



BUSINESS PAPER

Supplementary Reports Ordinary Council Meeting Wednesday, 15 April 2026

Date: Wednesday, 15 April 2026

Time: 9 AM

**Location: Shire Chamber
Coonamble**

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of Coonamble Shire and to faithfully and impartially carry out the functions, powers, authorities, and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement. It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

**Daniel Keady
Mayor**

Order Of Business

9 Section A - Finance.....3
9.1 2026/27 Operational Plan and Budget Update3
Nil

9 SECTION A - FINANCE

9.1 2026/27 OPERATIONAL PLAN AND BUDGET UPDATE

File Number: Corporate Services - 20411

Author: General Manager

Authoriser: General Manager

Annexures: 1. [New Budget format example.](#) [↓](#)
 2. [Draft Project Summary Report.](#) [↓](#)

RECOMMENDATION

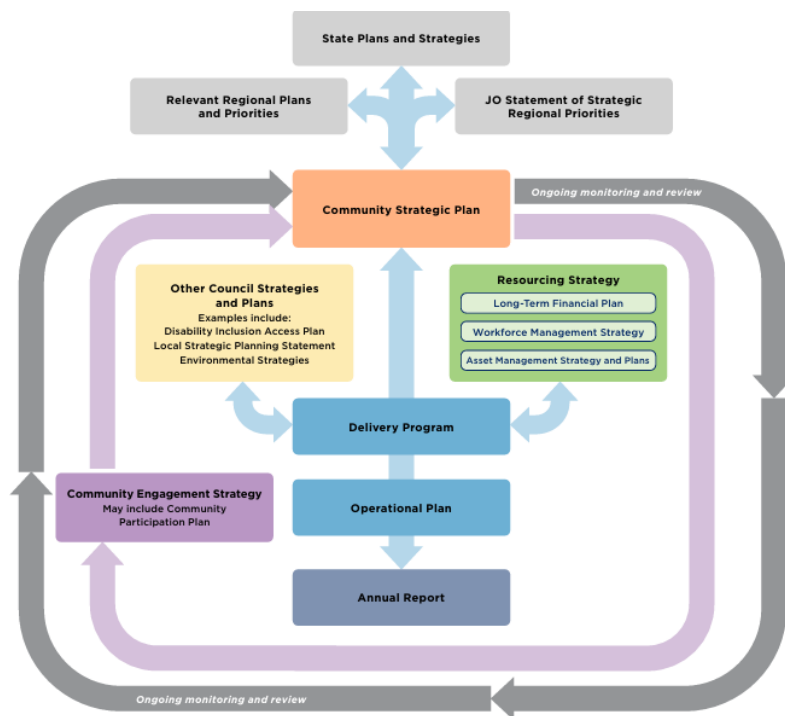
Receive and note the 2026/27 Operational Plan and Budget Update report.

EXECUTIVE SUMMARY:

This report presents Council with an update of the 2026/27 Operational Budget process and timetable including a summary of planned projects and an example of the new proposed budget format.

BACKGROUND:

Under the NSW *Local Government Act 1993* and Integrated Planning and Reporting (IPR) Framework, Councils must prepare an annual operational plan.



An Operational Plan is developed and adopted by 30 June each year for the following financial year. It must be placed on public exhibition for 28 days before it can be adopted.

As a sub-plan of the Delivery Plan, the Operational Plan must also:

- allocate responsibilities for each project, program or activity to be undertaken by council that year
- specify each service review to be undertaken that year
- include a detailed annual budget
- include a Statement of Revenue Policy
- identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the operational plan.

The following report provides information regarding the projects and detailed annual budget of Council for the 2026/27 financial year.

REPORT:

Budget Process to date

The operational budget (day-to-day) operations of Council has been prepared by departmental managers and other responsible officers based on the services to be delivered in the coming financial year. Consideration of known price increases are included as well as changes in service levels. The consolidation of the operational budget is underway and will be communicated to Council at the Ordinary Council meeting to be held 13 May 2026 with all key assumptions for revenue and expenditure.

