/26	Fri 30/01/26



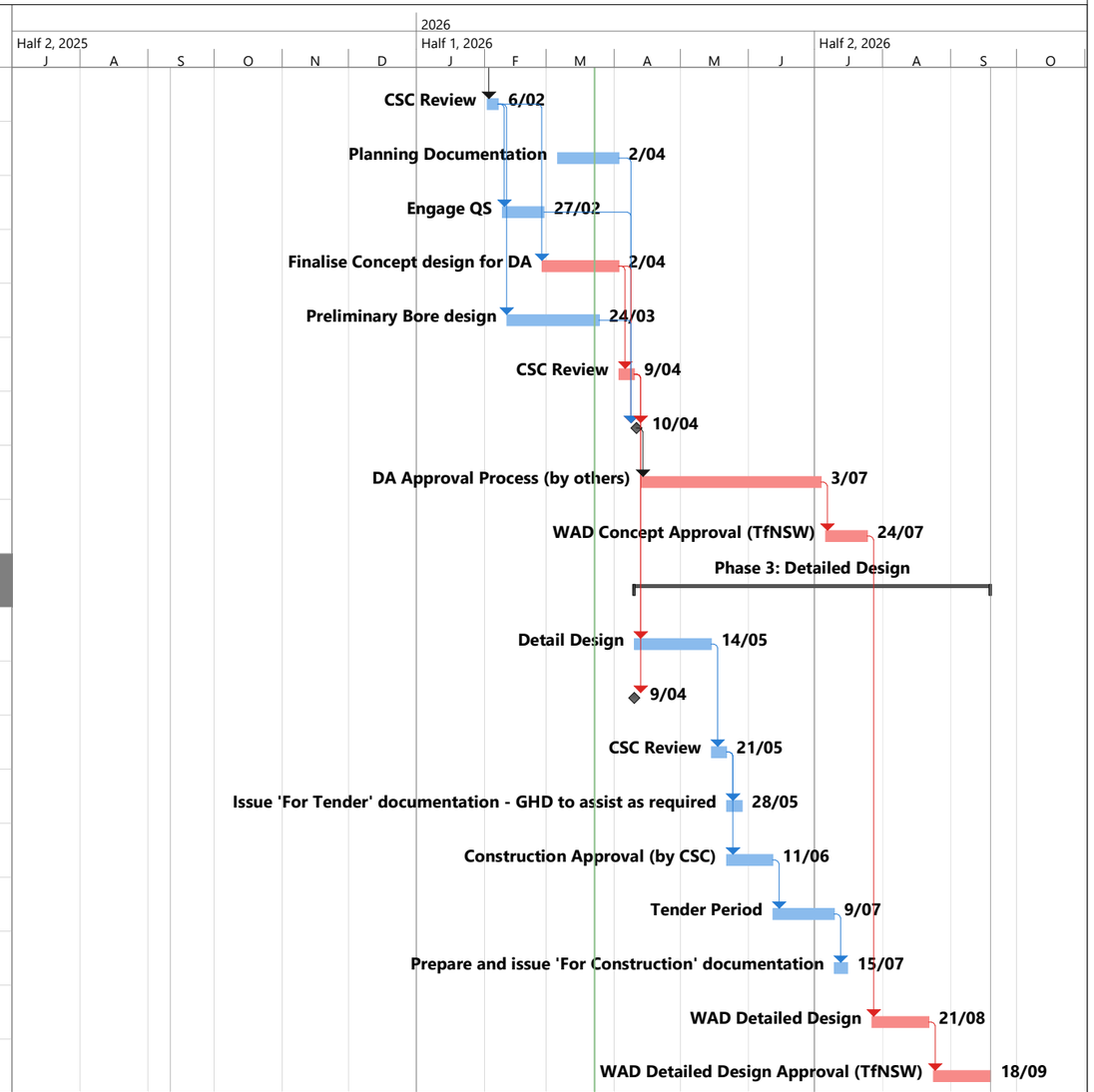
Project: Coonamble Artesian Bore Baths and Facilities - Detailed Design and Specifications
Date: 03/03/2026

Task	Inactive Task	Manual Summary Rollup	External Milestone	Manual Progress
Split	Inactive Milestone	Manual Summary	Deadline	
Milestone	Inactive Summary	Start-only	Critical	
Summary	Manual Task	Finish-only	Critical Split	
Project Summary	Duration-only	External Tasks	Progress	

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Coonamble Artesian Bore Baths and Facilities - Detailed Design and Specifications

ID	WBS	Task Name	Duration	Start	Finish
20	*1.3.10*	*CSC Review*	*1 wk*	*Mon 2/02/26*	*Fri 6/02/26*
21	1.3.11	Planning Documentation	4 wks	Fri 6/03/26	Thu 2/04/26
22	1.3.12	Engage QS	3 wks	Mon 9/02/26	Fri 27/02/26
23	1.3.13	Finalise Concept design for DA	5 wks	Fri 27/02/26	Thu 2/04/26
24	1.3.14	Preliminary Bore design	6 wks	Wed 11/02/26	Tue 24/03/26
25	*1.3.15*	*CSC Review*	*1 wk*	*Fri 3/04/26*	*Thu 9/04/26*
26	1.3.16	Lodge DA	0 days	Fri 10/04/26	Fri 10/04/26
27	1.3.17	DA Approval Process (by others)	3 mons	Mon 13/04/26	Fri 3/07/26
28	1.3.18	WAD Concept Approval (TfNSW)	3 wks	Mon 6/07/26	Fri 24/07/26
29	**1.4**	**Phase 3: Detailed Design**	**116 days**	**Thu 9/04/26**	**Fri 18/09/26**
30	1.4.1	Detail Design	5 wks	Fri 10/04/26	Thu 14/05/26
31	1.4.2	Issue Safety in Design register	0 days	Thu 9/04/26	Thu 9/04/26
32	*1.4.3*	*CSC Review*	*1 wk*	*Fri 15/05/26*	*Thu 21/05/26*
33	1.4.4	Issue 'For Tender' documentation - GHD to assist as required	1 wk	Fri 22/05/26	Thu 28/05/26
34	1.4.5	Construction Approval (by CSC)	3 wks	Fri 22/05/26	Thu 11/06/26
35	1.4.6	Tender Period	4 wks	Fri 12/06/26	Thu 9/07/26
36	1.4.7	Prepare and issue 'For Construction' documentation	4 days	Fri 10/07/26	Wed 15/07/26
37	1.4.8	WAD Detailed Design	4 wks	Mon 27/07/26	Fri 21/08/26
38	1.4.9	WAD Detailed Design Approval (TfNSW)	4 wks	Mon 24/08/26	Fri 18/09/26



Project: Coonamble Artesian Bore Baths and Facilities - Detailed Design and Specifications
Date: 03/03/2026

Task
Split
Milestone
Summary
Project Summary
Inactive Task
Inactive Milestone
Inactive Summary
Manual Task
Duration-only
Manual Summary Rollup
Manual Summary
Start-only
Finish-only
External Tasks
External Milestone
Deadline
Critical
Critical Split
Progress
Manual Progress

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10.5 GOVERNANCE AND PEOPLE MONTHLY REPORT

File Number: 1018

Author: Executive Manager Corporate Governance

Authoriser: General Manager

Annexures: Nil

RECOMMENDATION

That Council receive and note the Governance and People Monthly Report for May 2026.

EXECUTIVE SUMMARY:

During April 2026, the Governance and People division continued to progress key workforce, governance, risk, and compliance activities. The focus during the reporting period included supporting employee performance and development, managing recruitment and workforce capacity challenges, responding to regulatory actions in relation to Council's quarry operations, and advancing a substantial policy review program ahead of the May Consultative Committee meeting.

Improvements were recorded in the completion of staff performance appraisals and the management of work health and safety compliance obligations, while Council continues to proactively address organisational risk management and governance responsibilities. These activities support Council's ongoing commitment to strong corporate governance, legislative compliance, and a safe and capable workforce.

BACKGROUND:

The Governance and People division is responsible for Council's corporate governance framework, people and culture, recruitment and workforce planning, payroll, training and organisational development, work health and safety, risk management, and policy development. Monthly reporting is provided to Council to ensure transparency, oversight, and awareness of emerging workforce and governance matters.

REPORT:

1. People and Culture

During the reporting period, Council continued to invest in workforce capability and employee wellbeing. A school-based apprenticeship traineeship (SBAT) student commenced in the Human Resources team, supporting both workforce development and skill-building initiatives. In addition, Council's Communications Officer is undertaking interviews with SBAT students for local media, promoting Council's role in supporting youth pathways and training.

Progress continued on staff performance appraisals, with the number of outstanding appraisals for the 2025 cycle reduced from 40+ to 34. Work has commenced to finalise the process for the 2026 appraisal cycle, including a comprehensive review of position descriptions, skill steps, and appraisal documentation to ensure consistency and accuracy across the organisation.

Council is also continuing to support staff health initiatives, with a seasonal influenza vaccination clinic scheduled during the reporting period. Consideration is being given to running an additional clinic subject to staff demand.

2. Recruitment and workforce

Recruitment and workforce management remained a priority during April. At the time of writing this report, three new employees had commenced employment following completion of induction processes. Council is experiencing difficulty attracting suitably qualified applicants in some specialist and operational roles.

At present, nine vacant positions remain on hold due to the lack of suitable applicants. Engagement has continued with SBAT training providers to explore future workforce development opportunities. Human Resources staff also met with representatives from Martian Logic to discuss improvements to recruitment system integration and workflow efficiency.

Work-from-home arrangements have been adjusted in response to cost-of-living pressures, including fuel costs, while ensuring operational and service delivery requirements are maintained. A need has also been identified for additional training for interview panel members to support consistent and effective recruitment practices.

Measure	Previous Month	Current Month
Total staff establishment (FTE and headcount)	Not measured	103.6
Budgeted positions	Not measured	121.41
Filled positions	4	1
Vacant positions	11	10
Active recruitments (roles advertised or in progress)	7	3
Appointments finalised this month	5	1
Upcoming appointments (offers accepted, not yet commenced)	5	1

3. Training and Organisational Development

Council continues to invest in organisational culture and workforce capability. The second Values and Purpose workshop, forming part of a series of four staff culture workshops, is scheduled to be held in May 2026. Planning is also underway to expand first aid and CPR training across the workforce, with basic first aid training

proposed for all outdoor staff and full first aid certification targeted to designated first aid officers.

4. Work Health and Safety and Risk Management

Significant attention during the reporting period was directed to work health and safety compliance, particularly in relation to Council's quarry operations. Council received two formal improvement notices from the regulator following site inspections at the quarry, with a total of four required improvement actions. These actions relate to guarding modifications on the crusher drive belt, enhanced worker training in Council's Lock Out and Tag Out procedures, the development and implementation of inspection checklists for fixed crushing and screening plant, and the replacement of a defective forklift seatbelt.

Council officers met onsite with inspectors and have commenced actions to ensure all improvement notice requirements are met prior to the compliance due date of 12 June 2026. Toolbox talks and verification of competency activities addressing Lock Out and Tag Out procedures are scheduled to be undertaken. In addition to the formal improvement notices, the regulator recommended that Council undertake a structural inspection of fixed plant assets for further assurance.

Other safety-related activities included the preparation of a traffic management plan for the waste depot, and ongoing monitoring of footpath-related claims and potential claims. A new cleaner position has been successfully filled, with commencement scheduled for next month, and induction planning is underway, including safety data sheet awareness and remote or isolated work procedures.

Council's Business Continuity Plan is due for review by the end of May 2026. The strategic risk register has been reviewed and updated, while some operational risk registers have fallen behind schedule. Follow-up is underway with managers to ensure these are addressed in a timely manner.

5. Governance and Policy Development

Considerable progress was made during April on the review and development of governance policies and procedures in preparation for the May Consultative Committee. Policies reviewed or drafted during the reporting period include the Gifts and Benefits Policy, Outstanding Community Member Recognition Policy, Civic Events Policy and Procedure, Asset Capture and Capitalisation Policy and Procedure, Asset Management Policy and Procedure, Financial Hardship Policy and Procedure, Debt Recovery Policy and Procedure, Hire of Council Facilities Policy and associated procedures, Facilities Fee Waiver Policy, and Water Connection Policy and Procedure.

Work has also commenced on enhancing the monthly Human Resources report to Council through the inclusion of comparative workforce data, such as vacancy numbers and recruitment activity trends. In addition, approval has been received from the General Manager to formally change the division name from Corporate Governance to Governance and People, better reflecting the scope of responsibilities and focus on people-centred governance.

10.6 VALUES AND PURPOSE UPDATE

File Number: -

Author: Executive Manager Corporate Governance

Authoriser: General Manager

Annexures: 1. Draft Purpose and Values Statement ⇩

RECOMMENDATION

That Council:

1. **Note the outcomes of the Purpose and Values Review undertaken with Council staff; and**
2. **Endorse the Draft Purpose and Values Statement as presented.**

EXECUTIVE SUMMARY:

Council has undertaken a structured review of its organisational purpose and values to ensure they reflect contemporary expectations, workforce culture and Council's role in serving the community.

The review was facilitated by Local Government Management Solutions and involved a series of workshops with staff from across the organisation as well as councillors. The outcomes of this process informed the development of a Draft Purpose and Values Statement, which articulates Council's reason for existence and the core values intended to guide behaviour, decision-making and service delivery.

The draft Statement is presented to Council for consideration.

BACKGROUND

In early 2026, the General Manager engaged an external facilitator to review Council's organisational purpose and values. The review was undertaken in response to the need for a clear, shared statement that supports governance, organisational culture and workforce alignment.

The review was conducted through facilitated workshops held over three days, involving staff from across Council's operational and corporate areas. The workshops were designed to capture staff perspectives on Council's purpose, what enables effective service delivery, and the behaviours and values considered most important in the workplace.

REPORT:

Review process

The facilitated workshops focused on three key areas:

- defining Council's purpose and role within the community;
- identifying organisational enablers that support effective performance; and

- identifying values that are meaningful, practical and observable in day-to-day work.

Participation was broad and representative of the organisation.

Key themes

Common themes consistently identified through the workshops included:

- a strong commitment to serving the community and managing Council's assets responsibly;
- the importance of transparency, honesty and open communication;
- accountability in decision-making and stewardship of public resources; and
- respect, professionalism and collaboration within the workplace.

These themes informed the development of both the Purpose Statement and the proposed values.

Draft Purpose and Values Statement

The Draft Purpose and Values Statement consolidates these themes into a concise statement of purpose and a set of core values intended to guide organisational behaviour.

The draft Statement is included as an attachment to this report.

Subject to Council endorsement, the Statement will provide a foundation for leadership expectations, organisational culture initiatives and workforce practices.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area
Our Community	N/A
Our Economy	Building our Social Capital
Our Assets	N/A
Our Country	N/A
Our Leadership	Our Ongoing Improvement

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	Positive
Environmental	N/A
Economic	N/A
Governance	Positive

Financial Resource Implications:

There are no direct financial or resource implications arising from the consideration of this report. Implementation of the endorsed Purpose and Values Statement will be managed within existing operational resources.

Policy / Legal and Statutory Implications:

There are no legislative or statutory requirements mandating the adoption of a Purpose and Values Statement. However, clearly articulated organisational values support good governance, ethical conduct and alignment with Council's Integrated Planning and Reporting framework.

Risk Management – Business Risk/Work Health and Safety / Public:

Establishing a clear and shared organisational purpose and values assists in mitigating business and reputational risk by:

- promoting consistent decision-making and professional behaviour;
- setting clear expectations for conduct and leadership; and
- supporting a positive workplace culture, which contributes to workforce wellbeing and service delivery outcomes.

Failure to maintain contemporary and shared values may impact staff engagement and organisational performance over time.

Options:

Council has the following options:

1. Endorse the Draft Purpose and Values Statement as presented (recommended); or

2. Request further amendment or consultation prior to endorsement.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

Internal Exhibition: Yes

External Exhibition: No

COONAMBLE SHIRE COUNCIL

PURPOSE AND VALUES STATEMENT

Our Purpose
We exist to serve the Coonamble community.

We deliver essential services, manage and maintain community assets, and care for our people, place and environment so our community can live well today and into the future.

Through responsible stewardship, strong governance and reliable service delivery, we support community wellbeing, local opportunity and long-term sustainability across our Shire.

Our Values
Our values guide how we work, how we lead, and how we serve our community. They shape our decisions, behaviours and relationships with each other and with the public.

Service
We are committed to quality, reliable and responsive service delivery.
We focus on practical outcomes, respond professionally, and follow through on our commitments to the community.

Transparency
We communicate openly, clearly and honestly.

We share information in a timely way, explain decisions, and engage meaningfully with our community and colleagues.

Accountability
We take responsibility for our actions, decisions and outcomes.

We act with integrity, manage resources responsibly, comply with legislative and policy requirements, and learn from our experiences.

Respect
We treat people with dignity, fairness and courtesy.

We listen, value diverse perspectives, and work collaboratively to build constructive, professional relationships.

Our Commitment
Together, we create a respectful, transparent and accountable workplace that enables people to do their best work.

We commit to a safe, supportive and inclusive environment, clear expectations and feedback, and ongoing learning and improvement to deliver outcomes our community can trust.

10.7 MONTHLY RECORDS SYSTEM TASK MANAGEMENT SNAPSHOT

File Number: **1011**

Author: **Executive Manager Corporate Governance**

Authoriser: **General Manager**

Annexures: **Nil**

RECOMMENDATION

That Council receive and note the snapshot report on the records system task management for May 2026.

EXECUTIVE SUMMARY:

Council has commenced monthly reporting to provide greater visibility of customer requests and outstanding tasks recorded in Council's electronic document and records management system (EDRMS).

The EDRMS does not currently generate a true month-by-month transactional report showing tasks received and closed within a defined reporting period. Accordingly, the snapshot provided represents the current system position, based on cumulative task data held in the EDRMS over approximately the last 18 months.

This report presents a high-level snapshot of total tasks recorded, tasks closed and tasks currently outstanding, together with age-banding of outstanding items.

BACKGROUND:

Council's EDRMS records a broad range of tasks, including customer requests, internal workflow items and administrative actions. At present, the system report does not distinguish clearly between all task types, nor does it reliably report on the number of tasks received or finalised within a defined calendar month.

As an interim measure, Governance has extracted the best available data from existing system reports to provide a consistent monthly snapshot.

REPORT:

This report provides a snapshot of tasks recorded in Council's Electronic Document and Records Management System (EDRMS) and is intended to support governance oversight of record-based task management; it does not assess customer service performance or operational service delivery.

The table below presents a snapshot of task data based on cumulative EDRMS information as at 30 April 2026.

Note:

- Figures are cumulative and not limited to a single reporting month.
- Data includes all tasks in the EDRMS, not exclusively customer requests.
- "Closed" reflects tasks marked completed in the system.
- "Outstanding" reflects tasks currently open or overdue.

Table 1

Measure	Number
Total tasks recorded in EDRMS (approx. last 18 months)	2,984
Tasks closed	2,461
Tasks currently outstanding	523

To support oversight of timeliness, outstanding tasks have been categorised by age:

Table 2

Age of outstanding tasks	Number
0-30 days	97
31-60 days	30
61-90 days	34
91-180 days	19
180+ days	16

11 PLANNING AND SUSTAINABILITY

11.1 PLANNING, REGULATORY AND COMPLIANCE DEPARTMENT UPDATE

File Number: -

Author: Compliance and Support Officer

Authoriser: Director Sustainable Communities and Planning

Annexures: Nil

RECOMMENDATION

That the Planning, Regulatory and Compliance Department report be received and noted.

EXECUTIVE SUMMARY:

The Planning, Regulatory and Compliance Department continues to deliver core statutory functions across development assessment, regulatory enforcement, companion animal management, and environmental compliance. Activity during April 2026 reflects steady development enquiry, ongoing regulatory investigations, and continued operational pressures relating to illegal dumping and EPA compliance requirements.

BACKGROUND:

The Planning, Regulatory and Compliance Department is responsible for:

- Assessing Development, Construction Certificate, Complying Development Certificate, Building Information Certificate and Occupation Certificate applications.
- Administering Local Government Act approvals.
- Managing companion animal impounding and enforcement.
- Responding to regulatory matters including illegal dumping, environmental compliance and companion animal control.
- Ensuring Council meets statutory obligations under the *Environmental Planning and Assessment Act 1979*, *Local Government Act 1993*, and associated Regulations.

REPORT:

This report summarises departmental activity for April 2026.

Regulatory Services

Companion animal activity for April 2026:

Seizure Activities:	Dogs	Cats
Seized	0	0
Returned to Owner	0	0

Impounding Activities:	**Dogs**	**Cats**
Animals in pound at start of month	8	0
Incoming Animals	**Dogs**	**Cats**
Transferred from seizure activities	0	0
Abandoned or Stray	1	0
Surrendered	32	9
Total Animals in Pound	**41**	**9**

Outgoing Animals	**Dogs**	**Cats**
Released to Owner	1	0
Euthanised	14	9
Released to Rehoming Organisation	20	0
Sold	0	0
Died at Pound	0	0
Stolen from Pound	0	0
Escaped from Pound	0	0
Total Animals Leaving Pound	**35**	**9**
Animals in Pound at end of Month	6	0

No dog attacks were reported during April 2026.

Planning Services

The following is a summary of applications determined under delegated authority during April 2026:

April 2026			
Application Number	**Description of Works**	**Address of Proposed Works**	**Approved Date**
Development Applications			
DA005/2026	New Storage Shed (Lions Club – Gular)	Lot 135, DP 753385 128-130 Munnell Street Gulargambone	22/04/2026
Building Information Certificates			
	NIL		
Construction Certificates			
CC004/2024/3	Alterations and additions to existing office – Cants Home Hardware	Lot 1, DP 188788 Lot 1, DP 321836 49 Castlereagh Street Coonamble	16/04/2026

Occupation Certificates			
OC033/2025	Swimming Pool & surrounds	Lot 12, Section 24, DP 758282 12 Park St Coonamble	09/04/2026
Local Government Approvals			
LA004/2026	Approval to Operate a Mobile Food Van (Private land)	Lot 7, DP 658821 97 Castlereagh Street Coonamble	27/03/2026

Planning Portal applications status report

Type	Reference Number	Submitted Date	Address	Development Description	Workflow Status
BIC	BIC-51541	14/04/2026	68 Castlereagh St Coonamble	Building Information Certificate for unapproved works	Additional Information Requested
DA	PAN-634230	28/04/2026	Caswell Street, Wingadee	Artesian Bore Bath	Additional Information Requested
DA	PAN-624833	23/04/2026	2015 Goorianawa Rd, Black Hollow	Inground fibreglass swimming pool	Additional Information Requested
DA	PAN-632282	21/04/2026	9917 Merri Merri Rd Quambone	Rural Subdivision	Additional Information Requested
DA	PAN-630288	14/04/2026	68 Castlereagh St Coonamble	Change of use	Additional Information Requested
DA	PAN-628827	08/04/2026	Back Gular Rd Combara	Rural Subdivision	Additional Information Requested
DA	PAN-621839	13/3/26	Castlereagh Hwy, Wingadee	Rural Subdivision	Additional Information Requested
DA	PAN-619576	06/03/26	8 Yalcogrin St, Gulargambone	Shade structure and storage shed	Additional Information Requested
DA	PAN-617501	27/02/26	923 Warrena Rd, Coonamble	Rural Subdivision	Under Assessment
DA	PAN-494496	06/03/26	3-7 Sydney St, Coonamble	Terminus Hotel Cabin expansion	Additional Information Requested
DA	PAN-602606	22/12/25	Castlereagh Hwy, Coonamble	Transportable Dwelling	Under Assessment
CC	CFT-946174	30/04/2026	2015 Goorianawa Rd Black Hollow	Inground fibreglass swimming pool	Submitted
CC	CFT-917265	11/03/26	128-130 Munnell St, Gulargambone	Showground storage shed	Under Assessment
OC	CFT-894645	03/02/26	7 Zoccoli St, Coonamble	Residential shed	Additional Information Requested

OC	CFT-870558	15/12/2025	1683 Billeroy Rd Coonamble	New residential dwelling	Additional Information Requested
S68	S68-2026-2554	11/02/26	2717 Wingadee Rd, Wingadee	On-site sewage management system	Additional Information Required

Most application delays are due to submission of incomplete applications, which requires Council to request additional information. Submission of higher quality applications will streamline the assessment process and therefore improve determination times.

Planning Proposals

PP2025-345 – Rezoning and removal of minimum lot size of "Old Sheep Saleyards" on Back Gular Road, Coonamble has been formally adopted by Council at the meeting held on 15 April 2026.

The next step is to provide the Department of Planning, Housing and Infrastructure (DPHI) with the Council resolution to prepare drafting instructions for the Parliamentary Counsel's Office (PCO) to draft the LEP amendment.

PP-2025-615 – Reclassify land from Community to Operational at 40 Calga Street, Coonamble has been completed. The reclassification was gazetted on 24 April 2026.

Saleyards

During April 2026, the Coonamble Regional Livestock Market conducted one prime cattle sale, with a total of 1,615 cattle sold.

	April	Year to Date
Income	13,978	188,564
Expenditure	12,454	171,759
Total	**1,524**	**16,805**

Truck Wash

	April	Year to Date
Income*	0	54,879
Expenditure	7,339	53,039
Total	**7,339**	**1,840**

* Please note that income for the Truck Wash is not reconciled until after the end of each month.

11.2 ADOPTION OF COONAMBLE SHIRE URBAN HOUSING STRATEGY

File Number: -

Author: Compliance and Support Officer

Authoriser: Director Sustainable Communities and Planning

Annexures: 1. Coonamble Shire Urban Housing Strategy ⇩

RECOMMENDATION

Receive and note the report.

1. **That Council adopt the Coonamble Shire Urban Housing Strategy 2026 as presented.**
2. **Note that comments from the NSW Department of Planning, Housing and Infrastructure (DPHI) were not available at the time of preparing this report and will be incorporated prior to endorsement by DPHI and publication of the Strategy.**
3. **Authorise the General Manager to implement the Strategy and commence priority actions.**

EXECUTIVE SUMMARY:

Council is requested to adopt the Coonamble Shire Urban Housing Strategy (UHS), prepared by HillPDA Consulting with funding from the NSW Regional Housing Strategic Planning Fund. The Strategy provides a clear direction for how the Shire will plan, deliver and support housing to 2041. It identifies that while the Shire has sufficient zoned land, housing challenges are driven by quality, diversity and feasibility constraints rather than land supply.

The Strategy proposes actions under four themes; Diversify, Educate, Attract and Align, to support more diverse, high-quality, culturally appropriate and feasible housing outcomes. It aligns strongly with the Community Strategic Plan 2025–2035, particularly Goal 11: *We have access to safe, affordable and diverse housing options.*

Comments from the NSW Department of Planning, Housing and Infrastructure were not available at the time of preparing this report. Any late comments will be incorporated prior to final publication.

BACKGROUND

Council commissioned HillPDA to prepare the UHS in 2025–26. The Strategy is based on demographic analysis, housing demand and supply modelling, stakeholder engagement, and review of planning constraints.

Key findings include:

- Housing challenges are *"rooted in quality, diversity and feasibility challenges rather than raw land supply."*

- Rental vacancy is close to 0%, limiting options for key workers, young people and vulnerable households.
- Detached dwellings make up more than 90% of the housing stock, limiting diversity.
- A high proportion of ageing and poor-quality homes reduces attractiveness for new residents.
- The Shire has one of the highest proportions of Aboriginal residents in NSW (33.9%), requiring culturally appropriate housing responses.
- Rural lifestyle demand is increasing but constrained by the 1,000 hectare minimum lot size in RU1 Primary Production and limited R5 Large Lot Residential zoning.

The draft Strategy was placed on public exhibition from 12 March to 8 April 2026.

No submissions were received.

REPORT:

The strategic purpose of the Strategy sets a long-term framework for housing delivery to 2041, shifting Council from a passive planning role to a more active, enabling and catalytic one. It focuses on:

- Diversifying housing types
- Improving quality and removing derelict stock
- Supporting key workers and vulnerable households
- Unlocking rural lifestyle opportunities
- Aligning housing with infrastructure capacity

The key themes and actions are:

Diversify

- Rolling Council-led small-scale housing program (1–2 dwellings per year).
- Incentives for infill development and property improvements.
- Reduced minimum lot sizes in targeted areas.
- Support for modular, manufactured and transportable housing.
- Targeted R5 Large Lot Residential rezoning and rural land review.
- Advocacy for expanded social, affordable and crisis housing.

Educate

- Tenant education and capability-building programs to reduce tenancy breakdowns.

Attract

- Marketing Gulargambone and Quambone as lifestyle destinations.
- Village renewal and beautification.
- Investment prospectus to attract residents, investors and housing partners.

Align

- Prioritising serviced infill land.
- Ensuring housing delivery matches water and sewer capacity.
- Precautionary approach to fringe development.

Following implementation of the Strategy, the expected outcomes will:

- Provide more diverse, accessible and culturally appropriate housing.
- Improve housing options for key workers, older residents and young families.
- Reduce homelessness through strengthened crisis and transitional pathways.
- Activate underutilised land and support village renewal.
- Enhance population stability and economic resilience.

LINK TO THE COMMUNITY STRATEGIC PLAN:

Focus	Strategic Area
Our Community	Caring for Community
Our Economy	Building our Social Capital
Our Assets	Our Assets
Our Country	Sustainable Care for Country
Our Leadership	Stepping up to Help

The Strategy also responds to community concerns raised during Community Strategic Plan engagement, including housing supply, workforce shortages, village renewal, and infrastructure constraints.

SUSTAINABILITY ASSESSMENT:

	Assessment
Social	Positive
Environmental	Positive
Economic	Positive
Governance	Positive

Financial Resource Implications:

- Implementation will require staff resources across planning, community development and infrastructure.
- Some actions (e.g., Council-led housing program, village renewal) may require future budget allocations or external grant funding.
- The Strategy provides a framework for prioritising investment and seeking funding opportunities.

Policy / Legal and Statutory Implications:

- The Strategy aligns with the *Environmental Planning and Assessment Act 1979* requirement for evidence-based strategic planning.
- It will inform future amendments to the Coonamble LEP and DCPs.
- Supports compliance with the Central West and Orana Regional Plan 2041.
- Provides a basis for future planning proposals and infrastructure planning.

Risk Management – Business Risk/Work Health and Safety / Public:

- Without an adopted Strategy, Council risks inconsistent decision-making and reduced eligibility for State funding.
- Adoption provides a clear framework for managing growth and investment.
- Improved housing quality may reduce community health and safety risks.
- Failure to address housing shortages may impact community wellbeing, workforce availability and economic resilience.
- Strategy actions mitigate risks associated with derelict housing, overcrowding and homelessness.

Options:

1. Adopt the Coonamble Shire Urban Housing Strategy (Recommended), which provides a clear, evidence-based framework for housing delivery to 2041.
2. Adopt the Strategy with amendments.

   (Council may choose to modify specific actions or priorities).
3. Do not adopt the Strategy.

   This would leave Council without a contemporary housing framework and may impact future funding opportunities.

Council Seal Required:

No

COMMUNITY ENGAGEMENT AND COMMUNICATION:

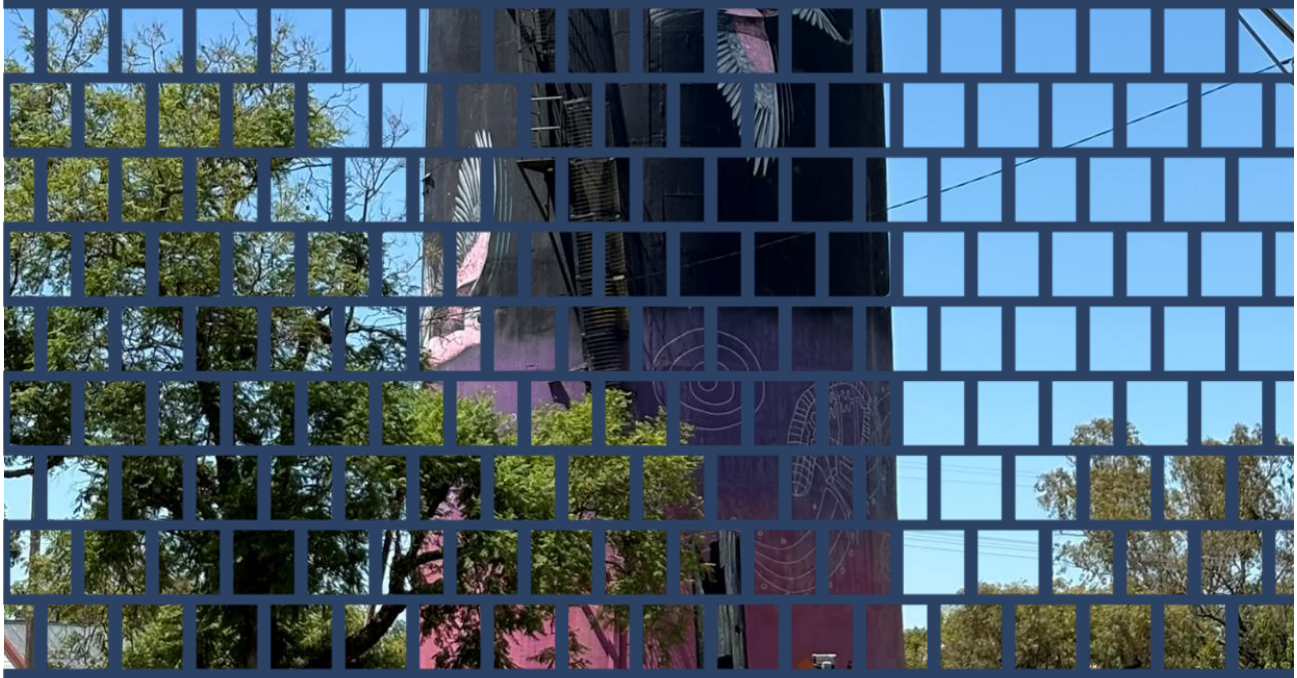
Internal Exhibition: No

External Exhibition: Yes – No submissions received.

HillPDA CONSULTING

Coonamble Shire

Urban Housing Strategy



Prepared for:
Coonamble Shire Council
March 2026

COONAMBLE SHIRE COUNCIL

Acknowledgment of Country

HillPDA acknowledges the Traditional Custodians of Country throughout Australia and their continuing connection to land, waters, culture, and community.