The anticipated timings of the budget process going forward are:

| | |
|------------------------|---------------|
| Council meeting | 15-Apr |
| Finalise position | 20-Apr |
| Council agenda | 6-May |
| Council meeting | 13-May |
| Exhibition starts | 13-May |
| Council Agenda | 10-Jun |
| Exhibition finishes | 10-Jun |
| Council Meeting | 17-Jun |

Draft Budgeted Projects

Council’s planned projects for the 2026/27 financial year have been developed and are included as an attachment to this report. Further refinement is still required to determine further funding opportunities as well as affordability following the finalisation of the operational budget.

The following table provides a summary of the projects submitted by managers to date and includes the additional costs the projects will impose on future operations.

| FUNCTION | 2026/27 | | | | | Ongoing Costs | | |
|-------------------------------------|-------------------|------------------|---------------------|------------------|-----------------------|------------------|----------------|-----------------------|
| | Capital Income | Capital Renewal | Capital New/Upgrade | Operating Income | Operating Expenditure | Operating Income | Depn | Operating Expenditure |
| Administration | 149,606 | 2,400,667 | - | - | 150,000 | - | - | - |
| Environment | 509,280 | - | 779,640 | - | 100,000 | - | - | - |
| Transport & Communication | 20,543,908 | 3,363,057 | 17,871,697 | - | - | - | 718,336 | - |
| Economic Affairs | 5,500,000 | 30,000 | 7,328,000 | - | - | 79,750 | 251,053 | 55,000 |
| Recreation & Culture | - | 235,000 | 5,000 | - | 60,000 | - | 200 | - |
| Housing & Community Amenities | - | 100,000 | - | - | - | - | - | - |
| Mines, Manufacturing & Construction | - | 300,000 | 200,000 | - | - | - | 8,000 | - |
| Water | - | 1,835,000 | 100,000 | - | 22,500 | - | - | - |
| Sewerage | - | 1,200,000 | 100,000 | - | - | - | - | - |
| TOTAL | 26,702,794 | 9,463,724 | 26,384,337 | - | 332,500 | 79,750 | 977,589 | 55,000 |

As highlighted to Council during the previous year budget process consideration must be given to the impact of new projects on Council’s future operating costs from additional depreciation, maintenance and operating costs as well as the organisations capacity to deliver projects with limited staff resources.

Operational Plan Format

The format of the operational plan’s detailed budget has been improved to communicate councils’ program to the community. While additional detail will be provided to Council to assist with their decision making the public facing document has been simplified with great focus on service levels. An example of the format has been provided as an attachment to this report.

| RECREATION AND CULTURE | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------------|
| Key Service Levels | | | | | | | | | | | | | | | |
| Public Libraries FTES: 1.53 BUILT ASSETS: \$1.39M Council operates 3 libraries - Coonamble (30.5 hours pw) - Quambone (4 hours pw) - Gulargambone (15 hrs pw) Visitation or number lends to be recorded | Parks and Gardens FTES: NEI BUILT ASSETS: \$2.79M Council operates and maintains 12 main parks - Coonamble (8) - Quambone (1) - Gulargambone (3) Weekly mow - Smith St, McDonald F/nightly - Broome, C - Lions, Janet Cant | | | Public Hall Operations FTES: NEI BUILT ASSETS: \$5.63M Maintenance occurs as incidents or faults are detected and cleaning as required. Utilisation is still to be determined. | | | Sporting Grounds Operations FTES: NEI BUILT ASSETS: \$4.96M Council operates and maintains sportsgrounds at Coonamble, Gulargambone & Quambone. The Quambone facility has limited use. - Mowing weekly (3 wk in winter) - Toilet/changerooms scheduled cleaning - Maintenance reactive | | | Swimming Pools FTES: 1.24 BUILT ASSETS: \$11.7M Council operates 3 pools Oct - Apr - Coonamble (49 hrs pw-contractor managed) - Quambone (daylight - unmannd) - Gulargambone (50 hrs pw) Grounds mowed weekly Quambone and fortnightly Gulargambone | | | Other Sport and Recreation FTES: NEI BUILT ASSETS: NA Includes town approach maintenance - Coonamble mow and whipper snip fortnightly | | |
| Recurrent Operations | | | | | | | | | | | | | | | |
| | 2025/26 Adjusted Budget | | | 2026/27 Draft Budget | | | 2027/28 Forecast | | | 2028/29 Forecast | | | 2029/30 Forecast | | |
| | Income | Expense | Operating Result | Income | Expense | Operating Result | Income | Expense | Operating Result | Income | Expense | Operating Result | Income | Expense | Operating Result |
| Public Libraries | 82,950 | 338,553 | (255,603) | 85,439 | 348,710 | (263,271) | 88,002 | 362,658 | (274,656) | 90,642 | 373,538 | (282,896) | 93,361 | 384,744 | (291,383) |
| Museums Operations | 200 | 33,925 | (33,725) | 206 | 34,943 | (34,737) | 212 | 35,991 | (35,779) | 219 | 37,071 | (36,852) | 225 | 38,183 | (37,958) |
| Public Hall Operations | - | 24,238 | (24,238) | - | 24,965 | (24,965) | - | 25,714 | (25,714) | - | 26,486 | (26,486) | - | 27,280 | (27,280) |
| Sporting Grounds Operations | 20,700 | 252,860 | (232,160) | 21,321 | 260,446 | (239,125) | 21,961 | 268,259 | (246,299) | 22,619 | 276,307 | (253,688) | 23,298 | 284,596 | (261,298) |
| Swimming Pools | 10,000 | 644,002 | (634,002) | 10,300 | 663,322 | (653,022) | 10,609 | 683,222 | (672,613) | 10,927 | 703,719 | (692,791) | 11,255 | 724,830 | (713,575) |