We acknowledge the Gadigal people of the Eora Nation and Wurundjeri Woi-wurrung and Bunurong / Boon Wurrung peoples of the Kulin Nation, the traditional owners of the land on which this report is prepared, and we show our respect for elders' past and present.

Disclaimer

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Quality assurance

This document is for discussion purposes only unless finalised and approved by a Principal of HillPDA.

Version	Date	Prepared by	Reviewed by	Approved by
1	19/12/2025	AC, TP, EC	EC	
2	02/03/2026	AC, TP, EC	EC	EC

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EXECUTIVE SUMMARY

The Coonamble Shire Urban Housing Strategy sets a clear direction for how the Shire will plan, deliver and support housing to 2041. Although the Shire has enough zoned land to meet its future dwelling requirements, evidence shows that housing challenges are rooted in quality, diversity and feasibility challenges rather than raw land supply. The Strategy responds to this by shifting focus from simply zoning land to ensuring housing is high-quality, diverse, culturally appropriate, feasible to deliver, and aligned with infrastructure capacity.

A changing community with evolving housing needs

Coonamble Shire's population has experienced long-term decline, particularly in townships and villages, while rural areas have grown significantly. More recent data suggests early signs of stabilisation and an emerging demographic renewal driven by younger families. At the same time, the Shire is projected to experience strong growth in lone-person and couple-only households, alongside an ageing population and increasing support needs. These trends will continue to shift demand towards smaller, accessible and adaptable homes, as well as housing that supports ageing in place and culturally appropriate living arrangements.

The Shire has one of the highest proportions of Aboriginal residents in NSW, at 33.9 per cent of the population. This has significant implications for housing type, household formation, cultural design requirements and the need for partnership with Aboriginal housing providers and the Local Aboriginal Land Council.

Housing challenges are driven by quality, diversity and deliverability

Although housing in Coonamble is comparatively affordable, affordability alone masks underlying issues:

- A large proportion of housing is ageing and of variable quality, reducing attractiveness for new residents and limiting choice for existing households.
- Rental vacancy sits close to 0%, placing pressure on key workers, young people, and vulnerable households.
- Housing stock lacks diversity, with detached dwellings comprising more than 90% of homes.
- Many households experience barriers around suitability, accessibility, and overcrowding, especially within Aboriginal communities.
- New development is constrained by construction costs, workforce shortages, infrastructure limitations and low private market appetite.

These conditions limit population growth, constrain workforce attraction and retention, especially in health, education, policing and care sectors, and contribute to persistent housing vulnerability.

Planning barriers prevent unlocking rural lifestyle opportunities

Demand for rural lifestyle housing in Coonamble Shire is growing, particularly among households seeking 5–20 acre lots that provide a rural setting without the scale or cost of broadacre farming. However, this demand is currently constrained by planning settings that limit opportunities for smaller rural lots. The existing 1,000-hectare minimum lot size in the RU1 Primary Production zone effectively prevents subdivision for rural lifestyle purposes, despite similar LGAs applying significantly lower thresholds. Likewise, the limited extent of R5 Large Lot Residential zoning restricts supply to a small number of locations, leaving little scope for new lifestyle lots close to existing townships. These planning constraints have created a mismatch between community preferences and available land, suppressing development interest and directing rural lifestyle demand to neighbouring LGAs where planning frameworks are more permissive.

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Village potential remains untapped

Gulargambone and Quambone have significant latent housing capacity, lower development pressure and ample land, yet growth is restricted by infrastructure costs, servicing constraints, low feasibility, and limited market activation. Village renewal, beautification, modular housing and targeted marketing present opportunities to support population growth and diversify the Shire's housing offer.

A strategy focused on delivery, partnerships and place-based responses

The Strategy outlines a coordinated approach across four themes, Diversify, Educate, Attract and Align, and proposes actions that move the Shire from a passive planning role to a more active, enabling and catalytic one.

Key strategic directions include:

1. Diversify

- Introduce a small-scale, rolling Council-led housing delivery program (1–2 dwellings per year).
- Unlock infill opportunities by removing derelict housing and incentivising property improvements.
- Reduce minimum lot sizes in targeted areas and support modular, manufactured and transportable housing.
- Expand rural lifestyle lot opportunities through targeted R5 rezoning and rural land review.
- Advocate for expanded social, affordable, crisis and transitional housing.

2. Educate

- Support and sponsor tenant education, capability building and coordinated support services to reduce tenancy breakdowns and improve housing stability.

3. Attract

- Promote Gulargambone and Quambone as lifestyle destinations.
- Support village renewal projects and prepare an investment prospectus to stimulate interest from residents, investors and housing partners.

4. Align

- Ensure housing delivery matches infrastructure capacity, particularly water and sewer constraints.
- Prioritise serviced infill land and take a precautionary approach to fringe development that may increase infrastructure burdens.

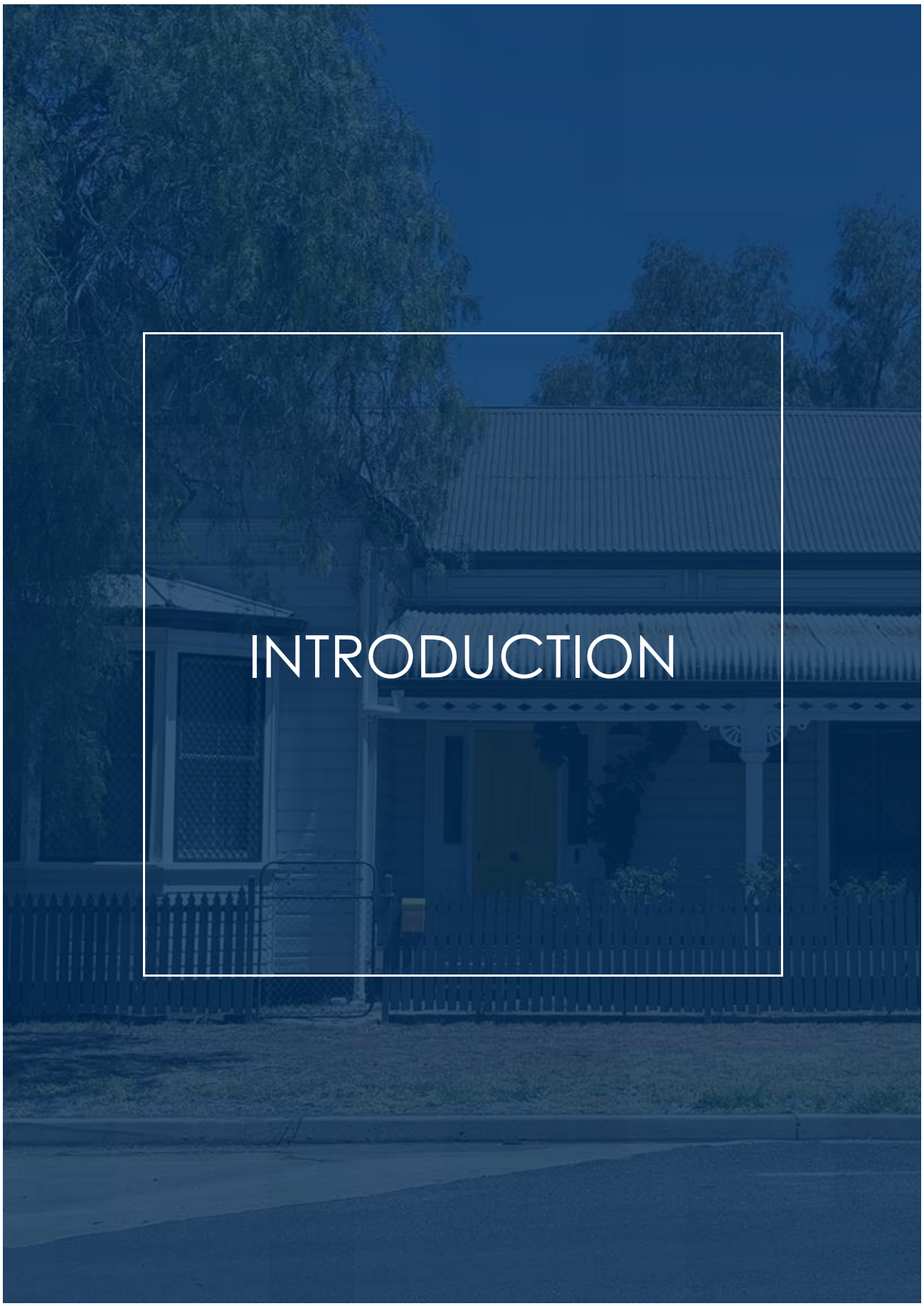
Outcomes

If implemented, this Strategy will enable Coonamble Shire to:

- Provide more diverse, better quality and more accessible housing.
- Support the needs of Aboriginal communities through culturally appropriate housing partnerships.
- Improve housing options for key workers, older residents, young families and vulnerable households.
- Reduce homelessness by strengthening crisis and transitional pathways.
- Activate underutilised land and reinvest in existing communities.
- Support population stability and long-term economic resilience.

Overall, the Strategy positions housing as critical community infrastructure essential to workforce development, community wellbeing, liveability and the Shire's future prosperity.

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INTRODUCTION

1.0 INTRODUCTION

1.1 What is a housing strategy?

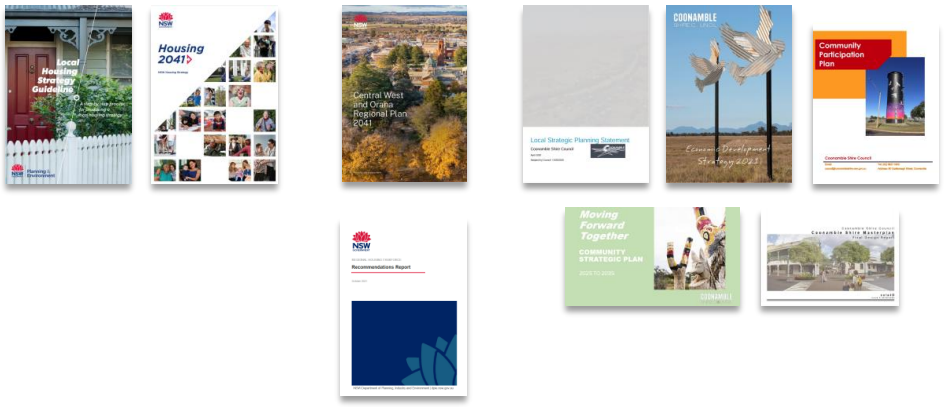
Local housing strategies describe the approach that councils plan to take, to meet their housing objectives. They are formulated through evidence-based research and with input from stakeholders and the community. They enable councils to consider the housing needs of their Local Government Area (LGA) in a holistic manner and determine where and how housing should be delivered to address these needs.

1.2 Planning policy context

The UHS aligns with strategic plans and policies that have been developed for NSW, the Central West Orana Region and Coonamble Shire LGA. These are summarised in Figure 1. Appendix A contains further analysis.

Figure 1: Strategic plans and policies

State **Regional** **Local**



Based on a review of the LGA's planning and policy context, the UHS is consistent with, and gives effect to, the strategic directions summarised in Table 1.

Table 1: Themed strategic directions from relevant planning documents

Theme	Summarised directions
Supply	• Ensure a steady supply of development-ready land, supported by infrastructure • Expand the Urban Development Program (UDP) to regional areas • Support regional planning efforts to resolve housing supply bottlenecks • Provide certainty on where, when, and what housing will be delivered.
Diversity	• Plan for a mix of housing types, including smaller dwellings, rural residential, and innovative options • Accommodate seasonal, temporary and key workers with tailored housing solutions • Investigate flexible planning pathways for non-traditional and short-term housing.
Affordability	• Increase availability of affordable, social, and key worker housing, including partnerships with Homes NSW, Landcom, government agencies (i.e. teachers and community housing providers. • Use government land strategically to support affordable housing delivery.
Resilience	• Plan for inclusive, connected and resilient communities that can respond to change. • Encourage designs that are energy-efficient and climate-resilient. • Monitor housing outcomes and demand indicators to respond proactively to change.

Theme	Summarised directions
Integration with Local Identity & Infrastructure	• Promote and preserve the character of Coonamble, Gulargambone, and Quambone through context-sensitive housing design. • Align housing growth with infrastructure, services and open space. • Support local business and development opportunities linked to housing.
Rural residential management	• Manage rural residential development to avoid fragmentation of productive land and ensure infrastructure efficiency. • Locate new rural residential areas near existing settlements to use existing physical and social infrastructure.

The UHS should be viewed in the context of the broader statutory planning framework:

- Commonwealth and state legislation covering environmental protection, environmental planning and assessment, development and heritage
- Environmental planning instruments, including:
  - State Environmental Planning Policies (SEPPs) that apply across NSW, including the Coonamble LGA, covering a range of matters including housing, building design and development controls
  - Coonamble Local Environmental Plan (LEP).
- Development Control Plans (DCPs) including DCP1 Coonamble Township and Surrounds and DCP 2Rual Small Holdings.

Refer to Appendix A for a full breakdown of the UHS's planning and policy context.

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1.3 Local Government Area Snapshot

The Coonamble Local Government Area (LGA) is located in the Orana Region of NSW, approximately 400km north-west of Greater Sydney and 600km south-west of Greater Brisbane. It is surrounded by the LGAs of Warren, Gilgandra, Warrumbungle, Narrabri, and Walgett. It covers approximately 9,916 square kilometres of rural land, including natural landscapes, farmland, and small communities.

The LGA contains three main settlements, being the township of Coonamble and the villages of Gulargambone and Quambone. Most of the LGA's residents live in these settlements, with the rest dispersed across rural areas.

The LGA is at the nexus of traditional Gamilaraay, Wiradjuri, and Wayilwan lands. In the 1840s, the LGA's settlements became established by European pastoralists, all growing significantly into the early 20th century.[1] Today, the LGA is connected via rail, air, and the Castlereagh Highway to other parts of regional NSW. Coonamble functions as a service centre for surrounding rural areas. Its main industries remain sheep, cattle, and grain farming, as well as local services including in teaching, health, and administration, according to the ABS Census.

The LGA contains extensive farmland and natural areas, including national park areas, illustrated in Figure 2.

Figure 2: Coonamble LGA overview



Imagery: CARTO

[1] Christison, R 2009, *Coonamble Shire: Thematic History*, High Ground Consulting.

1.4 Housing vision

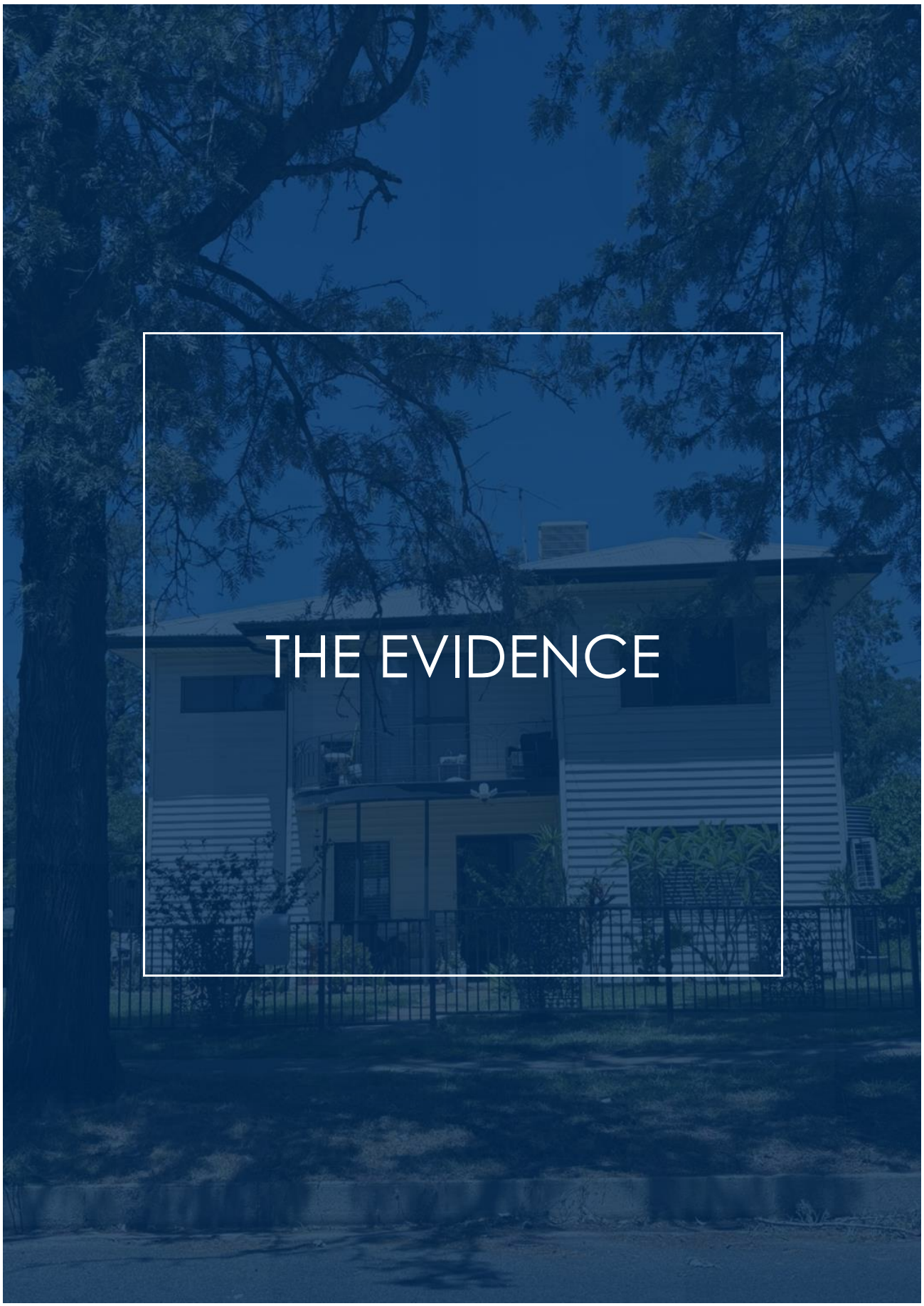
By 2041, Coonamble Shire will provide a diverse, affordable and well-located range of housing that supports local communities, attracts new residents and enables people of all ages and incomes to live and thrive. Housing will be delivered in a way that respects the Shire's rural character, protects productive agricultural land, and integrates with essential infrastructure, services and employment opportunities. Through balanced and strategic planning, housing will contribute to a resilient population, a strong local economy and a high quality of life for current and future residents.

1.5 Summary of engagement activities

Targeted engagement was undertaken with council staff, some councillors, the Local Aboriginal Land Council, Department of Planning, Infrastructure and Housing and some state government key worker housing providers. The broader community, interested stakeholders and government agencies will have an opportunity to provide support or feedback as part of the public exhibition process.

The findings from the stakeholder engagement are overviewed in section 2.7

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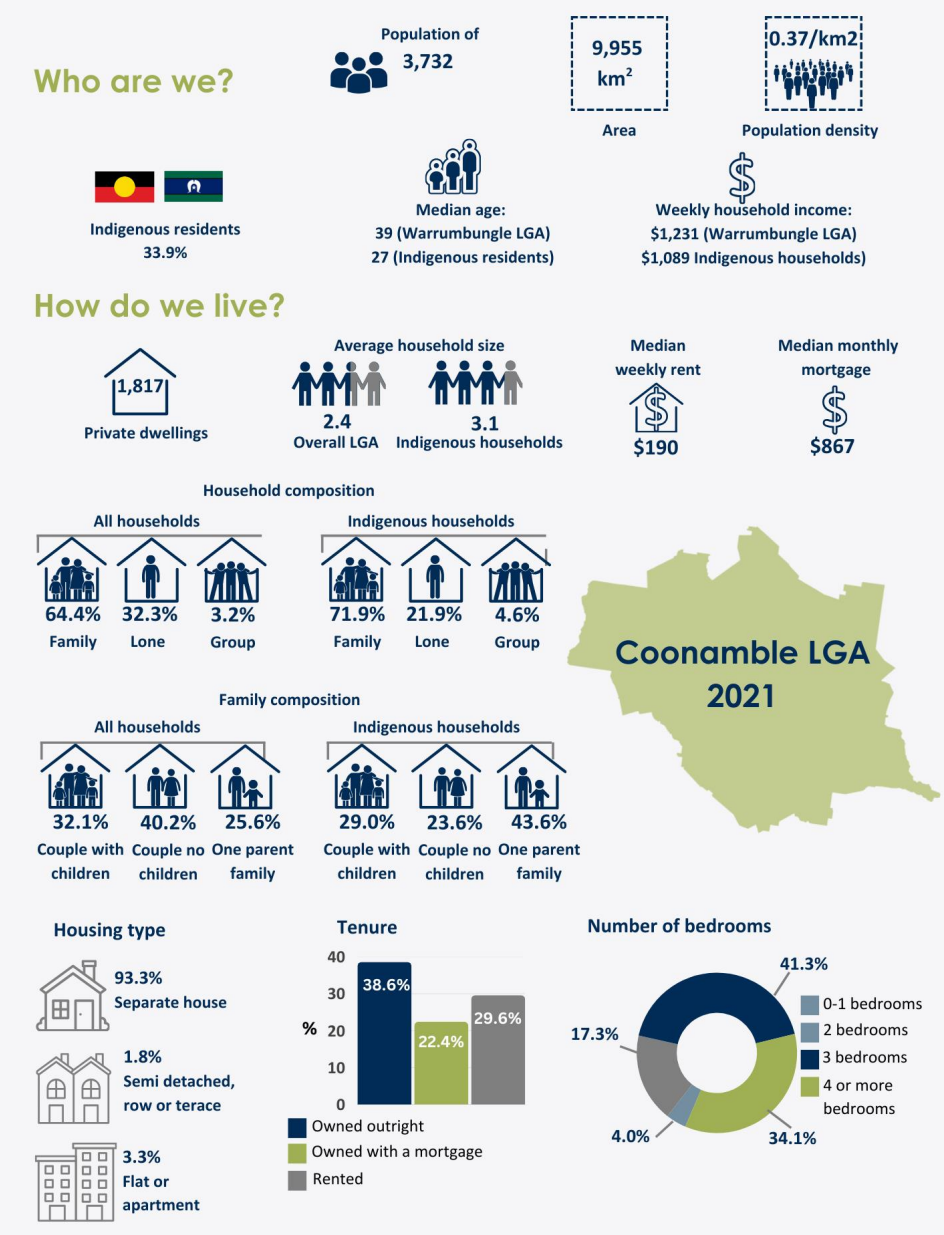

THE EVIDENCE

2.0 THE EVIDENCE

2.1 Demographic overview

This section analyses historical population and dwelling trends affecting housing in the Coonamble LGA.

Figure 3: LGA demographic overview



2.1.1 Data

This section draws on data from the following sources:

- Australian Bureau of Statistics (ABS) data:
  - 2021 Census All persons QuickStats (QuickStats)
  - 2021 Community Profile (Community Profile)
  - 2021 Time Series Profile (Time Series Profile)
  - Census TableBuilder Pro
- SQM Research
- NSW Department of Communities and Justice (DCJ)
- Department of Planning, Housing and Infrastructure Common Planning Assumptions
- REMPLAN ERP Demographics Report.

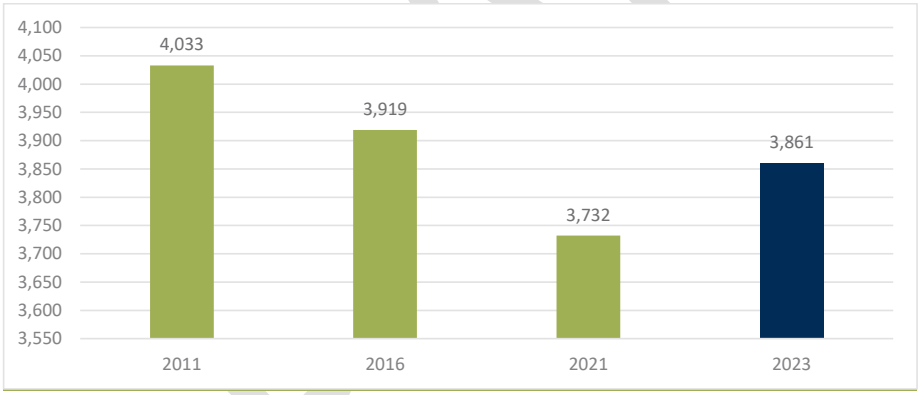
In this section, Regional NSW refers to the Rest of NSW Greater Capital City Statistical Area (GCCSA).

2.1.2 Population

2.1.2.1 Resident population

The Coonamble LGA has historically experienced slow or declining population growth. This decline reflects broader trends across Regional NSW, with rural areas experiencing population loss due to factors such as urban migration and limited local employment opportunities. However, as shown in Figure 4, 2023 REMPLAN estimates suggest that Coonamble LGA's population is stabilising.

Figure 4: Number of residents, Coonamble LGA, 2011-21 (ABS 2021) and estimated 2023 population (REMPLAN)



Source: ABS (2021) Time Series and REMPLAN ERP Demographics Report (n.d.)

Interestingly, as can be seen in Table 2, the rate of population decline has been felt more so in the centres and villages, whereas a doubling of the population has been experienced in rural areas. This suggests that lifestyle preferences may be directed to rural living and potentially a need for more rural lifestyle lot opportunities.

Table 2: Population distribution and change

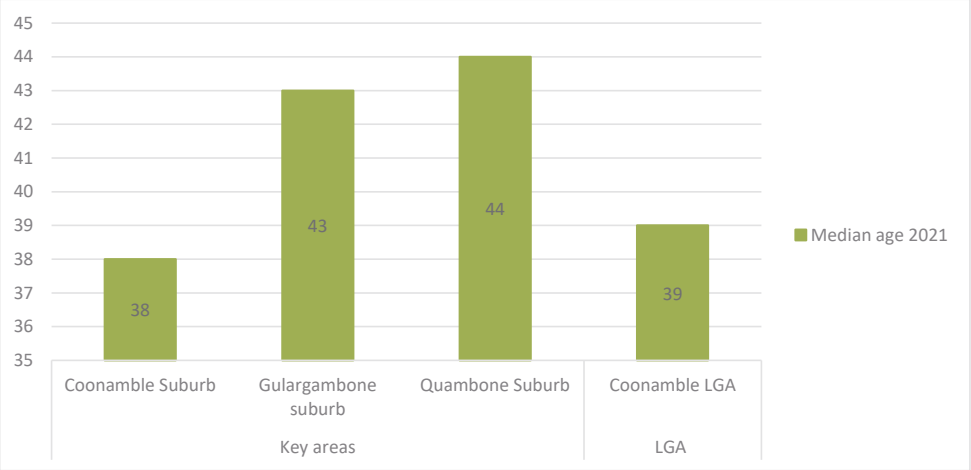
Area	2011		2016		2021		Difference 2011-2021	
	#	%	#	%	#	%	#	%
Coonamble	2,998	74.3%	2,750	70.2%	2,666	71.4%	-332	-11%
Quambone	247	6.1%	166	4.2%	128	3.4%	-119	-48%
Gulargambone	582	14.4%	592	15.1%	528	14.1%	-54	-9%
Remainder LGA	206	5.1%	411	10.5%	412	11.0%	206	100%
Total	**4,033**	**100.0%**	**3,919**	**100.0%**	**3,732**	**100.0%**		

Source: ABS (2021) Time Series

2.1.2.2 Age profile

Coonamble LGA's median age declined from 43 in 2016 to 39 in 2021. Of the key areas within the Coonamble LGA, Coonamble SAL had the youngest median age at 38 years, indicating a comparatively larger share of younger families and working-age residents. Gulargambone (43 years) and Quambone (44 yeageagears) had higher median ages, suggesting slightly older population profile and fewer younger households.

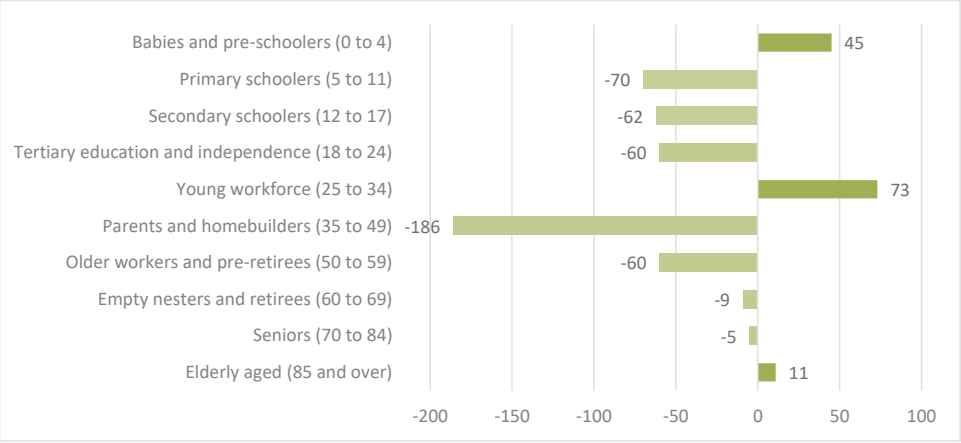
Figure 5: Median age, Coonamble LGA in 2021



Source: ABS (2021) Time Series

Like many regional areas, the LGA has an older population overall. Yet, as shown in Figure 6, an increase in children aged 0–4, as well as growth among residents aged 25–34 point to a rise in young families settling in the area over the past decade. This is supported by anecdotal evidence, including the introduction of additional kindergarten classes, growing childcare and preschool waitlists, and ongoing pressure in the rental market with lower vacancy rates.

Figure 6: Change in age structure - service age groups, 2011-21



Source: ABS (2021) Time Series

The evidence indicates that Coonamble LGA is transitioning from a pattern of gradual decline and heading toward a more balanced age structure. Growth in the 0–4 and 25–34 cohorts' points to an emerging influx of younger families, while 2023 population estimates show signs of stabilisation following earlier declines. These shifts suggest that the LGA may be entering a period of demographic renewal.

2.1.2.3 Indigenous profile

In 2021, Coonamble LGA had a significantly higher proportion of Aboriginal and/or Torres Strait Islander residents (33.9%) compared to Regional NSW (6.6%), while the non-Indigenous population was much lower (52.3% versus 87.7%). This highlights the strong cultural presence of indigenous communities in Coonamble, which has implications for housing design and provision, such as ensuring culturally appropriate housing, supporting extended family living arrangements, and incorporating community-focused planning to meet the needs of Indigenous residents.

Table 3: Indigenous status, Coonamble LGA and regional NSW, 2021

Indigenous status	Coonamble LGA	Regional NSW
Aboriginal and/or Torres Strait Islander	33.9%	6.6%
Non-Indigenous	52.3%	87.7%
Not stated	13.8%	5.8%
Total	**100.0%**	**100.0%**

Source: ABS QuickStats

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2.1.2.4 Key workers

Key workers are broadly defined as people whose occupations are needed by communities, but who do not necessarily earn high incomes.[2] Due to these factors, it is important to deliver housing that is affordable and suitable for key workers to live in areas like the Coonamble LGA. Table 4 shows the LGA's key worker residents by occupation in 2021.

Table 4: Count of resident workers by key worker occupation, Coonamble LGA, 2021

Occupation	Count of workers
Education Aides	39
Aged and Disabled Carers	30
Primary School Teachers	29
Registered Nurses	29
Commercial Cleaners	29
Welfare Support Workers	18
Child Carers	14
Police	11
Bus and Coach Drivers	11
Enrolled and Mothercraft Nurses	10
Nursing Support and Personal Care Workers	8
Special Education Teachers	7
Ambulance Officers and Paramedics	6
ICT Support Technicians	5
Delivery Drivers	5
Cleaners and Laundry Workers, nfd	5
Laundry Workers	4
School Teachers, nfd	3
Early Childhood (Pre-primary School) Teachers	3
Prison Officers	3
Total	**269**

Source: ABS (2021) Community profile

In 2021, 269 residents were employed as key workers, accounting for 18.1% of the labour force. While there has been recent investment in teacher (Figure 7) and police housing in the LGA, the quality of market housing is anecdotally an issue, particularly in terms of retention and attraction of staff.

Figure 7: New teacher housing

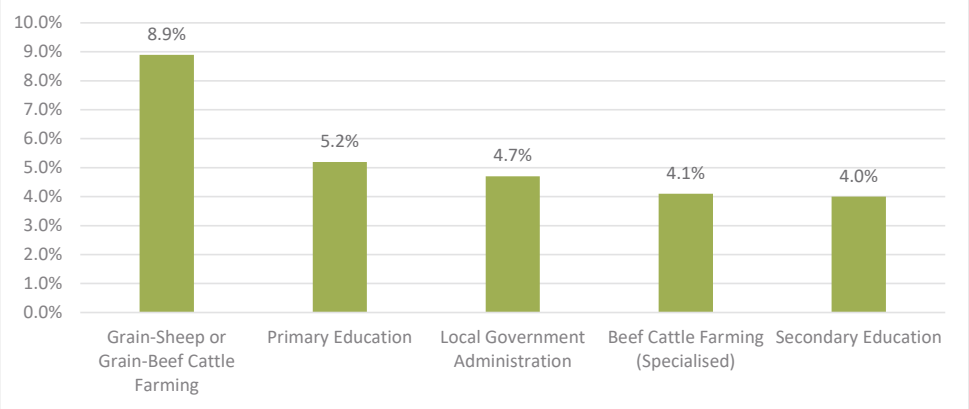


Source: HillPDA 2025

[2] https://www.ahuri.edu.au/analysis/brief/key-workers-and-commuting-during-covid-19

2.1.2.5 Key industries of employment

In 2021, the top industry of employment for Coonamble LGA's residents was Grain-sheep or grain-beef cattle farming, employing 8.9% of working residents aged 15 years and older.