| Parks & Gardens Operations | 1,250 | 468,825 | (467,575) | 1,288 | 482,890 | (481,602) | 1,326 | 497,376 | (496,050) | 1,366 | 512,298 | (510,932) | 1,407 | 527,667 | (526,260) |
| Showground Operations | 28,250 | 221,115 | (192,865) | 29,098 | 227,748 | (198,651) | 29,970 | 236,858 | (206,888) | 30,870 | 243,964 | (213,095) | 31,796 | 251,283 | (219,487) |
| Other Sport & Recreation | - | 102,120 | (102,120) | - | 105,184 | (105,184) | - | 108,339 | (108,339) | - | 111,589 | (111,589) | - | 114,937 | (114,937) |
| Recreation & Culture Depreciation | - | 834,900 | (834,900) | - | 859,947 | (859,947) | - | 885,745 | (885,745) | - | 912,318 | (912,318) | - | 939,687 | (939,687) |
| | 143,350 | 2,920,538 | (2,777,188) | 147,651 | 3,008,154 | (2,860,504) | 152,080 | 3,104,164 | (2,952,084) | 156,642 | 3,197,289 | (3,040,646) | 161,342 | 3,293,207 | (3,131,866) |
| Projects for 2026/27 | | | | | | | | | | | | | | | |
| | 2026/27 Draft Budget | | | 2026/27 Draft Budget | | | 2026/27 Draft Budget | | | 2026/27 Draft Budget | | | 2026/27 Draft Budget | | |
| | Income | Cost | Council Funded | Income | Cost | Council Funded | Income | Cost | Council Funded | Income | Cost | Council Funded | Income | Cost | Council Funded |
| Capital Renewal Projects | | | | | | | | | | | | | | | |
| Smith Park Improvements | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | 5,000 | 5,000 |
| Coonamble Pool Leak fix | - | 100,000 | 100,000 | - | 100,000 | 100,000 | - | 100,000 | 100,000 | - | 100,000 | 100,000 | - | 100,000 | 100,000 |
| Coonamble Pool Shade replacement | - | 80,000 | 80,000 | - | 80,000 | 80,000 | - | 80,000 | 80,000 | - | 80,000 | 80,000 | - | 80,000 | 80,000 |
| Coonamble Pool Cleaner replace | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 |
| Quambone Pool Cleaner replacement | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | 5,000 | 5,000 |
| Total Renewal | - | 215,000 | 215,000 | - | 215,000 | 215,000 | - | 215,000 | 215,000 | - | 215,000 | 215,000 | - | 215,000 | 215,000 |
| Capital New Projects | | | | | | | | | | | | | | | |
| Smith Park Improvements | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 |
| Total New | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 | - | 25,000 | 25,000 |
| | | | | | | | | | | | | | | | |
| Operating Projects | | | | | | | | | | | | | | | |
| Museum - Review, reactivate & automate display | - | 40,000 | 40,000 | - | 40,000 | 40,000 | - | 40,000 | 40,000 | - | 40,000 | 40,000 | - | 40,000 | 40,000 |
| Warrena Ck Reserve - Masterplan and Mgt Plan | - | 20,000 | 20,000 | - | 20,000 | 20,000 | - | 20,000 | 20,000 | - | 20,000 | 20,000 | - | 20,000 | 20,000 |
| Total Operating | - | 60,000 | 60,000 | - | 60,000 | 60,000 | - | 60,000 | 60,000 | - | 60,000 | 60,000 | - | 60,000 | 60,000 |