Source: ABS (2021), Quickstats

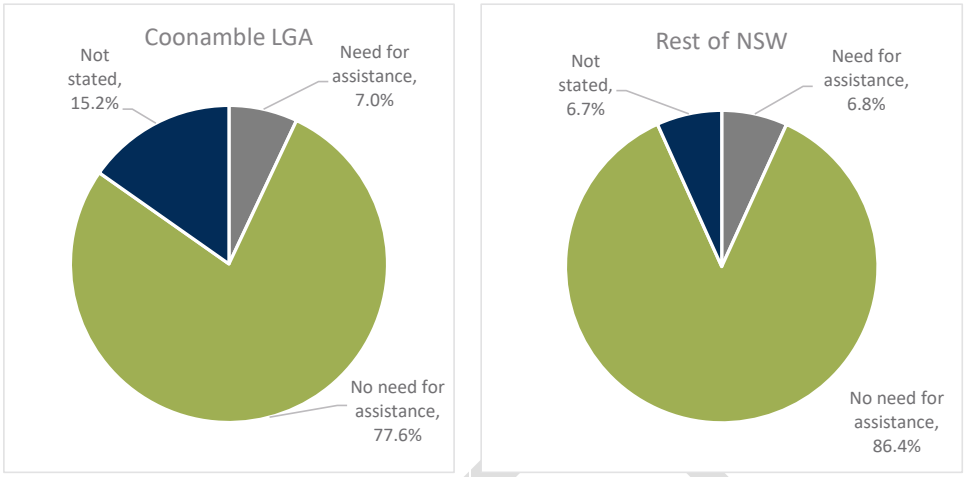
This reflects the strong agricultural base of Coonamble LGA's local economy and its predominantly rural character. A relatively high proportion of residents live outside the main township in rural and semi-rural locations, potentially increasing demand for detached dwellings, farm-based accommodation, and ancillary worker housing.

Anecdotally, agricultural employment in the LGA is also subject to seasonal fluctuations, particularly during planting and harvest periods, when demand for short-term and temporary labour increases. This seasonal workforce can place additional pressure on the availability of rental housing and short-term accommodation, especially during peak agricultural periods. These factors highlight the importance of considering industry-driven housing requirements, including flexible and temporary housing solutions, as part of broader housing and land-use planning for Coonamble LGA

2.1.2.6 Resident need for assistance

Coonamble LGA had a marginally higher proportion of residents needing assistance with core activities compared with the Regional NSW and a lower share of people reporting no need for assistance, which suggests a relatively higher prevalence of disability or support needs.

Figure 8: Need for assistance with core activities at 2021 Census, Coonamble LGA and Regional NSW



Source: ABS (2021), *Quickstats*

Accessibility needs create demand for housing that incorporates liveable design features and offers good access to shops, transport, and services. The higher prevalence of people requiring assistance suggests a need for housing that can accommodate varying levels of support. Aligning local housing provision with accessible, adaptable, and supported housing options will help ensure the needs of residents requiring assistance with everyday activities are met. The significant provision of older housing stock across the LGA is unlikely to meet current accessibility standards, with modifications likely required.

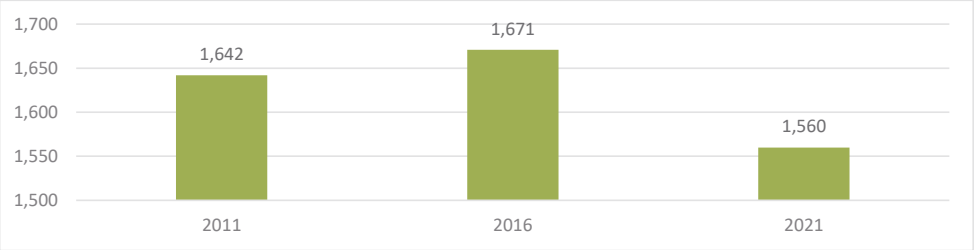
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2.1.3 Dwellings

2.1.3.1 Supply

Coonamble LGA's declining population is reflected in a declining number of occupied private dwellings recorded between 2011 and 2021 (see Figure 9). The number of occupied private dwellings fell from 1,642 to 1,560, a reduction of 82 dwellings, or about 5.0 per cent.

Figure 9: Number of occupied private dwellings, Coonamble LGA, 2011-21



Source: ABS Census TableBuilder Pro; QuickStats.

Figure 10 illustrates the distribution of private dwellings across the Coonamble LGA in 2021.

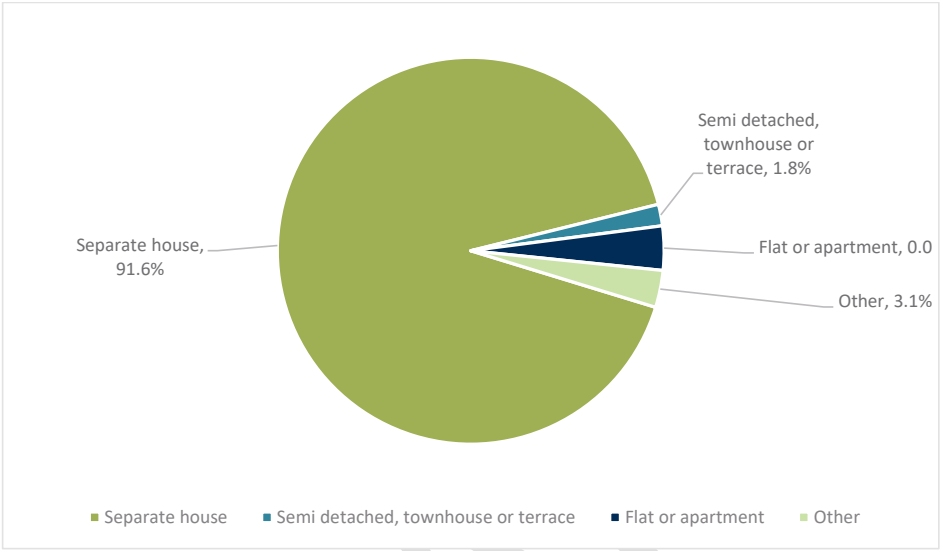
Figure 10: Private dwellings by area, Coonamble LGA, 2021



Source: ABS Census TableBuilder Pro; QuickStats. Note: small-scale data are unreliable due to data processing methods.

2.1.3.2 Type

In 2021, separate houses represented the vast majority of dwellings (92.6%). While this is typical of rural and regional areas across NSW, it represents a lack of diversity in housing types, limiting options for smaller households, older residents, and those seeking more affordable or lower-maintenance alternatives.



Source: ABS Census TableBuilder Pro; QuickStats.

Coonamble, Gulargambone and Quambone all reported more than 90% of dwellings as separate houses, indicating a uniformly low-density housing pattern. The only notable variation was in "other dwellings," which made up a small share in Coonamble (1.0%) but a much larger proportion in Gulargambone (7.9%), suggesting a slightly more diverse or non-standard housing stock there. Flats and apartments appeared only in Coonamble (4.9%), reflecting its role as the main urban centre.

Table 5: Housing typology across the Coonamble LGA, main townships, 2021

Private dwellings	Coonamble		Gulargambone		Quambone		Remainder LGA		Total	
	#	%	#	%	#	%	#	%	#	%
Separate house	995	91.0%	221	91.3%	58	95.1%	150	89.3%	1,429	91.6%
Semi-detached, row, terrace house; townhouse etc.	25	2.3%	0	0.0%	0	0.0%	0	0.0%	26	1.7%
Flat or apartment	54	4.9%	0	0.0%	0	0.0%	0	0.0%	57	3.7%
Other dwelling	11	1.0%	19	7.9%	0	0.0%	0	0.0%	34	2.2%
Dwelling not stated	3	0.3%	0	0.0%	0	0.0%	6	3.6%	15	1.0%
Total	**1,093**		**242**	**100.0%**	**61**	**100.0%**	**168**	**100.0%**	**1,560**	**100.0%**

Source: ABS Census TableBuilder Pro; QuickStats.

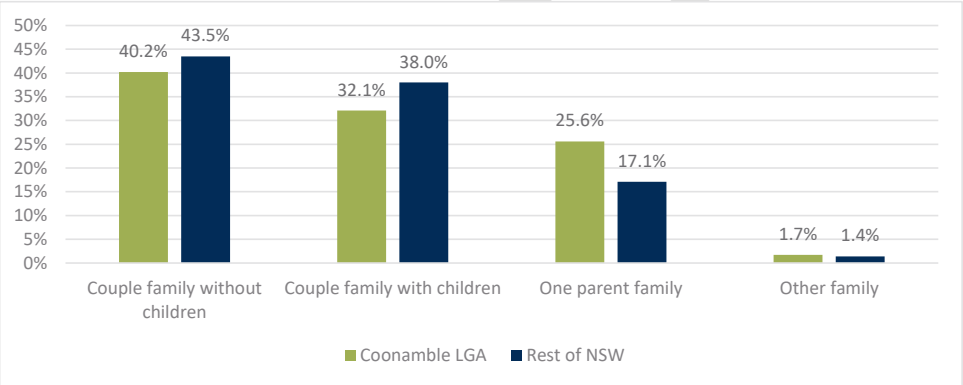
2.1.3.3 Household and family composition

In 2021, Coonamble LGA displayed a higher proportion of single parent families (25.6%) when compared to regional NSW (17.1%).

Notably, Indigenous families within Coonamble LGA displayed a substantially higher proportion of single-parent households, with one-parent families accounting for 43.6% of Indigenous family households compared to 25.6% across the LGA overall. This disparity indicates a heightened level of housing vulnerability among Indigenous residents and implies a greater need for affordable, secure, and appropriately sized housing.

Having a high proportion of single parent families in the LGA, and across indigenous households, could create greater housing affordability pressures and potentially higher demand for smaller, more affordable dwellings within the LGA. One-parent households often have lower average incomes and a greater reliance on rental housing, social housing, or housing assistance programs. As a result, there is likely to be ongoing demand in Coonamble for well-located, lower-cost housing options, including two- and three-bedroom dwellings suitable for families, as well as secure and stable rental accommodation.

Figure 11: Family composition, Coonamble LGA and Rest of NSW 2021

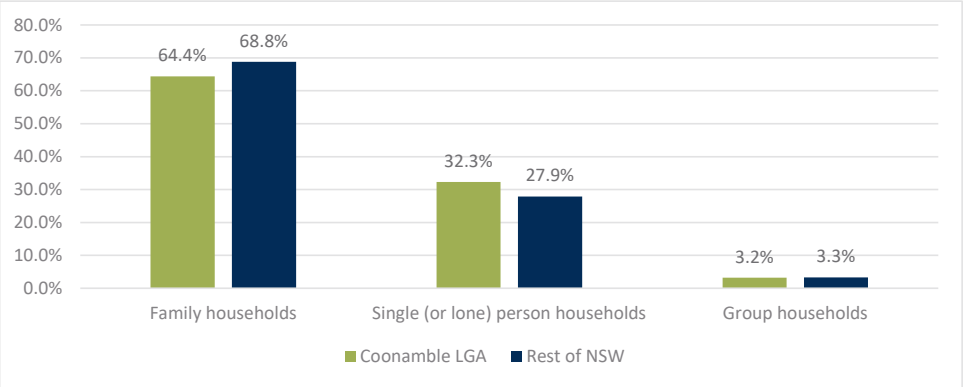


Source: ABS QuickStats

In terms of household composition, in 2021 Coonamble LGA differed modestly from the rest of NSW, with family households accounting for a slightly lower proportion of all households compared to the NSW average. In contrast, single (or lone) person households represented a higher share in Coonamble LGA at 32.3% when compared to regional NSW.

The higher prevalence of lone person households in Coonamble LGA could create demand for smaller, more affordable dwellings, including one- and two-bedroom homes, villas, and units, as well as accessible housing suitable for older residents who may be ageing in place.

Figure 12: Coonamble LGA household composition, 2021



Source: ABS QuickStats

2.1.3.4 Bedroom mix

As can be seen in Table 6, most separate houses have 3 or 4 bedrooms, with these categories together accounting for the bulk of the housing stock. Larger dwellings with 4 or more bedrooms are almost exclusively separate houses, reflecting the predominance of this dwelling type in the area. In contrast, semi-detached dwellings and flats or apartments, though relatively uncommon, tended to be smaller, with 1- or 2-bedroom configurations being the most frequent.

Table 6: Number of bedrooms by dwelling type, Coonamble LGA, 2021 (count of dwellings)

Dwelling type	None	1bdr	2bdr	3bdr	4bdr	5bdr	6+bdr	Total
Separate house	11	31	190	538	357	70	25	**1,217**
Semi-detached	0	4	14	6	0	0	0	**21**
Flat or apartment	0	19	25	0	0	0	0	**48**
Other dwelling	0	3	0	0	0	0	0	**4**

Source: ABS Census TableBuilder Pro; QuickStats.

2.1.3.5 Suitability

In Coonamble itself, most dwellings had an adequate or surplus number of bedrooms, though a small proportion of homes required additional bedrooms to fully accommodate their occupants. This suggests modest pressure on housing suitability in the main township.

Gulargambone reflected a similar pattern, with the majority of homes having enough or extra bedrooms, and a small share needing more space. Quambone and the more rural parts of the LGA tended to have a greater availability of spare bedrooms, indicating that housing in these areas is generally more spacious relative to household needs.

	One or more bedrooms extra needed or spare		No bedrooms needed or spare		One or more bedrooms spare		Total*
	#	%	#	%	#	%	#
Coonamble	35	3.2%	153	14.0%	401	36.7%	1,093
Gulargambone	11	4.5%	27	11.2%	96	39.7%	242
Quambone	0	0.0%	4	6.6%	25	41.0%	61
Remainder LGA	0	0.0%	12	7.1%	83	49.4%	1,68
Total LGA	**44**	**2.8%**	**195**	**12.5%**	**600**	**38.5%**	**1,560**

Source: Australian Bureau of Statistics, Census of Population and Housing 2021, TableBuilder

Total includes unable to be determined, not stated.

In addition to the adequacy of bedroom numbers, the standard and condition of housing also influence overall suitability. Coonamble LGA has an ageing housing stock, with few new dwellings entering the private market in recent years. Anecdotally, employers and real estate agents have reported that prospective workers considering relocation to the shire often seek higher-quality housing, typically three-bedroom brick homes with modern kitchens and bathrooms, which are in limited supply.

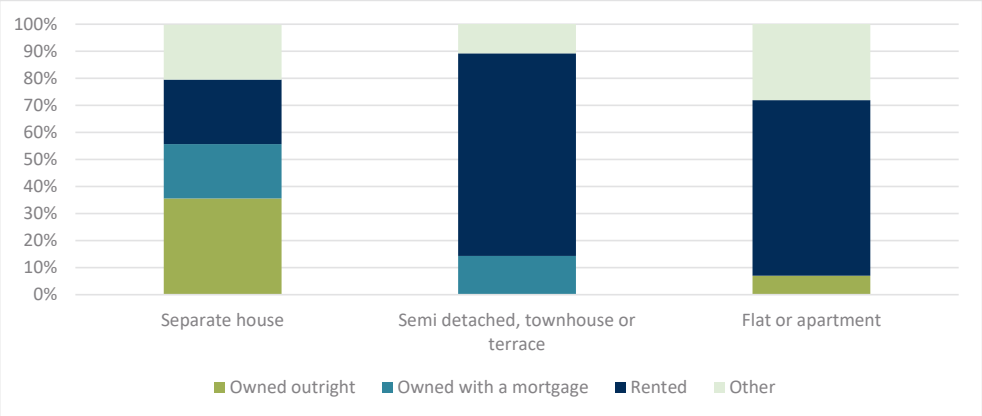
Community engagement has similarly highlighted frustration with both the availability and quality of dwellings across rental and sales markets, as well as a shortage of residential land, including rural residential options. These concerns have been accompanied by community requests for the demolition of damaged or substandard houses within local townships, reflecting a broader desire to improve the overall standard of the housing stock.

2.1.3.6 Tenure

In terms of tenure in 2021, home ownership, both outright and with a mortgage, was predominantly associated with separate houses. Very few semi-detached dwellings or apartments were owned, highlighting limited housing diversity in higher-density forms.

While most renters occupied separate houses (with separate houses accounting for the vast majority of occupied private dwellings), semi-detached dwellings and flats or apartments were more likely to be rented than owned, suggesting these forms provide important affordable or transitional housing options within the Coonamble LGA. This can be seen in Figure 13.

Figure 13: Dwelling tenure by type, Coonamble LGA 2021



Source: ABS 2021, Tablebuilder

The distribution of landlord types varies clearly across the LGA. Coonamble, the largest centre, shows a balanced rental profile, with similar proportions of social housing (32.8%) and “other” rental arrangements (35%). Gulargambone has the highest proportion of social housing (45.5%) and a notable share of real-estate rentals (27.3%), indicating a stronger reliance on formal housing support and private agents. Quambone, by contrast, has a very small rental market and no social or employer housing, with the few renters present relying entirely on real-estate agents (27.3%). In the remainder of the LGA, employer-provided housing dominates (50%), potentially highlighting the influence of agricultural or remote-area employment on rental patterns outside the main towns.

Table 7: Landlord type by area, 2021

Location	Community housing provider or State and Territory housing authority		Real estate agent		Employer		Other *		Total **
	#	%	#	%	#	%	#	%	
Coonamble	103	32.8%	60	19.1%	39	12.4%	110	35.0%	**314**
Gulargambone	30	45.5%	18	27.3%	5	7.6%	16	24.2%	**66**
Quambone	0	0.0%	3	27.3%	0	0.0%	0	0.0%	**11**
Remainder LGA	0	0.0%	0	0.0%	8	50.0%	4	25.0%	**16**
Total LGA	**137**	**32.8%**	**77**	**19.1%**	**59**	**12.4%**	**133**	**35.0%**	**408**

Source: ABS, Census of population and housing, 2021, TableBuilder

Note:

*other includes Person not in the same household - parent/other relative, Person not in the same household - other person, Owner/Manager of a residential park (including caravan parks and manufactured home estates) and not stated.

**Total and proportions exclude not applicable.

Anecdotally, an influx of 'absentee' landlords using remote real estate agents as managers has created significant issue with substandard housing being offered at high rents.

2.1.3.7 Housing costs

Throughout the 10 years to 2021, Coonamble LGA recorded lower median household incomes than Regional NSW overall. However, incomes in Coonamble rose at a similar rate to the regional average. Housing costs have remained comparatively affordable, with both rents and mortgage payments well below regional levels. Rents in Coonamble increased slightly faster than the regional average, while mortgage repayments grew at a similar pace. Table 8 summarises these trends.

Table 8: Selected household medians, Coonamble LGA and regional NSW, 2011-21

Household median	2011		2021		2011-21 change	
	LGA	Regional NSW	LGA	Regional NSW	LGA	Regional NSW
Weekly income	$816	$961	$1,231	$1,434	+51%	+49%
Weekly rent payment	$120	$220	$190	$330	+58%	+50%
Monthly mortgage payment	$182	$359	$200	$399	+10%	+11%

Source: ABS QuickStats

The result of these trends is a rise in mortgage and particularly rent stress[3] in the LGA. Despite this, rates of housing stress remain lower than across Regional NSW, and housing continues to be considered generally very affordable when compared to other markets.. This is shown in Table 9.

Table 9: Rent and mortgage stress, Coonamble LGA and regional NSW, 2011-21

Housing payment type	2011		2021	
	Coonamble LGA	Regional NSW	Coonamble LGA	Regional NSW
Renter households in rent stress	5.6%	10.0%	19.7%	36.0%
Mortgage-holding households in mortgage stress	3.3%	8.0%	11.0%	12.7%

Source: ABS QuickStats

According to the DCJ *Rent and sales dashboard* (November 2025), recent housing costs have been notably cheaper in the Coonamble LGA when compared to Regional NSW for both rental and purchase housing.

Table 10 below compares housing costs recorded by the DCJ for the last quarter of 2024, compared to the equivalent quarter in 2021. The LGA's median rent in December 2021 was 45 per cent cheaper than Regional

[3] Mortgage and rent stress are defined as household mortgage or rent payments respectively exceeding 30% of household income.

NSW, increasing to a difference of 47 per cent by the end of 2024. The mortgage difference is even more significant at quarter the price of Regional NSW.

Table 10: Median rent and sale prices, comparing Coonamble and Regional NSW, Q4 2021 and 2024

	2021			2024		
Median cost	Coonamble LGA	Regional NSW	Difference	Coonamble LGA	Regional NSW	Difference
Weekly rent	$220	$400	-45%	$260	$490	-47%
Sale price	$145	$592	-75.5%	$145	$657	-78.51%

Source: DCJ, *Rent and sales dashboard*, November 2025

The large gap between local prices within Coonamble LGA and regional averages may reflect lower demand, smaller property markets, or limited economic growth. For housing provision, this suggests that while affordability is strong, investment in new housing supply may be constrained unless there is population growth, employment expansion, or other incentives to stimulate demand.

2.1.3.8 Affordability and housing stress

In the Coonamble LGA, housing is more affordable than Regional NSW overall, being predominantly owned outright, although there remain some households in housing stress (See Figure 14).

Figure 14: Count of households by tenure and/or housing stress status Coonamble LGA, 2021



Source: ABS QuickStats. Note: housing stress refers to households paying over 30 per cent income on mortgage/rent payments

A.1.1 Homelessness

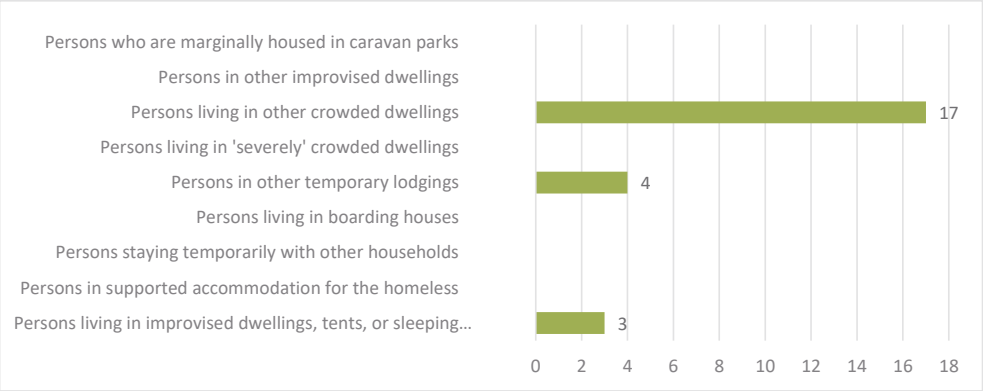
Housing unaffordability is a key contributor to homelessness. Homelessness in Australia is recorded by the ABS in *Estimating Homelessness*. The ABS defines homelessness as a lack of key elements of 'home,' including security, stability, privacy, safety, or control. A person is considered homeless if their living arrangement is inadequate, lacks secure or extendable tenure, or does not provide control over space for social relations.

The ABS classifies the population who are experiencing homelessness into two general groups:

- Homeless operational group, which includes people in improvised or similar dwellings, supported accommodation or temporary accommodation
- Other marginal housing, which includes crowded dwellings and people housed in caravan parks.

Figure 15 provides a summary of people experiencing homelessness in 2021 within Coonamble LGA as recorded in 2021 Census data.

Figure 15: Estimating homelessness, Coonamble LGA, 2021



Source: ABS, Census of population and housing, 2021, TableBuilder

Of the 7 people recorded to be living in other temporary lodgings and those in improvised dwellings, tents, or sleeping rough, all were aged between 20 and 54 years and male. Of these, 5 people (71.4%) identified as Aboriginal and/or Torres Strait Islander, and 2 people (28.6%) were non-Indigenous.

Table 11homelessness, Coonamble 2021

	Coonamble LGA	Rest of NSW
Rate of homelessness per 10,000 in 2021	18.8	33.5
Aboriginal or Torres Strait Islande homelessness in 2021	5 (71.4%)	1,699 (16.0%)
Children And youth homelessness (under 19 years)	0%	25%
Over 55 years old homelessness	0%	18%
Female homelessness		45%
Male homelessness		55%
People homeless but employed	0%	22.2%

Source: Homelessness NSW (2025), *Housing and Homelessness Dashboard*

It is noted that the data above presents an estimation of homelessness. Obtaining accurate homelessness data is difficult due to the mobile and often hidden nature of the population, limitations in data collection, and the fact that many people do not seek formal services.

2.1.4 Demographic implications for future housing delivery

- Evidence indicates that Coonamble LGA is transitioning from a pattern of gradual decline and heading toward a more balanced age structure with growth in young families.
- Despite signs of population stabilisation, the historic decline in occupied dwellings suggests limited demand for large-scale housing growth. Future would be better focused on improving the quality, suitability and utilisation of existing stock. Population change is uneven across the LGA, with declines in towns and growth in rural areas, suggesting demand for a mix of township-based housing and rural lifestyle living opportunities rather than uniform expansion.
- While younger children (0–4 years) and the young working-age population (25–34 years) have experienced growth, most other age cohorts declined over the decade to 2021, resulting in an overall older age profile. This older population is likely to increase demand for smaller, accessible and adaptable dwellings located close to services, shops and health facilities. Such housing would support ageing in place while potentially freeing up larger homes for younger families.
- At the same time, growth in younger age cohorts and children highlights the ongoing need for family-sized dwellings and secure, affordable rental housing, particularly in Coonamble township.

- The high proportion of Aboriginal and/or Torres Strait Islander residents underscores the importance of culturally appropriate housing, including designs that support extended family living, flexibility and strong community connections.
- A relatively large key worker population, combined with low incomes and limited housing diversity, points to the need for affordable, good-quality housing to support worker attraction and retention in essential services.
- The dominance of detached houses and lack of smaller or alternative dwelling types suggests future supply should prioritise greater housing diversity, including smaller dwellings, infill housing and adaptable forms.
- While housing costs remain low compared to Regional NSW, rising rent stress and ageing housing stock indicate a need for targeted social, affordable and key worker housing rather than an increase in standard detached dwellings alone.

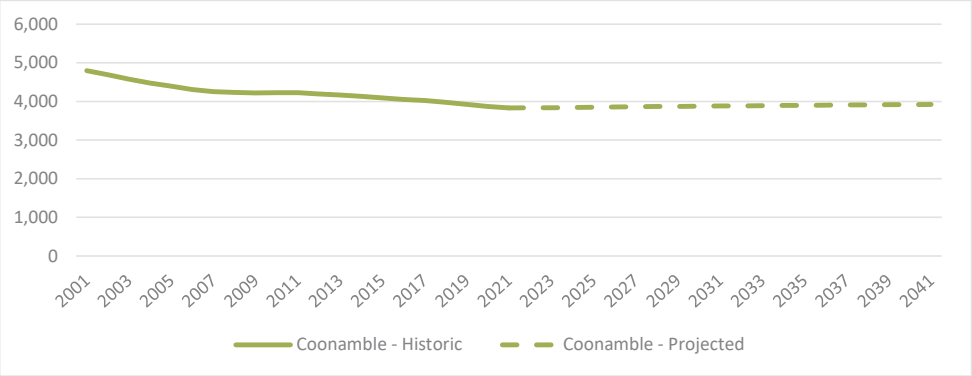
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2.2 Housing demand

2.2.1 Future population

Looking ahead to 2041, the pattern of population decline is projected to stabilise, transitioning from recent historic decline. Forecasts indicate the LGA's population is expected to increase by 89, or 2.3 per cent, to reach 3,992 people in 2041.

Figure 16: Projected population growth, the Coonamble LGA 2021 - 2041



Source: NSW DPHI (2024) Common Planning Assumptions

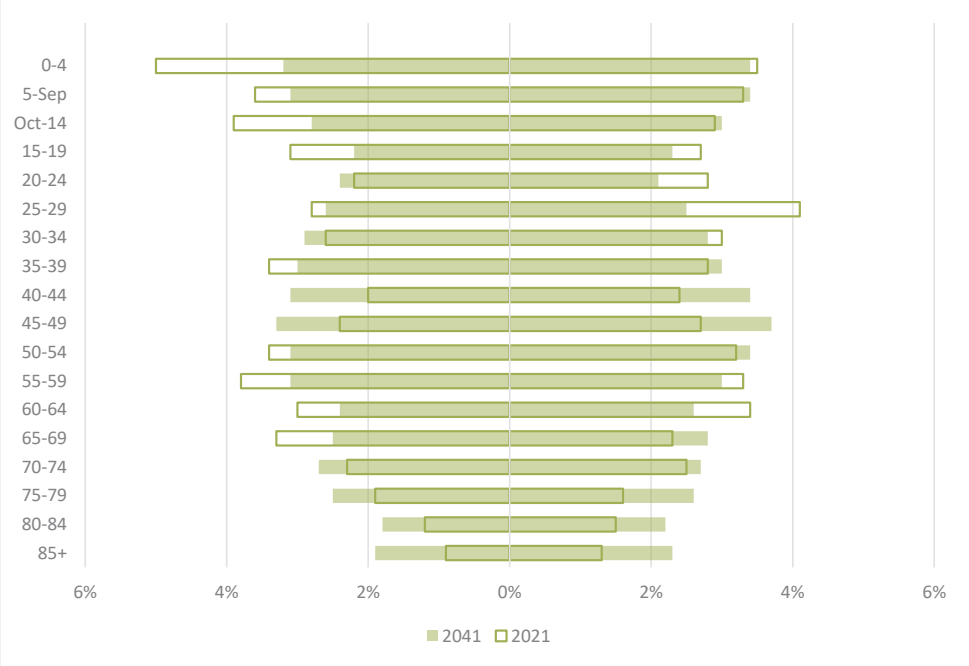
Age profile projections shown in Figure 19 indicate a continued ageing of the community through to 2041. The proportion of residents aged 65 years and over is expected to increase from around 19% in 2021 to 24% by 2041. Growth is particularly evident in the 75–84 and 85+ cohorts, with the oldest age group projected to more than double in share for both males and females.

At the same time, younger age groups, particularly children aged 0–4 and teenagers, are projected to decline as a proportion of the population. While there is moderate growth in some middle-aged cohorts (notably 40–49 years), the overall age structure will shift towards older residents, with females continuing to make up a larger share of the oldest age groups.

Importantly, these projections contrast with recent historic patterns, which have seen a slight decline in median age and an increase in younger families moving into the area.

These future projections suggest increasing demand for age-appropriate housing, including smaller dwellings, adaptable and accessible homes, and options that support ageing in place. There may also be growing need for seniors housing and aged care facilities. Conversely, slower growth in younger households may reduce long-term demand for larger family homes, highlighting the importance of housing diversity and flexibility within the local housing market to cater for current and future needs.

Figure 17: Projected age/sex pyramid, Coonamble LGA, 2021-41



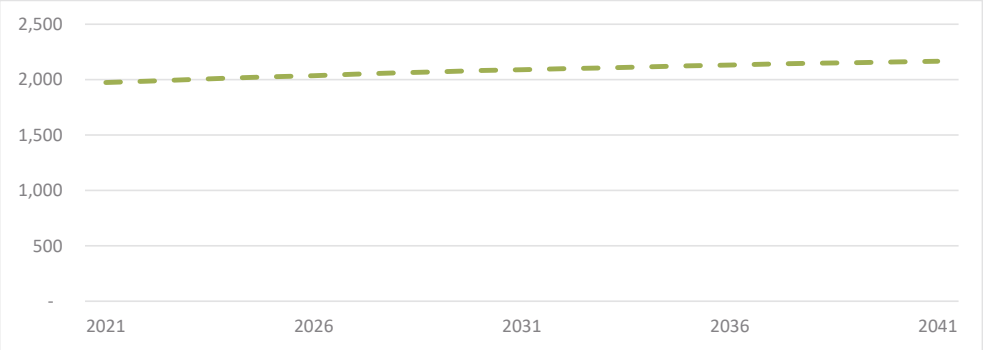
Source: NSW DPHI (2024) Common Planning Assumptions

2.2.2 Future dwellings

While population growth is anticipated to stabilise, the Common Planning Assumptions projects the LGA's average household size to decline from 2.31 to 2.14 between 2021 and 2041. Consequently, there will be higher growth in housing demand compared to population.

As shown in Figure 18, the number of dwellings needed to house the LGA's population will increase by 192 (or 9.7 per cent) to reach 2,166 in 2041. This amount also allows for unoccupied dwellings as a portion of supply. This structural shift, driven by ageing households, smaller family formations, and continuing trends towards single-person and couple-only households, means that housing demand will grow faster than population growth over the forecast period.

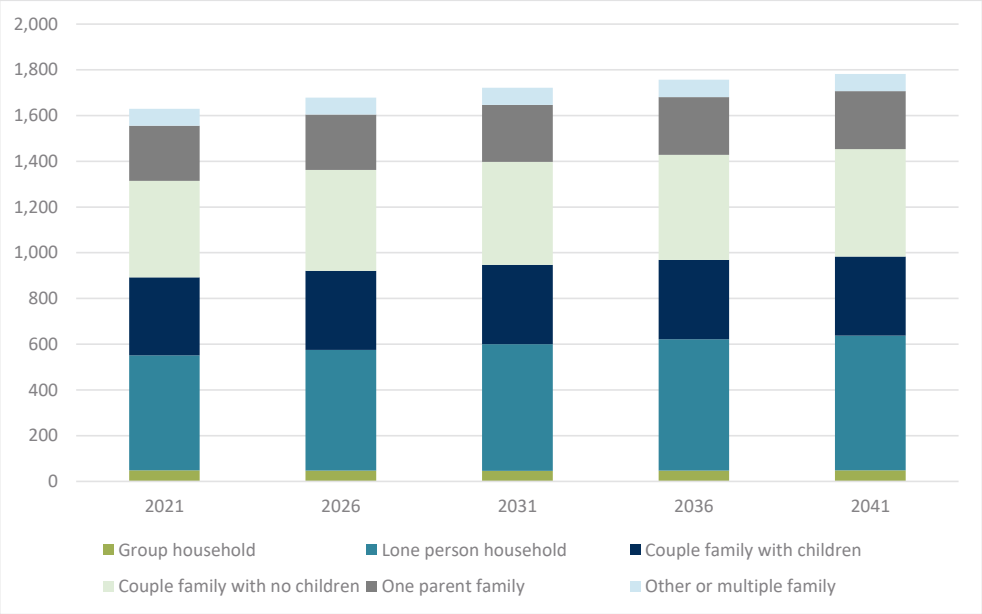
Figure 18: Projected dwelling demand, Coonamble LGA, 2021-41



Source: NSW DPHI (2024) Common Planning Assumptions

Future housing types are likely to be driven by the types of households that the LGA experiences growth in. As shown in Figure 14 and estimated 2023 population (REMPLAN), every household type is projected to grow or remain stable between 2021 and 2041. The largest growth is expected for lone person households (+87), followed by couple families without children (+47). These household types will likely add to the need for smaller dwellings.