As Council has not focused on service levels in its planning and budgeting processes previously, the quality of the data will improve over time, however for this iteration is mainly based at a high level, using information that is readily available. Council’s current budget format structure does not fully reflect how Council does business and perform its functions, instead being categorised based on its general ledger structure. This also limits the ability to inform Council about its services and the costs of delivering them.

Using the maturity model detailed below Council is currently operating at a Level 1. It should consider developing a baseline register of its services based on how it performs its functions.

Service Level Maturity Model

| |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Level 1 – Ad Hoc (Current / Baseline) |
| <ul style="list-style-type: none"> • Services not consistently defined within the Operational Plan • Service levels described at a high level only • Limited measures, targets or cost attribution • Budget developed largely independent of service performance |
| Level 2 – Defined (Developing) |
| <ul style="list-style-type: none"> • Services clearly identified within programs and activities • Basic service level measures included in the Operational Plan (e.g. outputs, frequency) • Initial targets and responsibilities assigned • Emerging links between service levels and budget allocations |
| Level 3 – Managed (Established) |
| <ul style="list-style-type: none"> • Standard service level frameworks applied across all services • Consistent measures of efficiency and effectiveness (cost, quality, timeliness) • Clear alignment between Delivery Program, Operational Plan and budget • Service reviews informed by reliable performance data |
| Level 4 – Optimised (Mature / Integrated) |
| <ul style="list-style-type: none"> • Service levels fully integrated into planning, budgeting and reporting • Strong evidence base linking resources, service levels and community outcomes • Long-term financial planning informed by service demand and asset impacts • Continuous improvement embedded through regular service reviews and reporting |

Financial Resource Considerations:

The continued development of improved service level information and data will require allocation of staff resources and may, over time, necessitate investment in systems, data collection processes and performance measurement frameworks.

Improved service level data will support more informed decision-making and strengthen the alignment between service delivery, resource allocation and long-term financial sustainability.

Policy / Legal and Statutory Considerations:

The development of service level information supports Council's obligations under the Local Government Act 1993 and the Integrated Planning and Reporting (IPR) Framework, which require councils to identify performance measures and targets for services and report on effectiveness and efficiency.