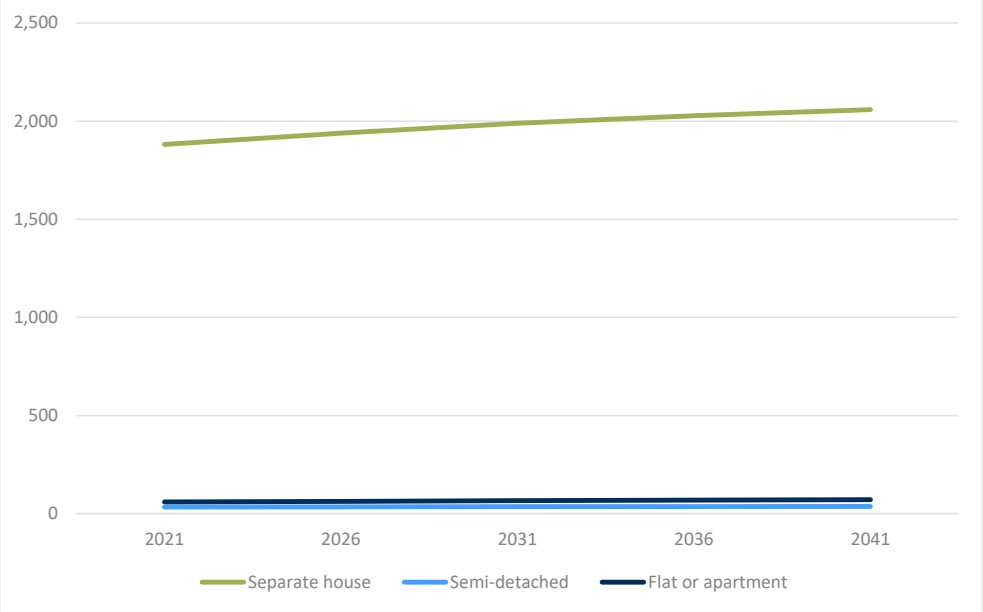
Figure 19: Projected households by type, Coonamble LGA, 2021-41



Source: NSW DPHI (2024) Common Planning Assumptions

Figure 20 illustrates projected dwellings by type in the Coonamble LGA between 2021 and 2041. This is based on calculating the changing propensity of different households to live in certain dwelling types between 2011 and 2021 and projecting such change across forecasted household change. The result is that 2041 would see additional demand for 177 detached houses, 3 semi-detached dwellings, and 12 flats or apartments in a scenario of no intervention. As it shows, the dominance of detached houses is set to increase if changes are not made to policies or market trends. If housing is to respond to changing household configuration, a greater diversity of dwelling typology will be needed.

Figure 20: Projected demand for dwellings by type, Coonamble LGA, 2021-41



Source: NSW DPHI (2024) Common Planning Assumptions ; ABS Time Series Profile; HillPDA

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2.3 Housing supply

2.3.1 Zoned land

Coonamble LGA contains the following land throughout its residential and village zones:

- 407ha R1 General Residential
- 560ha R5 Large Lot Residential
- 163ha RU5 Village.

Figure 21: Distribution of residential and village land



2.3.2 Vacant lots

Vacant lots have been determined by utilising the most recent and available aerial imagery. The villages contain the following numbers of vacant subdivided lots:

- 65 in Coonamble's R1-zoned land
- 43 in Gulargambone's RU5-zoned land
- 74 in Quambone's RU5-zoned land.

As shown above, there are a range of subdivided, undeveloped lots on R1- and RU5-zoned land. There are no such lots on R5-zoned land. This indicates that further subdivision of R5 land could occur or the provision of more R5 land should be considered as part of a rezoning proposal.

Figure 22: Distribution of vacant residential and village lots



Imagery: CARTO

Some houses across the LGA are derelict and not suitable for occupation, further adding to potential infill capacity if a demolition order was given.

2.3.3 Subdivision potential

All three zones contain large tracts of land judged to have further subdivision potential. For R1 and RU5 land, capacity has been calculated by merging directly adjacent lots and applying the relevant minimum lot size (MLS) to the area. A 20 per cent allowance for roads, drainage/open space has been factored into the developable area. For R5 land, a development pattern of 10ha per lot has been estimated, based on a review of subdivision patterns in Coonamble. Existing housing that would be lost through a subdivision process has also been discounted from the overall capacity assessment. This provides the following capacity for each zone/settlement:

- 419 in Coonamble's R1-zoned land and 20 in Coonamble's R5-zoned land
- 112 in Gulargambone's RU5-zoned land
- 42 in Quambone's RU5-zoned land.

2.3.4 Rural minimum lot size

The LGA contains significant stocks of rural lands, which are predominantly zoned RU1 Primary Production with a MLS of 1,000 ha. This land can some dwelling delivery, although factors such as MLSs create restrictions for development.

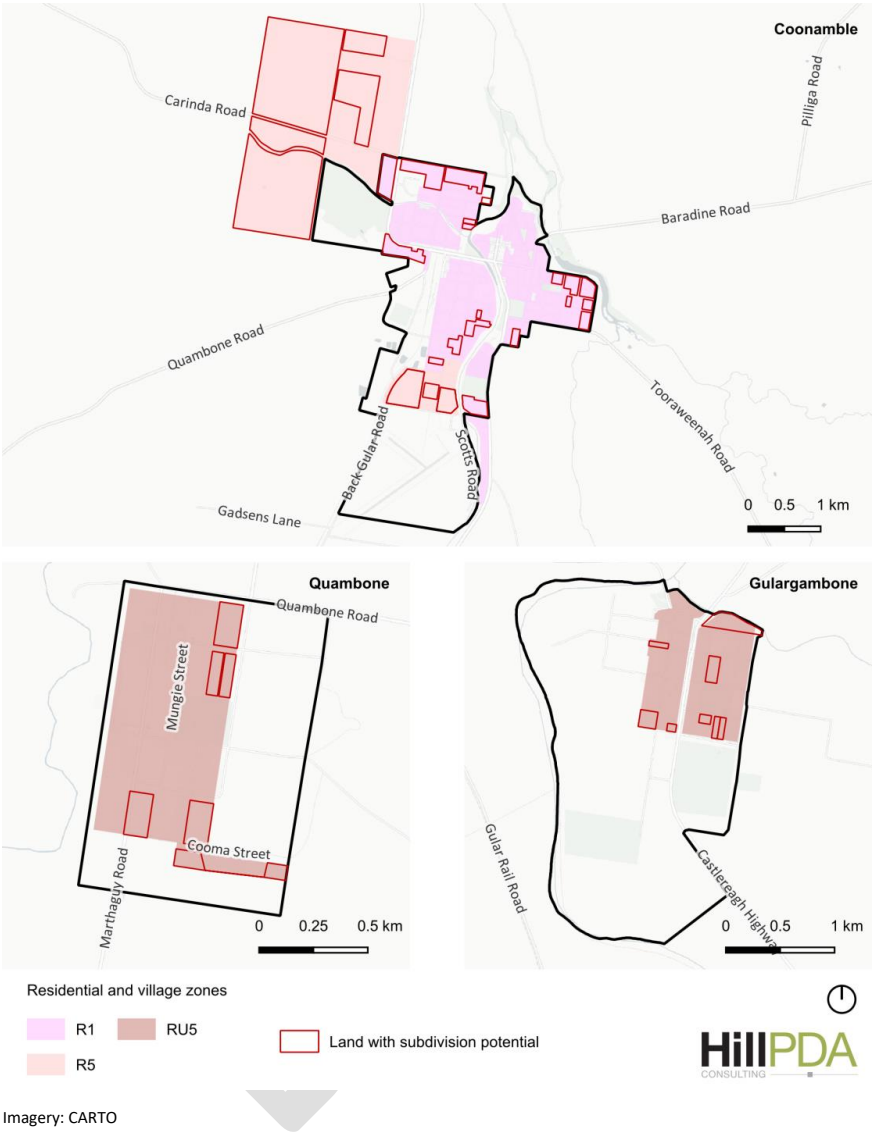
It is noted that the MLS of RU1 land in other adjacent LGA differs, namely:

Warrumbungle	500ha
Walgett	400ha
Warren	1,000ha
Gilgandra	500ha
Narrabri	100ha
Dubbo	400ha & 800ha
Mid-Western	100ha
Liverpool Plains	200ha.

While Council recognises the importance of maintaining the productivity of rural land, the current 1,000 ha MLS in Coonamble LGA limits the ability of landowners to deliver additional housing on their properties.

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Figure 23: Zoned land with subdivision potential



Imagery: CARTO

2.3.5 Theoretical development capacity

Based on Coonamble LGA's pattern of low-density development, each current or potential lot is assumed to have capacity for 1 dwelling. This provides the following capacity per town/village, factoring in both vacant subdivided land and zoned land with subdivision potential.

- 504 in Coonamble
- 155 in Gulargambone
- 116 in Quambone.

Together, this adds to a total capacity for 955 dwellings across the LGA's settlements.

Table 12: Overview of current dwelling capacity

Settlement	Vacant lots				Subdivision potential				Total capacity			
	R1	R5	RU5	Total	R1	R5	RU5	Total	R1	R5	RU5	Total
Coonamble	65	0	0	**65**	419	20	0	**439**	484	20	0	**504**
Gulargambone	0	0	43	**43**	0	0	112	**112**	0	0	155	**155**
Quambone	0	0	74	**74**	0	0	42	**42**	0	0	116	**116**
Total	**65**	**0**	**117**	**182**	**419**	**20**	**154**	**653**	**484**	**20**	**271**	**875**

Despite theoretical capacity, development feasibility in the Coonamble LGA is increasingly constrained by rising construction costs and a shortage of available trades, both of which suppress the pace of new housing delivery. These pressures contribute to a situation where very few new homes have been built in recent years (albeit government subsidised housing) and rental vacancies remain extremely tight, limiting the capacity of the local housing market to expand.

2.3.6 Historic dwelling delivery

Capacity is only realised if dwellings get built. To ascertain the LGA's development rate, approved development applications (DAs) from Coonamble Shire Council have been analysed over a 10-year time period between 2016 and the end of 2025. Over these 10 years, a total of 74 new dwellings were approved, totalling roughly 7 per year, shown in Table 13.

Table 13: Count of new dwellings approved by year and type, 2016-25

Type	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total	P.a.
Detached	0	2	2	0	1	8	0	4	5	2	24	2
Semi-detached or dual occ.	2	0	0	0	0	0	2	1	0	3	8	1
Multi-unit	0	0	0	0	0	0	0	3	0	0	3	0
Other*	4	4	6	3	2	3	0	1	8	8	39	4
Total	**6**	**6**	**8**	**3**	**3**	**11**	**2**	**9**	**13**	**13**	**74**	**7**

Source: Coonamble Shire Council. *Note: other includes moveable/temporary dwellings, student, and worker housing

As Table 13 shows, the LGA's housing growth has been strongest in terms of other dwelling types, particularly over the last two years. This corresponds to a growth in temporary housing, which caters for workers, students, and other residents – typically being a more affordable and flexible form of housing compared to traditional dwellings.

Housing delivery predominantly occurs across a combination of residential and rural land. Table 14 shows the dwellings delivered over the 10 years to the end of 2025, divided by zone. The R1 General Residential Zone shows the greatest number and variety of dwellings delivered, followed by RU1 Primary Production. Dwellings are delivered across a range of zones, owing largely to the flexibility of 'other' dwelling types, which include moveable/temporary dwellings and worker accommodation.

Table 14: Count of new dwellings approved by zone and type, 2016-25

Type	R1	RU1	R5	RU5	RE1	E1	E4	Total
Detached	7	15	1	1	0	0	0	**24**
Semi-detached or dual occ.	6	2	0	0	0	0	0	**8**
Multi-unit	3	0	0	0	0	0	0	**3**
Other*	18	12	3	2	2	1	1	**39**
Total	**34**	**29**	**4**	**3**	**2**	**1**	**1**	**74**

Source: Coonamble Shire Council. *Note: other includes moveable/temporary dwellings, student, and worker housing

2.3.7 Theoretical take-up

As seen in section 2.2.1, the LGA is projected to demand around 192 additional dwellings between 2021 and 2041. The LGA's ability to meet this demand can be ascertained by comparing its vacant land stocks and dwelling delivery rates.

Data is already available for the LGA's dwelling delivery from 2021 to 2025 inclusive. As shown in section 0, throughout the five years to the end of 2025, there were 48 dwellings delivered in the LGA. This represents an average annual delivery rate of 9.6 dwellings per annum, which is higher than the 10 year average of 7.4.

Both the LGA's 5 year and 10 year annual dwelling delivery rate can be projected forward to estimate the potential future take-up between 2026 and 2041. Based on historic trends, over the 15 year period to 2041 the potential dwelling take-up could be in the order of 111 to 147 dwellings. Including the 2021-2025 delivery, this would equate to a total potential dwelling delivery of between 159 to 195 dwellings by 2041.

If the higher delivery rate is maintained, theoretical dwelling supply would keep pace with dwelling demand, however, if the lower 10 year delivery rate is achieved, there would be a market shortfall of 33 houses to meet demand.

2.4 What does it mean

While the LGA currently has sufficient zoned land capacity to accommodate its projected housing needs (estimated at 956 dwellings, including 685 in Coonamble, 155 in Gulargambone, and 116 in Quambone) the market's appetite and capacity to achieve the higher average delivery rate of 9.8 dwellings per year is uncertain. Recent development activity in the LGA has largely been government-led or subsidised, indicating limited private sector appetite.

Without further government investment or targeted intervention, housing delivery is likely to revert to lower historical rates, potentially failing to meet future demand. Although alternative dwelling types, such as temporary or moveable homes, provide cost-effective and rapid housing solutions, they do not contribute to long-term housing stock in the same way as permanent dwellings. Consequently, meeting the LGA's future housing needs will likely depend on strategies that actively encourage the delivery of both government-supported and private market housing across infill sites and rural lifestyle locations.

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2.5 Land use opportunities and constraints

This section summarises land use opportunities and constraints for housing in the Coonamble LGA including considerations relating to environmental constraints, infrastructure, and local planning. Although section 2.3 identifies that there is sufficient zoned land for the LGA's future dwelling needs, the distribution of dwellings throughout this land is affected by a range of local opportunities and constraints.

2.5.1 Environmental constraints

Environmental constraints impact the developability of land. While the Urban Housing Strategy considers a range of constraints for future residential development, below are key considerations. Table 15 summarises the constraints outlined in above sections, as analysed for the Urban Housing Strategy.

Table 15: Summary of constraints

Type	Constraints
Hard constraints	• Items listed on the State Heritage Register or with an interim heritage order.
Manageable constraints	• Land within the flood planning area (FPA) (Coonamble, Quambone) • Land with a 1 per cent annual exceedance probability (AEP) flood risk (Gulargambone) • Land identified in the Biodiversity Values Map (BVM) • Land identified as having bushfire risk or buffers • Heritage items and areas under the Coonamble LEP.

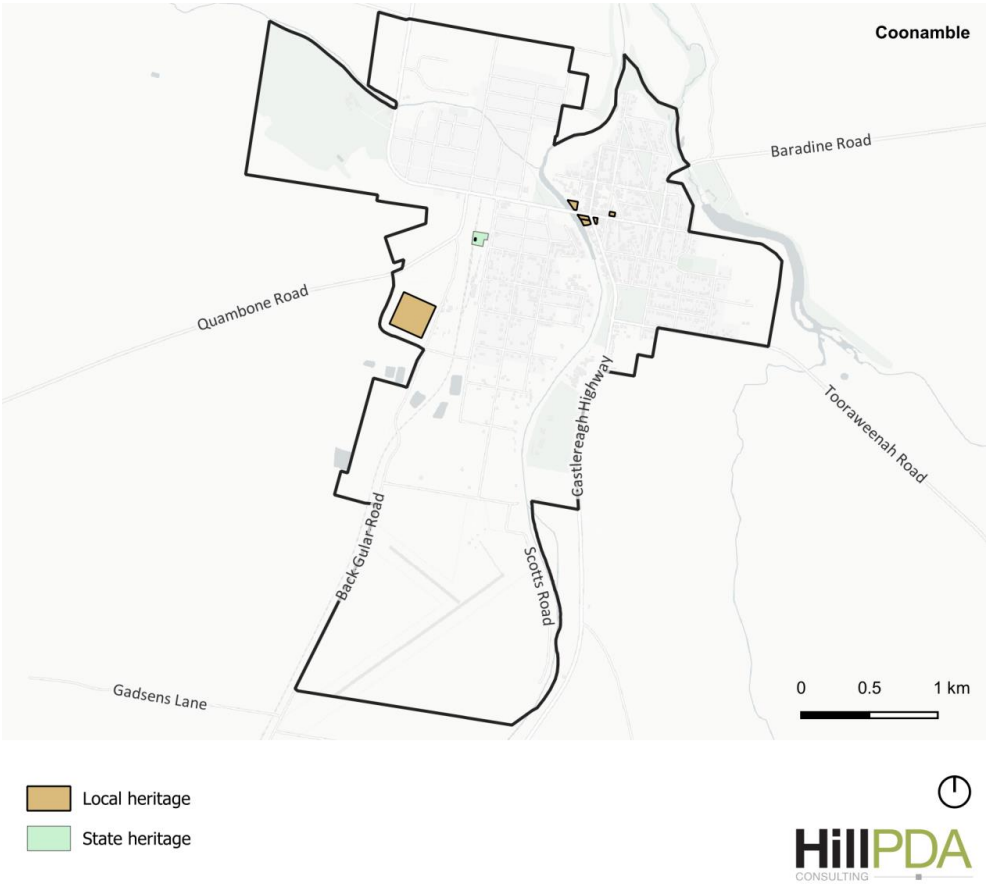
2.5.1.1 Heritage

Heritage constraints can be divided into local- and state-level constraints. Local-level heritage constraints are determined by on-site heritage items identified in the Coonamble LEP. They are considered manageable, due to the possibility of development under section 5.10 of the LEP. State-level heritage constraints are determined by on-site items identified by an interim heritage order or listing on the State Heritage Register. They are considered hard constraints, due to the restrictions placed on development by the Heritage Act 1977. While buildings can be repurposed, they generally cannot be demolished, preventing non-infill development opportunities.

Across the LGA's settlements, heritage constraints are only present for Coonamble township. These include the state-level Coonamble Railway Station & Yard Group, and a range of local heritage sites, illustrated in Figure 24.

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Figure 24: Heritage constraint overview



Source: DPHI. Imagery: CARTO

2.5.1.2 Biodiversity

The Biodiversity Conservation Act 2016 (BC Act) outlines key biodiversity considerations for potential development in NSW, including high biodiversity values, native vegetation and endangered species. Alongside the Biodiversity Conservation Regulation 2017 (BC Regulation), the BC Act requires certain development to avoid, minimise or offset environmental impacts on land identified on the NSW Government Biodiversity Values Map (BVM). As this may add costs to development, land covered by the BVM is manageably constrained.

Figure 25 provides an overview of biodiversity constraints in Coonamble, Quambone, and Gulargambone, being land identified on the BVM. The LGA also contains forest species which have been identified as potentially containing biodiversity. However, forest species do not occur near the LGA's three key settlements. Based on the distribution, biodiversity is unlikely to significantly impact housing development potential.

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Figure 25: Biodiversity constraint overview



Source: NSW Department of Climate Change, Energy, the Environment and Water (DCCEEW). Imagery: CARTO

2.5.1.3 Bushfire

Bushfire constraints are defined as the presence of land defined by the NSW Rural Fire Service (RFS) as being prone to bushfire risk. This land can be defined as category 1 (highest risk), 3 (medium risk), 2 (lower risk), or buffer areas. The LGA contains bushfire-prone land in categories 1 and 2, as well as buffer areas. Within its main settlements, bushfire-prone land is only category 1 or buffer areas. Figure 26 illustrates bushfire risk in Coonamble, Quambone, and Gulargambone.

Figure 26: Bushfire constraint overview



Source: RFS, adapted by Coonamble Shire Council. Imagery: CARTO

2.5.1.4 Flood risk

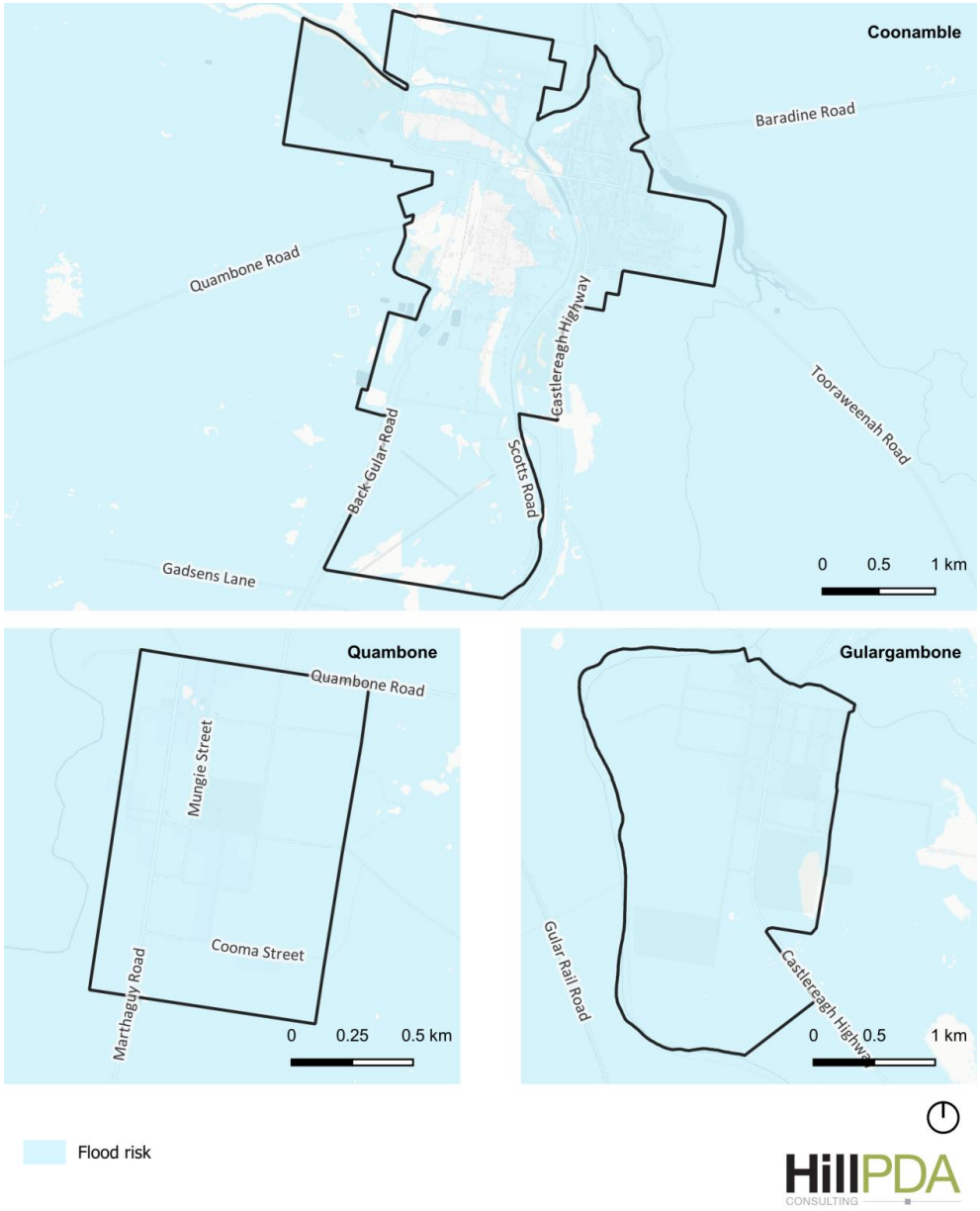
Flood risk is a key consideration in land use planning to reduce damage to life and property. Generally, development considers 1-in-100-year flood risk (e.g. flood with a 1 per cent annual exceedance probability [AEP] or 100-year average recurrence interval [ARI]). 1 per cent AEP or 100-year ARI, plus a 0.5m 'freeboard' allowance, is often used to develop a flood planning area (FPA), which places more stringent conditions on development. Land within the FPA is a manageable constraint, as development is still technically possible, but may be more expensive or difficult due to mitigations required.

Coonamble Shire Council has indicated that spatial data are available for the FPA for Coonamble and Quambone, but only the 1 per cent AEP for Gulargambone. To work with available data, these various layers have been considered together as comprising manageable flood risk for the LGA, illustrated Figure 27.

While there is flood risk across all settlements, in most instances it can be managed through specific development standards.

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Figure 27: Flood risk constraint overview



Source: Coonamble Shire Council. Imagery: CARTO

2.5.1.5 Significant value agriculture

Significant value agriculture constrains residential development in two key ways. Firstly, noting the local importance of agriculture, housing should not affect potential future agricultural land where possible. Secondly, land use conflicts should be avoided between housing and agricultural land. It is generally considered a manageable constraint.

Agriculture constraints can be determined by the presence of Biophysical Strategic Agricultural Land (BSAL), as defined by DPHI.

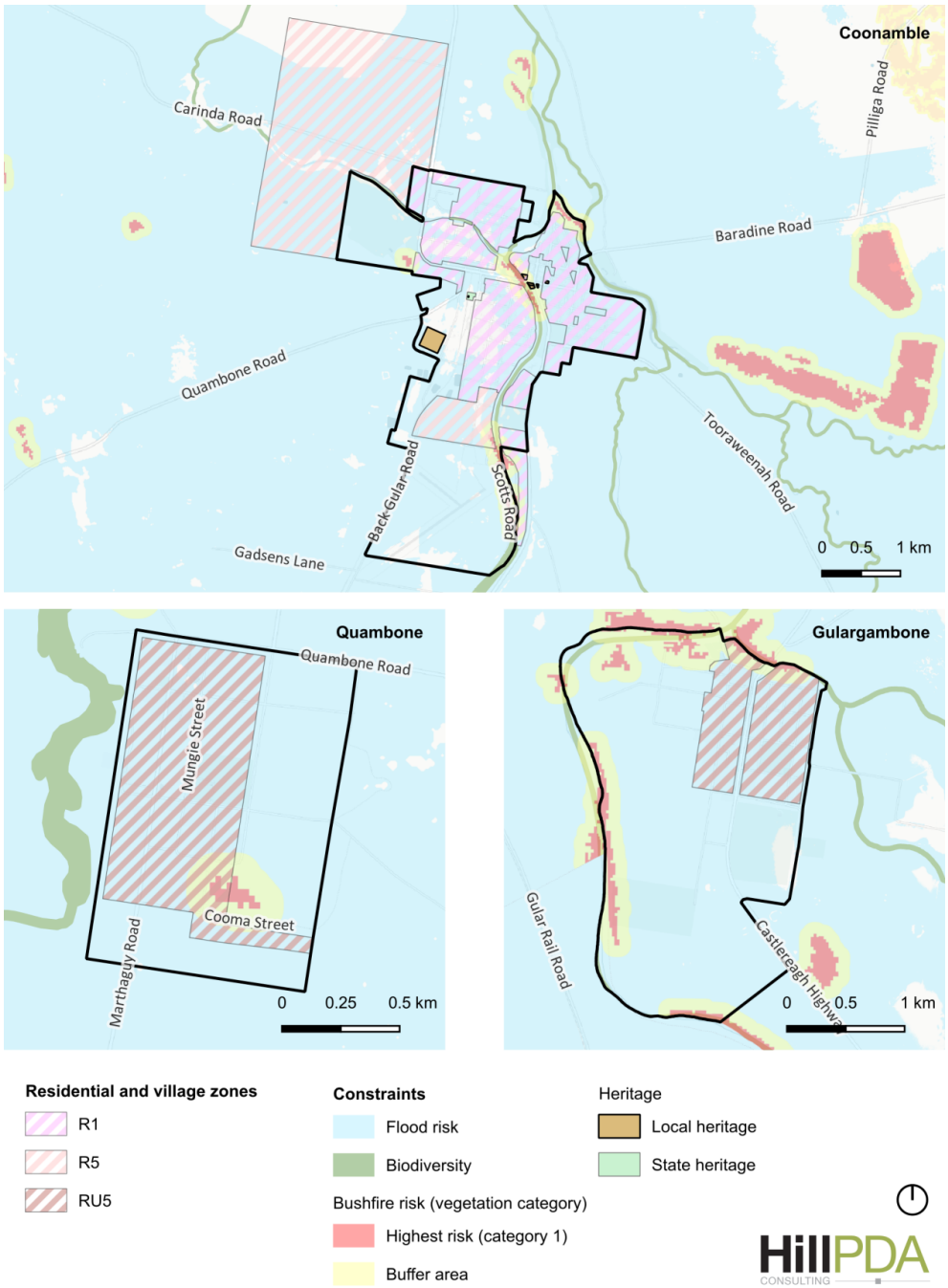
While the LGA contains some BSAL areas, these do not occur near its settlements, and so it has been excluded from constraints analysis.

2.5.1.6 Combined constraints

To determine extent of constraints on developable land, all constrains have been overlaid in Figure 28. It is noted that forest species and Biophysical Strategic Agricultural Land are also both present in the LGA; however, these do not affect land near its settlements.

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Figure 28: Overview of all constraints



Source: DPHI; NSW Rural Fire Service (RFS), adapted by Coonamble Shire Council; Coonamble Shire Council; NSW Department of Climate Change, Energy, the Environment and Water (DCCEEW). Imagery: CARTO

2.5.2 Infrastructure

The following sections outline the LGA's distribution of infrastructure, as well as its implications for residential development. Infrastructure is analysed in terms of water, sewer, stormwater drainage, power, internet, and transport. Water, sewer and stormwater systems are all 50-60 years old. The infrastructure

2.5.2.1 Water

The LGA's water infrastructure includes a treatment plant in Coonamble, tanks in Quambone and Gulargambone, and a network of mains in each settlement. Figure 29 illustrates the LGA's water infrastructure. According to Council's infrastructure team, water systems are already under strain due to increased water usage per household. New subdivisions would likely trigger water treatment expansion.

Figure 29: Water infrastructure overview



Source: Coonamble Shire Council. Imagery: CARTO

2.5.2.2 Sewer

The LGA's sewer infrastructure includes treatment plants and mains networks in Coonamble and Gulargambone. Quambone does not have a sewer network. Figure 30 illustrates the LGA's sewer infrastructure.

Figure 30: Sewer infrastructure overview



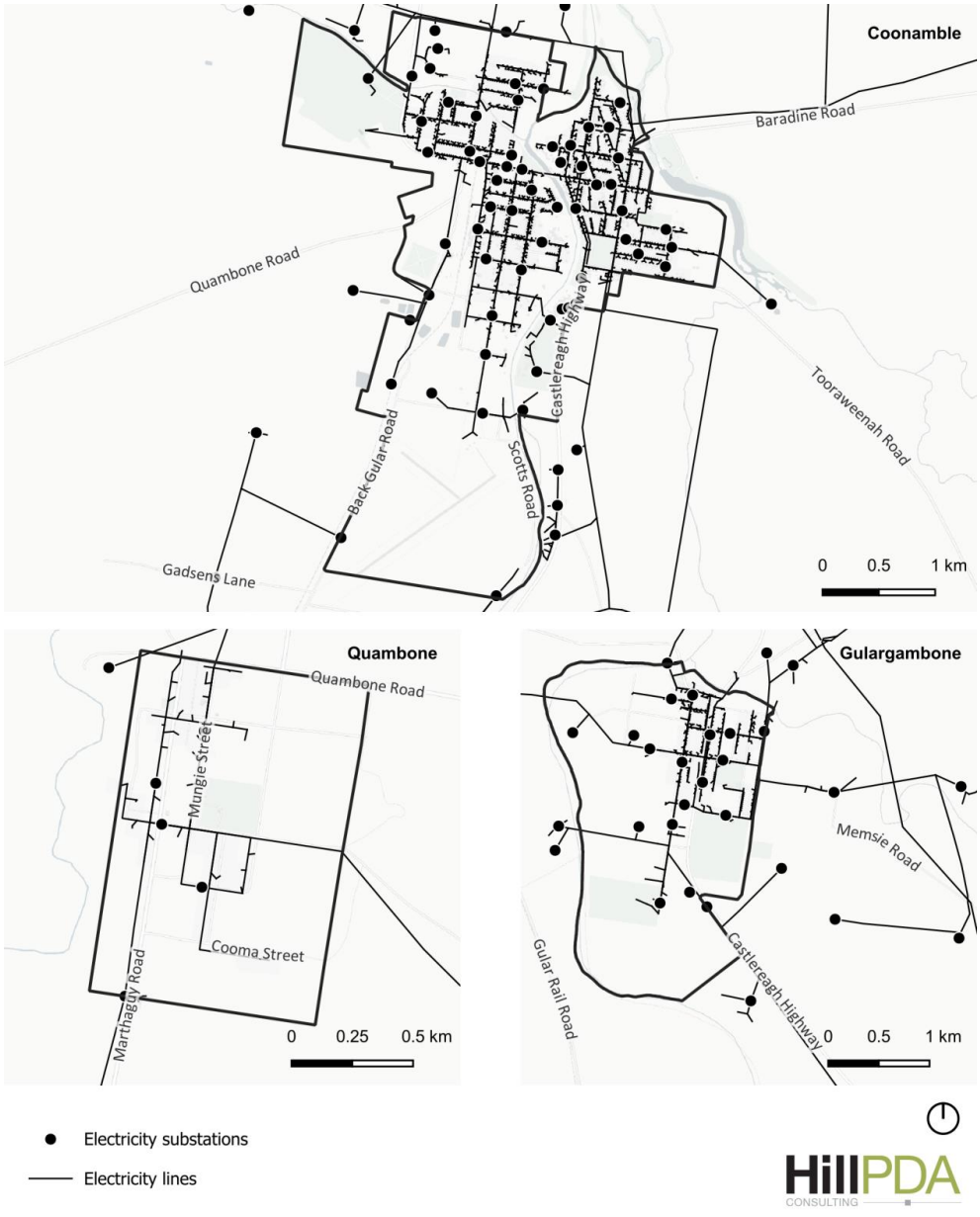
Source: Coonamble Shire Council. Imagery: CARTO

It is noted that the LGA also includes some stormwater drainage infrastructure, facilitating the drainage of non-sewer runoff.

2.5.2.3 Power

Power infrastructure in the LGA comprises networks of electricity substations and lines. There is no gas supply for households in the LGA. Figure 31 illustrates power infrastructure in Coonamble, Quambone, and Gulargambone.

Figure 31: Power infrastructure overview



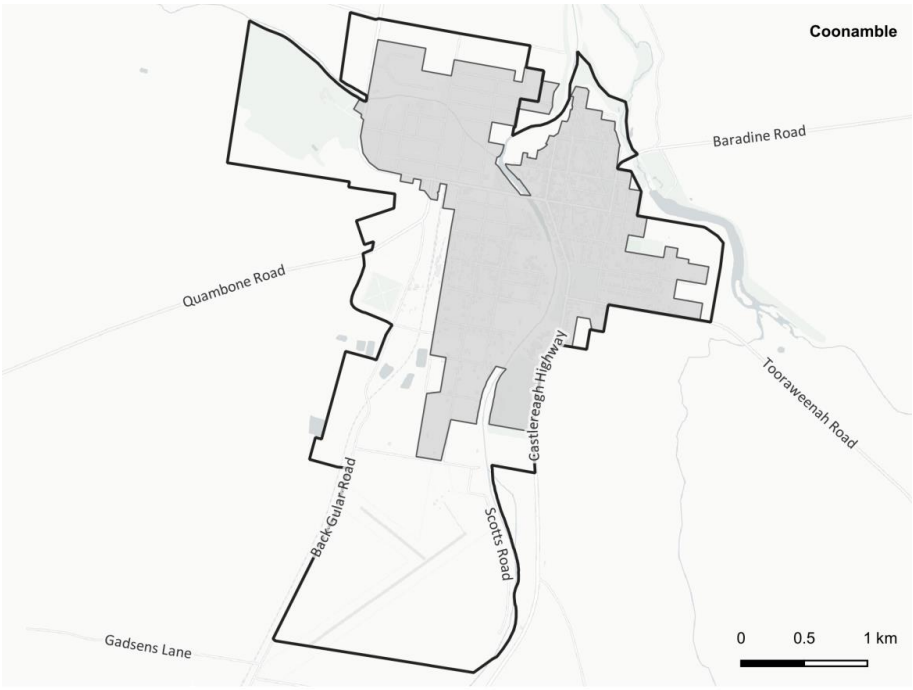
Source: Coonamble Shire Council. Imagery: CARTO

2.5.2.4 Internet

Household internet access across the LGA is facilitated by the National Broadband Network (NBN). All areas are covered by NBN Satellite access. In addition, Gulargambone now has access to Fibre to the Premises (FTTP). FTTP infrastructure has also been installed in Coonamble and is scheduled to be switched on after December 2025. Quambone received upgraded internet technology under a Federal Government program in 2025.

Figure 32 illustrates the distribution of this access, based on 2020 data from the former Federal Department of Department of Infrastructure, Transport, Regional Development and Communications (DITRDC).

Figure 32: Internet infrastructure overview



Source: DITRDC. Imagery: CARTO

2.5.2.5 Transport

The LGA contains road, rail, and air transport infrastructure. The local road network intersects with the Castlereagh Highway in Coonamble and Gulargambone, connecting to Walgett and Lightning Ridge in the north, and to Gilgandra and through to Mudgee in the south.

A rail line connects Coonamble and Gulargambone to the NSW rail network via Dubbo, although the line is only used for freight. Additionally, the proposed Inland Rail project, a 1,600 km freight railway connecting Melbourne and Brisbane via regional Victoria, New South Wales and Queensland, will traverse part of the Coonamble Shire (Narromine to Narrabri section). Coonamble Shire Council continues to work closely with the Australian Rail Track Corporation (ARTC) to investigate opportunities for the community during and beyond the construction phase.

Coonamble Airport supports a range of aviation activities. In addition to freight and charter services, the airport is used for aeromedical operations and private passenger flights. It also provides refuelling and loading facilities for agricultural aircraft and plays an important role during flood events as a base for food, fodder and mail distribution.

Two coach routes connect the LGA to other regions. Routes 513 and 514 respectively travel to Lightning Ridge and Dubbo, passing through Coonamble and Gulargambone.

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2.6 Local planning

A review has been undertaken of local planning controls and processes, in terms of potential constraints and opportunities for development.

2.6.1 Zoning

Table 16 summarises housing permissibility under the Coonamble LEP's three key residential zones, as compared with each zone's objectives.

Table 16: Permitted housing and objectives by residential zone, Coonamble LEP

Zone	Permitted housing	Objectives
R1 General Residential	All housing permitted, except for rural workers' dwellings	• To provide for the housing needs of the community. • To provide for a variety of housing types and densities. • To enable other land uses that provide facilities or services to meet the day to day needs of residents. • To avoid potential land use conflict and protect the amenity of residents.
R5 Large Lot Residential	Only dwelling houses and secondary dwellings permitted	• To provide residential housing in a rural setting while preserving, and minimising impacts on, environmentally sensitive locations and scenic quality. • To ensure that large residential lots do not hinder the proper and orderly development of urban areas in the future. • To ensure that development in the area does not unreasonably increase the demand for public services or public facilities. • To minimise conflict between land uses within this zone and land uses within adjoining zones.
RU5 Village	All housing permitted, except for rural workers' dwellings	• To provide for a range of land uses, services and facilities that are associated with a rural village. • To define the urban boundaries of Gulargambone and Quambone. • To ensure development maintains and contributes to the character of villages. • To protect the amenity of village residents.

The above permitted uses are generally considered appropriate to support the objectives of each zone. Although the RU5 Village zone could theoretically permit a wide range of development, in reality development would likely be in character with each village, as only small-scale development would likely be viable.

2.6.2 Lot sizes

A review has been undertaken of minimum lot sizes (MLSs) applied under the Coonamble LEP, as compared with land use objectives.

Table 17 summarises MLSs and objectives for the R1, R5, and RU5 zones under the LEP.

Table 17: Permitted MLSs and objectives by residential zone, Coonamble LEP

Zone	Permitted MLSs
R1 General Residential	Combination of 750sqm and 2,000sqm
R5 Large Lot Residential	Mostly 2ha, with some 8,000sqm
RU5 Village	Combination of 750sqm and 2,000sqm

The above MLSs are considered appropriate for R1 and RU5 zones. In Coonamble and Gulargambone, they are used appropriately as a density control, in lieu of other provisions such as floor space ratio (FSR) or height, which do not form a part of the LEP.

For the R5 zone, a 2ha MLS supports the zone objectives. The current built lot provisions are generally larger than 2 hectares, indicating demand may be for larger rural lifestyle blocks, including 4 and 8 hectare lots. A minimum lot size provision would remain appropriate.

2.6.3 Built form controls

Built form controls are established by Development Control Plans (DCPs) across the LGA. The Coonamble Township and Surrounds DCP (Coonamble Township DCP) is the DCP of relevance for the Urban Housing Strategy. A review has been undertaken of its provisions, to determine potential constraints and opportunities for development.

The Coonamble Township DCP has become outdated, referring to maps in the Coonamble LEP that no longer apply. It originally established a guide for Coonamble's future development, which has since been progressed through the application of zones and MLSs to the township. There are several provisions that now conflict with planning controls in Coonamble, such as provisions regarding the permissibility of residential flats and aged persons housing.

The Coonamble Township DCP also establishes relatively loose built form controls for the township. This, combined with the DCP's age and a lack of DCP controls for the villages of Gulargambone and Quambone, provides potential justification for a new, LGA-wide DCP to be developed.

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2.7 Stakeholder insights

2.7.1 Engagement approach

Targeted consultation was undertaken between December 2025 and January 2026 to inform the preparation of this Housing Strategy and to ensure it reflects local housing conditions, infrastructure constraints and community needs. Engagement focused on Council representatives, service providers, industry stakeholders and government agencies.

Engagement activities are summarised in Table 18.

Table 18: Engagement methods

In person engagement	• Workshops with Council staff and Councillors to review existing housing provisions, identify key issues and opportunities, discuss development constraints, infrastructure delivery, supply and demand findings, and priority sites for investigation. • Meetings with Mission Australia and the Coonamble Local Aboriginal Land Council to understand local housing needs and barriers to access.
Video calls	• Infrastructure meeting with senior Council representatives to assess servicing constraints, capacity and infrastructure requirements. • Consultation with NSW Health regarding workforce and service-related housing needs.
Over the phone	• Discussions with local real estate agents to understand market conditions, rental availability, housing demand and emerging trends.

2.7.2 Key themes identified through engagement

Housing quality and suitability outweigh sheer supply

While rental vacancy rates are extremely tight (around 0%), engagement revealed that housing challenges are driven as much by quality, suitability and affordability as by total dwelling numbers. Much of the existing stock is ageing and poorly maintained, and there is limited incentive for some absentee investors to reinvest. Real-estate feedback emphasised that tenant suitability, affordability and capacity to sustain tenancies are key constraints.

Housing stock is largely occupied but variable in quality

Most dwellings are occupied, and engagement indicated that even previously unliveable private homes have recently been sold and are being upgraded. However, housing quality across the LGA varies, and limited reinvestment constrains the ability of the town and villages to attract new residents without targeted renewal efforts.

Strong unmet needs for specific household types

- Single men, particularly young men under 24 and older men aged 50–60+, who rely heavily on couch surfing
- Larger families, requiring 3–4+ bedroom dwellings
- Seniors and Elders, where appropriate independent living options could free up family homes
- People with disabilities, requiring adaptable and accessible dwellings
- Essential workers (health, police, teachers, hospitality, feedlots), where poor housing quality undermines attraction and retention.
- Rural lifestyle housing options, around 5, 10 and 20 acre lots that provide for persons and families wanting the rural lifestyle option but not the significant farms.

Workforce and industry growth constrained by housing

Housing availability and quality were repeatedly identified as a constraint on workforce attraction, retention and broader economic development. Health and other government agencies noted difficulties housing staff, often relying on short-term accommodation or substandard private rentals. Without improved housing outcomes, industry expansion and service delivery are likely to remain constrained.

Non-dwelling responses are as important as new supply

A strong theme across engagement was that housing challenges are not solely about new dwellings. Tenant education, life-skills support, coordinated service delivery and early intervention were consistently raised as critical to sustaining tenancies, reducing evictions and preventing repeat homelessness. Stakeholders suggested structured tenant education programs, forums and wrap-around service models would support housing outcomes.

Delivery constraints: feasibility, skills and infrastructure

Delivery of new housing is constrained by high construction costs relative to achievable rents, limited local trades capacity, and ageing infrastructure. As a result, most recent housing delivery has been government-led. There is strong support for prioritising serviced infill locations, modular or manufactured housing where appropriate, and "shovel-ready" sites to improve funding competitiveness.

Villages have latent capacity but are underutilised

Stakeholders consistently noted that Quambone and Gulargambone have available land, physical capacity and community infrastructure to accommodate additional residents. Unlike Coonamble, housing availability itself is not the primary constraint; rather, it is activation, servicing and perception that limit growth.

Infrastructure and servicing are the main barriers

Quambone is predominantly serviced by on-site septic systems, and the cost of connecting new dwellings to services sits with landowners. This creates a financial barrier to new housing, even where land is available. Transportable and modular dwellings were identified as more viable options given servicing limitations.

Long social housing wait times and system bottlenecks

Social housing supply is extremely constrained, with wait times of 5–10 years and very low turnover. Vacant public housing dwellings often remain unoccupied for extended periods due to maintenance delays. Aboriginal housing providers face similar constraints, with limited funding, workforce shortages and land encumbered by native title restricting development capacity.

Gaps in crisis and transitional housing

Stakeholders highlighted a critical lack of crisis and transitional housing options. This gap undermines effective case management, as people move frequently between informal arrangements. Service providers indicated that approximately 15–20 crisis beds (for individuals and families combined) would meet demand at any one time, acknowledging that demand fluctuates in waves

Homelessness is increasing and becoming more visible

Engagement consistently identified homelessness as a growing and increasingly visible issue in Coonamble, shifting from a previously "hidden" problem to one involving rough sleeping, couch surfing and overcrowding. There is currently no general emergency accommodation in Coonamble, aside from a forthcoming women's refuge. Discussions with Mission Australia identified that when out-of-area crisis accommodation opportunities arise, they are sometimes declined, as people prefer to remain in Coonamble due to their strong community ties.

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2.7.3 What does this mean for housing

Drawing these themes together, engagement indicates that Coonamble LGA faces structural housing gaps, not just short-term shortages. Key implications include:

- Immediate need for crisis and transitional accommodation to stabilise households and enable effective case management.
- Expanded social and affordable housing pathways, including transitional models that support tenants to re-enter long-term housing.
- Diversification of housing typologies, particularly medium-density, adaptable dwellings, seniors living, accessible housing and essential worker accommodation.
- Advocate and allow for small-scale, low-cost housing delivery models (transportable, modular or incremental builds).
- Targeted renewal of existing stock, alongside incentives and partnerships to lift private rental quality.
- Integration of non-housing interventions, including tenant education, workforce training and service coordination, as core elements of the housing response.
- A delivery-focused strategy, prioritising serviced infill land, development-ready sites and subsidised or partnership-based delivery models to overcome market feasibility constraints.
- Village renewal and place-based investment, linking housing delivery with public-domain improvements, clean-up programs and local marketing.

Engagement highlights that addressing housing need in Coonamble requires a holistic, place-based response that combines new supply with social, economic and delivery mechanisms to close persistent gaps across the housing continuum.



HOUSING GAPS AND NEEDS

3.0 HOUSING GAPS AND NEED ANALYSIS

This chapter examines the housing gaps and needs across Coonamble Shire, drawing on demographic analysis, housing supply and demand assessment, market evidence and targeted stakeholder engagement.

While the Shire has sufficient zoned land capacity to accommodate projected dwelling demand to 2041, the evidence indicates that housing challenges are structural rather than purely quantitative. Key issues relate to the suitability, quality, diversity and deliverability of housing, as well as the availability of social, affordable, crisis and key worker accommodation. These gaps vary across Coonamble township and the villages of Gulargambone and Quambone and have direct implications for community wellbeing, workforce attraction and retention, and the Shire's long-term economic resilience.

Structural housing mismatch rather than undersupply

Coonamble Shire does not face a shortage of zoned residential land. The LGA has capacity for approximately 955 additional dwellings across Coonamble (504), Gulargambone (155) and Quambone (116), compared to a projected requirement of 192 additional dwellings to 2041. However, historic delivery rates indicate that capacity does not translate into supply. Over the past 10 years, only 74 dwellings were approved, averaging 7 dwellings per annum, and even at the higher recent rate (9.6 dwellings per annum from 2021–25), delivery only just aligns with projected demand. This reveals a structural gap between theoretical supply and market-deliverable housing, rather than a zoning or land availability constraint.

Declining and uneven population change has shaped housing need

The LGA's population declined by 7.5 per cent between 2011 and 2021, with losses concentrated in townships and villages, most notably Quambone (-48%), while the rural remainder of the LGA doubled in population. This uneven change signals shifting housing preferences toward rural lifestyle living, alongside stagnation in village housing markets. Future projections indicate a modest population recovery (+89 people by 2041), but declining household size (from 2.31 to 2.14) will drive housing demand growth ahead of population growth, reinforcing the need for appropriately sized and located dwellings rather than large-scale expansion.

Limited housing diversity misaligned with household change

Housing stock across the LGA is overwhelmingly dominated by detached dwellings (over 90% across all settlements). In contrast, projections to 2041 show the strongest growth in lone person households (+87) and couple-only households (+47). Despite this, under a "no intervention" scenario, demand modelling indicates that 177 of 192 additional dwellings would still be detached houses, with minimal growth in medium-density forms. This highlights a growing gap between household composition and dwelling choice, particularly for smaller households, older residents and people seeking lower-maintenance housing.

Ageing population and accessibility gaps

While Coonamble Shire's median age fell slightly between 2016 and 2021, the LGA continues to exhibit an older profile, particularly in Gulargambone (median 43 years) and Quambone (median 44 years). The LGA also has a higher proportion of residents requiring assistance with core activities than Regional NSW, indicating elevated accessibility and support needs. However, much of the existing housing stock predates contemporary accessibility standards, and there is limited supply of adaptable or supported housing. This creates a clear gap in housing that enables ageing in place, independent living for seniors and appropriate accommodation for people with disability.

Strong unmet need for Aboriginal and culturally appropriate housing

Aboriginal and Torres Strait Islander residents account for 33.9 per cent of the LGA population, more than five times the Regional NSW average. This demographic profile has direct implications for housing need, including demand for larger dwellings, extended family living arrangements and culturally appropriate design. Stakeholder engagement and housing system data indicate that Aboriginal housing providers face long waitlists, limited funding and land title constraints, contributing to overcrowding, informal living arrangements and increased housing stress within Aboriginal households.

Housing affordability masking quality and stress issues

Median rents and sale prices in Coonamble Shire are significantly lower than Regional NSW - 47 per cent cheaper rents and nearly 80 per cent cheaper purchase prices in 2024. Despite this, rent stress increased sharply, with the proportion of renter households in stress rising from 5.6 per cent in 2011 to 19.7 per cent in 2021. Engagement indicates that this reflects low incomes, poor housing quality and limited choice rather than high headline prices. Many tenants accept substandard dwellings due to the lack of alternatives, creating a hidden affordability and suitability gap.

Workforce and key worker housing constraints

Key workers account for 18.1 per cent of the local labour force (269 workers), concentrated in health, education, care, policing and community services. While there has been recent investment in teacher and police housing, stakeholders consistently reported that poor housing quality and limited availability undermine staff attraction and retention. Government agencies frequently rely on short-term or temporary accommodation, which is costly and unstable. This represents a direct housing gap that constrains essential service delivery and broader economic development.

Severe shortfalls in social, crisis and transitional housing

Social housing supply is extremely constrained, with wait times of 5–10 years, low turnover and anecdotal delays in refurbishing vacant dwellings. Homelessness data and engagement confirm that homelessness in Coonamble is increasing and becoming more visible, shifting from hidden overcrowding to rough sleeping and couch surfing. There is currently no general emergency accommodation in the LGA, aside from a forthcoming women's refuge. Service providers estimate demand for 15–20 crisis beds at any one time, highlighting a critical gap across the crisis-to-long-term housing continuum.

Villages: surplus capacity but delivery barriers

Quambone and Gulargambone exhibit relatively high levels of spare bedrooms and under-utilised housing stock, indicating physical capacity to absorb population growth. However, delivery is constrained by servicing costs, septic systems, infrastructure limitations and low private feasibility, rather than planning controls. Engagement identified that transportable and modular dwellings may be more viable in these locations, but without targeted intervention, village housing potential will remain unrealised.

Summary

The evidence demonstrates that Coonamble Shire's housing gaps are systemic and multi-layered, spanning quality, diversity, accessibility, affordability and support. Addressing these needs requires more than additional dwellings; it necessitates a delivery-focused response that improves existing stock, diversifies housing types, expands non-market and transitional housing, supports key workers and activates village capacity. Without targeted intervention, the LGA risks continued housing stress, constrained workforce growth and worsening homelessness despite sufficient zoned land and modest overall demand.


OPTIONS
EXPLORATION

4.0 OPTIONS EXPLORATION

4.1 Identification of potential options and case studies.

A review of local, state and interstate examples demonstrate that local councils can play a more active and influential role in improving local housing markets and facilitating the delivery of more affordable housing. HillPDA reviewed regional council initiatives across New South Wales, Victoria, Queensland and South Australia, alongside broader Australian housing literature, to identify case studies and mechanisms that could be applied in Coonamble. This research highlights a range of practical programs and interventions that councils can use to help address local housing challenges.

Case studies indicate a range of direct or indirect actions that could be applied to Coonamble, including:

- Planning mechanisms
- Financial mechanisms
- Use of Council asset
- Partnerships

Table 19: Case studies

Aspect	Overview
The East Kimberley Transitional Housing Program, Kunanurra	
Key housing challenge	The program was introduced to address a shortage of affordable and stable housing for Aboriginal families, including overcrowding and homelessness, a lack of secure rental options, poor-quality and climate-inappropriate dwellings affecting health and safety, and the absence of clear pathways for Indigenous tenants to move from temporary housing toward long-term stability and home ownership.
Type of mechanism	Mixed support
Overview	The East Kimberley Transitional Housing Program in Western Australia evolved from an existing program developed by the Wunan foundation. Taking advantage of Federal Government funding available as part of the nation building initiative, Wunan partnered with the WA Housing Authority to deliver 40 dwellings across a range of dwelling types in Kununurra for the purpose of providing stable, supported accommodation for Indigenous households. Eligibility requires participants to commit to the program's pathway toward self-sufficiency. This includes maintaining stable employment, ensuring regular school attendance for children, participating in Wunan's support services, and upholding tenancy obligations. Support offered through the program includes financial counselling and planning, health-related assistance, mentoring for employment and training, and help with parenting, home management, and home-loan preparation. The program is notable for integrating stable housing with employment, training, and education outcomes, with a long-term goal of transitioning participants into home ownership.
Applicability to Coonamble	Consultation for the Coonamble Housing Strategy highlighted a clear need for tenant education, support services and investment in tenant capability across the Coonamble LGA. The East Kimberley model demonstrates how combined housing and intensive support, such as financial counselling, health support, and parenting and tenancy skills, can address issues commonly raised in Coonamble, including generational challenges around property care and maintaining stable tenancies. A similar transitional housing approach could support Coonamble tenants who are at risk of losing their social housing or who have previously been exited from housing, by providing structured support aimed at stability, improved tenancy outcomes, and eventual self-sufficiency. Such a model could also help address regional housing challenges through culturally sensitive practices and coordinated service delivery.

Aspect	Overview
Karoonda East Murray Council, South Australia	
Key housing challenge	Karoonda provides an example of how a small regional council has responded to stalled population growth and limited housing activity, issues similar to those historically experienced in the Coonamble LGA. After a period of population decline, Karoonda's numbers stabilised by 2021 (517 residents), supported in part by proactive intervention from the Karoonda East Murray Council.[4]
Type of mechanism	Financial mechanisms
Overview of the case study	Initially, the council offered rebates on land for new home construction, but this approach did not consistently attract buyers able to sustain long-term mortgages. In response, the council shifted to directly developing modestly priced "turnkey" homes (around $300,000) on council owned land and selling them on completion. Demand for these dwellings has been strong, with most selling shortly after listing. Despite financial limitations that restrict delivery to one dwelling at a time, the council continues to use this approach to maintain population stability and broaden local housing options, including exploring independent living units for older residents. Council would seek additional support for new housing supply if it was available, but is unlikely to benefit from national level programs such as the Housing Affordability Future Fund as it lacks the scale that program requires.
Applicability to Coonamble	Karoonda's experience demonstrates how smaller councils can take an active role in stimulating housing supply where private development activity is limited. While the scale of delivery is modest, the approach has helped stabilise growth, attract new residents, and increase diversity in the housing stock. Importantly, for a community of Karoonda's size, delivering even one new dwelling per year represents a significant contribution to overall supply and has a meaningful impact on population stability and housing availability. This experience could be considered by Coonamble LGA, where recent population projections indicate the potential for slight growth or stabilisation after a period of recent decline, similar to what was experienced in Karoonda.
Warrnambool City Council, Victoria	
Key housing challenge	In the housing crisis, local organisations and businesses were struggling to attract essential personal, as the rental vacancy rate was low at 0.8%, the median rental price at $500/week and many renters under rental stress. There was also a lack of a community housing agency to be able to prepare shovel ready affordable projects.
Type of mechanism	Use of Council land
Overview of the case study	Warrnambool City Council called for expressions of interest from community housing agencies to activate and deliver a key worker accommodation and affordable housing project. The Council applied and was able to access a $2.95 million Federal Government grant (Building Better Regional Cities Program) towards construction of Coghlans Road project with the delivery of a housing affordability grants scheme (up to $20,000 per applicant) in the North Dennington Growth Area to low and moderate income families. Council will lease the land for an agreed term of up to 25 years. The final lease agreement period will be determined in conjunction with the Community Housing Agency and the funding agency. The land will return to Council with all built assets disposed through sale or relocation, at the end of the project period, unless a future agreement determines otherwise. Affordable housing allocations will be done by the housing agency through established models. The project will be fully managed by a Community Housing Agency. Proposed modern modular construction was proposed to allow for fast-track delivery of comfortable, low impact housing. Agreements and contracts were signed and the project was ready to be initiated. HillPDA understand that the builder has recently withdrawn from the project, with reasons not yet found.
Applicability to Coonamble	To attract and retain skills and house low and middle income people, Council could enter into a joint venture with a local developer and community housing provider to initiate new affordable housing typologies within the region.

[4] AHURI (2024), *Disruption in regional housing: Policy response for more resilient markets*

Aspect	Overview
Gosford, NSW	
Key housing challenge	Need for more affordable housing for diverse range of people in housing stress.
Type of mechanism	Council land
Overview of the case study	Council entered into an arrangement with Tiny Homes Foundation to offer transitional housing for people experiencing homelessness to own a tiny homes at a built cost and locate it on council owned land. Council approved the construction of four 'tiny homes' to be used as self-contained boarding accommodation for four lodgers that will have access to a common laundry and lounge/meeting room. The remaining land was used for common open space, landscaping and vegetable gardens. Each 'tiny home' is designed around passive solar principles to maximise year-round thermal comfort. The site was managed in partnership with a local social and community housing provider and monitored as a pilot project. *Note:* *In 2024, Shoalhaven also investigated tiny homes, which HillPDA participated and drafted findings report. Shoalhaven Council are awaiting the new Draft Building Bill, which is due to be released early in 2026, to ascertain their policy development.*
Applicability to Coonamble	Tiny homes, which can be described as movable or manufactured homes if on wheels, on Council land could provide options for affordable housing in Coonamble. Council could manage the facility, similar to a caravan park, thus providing flexibility for housing affordability.
Wollondilly Shire Council and Central Coast Council, NSW	
Key housing challenge	The majority of housing in Wollondilly Shire Council and Central Coast Council are single dwellings and are needing more medium density to support the changing communities, especially in new land release areas.
Type of mechanism	Planning mechanisms
Overview of the case study	A planning intervention has been pursued in Wollondilly Shire Council where the maximum lot size for dual occupancy in an R2 or R3 zone was 1,400sqm even though many R2 zoned land had a large minimum lot size (e.g. 2000 square metres) due to natural constraints of the site or character of the area. The Council amended the Wollondilly Local Environmental Plan (Clause 4.1A) to allow for subdivision of land to 800sqm for attached dual occupancy and 975sqm for detached dual occupancy, to provide opportunities for more diverse housing. The Central Coast Council, included in the Central Coast Local Environmental Plan (Clause 4.1D) a clause that permits a single development to be subdivided into 5 or more lots and enables a dwelling on each lot, despite the minimum lot size map in land zoned R1. The objective is to provide housing diversity and more affordable housing.
Applicability to Coonamble	Coonamble Council could consider, in certain well located R1 zoned areas, reducing the minimum lot size in order to facilitate smaller sized parcels of land and create more affordable and diverse housing.
Gilgandra Council, NSW	
Key housing challenge	Without the provision of aged care in the Shire, Gilgandra would see a significant loss in aged population in the community, resulting to impacts as the population is aging.
Type of mechanism	Financial
Overview of the case study	Gilgandra Shire Council's invested in an aged care model as a case study for other Councils developing aged care accommodation and ancillary services. Gilgandra Shire Council resolved to invest in the development of a 40-bed hostel which would be the start of aged care availability in the Shire. The project was community motivated with several local community groups and civic leaders collaborating and supporting the project and raising funding for the development. Aged care and disability services provided by Gilgandra Shire Council have since grown exponentially. The Hostel is now home to 50 aged care residents who are encouraged to live as independently as possible and to maintain social independence.
Applicability to Coonamble	Coonamble could partner with community groups to invest in an underutilised building and convert it to a hostel or co-living to provide for housing affordability for particular cohorts.

Aspect	Overview
Wellington, south east of Dubbo	
Key housing challenge	There were 135,000 unoccupied private dwellings in regional NSW at the 2021 Census, with an additional but unknown number of vacant commercial or retail buildings. [2] The refurbishment of underutilised or vacant buildings for temporary workers' accommodation is a significant opportunity across regional Australia. Vacant buildings have the potential to be renovated and brought back into the housing system often much faster and with lower environmental impacts than new-build construction
Type of mechanism	Council owned land
Overview of the case study	Squadron Energy engaged with Dubbo Regional Council on opportunities to provide locally appropriate housing solutions in Wellington. Bellhaven Aged Care Facility was identified as an unused site that, with refurbishment, would be suitable for temporary workforce accommodation. Squadron negotiated with the owner for a five-year lease arrangement, with an option to extend for another five years, and agreed to fund all refurbishment costs required to transition the site to workers' accommodation. The 32-room building will be used to house workers on Squadron's Uungula Wind Farm.
Applicability to Coonamble	To attract and retain skills and house low and middle income people, Council could enter into a joint venture with a local developer to initiate new affordable housing typologies within the region. Being located on council owned land could enable council to obtain a revenue stream through a lease agreement.
Moreton Bay City Council, Queensland	
Key housing challenge	Moreton Bay Council responded to the escalating housing crisis by shifting from a passive role to an active facilitator of housing delivery. Historically, councils viewed housing as a state responsibility, but increasing demand and limited supply prompted a strategic reassessment. A key challenge was balancing community expectations around asset retention with the need to unlock land for housing. Financial viability for CHPs was another barrier, exacerbated by high infrastructure charges and limited access to suitable land.
Type of mechanism	Planning mechanisms and financial incentives
Overview of the case study	Morton Bay City Council offer a number of financial incentives to encourage social and affordable housing developments. This includes: • Development Application (DA) Fee Remissions: Council offers 100% remission of DA fees for qualifying housing projects. There is some flexibility with this policy with projects outside mapped priority areas can still receive full remission if deemed suitable with decisions delegated to the CEA for faster turnaround. • Infrastructure Charges Remissions: Council remits 100% of infrastructure charges (often $500K–$1M per project) for eligible projects. This initiative has a safeguard in place which ensures that if the housing outcome isn't maintained for at least 15 years, the charges become payable by the property owner. Rates and utility exemptions: Under the new lease category, CHPs are exempt from rates and water charges.
Applicability to Coonamble	Council could investigate the use and viability of a combination of the mechanisms.
Yarriambiack Shire Council, Victoria	
Key housing challenge	Yarriambiack Shire Council, located in north-western Victoria, faces pressures of a small rural municipality: population decline, ageing demographics, and limited housing diversity. Most homes in the region are large, older dwelling, often three bedrooms or more, yet the majority are occupied by just one or two people. This mismatch between housing stock and household size created a clear need for smaller, affordable homes, particularly for older residents looking to downsize. Council struggled to attract external investment and an initial partnership with a registered CHP was unsuccessful due to the small scale of the project and the geographic isolation of the region. Without sufficient funding or a CHP partner, the council was forced to take on the project itself.
Type of mechanism	Mixture of mechanisms

Aspect	Overview
Overview of the case study	The council took on direct delivery, using a mix of policy, planning, and financial levers to make the project viable by: • Building community support and strategic partnerships by establishing a coordinated local housing committees and aged care providers. • Used planning scheme exemptions for council-led builds under $1M and rezoned surplus land • Council gifted fully serviced land for housing projects but retained ownership Council led project management and construction.
Applicability to Coonamble	Council could investigate the use and viability of a combination of the mechanisms.
Built by Moov Modular program, Lake Macquarie City Council	
Key housing challenge	Lake Macquarie is experiencing a shortage of social and affordable housing, particularly for vulnerable households on the social housing waitlist. Many eligible households are unable to access social housing due to limited supply and are paying 30–50% of their income in the private rental market.
Type of mechanism	Supported by State Government funding.
Overview of the case study	Lake Macquarie City Council's Built by Moov Modular program utilised modern methods of construction to deliver high-quality housing at speed, with homes installed in less than four weeks. Delivered in partnership with the NSW Government during the 2025–26 financial year, the program aimed to house up to 200 people on the social housing waitlist while supporting approximately 300 local construction and manufacturing jobs.
Applicability to Coonamble	Coonamble could explore modular or prefabricated housing models to accelerate delivery of social and affordable housing. Modular housing can help overcome local construction workforce shortages, reduce build times, and deliver cost-effective housing solutions. Partnering with the NSW Government and modular providers could enable faster rollout of housing for vulnerable residents and key worker cohorts.
Burnt and Derelict Housing Enforcement Program 2024 – 2025, Moree Plains Shire Council	
Key housing challenge	Moree has faced a persistent issue of burnt-out and derelict residential properties across the township. These properties: • Present public safety risks, particularly where structures are unstable or contain asbestos. • Detract from local amenity and community pride. • Represent a loss of already limited housing stock, exacerbating housing pressures. • Remain uncleared due to the high cost of demolition and asbestos removal, often exceeding the land value. Burnt-out homes were left standing because property owners could not afford demolition, asbestos remediation, and tipping fees. This created long-term stagnation of sites, reducing opportunities for redevelopment and renewal.
Type of mechanism	Mixture of mechanisms, including: • Planning and regulatory enforcement mechanisms • Financial mechanisms (waste fee subsidies and direct assistance) • Partnerships with licensed contractors and landowners
Overview of the case study	In July 2021, Moree Council committed approximately $700,000 to support the clean-up of burnt-out and dilapidated properties by subsidising tipping fees for eligible landowners. This was in response to community concerns that disposal costs were a major barrier to site remediation. Building on this early assistance model, in February 2024 Council endorsed the Burnt and Derelict Housing Enforcement Program 2024–2025. The initiative formalised and strengthened Council's approach by combining regulatory enforcement with financial incentives. Under the program, Council: • Conducted detailed investigations to assess the scale of the issue. • Issued demolition and compliance notices to property owners, prioritising sites based on public safety risk, particularly asbestos presence. • Provided reduced waste and tipping fees to incentivise demolition and repair works. • Coordinated building assessments and provided guidance to landowners on safe demolition processes. • Engaged licensed and experienced contractors for asbestos removal and demolition works.

Aspect	Overview
	• Prepared to undertake demolition works directly where owners failed to comply, with cost recovery pursued where appropriate.
Applicability to Coonamble	In smaller rural markets where demolition costs can exceed land value, financial barriers often prevent private action even where enforcement notices are issued. A structured, multi-year program that combines compliance measures with tipping fee subsidies or waste charge reductions could improve local amenity, and incrementally return vacant or damaged sites to productive residential use in Coonamble.