Improved service level data will strengthen compliance with statutory planning, reporting and transparency requirements.

Risk Management – Business Risk/Work Health and Safety / Public:

From a business risk perspective, the absence of reliable service level data presents a risk to effective decision-making, resource allocation and long-term planning.

Improving service level data will assist in mitigating these risks by:

- supporting evidence-based decisions
- improving transparency and accountability
- identifying service gaps and inefficiencies
- strengthening alignment between services, costs and community expectations

RECREATION AND CULTURE

Key Service Levels

| Public Libraries | Parks and Gardens | Public Hall Operations | Sporting Grounds Operations | Swimming Pools | Other Sport and Recreation |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| FTES: 1.53 BUILT ASSETS: \$1.39M Council operates 3 libraries - Coonamble (30.5 hours pw) - Quambone (4 hours pw) - Gulargambone (15 hrs pw) Visitation or number lends to be recorded | FTES: NEI BUILT ASSETS: \$2.79M Council operates and maintains 12 main parks - Coonamble (8) - Quambone (1) - Gulargambone (3) Weekly mow - Smith St, McDonald F/nightly - Broome, C - Lions, Janet Cant | FTES: NEI BUILT ASSETS: \$5.63M Maintenance occurs as incidents or faults are detected and cleaning as required. Utilisation is still to be determined. | FTES: NEI BUILT ASSETS: \$4.96M Council operates and maintains sportsgrounds at Coonamble, Gulargambone & Quambone. The Quambone facility has limited use. - Mowing weekly (3 wk in winter) - Toilet/changerooms scheduled cleaning - Maintenance reactive | FTES: 1.24 BUILT ASSETS: \$11.7M Council operates 3 pools Oct - Apr - Coonamble (49 hrs pw-contractor managed) - Quambone (daylight - unmanned) - Gulargambone (50 hrs pw) Grounds mowed weekly Quambone and fortnightly Gulargambone | FTES: NEI BUILT ASSETS: NA Includes town approach maintenance - Coonamble mow and whipper snip fortnightly |

Recurrent Operations

| | 2025/26 Adjusted Budget | | | 2026/27 Draft Budget | | | 2027/28 Forecast | | | 2028/29 Forecast | | | 2029/30 Forecast | | |
|-----------------------------------|-------------------------|-----------|------------------|----------------------|-----------|------------------|------------------|-----------|------------------|------------------|-----------|------------------|------------------|-----------|------------------|
| | Income | Expense | Operating Result | Income | Expense | Operating Result | Income | Expense | Operating Result | Income | Expense | Operating Result | Income | Expense | Operating Result |
| Public Libraries | 82,950 | 338,553 | (255,603) | 85,439 | 348,710 | (263,271) | 88,002 | 362,658 | (274,656) | 90,642 | 373,538 | (282,896) | 93,361 | 384,744 | (291,383) |
| Museums Operations | 200 | 33,925 | (33,725) | 206 | 34,943 | (34,737) | 212 | 35,991 | (35,779) | 219 | 37,071 | (36,852) | 225 | 38,183 | (37,958) |
| Public Hall Operations | - | 24,238 | (24,238) | - | 24,965 | (24,965) | - | 25,714 | (25,714) | - | 26,486 | (26,486) | - | 27,280 | (27,280) |
| Sporting Grounds Operations | 20,700 | 252,860 | (232,160) | 21,321 | 260,446 | (239,125) | 21,961 | 268,259 | (246,299) | 22,619 | 276,307 | (253,688) | 23,298 | 284,596 | (261,298) |
| Swimming Pools | 10,000 | 644,002 | (634,002) | 10,300 | 663,322 | (653,022) | 10,609 | 683,222 | (672,613) | 10,927 | 703,719 | (692,791) | 11,255 | 724,830 | (713,575) |
| Parks & Gardens Operations | 1,250 | 468,825 | (467,575) | 1,288 | 482,890 | (481,602) | 1,326 | 497,376 | (496,050) | 1,366 | 512,298 | (510,932) | 1,407 | 527,667 | (526,260) |
| Showground Operations | 28,250 | 221,115 | (192,865) | 29,098 | 227,748 | (198,651) | 29,970 | 236,858 | (206,888) | 30,870 | 243,964 | (213,095) | 31,796 | 251,283 | (219,487) |
| Other Sport & Recreation | - | 102,120 | (102,120) | - | 105,184 | (105,184) | - | 108,339 | (108,339) | - | 111,589 | (111,589) | - | 114,937 | (114,937) |
| Recreation & Culture Depreciation | - | 834,900 | (834,900) | - | 859,947 | (859,947) | - | 885,745 | (885,745) | - | 912,318 | (912,318) | - | 939,687 | (939,687) |
| | 143,350 | 2,920,538 | (2,777,188) | 147,651 | 3,008,154 | (2,860,504) | 152,080 | 3,104,164 | (2,952,084) | 156,642 | 3,197,289 | (3,040,646) | 161,342 | 3,293,207 | (3,131,866) |