4.2 How case studies could be refined to support housing delivery in Coonamble

The case studies reviewed demonstrate that regional councils facing constrained housing markets can move beyond a passive planning role and adopt a more active, enabling and, where necessary, delivery-focused approach. While no single model is directly transferable to Coonamble, the evidence indicates that elements of multiple approaches could be combined to form a practical housing delivery framework.

4.2.1 Leveraging modular and modern construction

The Simmons Modular Housing Project positions Coonamble well to build local capability in modern methods of construction. Case studies such as Lake Macquarie's Built by Moov Modular program demonstrate that off-site construction can significantly reduce build times, improve quality control and provide cost certainty—critical advantages in a market where construction costs are high relative to achievable rents. In Coonamble, modular delivery could be refined by:

- prioritising Council-owned or serviced infill sites to reduce infrastructure costs
- standardising a small number of dwelling designs (1–3 bedroom) aligned with local demand
- staging delivery in small tranches to match funding availability and workforce capacity

This approach aligns with the Shire's modest growth projections and reduces risk exposure compared to large-scale development

4.2.2 Introducing transitional and supported housing pathways

The East Kimberley Transitional Housing Program provides a strong model for addressing housing instability through integrated housing and support, rather than supply alone. Engagement in Coonamble highlighted a clear need for tenant education, life-skills development and coordinated support to sustain tenancies. A refined local model could:

- target households at risk of eviction or repeat homelessness
- integrate culturally appropriate support, particularly for Aboriginal households
- operate as a stepping-stone model between crisis accommodation and long-term social or private housing

Importantly, this model addresses systemic tenancy failure rather than simply increasing stock, making it well suited to Coonamble's identified housing gaps

4.2.3 Council-led or Council-enabled delivery to stimulate the market

Case studies from Karoonda and Yarriambiack illustrate how small councils can directly stimulate housing supply where private development is unviable. For Coonamble, this suggests a role for selective, Council-led development, such as:

- delivering one or two "turnkey" dwellings per year on Council-owned land
- focusing on modest, affordable dwellings for council workers, downsizers, key workers or small households
- recycling capital through sale or lease to fund future stages.

This approach could meaningfully contribute to supply in a low-growth context, where even limited delivery has a disproportionate impact on housing availability and population stability.

4.2.4 Strategic use of Council land and assets

Examples from Warrnambool, Gosford and Wellington demonstrate how councils can unlock housing outcomes through non-disposal use of land, including long-term leasing, temporary activation or adaptive reuse. In Coonamble, this could include:

- leasing Council land to community housing providers or not-for-profits for affordable or key worker housing
- repurposing underutilised buildings for temporary workforce, crisis or transitional accommodation
- trialling movable, tiny or manufactured homes where servicing constraints limit conventional development

These models reduce upfront costs for delivery partners while allowing Council to retain long-term control of strategic assets, aligning with financial and governance constraints.

4.2.5 Planning and financial mechanisms to unlock diversity

Planning-led interventions from Wollondilly, Central Coast and Moreton Bay demonstrate how targeted regulatory and financial levers can improve feasibility without undermining character. For Coonamble, refined options could include:

- reducing minimum lot sizes in well-located R1 areas to enable smaller, more affordable lots
- fast-tracking approvals or offering fee remissions for priority housing types
- exploring development application fee relief or rate concessions where housing outcomes are secured over time.

These mechanisms are particularly relevant where market feasibility is marginal and can be applied selectively to minimise risk.

4.2.6 A hybrid, place-based delivery model

The strongest lesson from the case studies is that successful regional housing delivery rarely relies on a single tool. For Coonamble, the most effective approach is likely to be a hybrid model that combines:

- modular construction for speed and cost control
- Council land as an enabling asset rather than a barrier
- partnerships with community housing providers, service agencies and government
- targeted planning and financial incentives to support feasibility
- integrated support services to improve tenancy outcomes.

This refined, place-based approach reflects the scale of Coonamble's housing need, the limits of the private market, and the Shire's capacity to act as both facilitator and, where necessary, delivery partner.


STRATEGY

5.0 STRATEGY

5.1 Themes, directions and actions

This Strategy's directions and actions have been grouped into four housing themes: diversify, educate, attract and align.

Theme 1: Diversify

Direction 1.1	Shift from land supply to housing delivery
Rationale	The evidence demonstrates that Coonamble Shire has sufficient zoned residential land capacity (approximately 955 dwellings) to meet projected demand to 2041 (192 dwellings). However, historic delivery rates (7–9.6 dwellings per annum) indicate that market capacity and feasibility, not zoning, are the primary constraints, particularly in the towns. The development application evidence indicated that while there has been an uptake in buildings constructed in the R1 General Residential zone over the last few years, these were largely the result of government led projects and investment. Speaking with government housing delivery agencies, this extent of investment is unlikely to continue. To continue the supply of new housing in the townships, council may need to take a more active role.
Actions	■ 1.1.1 Investigate the feasibility of establishing a rolling, small-scale council housing delivery program (1-2 dwellings per year) to deliver new, quality housing stock to the market. This stock would be sold off with funds reinvested into the program (see Karoonda East Murray Council case study) ■ 1.1.2 Review council's existing asset portfolio to determine if there is underutilised land that could be offered to deliver social and affordable housing projects in partnership with a CHP or government agency. ■ 1.1.3 Facilitate conversations with private landholders of the larger vacant premises in Coonamble to see if there is appetite for potential repurposing of assets for seniors housing or workforce accommodation.
Direction 1.2	**Seek to unlock infill land capacity**
Rationale	Housing and employment challenges across the LGA are compounded by ageing and poorly maintained stock, which undermines suitability and attractiveness. Engagement undertaken with stakeholders reinforced that housing pressures are driven as much by quality, suitability and affordability as by total dwelling numbers. While most of the housing stock across the LGA is occupied, its condition and suitability vary considerably. Much of the existing stock is ageing and in need of repair, reducing its attractiveness to new residents and limiting options for existing households. Although some previously uninhabitable dwellings are now being purchased and upgraded, reinvestment remains inconsistent, particularly where properties are held by absentee investors with limited incentive to undertake substantial improvements. Importantly, housing availability and quality were also identified as critical constraints on workforce attraction and retention. Health services, government agencies and other essential employers reported ongoing difficulty securing suitable long-term accommodation for staff, often relying on short-term arrangements or substandard private rentals.
Actions	■ 1.2.1 Implement a Burnt and Derelict Housing Enforcement Program similar to Moree Plains Shire Council to seek to reduce the stock of derelict private dwellings and provide incentive to sell vacant, serviced land.

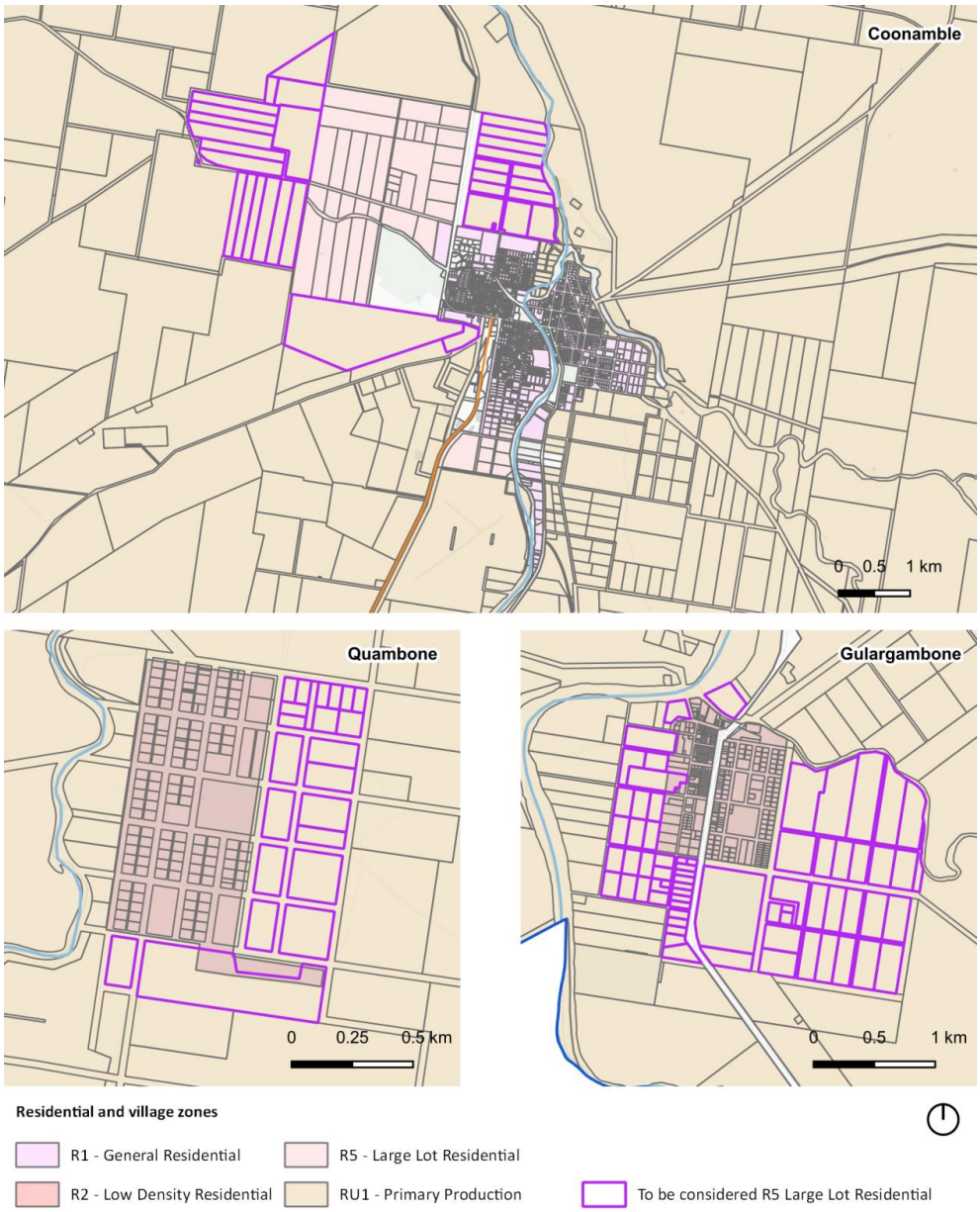
- 1.2.2 Investigate the feasibility of waiving the DA fee for alts and addition applications to incentivise landowners to improve the quality of assets.

Direction 1.3	Diversify housing types to better match household change
Rationale	Housing in Coonamble is dominated by detached houses, and although these cater for much of the population, there is a need for increased dwelling diversity, particularly as the local population changes. Detached dwellings account for over 90% of the housing stock, yet the strongest projected household growth to 2041 is in lone-person households (+87) and couple-only households (+47). Without intervention, demand modelling indicates that 177 of 192 new dwellings would still be detached houses, reinforcing existing mismatches between dwelling types and household needs. With most new dwellings comprising separate houses, local rental stock has also declined, impacting affordability. This is reflected in the proportion of rental households in housing stress increasing from 5.6% to 19.7% between 2011 and 2021. Smaller forms of housing, which are more likely to be rented, could help to address this. Rental affordability is important particularly for young adults and key workers. The delivery of more diverse and denser housing stock can occur under the current planning controls, but feasibility is the biggest impediment. There are some areas in Coonamble that have access to a rear lane that could provide opportunity for additional dwelling infill.
Actions	■ 1.3.1 Through an amendment to the Local Environmental Plan, reduce the minimum lot size to 400sqm for R1 General Residential areas in Coonamble with access to a rear laneway. ■ 1.3.2 Encourage and promote short-term housing opportunity created through the Yarran Street subdivision. ■ 1.3.3 Actively advocate for the establishment of more seniors living communities and aged care providers to invest in the LGA. Investigate the opportunity for designating council owned land to incentivise investment. ■ 1.3.4 Seek to facilitate applications for manufactured home estates where appropriately located. ■ 1.3.5 Support alternative typologies such as modular, manufactured and transportable dwellings by flexibly applying the DCP controls.
Direction 1.4	**Advocate for the expansion of social, affordable, crisis and transitional housing pathways**
Rationale	Evidence indicates significant pressure across the social and crisis housing system within the LGA. Social housing wait times are estimate at 5–10 years, with extremely low turnover limiting access for new applicants. At the same time, homelessness is increasing and becoming more visible. While some social and affordable housing has been delivered within the LGA, stakeholders indicate that current supply does not meet demand. Conversations with Land and Housing Corporation indicated that investment in Coonamble LGA is not a current priority, however Aboriginal Housing Office suggested they could be open to further investment under the right conditions. Stakeholder engagement with Mission Australia and Coonamble LALC highlighted: ■ A critical shortage of crisis and transitional accommodation ■ An estimated demand for 15–20 crisis beds at any one time. ■ Increasing instances of people temporarily staying with friends or family (“couch surfing”), suggesting hidden homelessness. ■ Limited pathways for tenants who exit housing due to arrears, breaches or domestic violence. Transitional housing stock can serve a socially beneficial role in the housing spectrum, often acting as a bridge to people engaging in the private rental market. Beyond meeting immediate need, these forms of accommodation provide a stepping stone into the private rental market and support workforce

	participation. In tight regional markets with low vacancy rates, such as Coonamble, affordable and transitional housing can improve overall housing mobility and relieve pressure across all tenures. Crisis housing options allow individuals to remain in one location, enabling structured engagement with support services. Service providers report significantly better outcomes in stabilising individuals and addressing the root causes of homelessness when crisis accommodation is available. Mission Australia also emphasised that crisis accommodation is essential not only for emergency shelter, but also to enable effective case management. When individuals are moving between temporary arrangements, it is extremely difficult for support services to maintain contact, assist with housing applications, coordinate medical appointments and address underlying health or financial issues. These housing option can be achieved through partnerships between governments and organisations such as Community Housing Providers, but investment structures may require provision of government land or resources to achieve viability. As such, there is potential for Council to test the feasibility of land stocks throughout the LGA for such housing. Council may also need to establish relationships with Community Housing Providers to the LGA, while also considering opportunities to reduce contributions costs to achieve viability.
Actions	■ 1.4.1 Seek to provide financial incentives for social and affordable housing development by waiving development application fees and infrastructure charges (see Moreton Bay Council Case Study). ■ 1.4.2 In partnership with the local LALC, investigate the interest of implementing a program similar to the East Kimberly Transitional Housing Program (see case study) in Coonamble LGA. ■ 1.4.3 Seek to liaise with Aboriginal Housing Office to determine opportunities for investment and housing delivery in Coonamble LGA.
Direction 1.5	**Support Aboriginal and culturally appropriate housing outcomes**
Rationale	Coonamble LGA contains a range of indigenous residents and stakeholders, with Aboriginal and Torres Strait Islander residents comprising 33.9% of the LGA population. Engagement and evidence highlight overcrowding, extended family living needs, long waitlists and land tenure constraints affecting Aboriginal housing delivery. Addressing community housing need includes ensuring that housing is culturally appropriate for Aboriginal residents. This requires more specific Council collaboration with Aboriginal communities to determine specific needs and Council responses.
Actions	■ 1.5.1 Partner with the Local Aboriginal Land Council to identify priority sites and delivery opportunities within their land portfolio and seek to facilitate a desirable planning framework. ■ 1.5.2 Encourage dwelling designs that support extended family living, flexibility and cultural connection. ■ 1.5.3 In partnership with the LALC, advocate for funding models that address land title, servicing and maintenance constraints.
Direction 1.6	**Facilitate a planned release of additional rural lifestyle lots to respond to changing housing preferences**
Rationale	Evidence indicates that population change within Coonamble Shire has been uneven, with population decline in townships and villages contrasted by a doubling of the population in the rural remainder of the LGA between 2011 and 2021. This trend suggests a clear and growing preference for rural lifestyle living, rather than township. Engagement further identified demand for 5, 10 and 20 acre lifestyle lots that offer space, privacy and a rural setting without the scale or cost of broadacre farming. While R5 Large Lot Residential land exists, its supply is limited. Providing more R5 Large Lot Residential zoned land would contribute to housing choice throughout the LGA and provide a transition zone between the towns and villages and RU1 Primary Production zone.

	The development application data demonstrated that around 38% of new dwellings were being delivered in the RU1 zone. The current minimum lot size in this zone is 1000ha, which is significantly higher than the minimum lot size applied in surrounding LGAs. Consultation indicated that there is a desire to review dwelling capability of the rural lands to deliver more housing opportunities.
Action	■ 1.6.1 Through an amendment to the Local Environmental Plan, expand the opportunity for rural lifestyle blocks (R5 Large Lot Residential) by: ○ selectively rezoning land immediately adjoining the existing town and villages (see Figure 33). Adopt the minimum lot size of 2ha. ○ Introducing dual occupancy as a permissible land use ○ Introducing a clause that enables land subject to a dual occupancy subdivision application to result in a lot no less than 1ha in size. ○ Provide a condition with the DCP that development on R5 Large Lot Residential should only be approved where it can demonstrate capability of onsite water and sewer servicing or developer funded connection to existing trunk infrastructure. ■ 1.6.2 Seek grant funding to prepare a Rural Land Study to improve the opportunity for housing in rural areas by: ○ Calculating an appropriate minimum lot size for the RU1 zone in accordance with the Department of Primary Industry methodology – with the intent to maximise dwelling entitlement potential without jeopardising the economic and agricultural productivity of rural lands. ○ Exploring the opportunity to introduce an RU4 Primary Production Small Lots zone in areas outside of significant agricultural land, with the intent to create opportunity for less intensive farming. Desired minimum lot size would by 40 hectares.

Figure 33: R5 Large Lot Residential investigation area



Source: HillPDA 2026

Theme 2: Educate

Direction 2.1	Explore non-housing interventions to improve tenancy stability
Rationale	Engagement consistently highlighted that housing challenges are not solely supply-driven. While increasing appropriate housing stock remains important, the sustainability of tenancies is equally dependent on tenant capability, coordinated support services, and ongoing property maintenance. Tenant education, life-skills support and coordinated service delivery are critical to sustaining tenancies, reducing evictions and preventing repeat homelessness. Consultation identified that many tenancies are failing not because of deliberate non-compliance, but due to factors such as: ■ Limited life skills (cleaning, property care, minor maintenance) ■ Difficulty maintaining consistent rent payments. ■ Literacy and financial capability. ■ Intergenerational tenancy behaviours that have become ingrained ■ Domestic and family violence, incarceration, unemployment and social disadvantage ■ Limited early intervention before issues escalate to arrears or breach notices. Without targeted support, minor issues compound into tenancy breaches, arrears, and eventual eviction. This contributes to repeat homelessness and increases pressure on crisis services. Stakeholders also identified a critical gap in transitional housing options for tenants who have exited properties due to arrears or tenancy breaches. Without short-term, supported accommodation pathways, households are unable to stabilise, address underlying issues, and re-enter secure housing.
Action	■ 2.1.1 Sponsor tenant education programs and forums (renting skills, property care) and provide opportunities to link vulnerable tenants with support services.

Theme 3: Attract

Direction 3.1	Activate village housing potential through place-based solutions
Rationale	Gulargambone and Quambone have available land, spare bedrooms and physical capacity for additional residents. However, growth is constrained by servicing costs, infrastructure limitations and perceptions rather than zoning or land availability. Targeted place-based strategies are needed to overcome these barriers and unlock village housing potential. Small-scale investments in village renewal, streetscape improvements, and beautification projects can enhance the attractiveness. Moreover, marketing villages as affordable lifestyle destinations, particularly for remote workers, young families, or downsizers, addresses both demographic and workforce objectives. This approach can diversify the population base, support local services, and strengthen community resilience, while ensuring that growth aligns with local character and infrastructure capacity.
Action	■ 3.1.1 Promote Gulargambone and Quambone as affordable lifestyle destinations through targeted marketing campaigns. ■ 3.1.2 Support grassroot village renewal and beautification projects through grant funding programs. ■ 3.1.3 Develop a prospectus to show land availability, services, and investment opportunities.

Theme 4: Align

Direction 4.1	Align housing delivery with infrastructure capacity to support efficient, feasible and sustainable growth
Rationale	The evidence demonstrates that while Coonamble Shire has sufficient zoned land to meet projected housing demand to 2041, infrastructure capacity and servicing costs are a key constraint on where and how housing can be delivered. Core water, sewer and stormwater infrastructure across the LGA is ageing (largely 50–60 years old), with systems in Coonamble and Gulargambone already under strain and Quambone reliant on on-site wastewater systems. Coonamble's water treatment plant is operating at or near capacity and represents a critical constraint to housing growth. New housing in poorly serviced or infrastructure-constrained locations risks increasing development costs, undermining feasibility and placing additional pressure on Council assets. Conversely, targeted housing delivery in serviced infill locations, combined with staged infrastructure planning, can improve development viability, maximise use of existing infrastructure and support long-term financial sustainability.
Actions	■ 4.1.1 Seek funding and technical support to undertake an options appraisal and feasibility assessment for augmentation or replacement of the Coonamble water treatment plant, including staging options aligned with housing growth. Further infill development in Coonamble is constrained due to water infrastructure. ■ 4.1.2 Seek to refuse applications for R1 General Residential expansion to the eastern and southern extents of Coonamble township, where sewer servicing constraints, water pressure limitations and levee infrastructure increase cost and risk. ■ 4.1.3 Apply a precautionary approach to housing proposals in fringe locations, requiring proponents to demonstrate infrastructure feasibility (I.e no cost to council). ■ 4.1.4 If development interest increases in Quambone, within the village extent, seek funding to undertake an options appraisal and feasibility assessment of water infrastructure upgrades.

6.0 IMPLEMENTATION AND MONITORING

This section outlines an implementation plan to realise the strategic directions and actions of the Strategy and guide its delivery. For each action, the implementation plan indicates Council's role, partners for collaboration, and the priority of the action.

6.1 Implementation

6.1.1 Council's role

Council will play different roles in the implementation of this strategy. These will vary between the roles of planner, advocator, partner, deliverer, facilitator/educator and regulator. A description of these various roles is provided below.

Role	Activities and responsibility
Advocate	Council represents community needs and interests to Commonwealth and State Governments and to the private sector. This can be achieved through: ■ Lobbying state and federal governments for funding ■ Promote Coonamble Shire's housing opportunities to potential residents and investors. ■ Representing Coonamble LGA's housing needs at regional planning forums.
Plan	Council undertakes strategic and statutory planning strategic planning initiatives, including: ■ **Statutory planning:** – Reviewing and updating the LEP to support housing diversity. – Streamlining development application processes for priority housing projects. – Implementing zoning changes to facilitate appropriate housing development. – Enforce building codes and standards to ensure quality housing outcomes. ■ **Strategic planning:** – Identify potential sites for future housing developments. – Ensuring alignment of the housing strategy with other strategic documents, such as the Community Strategic Plan, Local Strategic Planning Statement, and other key documents.
Partner	Council works closely with industry, developers, investors, government departments, and agencies to support housing outcomes. Key partnership activities include: ■ collaborating with local groups and agencies to understand housing needs, preferences, and emerging trends. ■ partnering with neighbouring councils to coordinate regional housing strategies and initiatives. ■ working with businesses to identify and address workforce housing requirements. ■ partnering with housing providers, charities, and service organisations to ensure the availability of crisis accommodation and complementary support services.
Deliver	Council coordinates the delivery of community facilities, services, works or products. They: ■ facilitate or encourage housing developments.

	■ provide infrastructure such as roads, utilities, and community facilities. ■ operate or support social and crisis housing programs.
Regulate	Council ensure that that housing meets planning, building and public health regulations and expectations. This involves: ■ assessing and approving building and development applications. ■ enforcing compliance with planning, zoning, and safety regulations ■ monitoring standards for quality, safety, and accessibility in housing

6.1.2 Partners for collaboration

Council will have a range of potential partners for collaboration in delivering the strategy, defined below.

- State Government: NSW government or agencies including NSW Departments of Planning, Housing and Infrastructure (DPHI); Department of Climate Change, Energy, the Environment and Water (DCCEEW); Department of Primary Industries and Regional Development (DPIRD); NSW Department of Communities and Justice (DCJ) and Transport for NSW (TfNSW).
- Service providers: public and private infrastructure providers
- Private sector: developers, community housing providers, businesses and landowners
- LALCs: Local Aboriginal Land Councils
- Other councils.

6.1.3 Priority

Actions have been identified as having the greatest priority and greatest impact on housing in Coonamble LGA and within the Strategy's timeframe.

The following timeframes has been allocated to each delivery:

- Ongoing – should be undertaken on an ongoing basis
- Immediate - can be undertaken now (0-2 years)
- Short-term – undertaken in approximately 2-5 years
- Medium – can be undertaken in approximately 6-10 years

The following table provides the implementation plan for the housing strategy.

Table 20: Implementation Plan

Action	Council role	Timeframe (quick win, short term, medium term and ongoing).
Direction 1.1: Shift from land supply to housing delivery		
1.1.1 Investigate the feasibility of establishing a rolling, small-scale council housing delivery program (1-2 dwellings per year) to deliver new, quality housing stock to the market. This stock would be sold off with funds reinvested into the program (see Karoonda East Murray Council case study)	Deliver	Short term
1.1.2 Review council's existing asset portfolio to determine if there is underutilised land that could be offered to deliver social and affordable housing projects in partnership with a CHP or government agency.	Deliver	Immediate
1.1.3 Facilitate conversations with private landholders of the larger vacant premises in Coonamble to see if there is appetite for potential repurposing of assets for seniors housing or workforce accommodation.	Deliver	Short term
Direction 1.2: Seek to unlock infill land capacity and improve quality		
1.2.1 Implement a Burnt and Derelict Housing Enforcement Program similar to Moree Plains Shire Council to seek to reduce the stock of derelict private dwellings and provide incentive to sell vacant, serviced land.	Regulate	Medium term
1.2.2 Investigate the feasibility of waiving the DA fee for alts and addition applications to incentivise landowners to improve the quality of assets.	Plan	Short term
Direction 1.3: Diversify housing types to better match household change		
1.3.1 Through an amendment to the Local Environmental Plan, reduce the minimum lot size to 400sqm for R1 General Residential areas in Coonamble with access to a rear laneway.	Plan	Short term
1.3.2 Encourage and promote short-term housing opportunity created through the Yarran Street subdivision.	Advocate	Short term
1.3.3 Actively advocate for the establishment of more seniors living communities and aged care providers to invest in the LGA. Investigate the opportunity for designating council owned land to incentivise investment.	Advocate	Medium term
1.3.4 Seek to facilitate applications for manufactured home estates where appropriately located.	Regulate	Ongoing
1.3.5 Support alternative typologies such as modular, manufactured and transportable dwellings by flexibly applying the DCP controls.	Regulate	Ongoing
Direction 1.4: Advocate for the expansion of social, affordable, crisis and transitional housing pathways		
1.4.1 Seek to provide financial incentives for social and affordable housing development by waiving development application fees and infrastructure charges (see Moreton Bay Council Case Study).	Regulate	Immediate
1.4.2 In partnership with the local LALC, investigate the interest of implementing a program similar to the East Kimberly Transitional Housing Program (see case study) in Coonamble LGA.	Partner (LALC)	Medium term
1.4.3 Seek to liaise with Aboriginal Housing Office to determine opportunities for investment and housing delivery in Coonamble LGA.	Partner (AHO)	Immediate
Direction 1.5: Support Aboriginal and culturally appropriate housing outcomes		
1.5.1 Partner with the Local Aboriginal Land Council to identify priority sites and delivery opportunities within their land portfolio and seek to facilitate a desirable planning framework.	Partner (LALC)	Medium term
1.5.2 Encourage dwelling designs that support extended family living, flexibility and cultural connection.	Advocate	Ongoing

Action	Council role	Timeframe (quick win, short term, medium term and ongoing).
1.5.3 In partnership with the LALC, advocate for funding models that address land title, servicing and maintenance constraints.	Advocate	Short-term
Direction 1.6: Facilitate a planned release of additional rural lifestyle lots to respond to changing housing preferences		
1.6.1 Through an amendment to the Local Environmental Plan, expand the opportunity for rural lifestyle blocks (R5 Large Lot Residential) by: ■ selectively rezoning land immediately adjoining the existing town and villages (see Figure x). Adopt the minimum lot size of 2ha. ■ Introducing dual occupancy as a permissible land use ■ Introducing a clause that enables land subject to a dual occupancy subdivision application to result in a lot no less than 1ha in size. ■ Provide a condition with the DCP that development on R5 Large Lot Residential should only be approved where it can demonstrate capability of onsite water and sewer servicing or developer funded connection to existing trunk infrastructure.	Plan	Immediate
1.6.2 Seek grant funding to prepare a Rural Land Study to improve the opportunity for housing in rural areas by: ■ Calculating an appropriate minimum lot size for the RU1 zone in accordance with the Department of Primary Industry methodology – with the intent to maximise dwelling entitlement potential without jeopardising the economic and agricultural productivity of rural lands. ■ Exploring the opportunity to introduce an RU4 Primary Production Small Lots zone in areas outside of significant agricultural land, with the intent to create opportunity for less intensive farming. Desired minimum lot size would by 40 hectares.	Plan	Short term
Direction 2.1: Explore non-housing interventions to improve tenancy stability		
2.1.1 Sponsor as appropriate, initiatives by LALC and other housing providers, tenant education programs and forums (renting skills, property care) and provide opportunities to link vulnerable tenants with support services.	Partner (LALC)	Short term
Direction 3.1: Activate village housing potential through place-based solutions		
3.1.1 Promote Gulargambone and Quambone as affordable lifestyle destinations through targeted marketing campaigns.	Advocate	Short term
3.1.2 Support grassroot village renewal and beautification projects through grant funding programs.	Partner (local community organisations)	Ongoing
3.1.3 Develop a prospectus to show land availability, services, and investment opportunities.	Plan	Medium term
Direction 4.1: Align housing delivery with infrastructure capacity to support efficient, feasible and sustainable growth		
4.1.1 Seek funding and technical support to undertake an options appraisal and feasibility assessment for augmentation or replacement of the Coonamble water treatment plant, including staging options aligned with housing growth. Further infill development in Coonamble is constrained due to water infrastructure.	Deliver	Immediate
4.1.2 Seek to refuse applications for R1 General Residential expansion to the eastern and southern extents of Coonamble	Regulate	Ongoing

Action	Council role	Timeframe (quick win, short term, medium term and ongoing).
township, where sewer servicing constraints, water pressure limitations and levee infrastructure increase cost and risk.		
4.1.3 Apply a precautionary approach to housing proposals in fringe locations, requiring proponents to demonstrate infrastructure feasibility (I.e no cost to council).	Regulate	Ongoing
4.1.4 If development interest increases in Quambone, within the village extent, seek funding to undertake an options appraisal and feasibility assessment of water infrastructure upgrades.	Plan	Ongoing

6.2 Monitoring

It is intended that the Strategy be reviewed in 5 years' time, with the priorities reassessed in line with available budgets, market conditions, resources and funding opportunities.

APPENDIX A

APPENDIX A : PLANNING AND POLICY CONTEXT

A.2 Planning and Policy context

Housing 2041: NSW housing strategy

Published by the NSW Department of Planning, Housing and Infrastructure (DPHI) in March 2021, Housing 2041: NSW Housing Strategy (NSW Housing Strategy) envisions that by 2041, "NSW will have housing that supports security, comfort, independence, and choice for all people at all stages of their lives."

The NSW Housing Strategy acknowledges that housing is a key contributor to the socio-economic wellbeing and health of individuals and communities. To meet the diverse needs of the local communities at every stage of life, it is not enough to simply increase the supply of housing. People's circumstances, lifestyle and culture influence their needs, and where and how they choose to live is about more than just the dwelling itself. In recognition of this, the NSW Housing Strategy provides a range of actions, focused around the following four 'housing pillars':

- Supply: housing supply delivered in the right location at the right time
- Diversity: housing is diverse, meeting varied and changing needs of people across their life
- Affordability: housing that is affordable and secure
- Resilience: housing that is enduring and resilient to natural and social change.

State Environmental Planning Policy (Housing) 2021

The NSW Government introduced the State Environmental Planning Policies (Housing) 2021 (the Housing SEPP) in November 2021, which repealed and replaced the following SEPPs:

- Affordable Rental Housing SEPP 2009
- Housing for Seniors and People with a Disability SEPP 2004
- SEPP 70 – Affordable Housing (Revised Schemes)
- SEPP 21 – Caravan Parks
- SEPP 36 – Manufactured Home Estates.

The Housing SEPP contains planning provisions, including bonus incentives, to encourage the delivery of diverse and affordable housing in the right locations, to meet the diverse needs of communities at every stage of life.

Local Housing Strategy Guideline

The former Department of Planning, Industry and Environment (DPIE) developed the Local Housing Strategy Guideline (Guideline) to provide a framework for the constituent development of local housing strategies across NSW. It provides methodology and source guidance around demographic factors, local housing supply and demand, and land-use opportunities and constraints. It provides a template for housing strategies. This housing strategy has been prepared in accordance with the Guideline.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

The State Environmental Planning Policy (Exempt and Complying Development Codes) 2008 (Codes SEPP) aims to streamline development that is considered to have minimal environmental impacts. Works can either be

carried through exempt or complying development to enable a faster approval and construction process. Of particular relevance to this study is:

- Part 3 Housing Code, which sets development standards and permissibility for dwelling houses and attached development
- Part 3A Rural Housing Code, which applies to dwellings on land zoned for rural purposes or R5 Large Lot Residential
- Part 3B Low Rise Housing Diversity Code, which sets development standards and permissibility for certain medium density housing types including manor homes and dual occupancy

A.3 Regional context

Central West and Orana Regional Plan 2041

The Central West and Orana Regional Plan 2041 is a 20-year blueprint for the future of the Central West and Orana region. The Plan outlines a vision to grow and diversify the economy over the next 20 years by supporting jobs growth and strengthening the region's cities, towns and villages. The Plan covers five main themes, including:

- Region shaping investment
- A sustainable and resilient place
- People, centres, housing and communities
- Prosperity, productivity and innovation
- Local government priorities.

Table 21 outlines the objectives and strategies of the Regional Plan that are particularly relevant to the development of Council's UHS. It is the role of the UHS to align with or deliver the strategies.