Projects for 2026/27

| | 2026/27 Draft Budget | | | 2026/27 Draft Budget | | |
|------------------------------------------------|----------------------|---------|----------------|----------------------|------|----------------|
| | Income | Cost | Council Funded | Income | Cost | Council Funded |
| Capital Renewal Projects | | | | | | |
| Smith Park Improvements | - | 5,000 | 5,000 | | | |
| Coonamble Pool Leak fix | - | 100,000 | 100,000 | | | |
| Coonamble Pool Shade replacement | - | 80,000 | 80,000 | | | |
| Coonamble Pool Cleaner replace | - | 25,000 | 25,000 | | | |
| Quambone Pool Cleaner replacement | - | 5,000 | 5,000 | | | |
| Total Renewal | - | 215,000 | 215,000 | | | |
| Capital New Projects | | | | | | |
| Smith Park Improvements | - | 25,000 | 25,000 | | | |
| Total New | - | 25,000 | 25,000 | | | |
| Operating Projects | | | | | | |
| Museum - Review, reactivate & automate display | - | 40,000 | 40,000 | | | |
| Warrena Ck Reserve - Masterplan and Mgt Plan | - | 20,000 | 20,000 | | | |
| Total Operating | - | 60,000 | 60,000 | | | |

| | 26,702,794 | 9,463,724 | 26,384,337 | - | 332,500 | 3,369,533 | 3,104,120 | 1,525,000 | 25,000 | 860,000 | 79,750 | 977,589 | 55,000 |
|-----------------------------------------------------------|----------------|-----------------|---------------------|------------------|-----------------------|----------------|-----------------|---------------------|------------------|-----------------------|------------------|---------|-----------------------|
| Title | 2026/27 | | | | | 2027/28 | | | | | Ongoing | | |
| | Capital Income | Capital Renewal | Capital New/Upgrade | Operating Income | Operating Expenditure | Capital Income | Capital Renewal | Capital New/Upgrade | Operating Income | Operating Expenditure | Operating Income | Deprn | Operating Expenditure |
| Administration | | | | | | | | | | | | | |
| Building and Premises Works | | 150,000 | | | | | | | | | | | |
| Works Depot Improvements | | 330,000 | | | | | | | | | | | |
| Renovations / Repairs - Residential Premises | | 100,000 | | | | | | | | | | | |
| Enterprise System Software Replacement | | | | | 150,000 | | | | | 810,000 | | | |
| Information and Technology Capital Replacement Program | | 175,000 | | | | | | | | | | | |
| Plant Replacement | 149,606 | 1,645,667 | | | | | | | | | | | |
| Environment | | | | | | | | | | | | | |
| Coonamble Waste Depot - Training Facility and Carpark | 509,280 | | 509,280 | | | 125,000 | | 125,000 | | | | | |
| Coonamble Waste Depot - Depot Improvements | | | 145,360 | | | | 75,000 | | | | | | |
| Coonamble Waste Depot - Rotating Bale grab for skid steer | | | 15,000 | | | | | | | | | | |
| Coonamble Waste Depot - Extended forks for loader | | | 10,000 | | | | | | | | | | |
| Coonamble Waste Depot - Conveyor belt to load card board | | | 50,000 | | | | | | | | | | |
| Coonamble Waste Depot - Hard stand Return and Earn | | | 25,000 | | | | | | | | | | |
| Coonamble Waste Depot - Software package waybridge | | | | | 100,000 | | | | | | | | |
| Coonamble Waste Depot - Fuel Trailer | | | 5,000 | | | | | | | | | | |
| Coonamble Waste Depot - Litter fences | | | 20,000 | | | | | | | | | | |
| Transport & Communication | | | | | | | | | | | | | |
| Aerodrome - Upgrades | 130,060 | | 130,060 | | | | | | | | | 8,671 | |
| Rural Roads - Culvert | - | 208,528 | | | | - | 146,904 | | | | | | |
| Rural Roads - Rehabilitation | 658,317 | 658,317 | | | | 658,317 | 658,317 | | | | | | |
| Rural Roads - Reseals | 232,659 | 232,659 | | | | 110,826 | 133,617 | | | | | | |
| Rural Roads - Resheeting | 281,162 | 411,796 | | | | - | 412,673 | | | | | | |
| Regional Roads - Culvert | 47,898 | 47,898 | | | | - | - | | | | | | |
| Regional Roads - Rehabilitation | 588,536 | 588,536 | | | | 773,085 | 773,085 | | | | | | |

Nil

| | 26,702,794 | 9,463,724 | 26,384,337 | - | 332,500 | 3,369,533 | 3,104,120 | 1,525,000 | 25,000 | 860,000 | 79,750 | 977,589 | 55,000 |
|--------------------------------------------------------------------|----------------|-----------------|---------------------|------------------|-----------------------|----------------|-----------------|---------------------|------------------|-----------------------|------------------|---------|-----------------------|
| Title | 2026/27 | | | | | 2027/28 | | | | | Ongoing | | |
| | Capital Income | Capital Renewal | Capital New/Upgrade | Operating Income | Operating Expenditure | Capital Income | Capital Renewal | Capital New/Upgrade | Operating Income | Operating Expenditure | Operating Income | Depn | Operating Expenditure |
| Gulargambone Rd Bore Shed Replacement | | 150,000 | | | | | | | | | | | |
| Gulargambone Reservoir upgrades | | 50,000 | | | | | | | | | | | |
| Sewerage | | | | | | | | | | | | | |
| Coonamble - Mains relining | | 200,000 | | | | | | | | | | | |
| Coonamble - SSWP STP Replacement Option Report and Concept Design | | 215,000 | | | | | | | | | | | |
| Coonamble - STP Building Improvements | | 20,000 | | | | | | | | | | | |
| Coonamble - STP Plant - Equipment Renewal | | 30,000 | | | | | | | | | | | |
| Coonamble - Main Junction Replacement Program | | 50,000 | | | | | | | | | | | |
| Coonamble - SPS (minor pump stations excluding SPS 1 & 2) upgrades | | 50,000 | | | | | | | | | | | |
| Coonamble - Sewer effluent reuse facilities upgrade | | | 100,000 | | | | | | | | | | |
| Coonamble - Sewer rising main replacement from Tootoon St SPS | | 200,000 | | | | | | | | | | | |
| Gulargambone Mains - Relining | | 100,000 | | | | | | | | | | | |
| Gulargambone Sewer Treatment Plant - Equipment Renewal | | 35,000 | | | | | | | | | | | |
| Telemetry Replacement - Sewer | | 300,000 | | | | | 300,000 | | | | | | |