Table 21: Relevant Regional Plan objectives and strategies

Objectives	Strategies
Objective 13: Provide well located housing options to meet demand	• **Strategy 13.1**: To ensure an adequate and timely supply of housing, in the right locations, strategic and local planning should: – respond to environmental, employment and investment considerations, and population dynamics when identifying new housing opportunities – consider how proposed release areas could interact with longer term residential precincts – provide new housing capacity where it can use existing infrastructure capacity or support the timely delivery of new infrastructure. – Identify a pipeline of housing supply that meets community needs and provides appropriate opportunities for growth. • **Strategy 13.3:** Use strategic planning and local plans to facilitate a diversity of housing in urban areas by: – creating flexible and feasible planning controls, including a greater mix of housing in new release areas – aligning infrastructure and service provision to housing supply needs – exploring public space improvements to encourage higher densities near town centres and transit orientated development along key passenger transport routes. – reviewing policies and processes to improve certainty and streamline development processes.
Objective 14: Plan for diverse, affordable, resilient and inclusive housing	• **Strategy 14.1**: To improve housing diversity, strategic and local planning should: – allow a diversity of housing, including affordable housing, student housing, shop top housing, more dense housing types and housing choices for seniors close to existing services, and on land free from hazards – improve certainty of development outcomes and streamline development processes. • **Strategy 14.2**: Plan for a range of sustainable housing choices in strategic planning and local plans including:

Objectives	Strategies
	– a diversity of housing types and lot sizes, through appropriate development standards, including minimum lot sizes, minimum frontage and floor space ratio – housing that is more appropriate for seniors, including low-care accommodation – considering development incentives or reduced contributions to boost construction of secondary dwellings – innovative solutions for older people, multigeneration families, group housing, people with special needs or people from different cultural backgrounds – sustainable housing solutions that can reduce costs and environmental impacts of household operations. • **Strategy 14.4**: Use strategic planning and local plans to consider responses to homelessness, including the role of caravan parks, manufactured home estates, tiny homes, and manufactured homes on land in existing centres, new development areas and on publicly owned land. • **Strategy 14.5:** Prepare UHSs and LEPs in consultation with Aboriginal communities, in addition to the AHO, the NSW Department of Communities and Justice and the Land and Housing Corporation.
Objective 15: Manage rural residential development	• **Strategy 15.1:** When planning for new rural residential development consider: – proximity to existing urban settlements to maximise the efficient use of existing infrastructure and services – avoiding primary production zoned agricultural land and mineral resources and consider land use conflict when in proximity to such land – avoiding areas of high environmental, cultural or heritage significance, or areas affected by natural hazards – provision of a sustainable water supply through reticulated water supply, roof catchment and/or accessing water from a river, lake or aquifer in accordance with the Water Management Act 2000 – impacts on the groundwater system – future growth opportunities of the closest local centre, nearby urban land uses and any across LGA-boundary land use compatibility issues – context in terms of supply and demand across the subregion – cost effective service supply. • **Strategy 15.2**: Enable new rural residential development only where it has been identified in a local strategy prepared by the relevant council and endorsed by the department. Avoid unplanned or unsupported rezoning of rural land.
Objective 16: Provide accommodation options for seasonal, temporary and key workers	• **Strategy 16.1:** Strategic and statutory planning should consider: – the provision of housing for workers by employers, including state agencies, by providing flexible controls – the capacity of existing and planned infrastructure to service accommodation for workers – provision for workers' accommodation sites such as caravan parks, manufactured home estates, tiny homes and manufactured homes on land in or adjoining existing centres, new development areas and publicly owned land.

Regional Housing Taskforce – Recommendations Report

The Regional Housing Taskforce was established in June 2021 in response to significant housing supply and affordability pressures across Regional NSW. It was instructed to identify technical barriers in the planning system that are preventing the delivery of housing supply, including affordable housing, and to formulate recommendations to improve housing outcomes in Regional NSW. It reported back in October 2021, with 5 key recommendations and 15 supporting targeted interventions. The key recommendations were:

- Support measures that bring forward a supply of "development ready" land. This includes expanding the Urban Development Program (UDP) to more areas to establish a clearer housing pipeline and supporting the delivery of critical infrastructure through reforms to developer contributions and infrastructure sequencing
- Increase the availability of affordable and diverse housing across regional NSW. This includes social, affordable and key worker housing through strategic use of government-owned land and coordinated partnerships with Land and Housing Corporation (LAHC), Landcom, councils and the community housing sector

- Provide more certainty about where, when and what types of homes will be built. Through supporting regional strategic planning initiatives and deploying the Planning Delivery Unit (PDU) to support regional councils and industry to resolve planning barriers to housing supply
- Investigate planning levers to facilitate the delivery of housing that meets short term needs, including standard planning pathways for temporary worker accommodation and investigating planning pathways for innovative housing options
- Improve monitoring of housing and policy outcomes and demand indicators, through improved benchmarking and monitoring.

A.4 Local context

Coonamble Shire Council Local Strategic Planning Statement

The Coonamble Shire Local Strategic Planning Statement (LSPS) identifies Council's 20-year vision for land use planning in the Coonamble LGA. It identifies the overarching strategic direction (having regard to economic, social and environmental matters), and how change will be managed into the future and includes actions required to achieve the land use vision.

Key priorities and actions relating to housing in the LSPS are summarised in Table 22.

Table 22: Coonamble Local Strategic Planning Statement relevant priorities

Community and place	**Planning Priority 1: Promote and enhance the identity and unique character of Coonamble and the villages of Gulargambone and Quambone**
	Action 1.3: Develop master plans for Quambone and Gulargambone.
	Action 1.6: Engage with surrounding LGAs in discussions on reviewing the Western Subregional Land Use Strategy
	Action 1.7: Identify suitable locations for future rural residential housing development.
	Priority 2 - Encourage a connected, active and healthy community
	Action 2.9: Investigate a business case to operate or expand an integrated holistic age care service in Coonamble to improve aging in place options
	Priority 3 - Provide contemporary services and local infrastructure for the community to thrive
	Action 3.12: Identify opportunities for delivery of complimentary investments and infrastructure to leverage off the Inland Rail Project development
Economy	**Priority 8 - Promote business and development opportunities**
	Action 8.7: Undertake a housing strategy to locate new rural residential areas close to existing urban settlements to maximise the efficient use of existing physical, social and community infrastructure and services, avoiding the unnecessary fragmentation of productive agricultural land.
	Action 8.8: Undertake investigations into Aboriginal and Council land ownership and the potential land use opportunities

Moving Forward Together - Community strategic plan

The Moving Forward Together Community Strategic Plan outlines a shared vision for the future development of the Coonamble LGA, identifying community values, strengths, challenges and opportunities. It provides a long-term framework to guide Council's decisions and align strategic goals with operational actions across five key themes: Our Community, Our Economy, Our Assets, Our Country and Our Leadership.

Under the theme "Our Assets", the plan recognises safe, affordable and diverse housing as a key goal for the region's sustainable growth.

Goal 11: *We have access to safe, affordable, and diverse housing options.*

Supporting Strategies:

- Strategy 19: Ensure land is appropriately zoned, sized, and located to support a variety of housing types.

- Strategy 20: Actively communicate development opportunities to the community.

Other local plans and strategies

Council has also developed a range of other strategic planning strategies, including:

- Delivery Program - Outlines the principal activities that Council will undertake over the next 4-years to address the vision and objectives of the Community Strategic Plan
- Operational Plan - Provides detailed actions and targets to measure the implementation of the Delivery Program.
- Resourcing strategy - Identifies how Council will achieve the objectives of the Community Strategic Plan and consists of the following:
  - Long Term Financial Plan (10-year plan) projecting Council's financial position for at least 10 years and includes improvement strategies proposed by Council to improve sustainability.
  - The Statement of Revenue Policy, which provides information on Council's rating structure, fees and charges, including a comparison of proposed modifications to the rate base.
  - The Workforce Management Plan, outlining Council's strategies and actions for developing and maintaining a workforce to underpin the delivery of four-year objectives outlined in the Delivery Program.
  - Asset Management Plans (10-year plans) including: Transport, Water and Sewerage.
  - The Strategic Asset Management Plan 2022-2032.

A.5 Statutory context

The UHS aligns with the following items:

- Commonwealth and state legislation covering environmental protection, environmental planning and assessment, development and heritage
- Environmental planning instruments, including:
  - State Environmental Planning Policies (SEPPs) that apply across NSW, including the Coonamble LGA, covering a range of matters including housing, building design and development controls
  - Coonamble Local Environmental Plan (LEP).
- Development Control Plans (DCPs) including DCP1 Coonamble Township and Surrounds and DCP 2 Rural Small Holdings.

These are summarised below, as relevant to the UHS.

Legislation

Relevant legislation to the UHS is summarised in Table 23.

Table 23: Relevant legislation

Legislation	Relevance to UHS
Environmental Planning and Assessment Act 1979 (EP&A Act)	The EP&A Act institutes environmental planning and assessment in NSW, providing the framework within which the UHS functions.
Heritage Act 1977	The Heritage Act places requirements on development to protect heritage in NSW. Although heritage items are also identified at the local level, the Heritage Act uses a State Heritage Register; items included on the register can generally not be demolished.
Biodiversity Conservation Act 2016 (BC Act)	The BC Act outlines biodiversity considerations for development in NSW, including high biodiversity values, native vegetation and endangered species.

Legislation	Relevance to UHS
Biodiversity Conservation Regulation 2017 (BC Regulation)	The BC Regulation, alongside the BC Act, requires certain development in NSW to avoid, minimise or offset environmental impacts, and generally not to have serious and irreversible impacts on biodiversity values.
Environmental Protection and Biodiversity Conservation Act 1999 (EPBC Act)	The EPBC Act is a Commonwealth Act that outlines biodiversity-related rules and requirements at the federal level, facilitating lists of threatened species. As it covers similar matters to the BC Act and Regulation, the Australian and NSW Governments are in bilateral agreement to streamline relevant development assessment.

Environmental planning instruments

Table 24 summarises environmental planning instruments (EPIs) governing land use within the Coonamble LGA.

Table 24: Environmental planning instruments

Instrument	Relevance to UHS
State Environmental Planning Policy (Housing) 2021 (Housing SEPP)	The Housing SEPP repealed and replaced the following SEPPs in November 2021: • Affordable Rental Housing SEPP 2009 • Housing for Seniors and People with a Disability SEPP 2004 • SEPP 70 – Affordable Housing (Revised Schemes) • SEPP 21 – Caravan Parks • SEPP 36 – Manufactured Home Estates. The Housing SEPP contains planning provisions, including bonus incentives, to encourage the delivery of diverse and affordable housing.
State Environmental Planning Policy (Exempt and Complying Development Codes) 2008 (Codes SEPP)	Under the Codes SEPP, works can be carried through either exempt or complying development to enable a faster approval and construction process. Of particular relevance to the UHS is: • Part 3 Housing Code, which sets development standards and permissibility for dwelling houses and attached development • Part 3A Rural Housing Code, which applies to dwellings on land zoned for rural purposes or R5 Large Lot Residential • Part 3B Low Rise Housing Diversity Code, which sets development standards and permissibility for certain medium density housing types including manor homes and dual occupancy • Part 3C Greenfield Housing Code, which sets development standards and permissibility for complying development in the Greenfield Housing Code Area.
Coonamble Local Environmental Plan 2011 (Coonamble LEP)	The Coonamble LEP establishes planning controls for in Coonamble LGA, including minimum lot sizes and land use zones (including R1, R2, R5, RU5, E1 and E2 residential or mixed-use zones).

Development Control Plans

Development standards are established in the LGA by various Development Control Plans (DCPs). These documents provide information on what is permissible development and the expected standard of development in an area. The DCPs are relatively outdated and in need of refinement. They include:

- DCP1 Annexure - Development Requirements for Industrial Land Use
- DCP1 Coonamble Township and Surrounds
- DCP2 Rural Small Holdings
- DCP3 Small Cattle Feedlots

A.6 References:

AHRI 'Overcoming the challenges of supplying regional housing' overview / policy evidence summary – based on AHURI Final Report No.424: Disruption in regional housing: Policy responses for more resilient markets July2 024

https://www.abc.net.au/news/2022-03-16/mallee-council-to-build-and-sell-affordable-home/100912020

https://www.yoursaywarrnambool.com.au/key-worker-and-affordable-housing-project

https://www.warrnambool.vic.gov.au/sites/warrnambool.vic.gov.au/files/documents/council/about/advocacy/2025/4016%20affordable%20housing%20advocacy.pdf

https://doc.shoalhaven.nsw.gov.au/LinkGeneratorAPI/record/9512007/preview_latest_final_version_pdf

file:///C:/Users/jrudolph/Downloads/DOC18-524852-Final-Endorsed-Case-Study-Aged-Care-Gilgandra.PDF.pdf

https://alga.com.au/wp-content/uploads/2025/11/Guide-for-Local-Councils-Delivering-Affordable-Housing-FINAL.pdf



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11.3 WASTE RECYCLING EMPLOYMENT INITIATIVES REPORT

File Number: -

Author: Building Certifier

Authoriser: Director Sustainable Communities and Planning

Annexures: Nil

RECOMMENDATION

That the Waste, Recycling and Employment Initiatives report be received and noted.

EXECUTIVE SUMMARY:

The purpose of this report is to provide Council with an update on activities conducted within the Waste, Recycling and Employment Initiatives division including the construction of a new landfill cell at the Coonamble Waste Facility.

As identified at the Council Waste Review Workshop held on 8 October 2025 the current active landfill cell at the Coonamble Waste Facility is nearing the end of its operational life, with less than four (4) months of available space remaining. The construction of a new landfill cell was therefore required to ensure continuity of waste disposal services within the Coonamble Shire.

BACKGROUND:

Landfill Cell update:

The Coonamble Waste Facility provides an essential service to the community, supporting residential, commercial, and rural waste disposal needs. Ongoing waste generation within the Shire requires forward planning to ensure adequate landfill capacity and compliance with environmental and regulatory obligations.

Council staff identified an area of undisturbed (virgin) ground suitable for the construction of new landfill cells and undertook ground-truthing of the proposed location. Early development of a new cell avoids operational risks associated with capacity shortfalls and unplanned waste management measures.

REPORT:

Earthworks for new Cell 1 are approximately 90% complete.

To date, the following works have been undertaken:

- Bulk excavation of the proposed Cell 1 footprint
- Establishment of batters and internal cell geometry

- Stockpiling of suitable excavated material for future intermediate and final capping
- Progressive trimming and shaping of the cell base and walls

Remaining works to be completed:

- Final trimming and profiling
- Completion of sump pit excavation
- Preparation for installation of the leachate barrier system
- Semi-permanent litter fence
- Security fencing

Earthworks have progressed generally in accordance with the project program, with final completion subject to weather conditions.

Leachate Barrier Requirements

In accordance with the *EPA Environmental Guidelines: Solid Waste Landfills (Second Edition, 2016)*, all landfill cells are required to incorporate a leachate barrier system to contain leachate and prevent contamination of surface water and groundwater over the life of the landfill.

Sump Pit and Leachate Management

A leachate collection sump is under construction at the lowest corner of Cell 1 to allow effective collection and removal of leachate and to prevent ponding.

Leachate will be pumped from the sump to a purpose-built leachate storage dam located on Cell 2. The dam will incorporate an earth bund to prevent leakage and environmental contamination. Leachate management will be undertaken in accordance with EPA requirements and approved operational procedures.

Community Impact

The construction of the new landfill cell is expected to have minimal impact on the community. Short-term impacts, such as increased vehicle movements, noise, or dust, are being managed through standard construction and site management controls.

The project delivers long-term benefits by ensuring the continued provision of waste disposal services within the Coonamble Shire.

Conclusion

Earthworks for Cell 1 at the Coonamble Waste Facility are **90% complete**, representing a significant milestone in the delivery of new landfill capacity. The project remains essential to maintaining waste management services, meeting environmental obligations, and supporting Council's long-term planning objectives.

Waste Management Services

The tables below provide the revenue and expenditure for all waste disposal facilities in the Coonamble Shire.

Solid Waste Management

Income	April	Year to Date
Annual Charges - Residential	0	769,452
Annual Charges – Non- Residential	10	292,268
Interest on Overdue Annual Charges	1,698	18,535
Grant – Pensioner Subsidy	0	15,724
Gate Fees – Domestic	7,514	41,144
Gate Fees – Commercial	4,040	136,924
Sales – New Bins	570	4,516
Return & Earn Commission	3,861	35,897
Sales – Recyclables	0	31,242
Private Works	0	23,516
Total Revenue	**$ 17,693**	**$ 1,369,185**
Expenditure	**April**	**Year to Date**
Solid Waste Collection Expenses	9,507	148,404
Solid Waste Other Expenses	835	2656
Insurance	0	2,909
Electricity	0	2,974
Telephone & Communications	1	3,090
Rates and Charges	0	523
General Expenses	545	3,973
Plant & Equipment Maintenance	564	1,788
Waste Depot Operations	51,724	442,242
Waste Depot Wages	27,479	304,551
Building Maintenance	0	4,354
Private Works	528	17,010
Plant & Equipment	0	2,231
Total Expenditure	**$ 91,183**	**$ 936,705**

Return and Earn – 2025/2026

Site	April		Year to Date	
	Items	**Amount**	**Items**	**Amount**
Coonamble	77,013	$7,701.30	805,454	$80,545.40
Quambone	4,156	$415.60	83,674	$8,367.40
TOTAL			**889,128**	**$88,912.80**

11.4 COMMUNITY DEVELOPMENT

File Number: -

Author: Community Services Manager

Authoriser: Director Sustainable Communities and Planning

Annexures: Nil

RECOMMENDATION

That Council receive and note the Community Development report

EXECUTIVE SUMMARY:

This report presents a summary of community development activities for the previous month including;

- Stakeholder meetings including planning and coordinating
- School Holiday Program – Coonamble, Gulargambone & Quambone
- Library Services (Coonamble, Gulargambone, Quambone)
- Creating, coordinating and supporting and planning events e.g. Youth Week

In addition, Coonamble Shire coordinates and delivers the following ongoing community services:

- Youth Centre Gulargambone - After School care (this has paused pending recruitment of required staff) and School Holiday Activities.
- After School Care at Quambone.
- Coordinating and planning events e.g. the Interagency Resilience Day, October Wellbeing Day, NAIDOC week.

BACKGROUND:

The Community Development (CD) section focuses on supporting the people of the Shire and contributing to positive community outcomes through coordinated services and programs. A summary of the key areas within the CD section is outlined below:

- **Stakeholder Engagement, Coordination, planning and Management**
  Regular engagement and attendance in meetings with community stakeholders such as local services, schools, community groups, local hospital and allied health services, seniors and aged care facilities, Alternative employment pathway services, law enforcement, Disability support networks, Parents groups, and young people continues to inform program design and ensure activities respond to local needs.

- **Children, Youth & Community Services**
  Council provides after school activities in Gulargambone (staff recruitment required to facilitate service) and Quambone. Council also coordinates and supports delivery of school holiday programs in Coonamble and Gulargambone and the running of the Youth Week Program.

- **Library Services**
  Coonamble Shire Council is a member of the Northwestern Library Service (NWLS). The Service covers four local government areas and the libraries within them, i.e. Bogan (Nyngan), Coonamble, Gilgandra and Warren.

  The Coonamble Library has two (2) satellite branches located in the villages of Gulargambone and Quambone. The Librarian purchases stock that is rotated between all libraries and participates in book exchanges with Gulargambone and Quambone seven times per year. The Gulargambone Library is run under an agreement with the Gulargambone Rural Transaction Centre Committee. The Quambone Library is run by Council staff.

REPORT:

Stakeholder Engagement / Management

This month Council's Community Development staff met with the following:

- Gulargambone High school
- Interagency
- JobLink plus
- Community Radio

The purpose of this engagement was to better understand the services currently being delivered, identify gaps, and explore a collaborative partnership role that Council can play in strengthening connection, participation and informed advocacy across the Shire. Current focus areas include:

- Youth engagement and outreach
- Community capacity building and social inclusion, rather than fragmented service delivery
- Development of partnerships with local organizations and service providers

Two additional meetings were held with a range of local services to finalise and coordinate the April school holiday program. These meetings were well attended and supported collaborative planning across providers.

Dec/Jan School Holiday program 2026

A separate meeting was held with grantees involved in delivering activities under the Premier's Grant for December 2025/January 2026. The meeting reviewed the delivery of the holiday grant program and acknowledged the overall successful implementation of activities. The main concerns raised related to coordination and communication, noting the very tight timeframes under which all parties were operating.

Key issues discussed included the need for more frequent communication, stronger promotion and advertising by Council, and greater on-ground support to assist with smooth delivery. Council representatives acknowledged these improvement areas while also noting that grantees are responsible for promoting and delivering their funded activities.

Council acknowledged the feedback and identified improvement areas for future programs, including stronger communication channels, improved social media use, and increased on-site coordination.

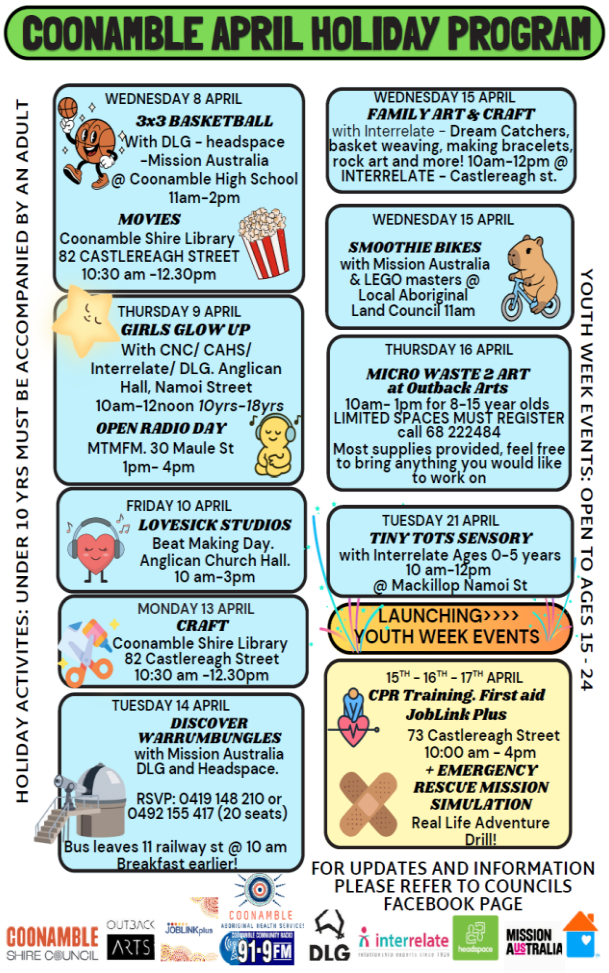
Autumn school holiday coordination and planning gathering
An impressive number group of service providers were present in response to the call of the Council where Comm Dev coordinates and plans the theme, the timelines and communication of impending activities in consultation with the service providers. The great turn out and agency displayed by the service providers reflects the success of the council's collaborations and engagement with external stakeholders.

Autumn School Holiday Activities 7-17 April

The month featured a strong range of activities during the autumn school holidays, together with the launch of Youth Week in both Coonamble and Gulargambone.

Activity.	Description.
3x3 Basketball.	A DLG and headspace collaboration promoting physical activity, mental wellbeing, identification of young people at risk, and the development of self-esteem and mateship. Held in Coonamble and Gulargambone.
Girls Glow up day.	A day focused on female wellbeing. Participants were pampered & received practical gift bags containing hygiene and beauty products. Held in Coonamble through a collaboration with Interrelate, headspace & the Community Neighbourhood Centre. Partially funded by Council.
Lovesick studios. Music production.	A beat and music production day where participants mixed their own songs and tracks. Gulargambone recorded an excellent turnout of more than 20 participants aged 10–16 years. Held in Gulargambone and Coonamble.
Open Radio Day at MTMFM	At its studios participants learnt about history, technology of radio, importance of broadcasting, advertising production and on-air procedures followed by a BBQ by Joblinks plus.
Discover Warrumbungle's	25 participants travelled by bus to the Warrumbungles for a day excursion focused on cultural heritage and a visit to the observatory. Delivered by headspace and DLG.
Family arts and crafts	Open to young people and their families. Interrelate delivered a day of arts and crafts, where participants created a range of pieces and learned culturally appropriate creative skills.

Activity.	Description.
Smoothie Bikes and Lego masters.	Held at the Local Aboriginal Land Council in Coonamble. Mission Australia provided fresh fruit and ingredients for participants to make smoothies while engaging in physical activity. The day also included Lego-building activities that encouraged imagination, creativity and friendly competition. These activities were also delivered in Quambone.
Micro Waste 2 Art	Outback Arts hosted art workshop and provided materials for participants to explore creativity through recycled art.
Tiny Tots Sensory	Interrelate and MacKillop Family Services hosted a morning tea for parents and children aged 0–5, with toys, age-appropriate play and craft activities.
Council - Baking with Narelle & Abby	Held at Quambone Hall. Activities included indoor and outdoor games, cooking, lunch, healthy snacks and tennis.






Gulargambone April Holidays
Thursday 9 April
LOVESICK STUDIOS
BEAT MAKING DAY
10AM - 3PM
@ REDI.E
Thursday 16th April
SMOOTHIE BIKES &
LEGO MASTERS
WITH MISSION
AUSTRALIA @ REDI.E
11AM - 2PM
Youth Week 2026 Launch
Wednesday 22nd April
STAND UP COMEDY
STAND-UP COMEDY WORKSHOP
GULARGAMBONE CENTRAL SCHOOL AGES 12 +
11AM - 2PM
FOR UPDATES AND INFORMATION PLEASE REFER TO
COUNCILS FACEBOOK PAGE
HOLIDAY ACTIVITIES: UNDER 10 YRS MUST
BE ACCOMPANIED BY AN ADULT
COONAMBLE SHIRE COUNCIL
MISSION AUSTRALIA
REDI.E


Anthony Lamond Presents
Stand-Up
Comedy
Workshop
FREE
Teaching the next generation of stand-up comedians, Anthony Lamond empowers young performers to grow in confidence, build resilience and turn real-life expiriences into authentic, laugh-out-loud comedy.
April 22nd 2026. Start at 11am
Gular Central school. For ages 12+
Celebrating Youth Week.
GULARGAMBONE
COONAMBLE SHIRE COUNCIL







Youth Week 16-26th April

Youth Week this year featured a strong series of activities for young people both in Coonamble and Gulargambone.

Joblinks Plus delivered a three-day First Aid training and accreditation workshop for young people in Coonamble. The first two days focused on theory-based learning and practical skill development. On the third day, participants took part in a mock emergency scenario at Macdonald Park, providing a realistic, hands-on opportunity to apply their newly acquired skills in a lifelike setting.

Six (6) young people participated, which was a strong outcome given the duration of the training and the at-risk cohort involved.

The Council General Manager presented certificates on the final day and offered words of encouragement and support in recognition of the milestone the participants had achieved.









Lovesick studios

This activity was heartily received by the young people in Gulargambone and Coonamble with 21 participants

Standup Comedy Workshop, Gulargambone

The Youth Week launch at Gulargambone Central School on 22 April, the first day of Term 2 was highly successful.

Anthony Lamond, a professional stand-up comedian and workshop facilitator from Brisbane, brought extensive experience working with young people and used humour as a tool to encourage self-expression, confidence and positive peer engagement.

Participation

A total of 19 students from Years 9 and 10 participated in the workshop. The session ran for approximately three hours and provided students with the opportunity to:

- Learn the fundamentals of stand-up comedy
- Explore storytelling and humor as a form of personal expression
- Build confidence in public speaking and performance

At the conclusion of the workshop, four students volunteered to perform short stand-up sets in front of their peers and teachers. This performance component was well received and demonstrated a strong level of confidence, courage and peer support among the student group.

Attendance and Support

The Community Development Manager and Community Development Officer attended the workshop on behalf of Council and provided support throughout the session. Staff at Gulargambone Central School were exceptionally friendly, welcoming and accommodating, which contributed greatly to the success of the day.

Conclusion

The combination of a skilled facilitator, engaged students and supportive school staff resulted in a meaningful and memorable experience for all involved. The workshop aligned strongly with Youth Week objectives and demonstrated the positive impact of investing in creative, youth-focused programs within the community.





LIBRARY SERVICES

Easter Egg Hunt

The library was delighted to host its annual Easter Egg Hunt for children under five, welcoming a wonderful turnout of little ones and their carers for a morning filled with excitement and laughter. The space was buzzing as children eagerly explored the picture books, searching high and low for hidden eggs tucked amongst their pages. The event created a warm and joyful atmosphere, encouraging families to connect, play, and enjoy the library in a fun and engaging way. It was a fantastic morning that brought smiles to everyone involved and highlighted the library as a vibrant and welcoming community space.







Holiday Craft and Holiday Movie

During the school holidays, the library was pleased to host both a craft morning and a movie morning, with a fantastic turnout for each event. The craft session was a lively and creative experience, with children and their carers enjoying the opportunity to decorate Australian animals using colourful squishy foam. It was wonderful to see imaginations at work, with plenty of laughter and pride in the finished creations.

The movie morning was equally well received, with over 15 children settling in to enjoy a film together, complete with popcorn. The relaxed setting provided a great opportunity for young people to unwind and be entertained, while also giving parents and carers a chance to connect and catch up with one another.

Both activities created a warm and welcoming atmosphere within the library, reinforcing its role as a vibrant community hub where families can come together to learn, create, and enjoy shared experiences.





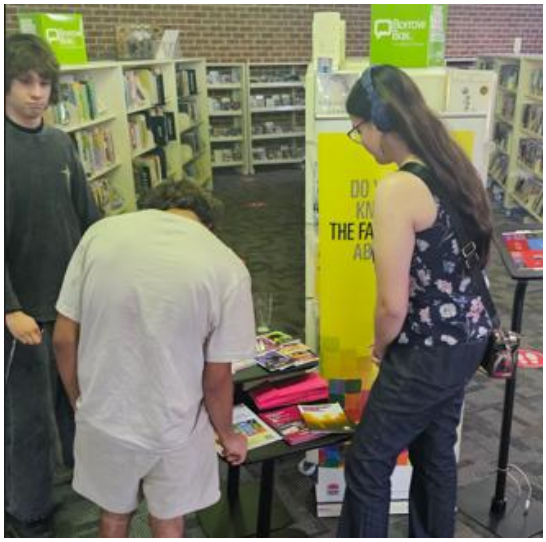
Drug Info exhibition

Thanks to the State Library of NSW, the North Western Library Cooperative was able to host the travelling Drug Info exhibition during Youth Week. The display was set up prominently at the front of the library, featuring informative materials, engaging displays, and an interactive tablet, all readily accessible to visitors.

Public libraries are trusted, inclusive spaces that are open to everyone, making them an ideal setting to provide reliable, up-to-date information on important topics such as alcohol and other drugs. Visitors come to the library for many reasons—whether researching a school assignment, seeking information for themselves or a loved one, or simply wanting to better understand the health impacts of substances like alcohol or caffeine.

While the travelling display has now moved on to another location, the library continues to provide access to this valuable information. Resources remain available within the library, as well as online through the State Library of NSW, ensuring the community can continue to access accurate and supportive information when they need it.





LIBRARY STATISTICS

	March 2026	
Service	**Coonamble**	**Gular**
Loans	344	32
New Memberships	21	1
Wi-Fi (People)	87	142
Internet (people)	119	
Internet (hours)	105	
Kids Comp (children)	66	
Junior Visits	154	
Adult Visits	437	

Manual Statistics

Coonamble	# of People – March 2026
Library Visits	591
Reference Enquiries	11
Technology Enquiries	43
Local History	4

Activity Statistics

Coonamble	# of People – March 2026
Senior Craft	12
Seniors Week Activities	170
Seniors Cinema	9
Other	6

11.5 ECONOMIC DEVELOPMENT AND GROWTH REPORT

File Number: -

Author: Manager Economic Development & Growth

Authoriser: Director Sustainable Communities and Planning

Annexures: 1. Cowchella Delivery Plan as at April2026 ⇩

RECOMMENDATION

That Council receive and note the Economic Development and Growth report.

EXECUTIVE SUMMARY:

The Economic Development & Growth team are focused on initiatives aimed at:

- Assisting the growth and retention of local business and population
- Attracting diverse, sustainable and responsible new industry and development
- Building the profile of the Coonamble LGA to attract investment, industry, news residents and tourism.

BACKGROUND:

The EDG portfolio includes both economic development and tourism components.

Key projects and activities included in Council's strategic and operational plans are being progressed as outlined below.

REPORT:

Economic Development

Coonamble Main Street Enhancement (budgeted)

- Working to clarify criteria for participation in above-awning painting

NEXT STEPS:

- Offer assistance to other eligible property owners.

Sons of the Soil site redevelopment – Options Analysis (budgeted)

- Projence engaged to assist in developing site options analysis in conjunction with CBD Precinct Strategy

NEXT STEPS:

- Establish scope and steps for both SOTS Options Analysis and CBD Precinct Strategy.

Heritage Review for Local Environment Plan (grant-funded)

- Heritage Consultant David Scobie visited 21-23 April. He conducted site visits to properties recommended for inclusion in the Heritage Schedule of the LEP. Mr Scobie was able to provide advice on a number of physical repairs.
- Two information sessions were held for owners/custodians of properties included in the draft list - Anglican Hall, Coonamble on 22 April (16 participants) and *two eight two eight* Gulargambone on 23 April (8 participants).

NEXT STEPS:

1. Review all feedback from the public meetings.
2. Send out the specific advice from the report provided to Council to those who requested the advice.
3. Review the primary recommendation to create heritage lists for the shire - Coonamble, Gulargambone and Quambone and the sundry areas.
4. Review the recommendation to create two heritage conservation areas for Coonamble and Gulargambone.
5. Review a proposal for future heritage advice to shire property owners.
6. Review a proposal for a nominal annual heritage grant scheme.
7. Table the report

Business Activation Fund (budgeted)

- Second application received.

NEXT STEPS:

- Process application once policy and procedures are adopted by council.

Dental Services (staff time only at this stage)

- Meeting with local stakeholders held Wednesday 8 April. Options for the provision of dental services to whole of community were identified. Data required, potential information sources and pathways to partnerships were also outlined.
- Council declined the option to purchase a single chair dental van from a company currently in liquidation as a short-term delivery option.

Next steps:

- Undertake information gathering in partnership with CAHS, WNSWLHD and others.

Health Services Gap Analysis & Stakeholder Roundtable (staff time only)

- Requested by Mayor and GM in response to issues raised around access to paediatric services and the changing landscape of local health services.
- A stakeholder roundtable is proposed for June to identify local needs and gaps in services.

Next steps:

- Continue to liaise with health services to facilitate a local roundtable in June 2026.

Industrial Land Provision – Precinct development and land sale

- Awaiting outcome of land rezoning process and council budget for 2026/27.

Next steps:

- Begin process to prepare subdivision plan for site.

Business Support (staff time only)

- Responding to inquiries from private businesses.
- Met with Australia Post regarding proposal to set-up of parcel locker in Coonamble. Site requirements clarified. Noting that rural and remote locations are no longer a current priority for Australia Post parcel locker allocation.

Next steps: Prepare a short list of suitable parcel locker sites for discussion.

Link businesses to government-funded sources of advice and support.

Review drought response strategies and prepare proposed system for activating supports as needed.

Youth Accommodation – Coonamble and Gulargambone (staff time only, budget for ongoing management and operations TBC)

- Three EOIs received from potential Property Managers. One (1) discussion held, two (2) to follow.

Next steps: Continue to work with interested parties and selected preferred option in conjunction with GM and Director Planning and Sustainable Communities.

EV Chargers

- Submitted four (4) sites in Coonamble shire that align with criteria for NSW Government's Electric Vehicle Fast Charging Grants. Charge Point Operators reviewed the EOIs and Council was contacted by Kar Chargers. Council supplied letter of support for Kar Chargers to progress one or more of the local sites.
- Sites included: Coonamble Smith Park/VIC; Coonamble Artesian Baths site; Quambone Park, Tucka Tucka St; Bourbah Street/Gulargambone Hotel Carpark.

NEXT STEPS: Await outcome of Kar Chargers' application for Coonamble shire.

Tourism & Events

Artesian Baths Operations & Marketing Plan (budgeted)

- Jenny Rand & Associates engaged to research and develop the Plan.
- Jenny visited 28 – 30 April to begin discovery phase. Discussions held with GM, Director of Planning & Sustainable Communities, Councillors,

VIC/Tourism staff, Coonamble Golf Club, Coonamble Jockey Club, and other stakeholders. Relevant documentation relating to the scope of the project and associated services and costs supplied.

- Discussion held with GHD on 1 May. Tom Potter advised now is a good time for adjusting facility design having regard to tourism and budget requirements.
- Survey distributed to councillors to help ascertain some key directions around design and operation.

Next steps:

- Continue to supply information to project consultant.
- Liaise with GHD and relevant stakeholders as needed.
- Work with other staff on Capital Expenditure Review for the project.
- Support project consultant schedule as per below:

Month	April			May				June					July
Week Commencing - Monday	13th	20th	27th	4th	11th	18th	25th	1st	8th	15th	22nd	29th	6th
Week Number	1	2	3	4	5	6	7	8	9	10	11	12	13
1. Project Start-Up													
Study Commissioned / Project Start													
Receive and review available documents													
Organise first visit, consultation & site inspection													
2. Research and Consultation													
Visit to Coonamble (3-4 days during this period)													
Research and consultation													
Collate research findings and discuss with Council													
3. Plan Preparation													
Prepare draft plans													
Consideration by Council													
Finalise Plans													

The completion of the project by end of June / early July is contingent on:

- Being able to commence the study in the week commencing Monday 13th of April and being able to visit Coonamble and undertake the consultation in the week commencing 20th April (preferred) or 27th April.
- There are no delays after submission of key research and consultation findings to Council in the week commencing 25th of May.
- There are no delays in getting asset management requirements and data, particularly operating cost data, from Council.
- Key people that need to be consulted, being available during the research and consultation phase.

Tourism Signage: (budgeted)

- Signage audit: for Quambone, Gulargambone & Coonamble is complete.
- Town entry signs: Quambone, Gulargambone & Coonamble are installed.
- Flagpoles and banners: Poles have been supplied. Banners are designed and ordered, designs below for reference. Six (6) new designs in total. Request for installation of new flagpoles has been made.
- Shire Entrance Signage: Quote for the design has been requested, once design has been created this will be shared with Council.
- RV Friendly Camping at Showground: QR code for payment/donation for stay at the RV Friendly site has been updated and installed on the current signage at the showground along with new information signs for the back of the toilet doors.













Coonamble Regional Art Trail (grant-funded)

- See separate report within this business paper.

Cowchella (formerly Vision Splendid) – (grant funded)

- Planning is well underway for the reimagined *Vision Splendid* event, which will now be delivered under the new name Cowchella. The refreshed concept represents a deliberate shift in both format and atmosphere, moving away from the traditional single large-stage concert model toward a more dynamic, multi-venue festival experience.
- Cowchella will be designed to activate the main street and surrounding venues, creating a series of curated spaces that cater to a diverse range of ages, interests, and audience groups. This approach aims to foster a vibrant, immersive festival environment, encouraging movement throughout the precinct and greater engagement with local businesses, rather than concentrating activity in one central location.
- The event is proposed to feature 3–4 distinct music and entertainment zones, each with its own unique “vibe” and programming style. These spaces will be tailored to appeal to different audience segments—for example, family-friendly areas, acoustic or relaxed settings, and higher-energy live music zones. In addition, the event will incorporate interactive, country-themed installations and experiences to reinforce the Cowchella identity and provide engaging activities beyond live performances. Together, these elements will create a cohesive festival atmosphere that is vibrant, inclusive, and reflective of the region’s character.
- Early engagement with main street venues to gauge interest and confirm participation is already underway, as well as preliminary logistical planning.
- Artist booking has commenced, with several musicians already approached and a shortlist of performers currently being refined.
- See attached the initial draft event delivery plan supplied by the event manager.

Next Steps:

- Early engagement with main street venues to gauge interest and confirm participation, as well as preliminary logistical planning.
- Finalise artist line-up.
- Weekly meetings between the event manager, Tourism Officer, and Economic Development Manager to support coordination and ensure steady progress.
- Development of the new Cowchella brand is currently underway, with final concept expected to be presented to Council at the June meeting.

Real Country Regional Tourism Collaboration (budgeted)

- Real Country Destination Strategic Plan adopted.
- Real Country project, Warrena Creek Reserve development business case adopted in principle.

- Real Country gift hampers created and sold over the Christmas period and still available for purchase at our Information & Exhibition Centre.
- IG account: @thisisrealcountry active with engagement increasing.

Next Steps:

- Creation of Warrena Creek Reserve Masterplan with the incorporation of the Real Country infrastructure works.
- Creation of Warrena Creek Reserve Plan of Management.

Country Heartline – Regional Drought Resilience Program Grant consortium project

- This is a collaborative initiative between Bogan and Warren Shires, led by Warren Shire staff, with a similar objective to the Real Country Regional Tourism partnership involving Coonamble, Gilgandra and Warrumbungle Shires.
- The initial funded phase is now complete, delivering a comprehensive suite of resources including a digital media implementation plan, strategic marketing plan, Agritourism Start-Up Handbook, Country Heartline map and brochure, signage templates, website and social media platforms, as well as three workshops delivered across the three participating shires.
- Met with Bogan & Warren Shires to discuss next steps.
- Received Country Heartline signage and brochures, which are now on display at the Coonamble Information & Exhibition Centre.

Next Steps:

- Work with Bogan & Warren Shires on social media plan and new business onboarding plan.
- Work has begun on the design of new interpretive signs.

Coonamble Museum – Remediation Work on Station & Stables

- Request for Quote (RFQ) from structural engineers distributed to 4 companies. 2 received, 1-2 expected by 1 May.

NEXT STEPS:

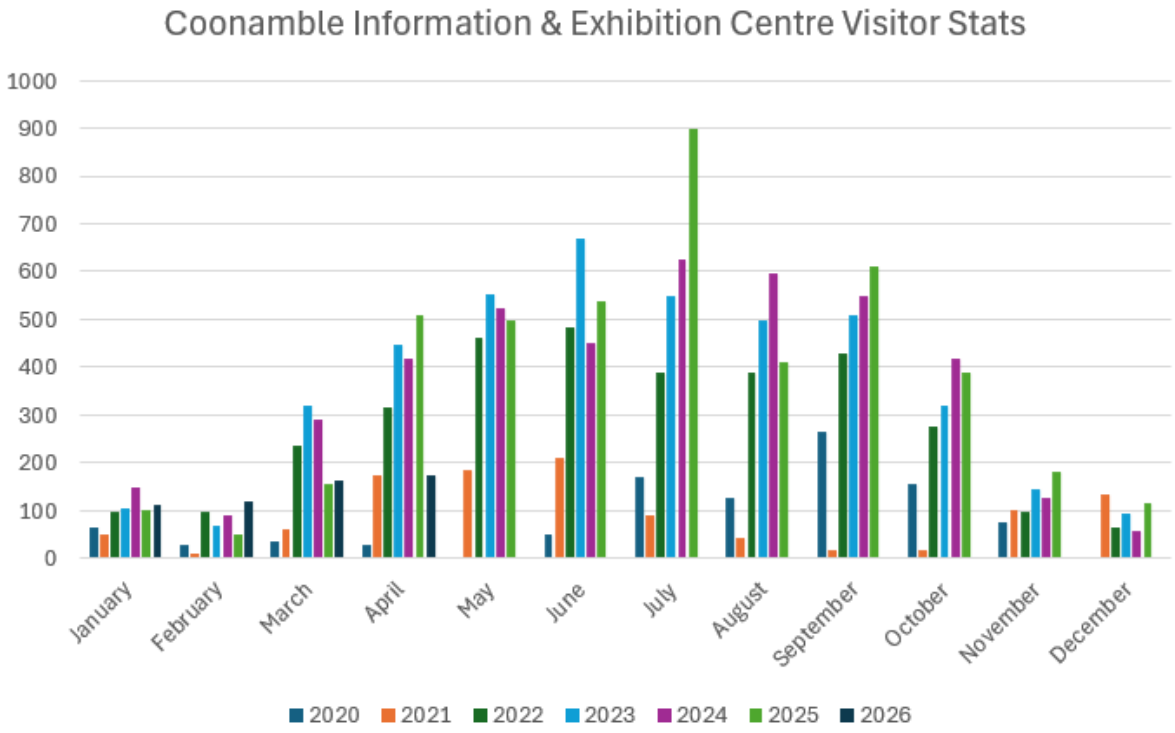
- Prepare and distribute RFQ for Quantity Surveyors.

Coonamble Information and Exhibition Centre (budgeted)

- Since the previous reporting period, the Coonamble Information and Exhibition Centre has welcomed a total of 175 visitors during April. This represents a

significant decrease compared to the same period last year, which recorded 508 visitors.

- The decline in visitor numbers is attributed to broader factors impacting the tourism industry nationally, including the current cost of fuel affecting travel patterns.
- Despite this, the Centre continues to play an important role in supporting visitors to the region and enhancing their overall experience.



1_Cowchella

Printed from Asana

Artists / Activations

- ☐ Musicians - research/reaching out due 24 Apr, 2026
- ☐ Musicians - confirmed due 18 May, 2026
- ☐ Participating Businesses - first contact due 27 Apr, 2026
  - ☐ The Bank
  - ☐ Outback Arts / The Plaza
  - ☐ The Gumnut Cafe
  - ☐ Joe Bellgardt
  - ☐ Swanny's - Icecream
  - ☐ Rotary
- ☐ Mechanical Bull - book due 27 Apr, 2026
- ☐ Paint by numbers mural installation on SOTS wall - Skillman's lane
- ☐ Place making - Table Clothes, Ice cream umbrellas, white picket fence due 25 May, 2026

Risk Management / Venue

- ☐ Notification of Street Closure - prepare and distribute letters to business owners and emergency services due 24 Aug, 2026
  —
- ☐ Risk management plan due 15 Jun, 2026
- ☐ Evacuation Plan due 15 Jun, 2026
- ☐ Insurance - submit event notification due 22 Jun, 2026
- ☐ Site Map due 15 Jun, 2026
- ☐ Signage - determine required signage due 6 Jul, 2026
- ☐ Prepare Traffic Management Plan / Contact roads team with details due 11 May, 2026
- ☐ Present at Local Traffic Committee Meeting due 13 Aug, 2026
- ☐ Permit to occupy street - received due 7 Sep, 2026
- ☐ Signage - ordered due 20 Jul, 2026
- ☐ Notification of Street Closure - prepare social media notification due 24 Aug, 2026
- ☐ Special Event Liquor Licence - Contact liquor licensing Sargent/ local police due 4 May, 2026
  - Can the entire event precinct be designated as a supervised alcohol zone, provided there is adequate security to protect underage attendees? Or is a separate alcohol-free zone also required?
  - Should each individual bar operator be required to apply for their own liquor licence? Alternatively, can the Council (as the event organiser) hold the overarching licence, with Council responsible for verifying that all bar operators hold valid RSA certificates? This would apply even though the actual serving of alcohol occurs on private premises, given that it forms part of a larger event that extends onto Council/public property.
- ☐ Special Event Liquor Licence - received due 24 Aug, 2026
- ☐ Special Event Liquor Licence - Bar operators confirmed
- ☐ Confirm DA is still valid due 25 May, 2026

Marketing

- [ ] Important Event Information
- [ ] Posters due 25 May, 2026
- [ ] Coonamble Times due 15 Jun, 2026
- [ ] Social Media due 30 Oct, 2026
- [ ] Radio due 28 Sep, 2026
- [ ] Photographer - Confirmed due 25 May, 2026
- [ ] Videographer - Confirmed due 25 May, 2026
- [ ] Banners due 18 May, 2026
- [ ] Branding - draft due 15 Apr, 2026
- [ ] Branding - final due 24 Apr, 2026

Delivery

- [ ] Event Run Sheet due 7 Sep, 2026
- [ ] Production due 4 May, 2026
- [ ] Security due 11 May, 2026
- [ ] Portable toilets - confirmed due 25 May, 2026
- [ ] Accommodation - Contractors due 15 Jun, 2026

Bump in

- [ ] Bump in run sheet - Draft due 31 Aug, 2026
  —
- [ ] CSC team meeting #2 - review and edit run sheet due 7 Sep, 2026
- [ ] Remind main street businesses of closure due 30 Sep, 2026
- [ ] CSC team meeting #1 due 18 May, 2026

Reporting / Acquittal

- [ ] Post event survey - draft due 14 Sep, 2026
- [ ] Post event survey - publish due 1 Oct, 2026

11.6 REGIONAL ART TRAIL PROGRESS REPORT

File Number: -

Author: Manager Economic Development & Growth

Authoriser: Director Sustainable Communities and Planning

Annexures: Nil

RECOMMENDATION

That the Regional Art Trail Progress report be received and noted.

EXECUTIVE SUMMARY:

The Coonamble Regional Art Trail Project is progressing on schedule and within budget, with completion anticipated in late June 2026 and project acquittal planned for August 2026. The project encompasses four major public art installations and two additional deliverables, each designed to celebrate local heritage, culture, and community identity across the Coonamble Shire.

BACKGROUND:

The Coonamble Regional Art Trail Project is currently tracking within its planned budget and timeframe for completion (late June 2026). Contract variations have been secured with the funding body for acquittal in late August 2026.

Below are more detailed updates on the four (4) main project elements. In addition to these main elements, the project has two (2) additional deliverables

REPORT:

1. Tin Town Contemplation Circle

This part of the Coonamble Regional Art Trail - the 'Tin Town Contemplation Circle' will be a space to remember and reflect on the relatively brief, but highly impactful existence of 'Tin Town' on Northwestern edge of Coonamble township.

Originally targeted for the open area on Limerick Street, several consultations with community members associated with Tin Town have indicated a range of desires for the project, and while not every different concept can be incorporated, key wishes from the community include:

- Some form of installation on or near the actual site of Tin Town
- Recognise the importance of the story of those associated with Tin Town
- Signage, awareness raising, and potential digital access to the story of Tin Town

With two gatherings occurring on the Southern edge of the 'island' there has been interesting reminiscences and stories emerging, where people can point out where the good fishing hole was, where 'so and so's' house was, who lived near them, where and how water was gathered etc. The site itself clearly stimulated many memories and prompted an astute and poignant observation by one former resident

– *"our children and descendants will always come back here to see where they came from and to follow their story".*

What is currently proposed is the collaborative creation of a large, monumental work to commemorate the site and to provide a fixed point of reference for future generations. In juxtaposition of the ephemeral and short-lived qualities of Tin Town, the work is proposed to be solid, immovable, and virtually eternal. A solid stone monument. The work will be hand carved with inscriptions which include quotations, family names, map, and references to the experience of Tin Town.

To create this work, a series of public workshops will be facilitated with renowned stone letter-cutter/carver Ian Marr to be held at the Tin Town site. Here, former residents and their families can reflect and participate in the carving od the stone, while sharing the story of Tin Town and having full ownership of the monumental work, even learning the craft of letter-cutting in stone. Story will be captured in audio and video during this process and made accessible through the Council website, readily accessed by QR code on associated signage. Signage content is being developed through the Coonamble Heritage Project by heritage architect David Scobie, to be developed into signage through the Regional Art Trail Project and installed at more public sites like Smith Park and the Limerick St site.

NB: This is the recommended approach by the project coordinator, subject to approval by the relevant community members and potential approval conditions on land tenure.



Fig TTCC 1 – AI Render of monumental work at Tin Town. Note: Designs are for illustrative purposes only and not meant to represent final designs.



FIG TTCC 2 – ai render of signage for tin town. Note: designs are for illustrative purposes only and not meant to represent final designs.

2. Gulargambone Point of Entry Signs

This part of the Coonamble Regional Art Trail - the 'Gulargambone Point of Entry Signs' are an extension of the existing sculptural elements within the Gulargambone community, and unifying feature of the POE signage elsewhere within the shire.

The sculpture will feature a stylized galah, referencing the thematic use of galahs within the community and surrounds. Currently being created by local artist Brian Campbell using a combination of materials including chicken wire on a steel armature, the design will reflect the quirky artistic style of Gulargambone with the galah extending a 'welcoming wing' towards the town from either of the major entrances.

The sculpture will be mounted on a single metal pole with concrete footings running up the back of the existing signage (similar to the current mounting system of water birds at Quambone) and bracketed to the structure.

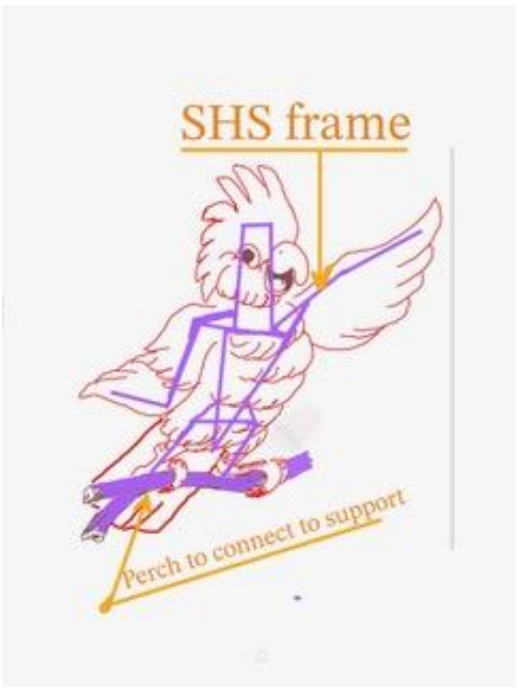
This sign/sculpture provides a new sculptural element for Gulargambone with overall consistency of theme and materials (chicken wire bullock team in Gulargambone Park) created by a much-loved and trusted local artist with input and approval from the community.



Fig GPoES 1 – AI Render of finished signage at Gulargambone. Note: designs are for illustrative purposes only and not meant to represent final designs.

Fig GPoES 2 and **Fig GPoES 3** – Preliminary sketch by Brian Campbell. Note: designs are for illustrative purposes only and not meant to represent final designs.





3. Quambone Wailwan Contemplation Circle

This part of the Coonamble Regional Art Trail - the 'Wailwan Contemplation Circle' depicts the Wailwan creation story of the Macquarie Marshes in a multi-dimension installation including sculpture, light and sound.

The work involves the installation of two 2.4M tall sculptural elements on either side of a 15m dance/contemplation circle. The sculptures are constructed of corten steel and are based on the abstracted form of a mussel shell, a traditional food source in the Macquarie Marshes and part of the origin story of the Marshes. This story is represented in designs produced by eight (8) local Aboriginal artists who have all contributed designs and voice recordings to the project with the guidance and assistance of lead artists, Locky and Fleur Magick Dennis. The designs are laser-cut into the corten steel during construction and assembly. The sculptures are mounted on a rotating base and can be slowly rotated with reasonable pressure. There are no obvious or intended pinch-points and the movement will be dampened to allow for slow, safe rotation only. The central circle is an excavated area with subterranean drainage to provide water evacuation from the site, edged with concrete curbing and topped with locally sourced river sand creating a drained, delineated area.

Through the central axis of the rotating mount will be weatherproof lights and speakers to be activated with master switches from the nearby amenities block, and potentially by proximity switches closer to the sculptures (tbc). In low light and evening the activated light will project through the laser-cut designs creating dynamic lighting effects spilling onto the ground, foliage and people in proximity. This effect is further enhanced with the low-level audio of atmospheric sounds from the Macquarie Marshes as well as spoken audio from the artists and contributors captured during the project, explaining the work and the significance of the designs.

The work focuses on the idea of creating a 'people activated' space for contemplation. As a stand-alone work, the sculptural forms are pleasing and interesting with cultural significance and local relevance. When people enter the space, they experience the soundscape and the tactile elements of the work with the ability to touch and rotate the forms as well as move around the site exploring as a sensory space. Sunsets and evenings will be particularly dynamic as the light activation creates moving imagery around the entire site, activated by whoever is there to interact with the site. This human element of activation invites contemplation and a more holistic experience of the work. The site can be further enhanced by being utilised for cultural practice including dance and ceremony and providing a public theatre for the oral telling of the creation story of the Macquarie Marshes.

Local fabricator, Sam Wykes has been engaged to cut and construct the sculptural elements. Contemplation/Dance circle creation including trenching, cabling, foundations, drainage and landscaping are all being negotiated.

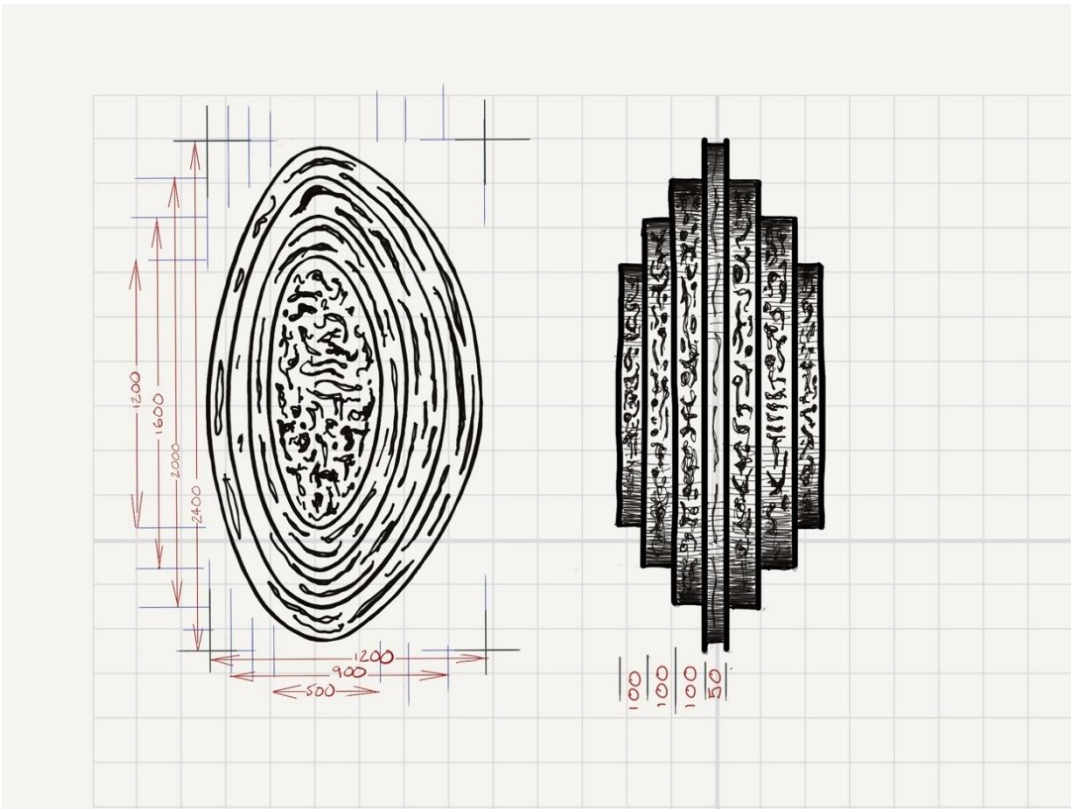


Fig QWCC 1- Scale drawing including approximate dimensions and relationships. Note: designs are for illustrative purposes only and not meant to represent final designs.



Fig QWCC 2 – AI Render of work on site at Quambone. Note: designs are for illustrative purposes only and not meant to represent final designs.



Fig QWCC 2 – AI Render of work on site at Quambone with people in low light. Note: designs are for illustrative purposes only and not meant to represent final designs.



Fig QWCC 2 – AI Render of work on site at Quambone with people and cultural event. Note: designs are for illustrative purposes only and not meant to represent final designs.

4. Smith Park Murals

This part of the Coonamble Regional Art Trail - the 'Smith Park Murals' will replace the existing mural on the toilet block and add a secondary mural on the 'pump shed' located between the toilets and the Visitor Information Centre.

The paired murals will be complementary and together reflect a sense of both contemporary and traditional values of the Aboriginal community within the Coonamble region, brought together into one cohesive design.

Mural Artist Lukas Kasper has been engaged to develop the final design in partnership with the Coonamble community. Lukas is a killed artist with a strong track record of work in Western NSW including the Coonamble Shire at Gulargambone. His collaborative approach to creating works engages the community and results in a cohesive and colourful expression of community input.

The community is currently being invited to participate in design workshops through traditional and social media, flyers and direct contact. A workshop will be held on 20 May in Coonamble, with potential for a further collaborative workshop if required. A final proposed design will be developed after the workshop, with work on site scheduled to commence on 22 June and estimated to be completed within 10 days.



Fig SPM 1 – Pump Shed at Smith Park



Fig SPM 2 – Toilet Block at Smith Park



Fig SPM 3 – Example of artist Lukas Kasper at work.

5. Wording of the Coonamble point of entry signage.

No change has been made to the advice provided in the previous report - *The community art panel discussed the entrance signage to Coonamble, with the primary question being the spelling of 'Wailwan' and how it is to be used in the signage – e.g. 'Welcome to Wailwan Country', 'You are entering Wailwan country' etc. Discussion circulated around the fact that LGA jurisdictions don't necessarily 'snap to fit' traditional boundaries for traditional owners, and the wording of the signage would need to consider whether 'you are entering' or 'you are on' depending on the location of the signs. It was generally agreed that 'Wailwan' was the accepted spelling within the Coonamble community and recognised that in other towns different spellings were adopted. The project coordinator will work with council staff to determine the exact location of the sign(s) and come back to the panel with a suggested approach to wording which can then be consulted with the broader community.*

6. Coonamble Regional Art Trail Booklet.

This is expected to be developed towards the completion of the major installations and will in include existing public artworks, galleries and institutions. A short list of local providers and operators who have delivered comparable project within the region has been compiled with a provider expected to be secured in May 2026. The final contract will include printing and delivery prior to project acquittal.

12 INFRASTRUCTURE

12.1 INFRASTRUCTURE SERVICES - WORKS IN PROGRESS

File Number: -

Author: Director Infrastructure Services

Authoriser: General Manager

Annexures: Nil

RECOMMENDATION

Receive and note the Infrastructure Services - Works in Progress report.

EXECUTIVE SUMMARY:

This report provides Council with an update of the works in progress in the Infrastructure Directorate. Updates are provided for each Departmental area which includes Utilities, Urban Services and Roads.

BACKGROUND:

Coonamble Shire Council's Infrastructure Department is responsible for the following services and facilities:

- Roads and Bridges
- Kerb and Guttering
- Stormwater
- Water
- Sewer
- Recreation and Open Spaces
- Swimming Pools
- Facility Cleaning
- Cemeteries
- Workshop
- Depots
- Aerodrome
- Plant and Fleet
- Buildings
- Emergency Management

REPORT:

UTILITIES

The Utilities team have undertaken the following work since the December Council meeting:

- Several water main breaks and leaking services have been repaired in and around Coonamble, Gulargambone and Quambone.
- Sewer Pump station blockages cleared in Coonamble, due to materials being flushed that don't break down.
- Ongoing maintenance at the Coonamble Water Treatment Plant (WTP).
- Identification of further opportunities to optimise the treatment of drinking water for Coonamble town. This may include an alternate treatment method that is currently being investigated for a trial. It is anticipated that this alternate treatment will reduce costs for chemicals, maintenance, plant and labour.
- Investigations have commenced to get an approval from DCCEEW to re-drill Bore 5 and quotations are being sought for the drilling work and decommissioning of the existing bore. Reallocations have been made in the March QBR from underspent capital works to allow for this work to be programmed prior to the end of this financial year.
- Filter arms at the sewer plant have been finally installed.
- Lagoon at the water plant is being cleaned to get ready for the switch over to the alternate lagoon.
- The supernatant pump tanks are being cleaned so the filters stay clean.
- Regular backwashing being undertaken on the filters at the water treatment plant.
- The bunding around the chemical tanks at the Water Treatment Plant is being prepared for repainting.

Upcoming works:

- *Redrilling Bore 5;*
- *Chlorination system to be installed at Bores 3 and 5;*
- *Removal of vegetation at Gulargambone Sewer plant;*
- *Gulargambone sludge pond to be desilted and banks reconstructed due to erosion;*
- *Installation of flow meter at head of sewer treatment plant works in Coonamble.*

URBAN SERVICES

- Stage 2 complete – planting of annuals in the garden beds;
- Preparation at sports oval for winter sports, including line-marking and fertilising;
- Anzac Day event preparation;
- Cemeteries all done for easter and Anzac Day;
- Arranged for rewiring of Bore 3;
- SOTS walkway – erection of hoarding scaffolding to allow for pedestrian access;
- Engaged and supervised contractors to clean and seal pavers in the main street;
- Macdonald Park Playground – undertake repairs and Softfall reinstatement;

Aerodrome

Completion of CASA inspection and audit.

ROADS

Regional and Local Roads Maintenance

Heavy patching and road construction was completed on Gulargambone streets along with trial seal works.

Seal extension works have been completed on Quambone Streets and Merri Merri Road. An additional 850m of seal extension was undertaken on Merri Merri Road, funded from the Block grant at a cost of approximately $500,000.

In preparation for upcoming works, roadbase was also carted to Back Gulargambone Road. These activities have improved network condition, supported asset longevity, and positioned upcoming projects for delivery.

Construction of the Tallegar Creek culvert upgrade is in the final stages, with sealing of the road anticipated to take place early May.

Sections of Kerb and gutter replacement have been undertaken in King Street and Pages Terrace.

RMCC

Maintenance is being completed in accordance with the Routine Maintenance Annual Plan (RMAP), (agreed schedule with TfNSW). This includes potholes patching, rest area cleaning, routine inspections, sign repairs and roadside slashing. Preparations are underway for commencement of work on the Castlereagh Highway intersection with Warren Road.

Upcoming works (now to end Financial Year):

- *Castlereagh Highway/Warren Road Intersection upgrade;*
- *Heavy Patching on Tooraweenah and Gulargambone Roads*
- *Maintenance grading and shoulder grading on local and regional roads where conditions and resources permit;*
- *Dish drain maintenance in Auburn and Wingadee Streets;*
- *Town entry signage replacement*

12.2 TOORAWEENAH ROAD UPGRADE - MONTHLY STATUS UPDATE

File Number: -

Author: Director Infrastructure Services

Authoriser: General Manager

Annexures: Nil

RECOMMENDATION

Receive and note the Tooraweenah Road Upgrade Monthly Status report.

EXECUTIVE SUMMARY:

Council resolved to appoint MAAS Civil Pty Limited as the successful contractor at their Extraordinary meeting held on 22 January 2026.

Works are scheduled to commence in May 2026 once all programming has been completed and management plans and safety documentation has been reviewed.

BACKGROUND:

Tooraweenah Road is the most direct route from the town of Coonamble to the Warrumbungle National Park.

The section of road to be upgraded commences from the end of the sealed section at Coonamble and continues to the boundary with Gilgandra Shire Council.

The 56.8 km road currently consists of 30.1 km sealed pavement of varying width, followed by 26.7 km of unsealed road with an average width of 7m. The unsealed section includes two short-sealed sections that total 1.3km.

This project is to seal the remaining unsealed section of the road.

REPORT:

The following work has been undertaken since Council's previous update at their Ordinary meeting of Council on 15 April 2026:

- Project management plans are predominantly reviewed and approved.
- Possession of site has been granted as of 21 April 2026.
- The site compound has been established.
- Survey set-out has commenced.
- Fisheries permit has been obtained.

A request for the release of the remainder of the grant funding has also been submitted to the Federal Government, as per advice received from representatives of same. At the time of writing this report, we are waiting on a response. Our next monthly meeting with the funding body is on 14 May 2026, and an update will be requested at this time.

Upcoming works:

- *Finalise all management plans.*
- *Site activities, starting with clearing and grubbing scheduled to commence on 4 May 2026;*
- *Commencement of transporting precast pipes to workfronts;*



- *Grader onsite to commence topsoil windrowing*

- *Figure 1: Birds eye view of site compound*

Figure 1: Birds eye view of site compound

13 CONFIDENTIAL MATTERS

RECOMMENDATION

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

13.1 Closed (Public Excluded) Council Meeting of the Coonamble Shire Council - 15 April 2026

13.2 Sale of Land for Unpaid Rates

This matter is considered to be confidential under Section 10A(2) - d(ii) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a competitor of the council.

13.3 Tender T442526OROC - Consultancy - Building Services Engineering and Civil Engineering Services

This matter is considered to be confidential under Section 10A(2) - d(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

13.4 Tender T452526OROC - Consultancy - Provision of Professional Services (Environmental Engineering)

This matter is considered to be confidential under Section 10A(2) - d(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

14 CONCLUSION OF THE MEETING